

Frederick Cecil Horner

A Register of His Papers in the Library of Congress

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John Monagle**

**Revised by Margaret H. McAleer with the assistance of
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Collection Summary

Title: Papers of Frederick Cecil Horner

Span Dates: 1917-1960

Bulk Dates: (bulk 1922-1940)

ID No.: MSS62020

Creator: Horner, Frederick Cecil, 1887-1974

Extent: 26,600 items; 75 containers plus 5 oversize; 30.4 linear feet

Language: Collection material in English

Repository: Manuscript Division, Library of Congress, Washington, D.C.

Abstract: Transportation engineer and executive with General Motors Corporation. Correspondence, diaries, memoir, memoranda, reports, speeches, printed matter, newspaper clippings, and photographs documenting Horner's career in transportation, chiefly as an executive with General Motors Corporation.

Selected Search Terms

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

Names:

Horner, Frederick Cecil, 1887-1974
Atterbury, William Wallace, 1866-1935--Correspondence
Barton, Bruce, 1886-1967--Correspondence
Budd, Ralph, 1879- --Correspondence
Coolidge, Calvin, 1872-1933
Cunningham, William James, b. 1875--Correspondence
Du Pont, Pierre S. (Pierre Samuel), 1870-1954--Correspondence.
Hoover, Herbert, 1874-1964--Correspondence
Johnson, Pyke, b. 1888--Correspondence
Kettering, Charles Franklin, 1876-1958--Correspondence
MacDonald, Thomas H. (Thomas Harris), b. 1881--Correspondence
Mooney, James David, 1884-1937--Correspondence
Raskob, John J. (John Jakob), 1879-1950--Correspondence
Rickenbacker, Eddie, 1890-1973--Correspondence
Sloan, Alfred P. (Alfred Pritchard), 1875-1966--Correspondence
Stettinius, Edward R. (Edward Reilly), 1900-1949--Correspondence
Swayne, Alfred H. (Alfred Harris), 1870-1957--Correspondence
Charity Organization Society of the City of New York
Chamber of Commerce of the United States of America
General Managers' Association of New York
General Motors Corporation
Joint Committee of Railroads and Highway Users
National Automobile Chamber of Commerce
National Transportation Committee (U.S.)
Regional Plan Association (New York, N.Y.)
Society of Automotive Engineers (U.S.)
National Transportation Conference (1923 : Washington, D.C.)
World Engineering Congress (1st : 1929 : Tokyo, Japan)

Subjects:

Automobile engineers--Societies, etc.
Automobiles--Societies, etc.
Buses
Engineering--Congresses
Housing--New York (State)--New York

Railroads
Roads
Traffic safety
Transportation--Congresses
Transportation--New York (State)--New York.
Transportation--Taxation
Transportation and state
Transportation, Automotive--History
Transportation, Automotive--Law and legislation
Trucking

Administrative Information

Provenance:

The papers of Frederick Cecil Horner, transportation engineer, were given to the Library of Congress by his daughters, Elizabeth H. James and Lucy H. Reiche, in 1986.

Processing History:

The papers of Frederick Cecil Horner were arranged and described in 1992. The finding aid was revised in 2003.

Transfers:

Some photographs have been transferred to the Library's Prints and Photographs Division where they are identified as part of these papers.

Copyright Status:

Copyright in the unpublished writings of Frederick Cecil Horner in these papers and in other collections of papers in the custody of the Library of Congress has been dedicated to the public.

Preferred Citation:

Researchers wishing to cite this collection should include the following information: Container number, Frederick Cecil Horner Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

<i>Date</i>	<i>Event</i>
1887, May 6	Born, Marshall, Va.
1901-1916	Employed by various construction and transportation companies
1910	Married Miriam Ranson, Baltimore, Md.
1916-1917	President, Baltimore Motor Haulage Co., Md.
1917-1919	Served as first lieutenant and then captain in the Motor Transportation Department, Aviation Section, United States Army Signal Corps
1919-1921	Transportation engineer, Packard Motor Car Co., New York, N.Y.
1921-1922	Conducted independent research on transportation conditions in England and continental Europe

1923	Presented paper entitled “English Cartage Practice: A Standard for Our Railway Terminal Trucking” before Society of Automotive Engineers, Cleveland, Ohio
1923-1940	Employed by General Motors Corp. as organizer and manager of Railroad Service Department
1929	Delivered paper entitled “Application of Motor Transport to the Movement of Freight and Passengers” before the World Engineering Congress, Tokyo, Japan
1940	Established Washington, D.C., office of General Motors Corp. Chief, Highway Division, United States Army Transportation Corps
1941	Member of American team headed by Eugene Ridings to study effects of bombing on transportation and public utilities in England
1946	Organized Highway Department of General Motors Corp. distribution branch, Detroit, Mich.
1948	Retired from General Motors Corp.
1974, Sept. 29	Died, Alexandria, Va.

Scope and Content Note

The papers of Frederick Cecil Horner (1887-1974) span the years 1917-1960, with the bulk of the material dating from 1922 through 1940. The collection documents Horner's contributions to the development of motor truck and bus transportation, principally through his employment with the General Motors Corporation. The papers consist of correspondence, memoranda, reports, diaries, a memoir, printed matter, speeches, photographs, and newspaper clippings. They are organized into three series: [Personal Files](#), [Business Files](#), and [Oversize](#).

Horner was born in Marshall, Virginia, on 6 May 1887. Following his father's death in 1901, Horner left school and became a clerk at the Crocker-Wheeler Company in Ampere, New Jersey. Over the next fifteen years, Horner worked for various companies, largely in the field of construction and transportation. In 1916 he became president of the Baltimore Motor Haulage Company. After two years with the United States Army Signal Corps during World War I, Horner accepted a position as transportation engineer with Packard Motor Car Company. In 1921 he left Packard to conduct an independent study of English and European cartage practices and in 1923 presented his research in a speech before the Society of Automotive Engineers. As a result of this speech, Alfred P. Sloan, soon to be president of General Motors Corporation, offered Horner a position and the opportunity to develop a freight handling system based on English cartage practice.

Horner organized General Motors's Railroad Service Department, through which he marketed the concept of store door delivery. Emulating the English collection and delivery system, store door delivery consisted of the quick and efficient movement of freight from railroad terminals to their final destination through the use of railroad-owned trucks and equipment. Sloan publicly promoted the department as an “impartial” service to railroads which would greatly reduce the cost of freight transportation by alleviating congestion and delays at terminals. In order to obscure the ultimate goal of increasing truck and bus sales to railroads, Sloan argued, the Railroad Service Department should be kept independent of other General Motors divisions, including its truck company. Horner was officially listed as an assistant to Alfred H. Swayne, a vice-president of General Motors, until Swayne's death in 1937, when Horner became Sloan's assistant.

The [Personal Files](#) series consists largely of correspondence. Some of this correspondence pertains to family matters, financial investments, and property management. Much of it traces the personal and professional contacts developed and maintained by Horner with transportation executives and engineers.

The [Business Files](#) comprise Horner's working files and are divided into numerical and subject subseries. The [numerical files](#) reflect Horner's original arrangement and are ordered sequentially by numbers assigned by him to each folder. This

material follows a loose chronological arrangement. The [subject files](#) consist of documents previously unorganized and existing outside Horner's numerical scheme. They are now organized alphabetically by topic or type of material.

The [Business Files](#) document the workings of the Railroad Service Department, which spent much its time gathering information about terminal facilities, operating practices, and local traffic rules through inspections and interviews. Horner's extensive research and interviews became the basis for written reports showing how motor transportation could be adapted to meet a company's particular needs. Horner was also active in promoting the use of bus transportation to and from railroad depots and air conditioning in railcars. Because of his close working relationship with Swayne and later Sloan, his files provide insight into the larger workings of General Motors during the 1920s and 1930s. Included are correspondence and memoranda, minutes from executive meetings at White Sulphur Springs, West Virginia, reports from other departments, and material concerning the company's exhibits at the Century of Progress exposition in Chicago in 1933 and the New York World's Fair in 1939.

The [Business Files](#) also document Horner's involvement with various transportation committees, organizations, and conferences, many dealing with the much-debated issues of regulation and taxation. Included are files from the National Transportation Conference organized by the Chamber of Commerce of the United States. This material concerns Swayne's chairmanship of Committee IV which studied the relationship of highways and motor transportation to other transportation agencies. Horner also assisted Swayne in 1932 when the latter served as cochairman with William Wallace Atterbury of the Joint Committee of Railroads and Highway Users. The joint committee consisted of representatives from the Association of Railway Executives and the National Highway Users' Conference and submitted its recommendations on highway transportation regulation and taxation to the National Transportation Committee headed by Calvin Coolidge. Finally, the series documents Horner's membership on the Store Door Committee of the General Managers' Association of New York, his participation in National Automobile Chamber of Commerce meetings on interstate bus regulation, and his chairmanship of several committees of the Society of Automotive Engineers.

Throughout his years with General Motors, Horner continued his research on transportation in Europe and the United States and became an internationally recognized authority on the coordination of rail and road transportation. He was elected the first American member of the British Institute of Transport in London. Horner's paper on the "Application of Motor Transportation to the Movement of Freight and Passengers," delivered before the World Engineering Congress in Tokyo, Japan, increased his international reputation.

Other material in the [Business Files](#) concerns Horner's membership in various New York civic associations. He served on the Charity Organization Society's Tenement House Committee and the Regional Plan Association's Transportation Committee, among others.

Prominent correspondents include William Wallace Atterbury (1866-1935), Bruce Barton (1886-1967), Ralph Budd (1879-), William J. Cunningham (b. 1875), Pierre S. Du Pont (1870-1954), Herbert Hoover (1874-1964), Pyke Johnson (b. 1888), Charles Franklin Kettering, Thomas H. MacDonald, James David Mooney, John J. Raskob, Eddie Rickenbacker, Alfred P. Sloan, Edward R. Stettinius, and Alfred H. Swayne.

Organization of the Papers

The collection is arranged in three series:

- [Personal Files, 1917-1941, n.d.](#)
- [Business Files, 1917-1960, n.d.](#)
- [Oversize, 1921-1960, n.d.](#)

Description of Series

Container

Series

BOX 1-27

Personal Files, 1917-1941, n.d.

Correspondence, military orders, property records, tax data, and printed matter pertaining to family matters, financial activities, property management, and personal and professional contacts with transportation executives and engineers.

Arranged chronologically by year and alphabetically therein by name of person, topic, or type of material.

BOX 28-75

Business Files, 1917-1960, n.d.

BOX 28-49

Numerical Files, 1917-1941, n.d.

Correspondence, memoranda, reports, speeches, printed matter, photographs, and newspaper clippings.

Numerical files reflect the original arrangement of Horner's working files and are organized sequentially by folder number, which corresponds to a loose chronological arrangement.

BOX 50-75

Subject Files, 1917-1960, n.d.

Correspondence, memoranda, reports, diaries, a memoir, speeches, printed matter, photographs, and newspaper clippings.

Subject files are arranged alphabetically by topic or type of material and represent previously unorganized files which were not included in Horner's numerical system.

BOX OV 1-OV 5

Oversize, 1921-1960, n.d.

Oversize material removed from the Business Files.

Organized sequentially according to the boxes and folders from which the items were removed.

Container List

<i>Container</i>	<i>Contents</i>
BOX 1-27	Personal Files, 1917-1941, n.d. Correspondence, military orders, property records, tax data, and printed matter pertaining to family matters, financial activities, property management, and personal and professional contacts with transportation executives and engineers. Arranged chronologically by year and alphabetically therein by name of person, topic, or type of material.
BOX 1	1917-1919 Family correspondence General correspondence, memoranda, and military orders (3 folders) Printed and miscellaneous material 1924-1925 (2 folders) 1926 “A-O” miscellaneous (2 folders) Properties, Stonington, Conn. “P-Z” miscellaneous 1927 “A-F” miscellaneous (3 folders)
BOX 2	“G-O” miscellaneous (2 folders) Properties, Stonington, Conn. “P-W” miscellaneous (2 folders) 1928 “A-C” miscellaneous (2 folders) Du Pont, Elizabeth Horner (Mrs. Philip F.) (sister) “D-G” miscellaneous (2 folders) Horner, Leonard S. (brother) “H” miscellaneous Income tax data “I” miscellaneous
BOX 3	“J-O” miscellaneous Properties East 80th Street, New York, N.Y. Stonington, Conn. “P-T” miscellaneous (2 folders)

Personal Files, 1917-1941, n.d.

Container

Contents

	1929
	“A-G” miscellaneous (2 folders)
	Horner, Leonard S.
	Horner, Miriam Ranson (wife)
	“H-O” miscellaneous
	Properties
	“Moorings,” Fauquier Co., Va.
	Stonington, Conn.
	“P-Z” miscellaneous (2 folders)
BOX 4	1930
	“A-G” miscellaneous (5 folders)
	Horner, Leonard S.
	“H” miscellaneous
	Income tax data (5 folders)
	“I-O” miscellaneous (3 folders)
	Properties
	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va. (2 folders)
BOX 5	Stonington, Conn. (4 folders)
	“R-Z” miscellaneous (2 folders)
	1931
	“A” miscellaneous
	Bunting, Frederick H. (nephew)
	Bunting, John B. (nephew)
	“B” miscellaneous
	Conn, George C.
	“C-G” miscellaneous (4 folders)
BOX 6	Holmes, Bradford B.
	Hoover, Herbert
	Horner, Leonard S.
	Horner, Lucy Glenn (daughter)
	Horner, Miriam Ranson
	“H-O” miscellaneous (5 folders)
	Properties
	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va.

Personal Files, 1917-1941, n.d.

Container

Contents

	Stonington, Conn. (2 folders)
	“P” miscellaneous
	Rickenbacker, Eddie
	“R-V” miscellaneous (3 folders)
BOX 7	“W-Z” miscellaneous
	1932
	“A” miscellaneous
	Bunting family
	“B” miscellaneous
	Charitable contributions (2 folders)
	Conn, George C.
	“C” miscellaneous
	Davis, J. Lionberger
	“D-G” miscellaneous (2 folders)
	Horner, Leonard S. (2 folders)
	“H” miscellaneous
BOX 8	“J-O” miscellaneous (2 folders)
	Properties
	“Mooring,” Fauquier Co., Va.
	Stonington, Conn. (6 folders)
	“P-Q” miscellaneous
	Rickenbacker, Eddie
	“R-Z” miscellaneous (3 folders)
	1933
	“A” miscellaneous
	Bunting family
	“B” miscellaneous
BOX 9	Charitable contributions
	Conn, George C.
	Cunningham, William
	“C-G” miscellaneous (3 folders)
	Hankins, Frederick W.
	Horner, Leonard S.
	Horner, Lucy Glenn
	Horner, Mary Elizabeth (daughter)
	“H-N” miscellaneous (3 folders)
BOX 10	“O” miscellaneous

Personal Files, 1917-1941, n.d.

Container

Contents

	Properties
	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va.
	Stonington, Conn.
	(3 folders)
	“P” miscellaneous
	Roosevelt, Franklin D.
	“R” miscellaneous
	Stettinius, Edward R.
	“S-Y” miscellaneous
	(3 folders)
	1934
	“A” miscellaneous
	Bunting, Blair Horner (Mrs. John S.) (sister)
	Bunting, Frederick H.
BOX 11	“B” miscellaneous
	Charitable contributions
	(2 folders)
	Conn, George C.
	“C-G” miscellaneous
	(4 folders)
	Horner, Leonard S.
	Horner, Lucy Glenn
	Horner, Mary Elizabeth
	Horner, Miriam Ranson
	“H” miscellaneous
BOX 12	“I-O” miscellaneous
	(3 folders)
	Properties
	East 80th Street, New York, N.Y.
	“Moorings,” Fauquier Co., Va.
	Stonington, Conn.
	(3 folders)
	“P” miscellaneous
	Rickenbacker, Eddie
	“R-V” miscellaneous
	(3 folders)
BOX 13	“W-Z” miscellaneous
	1935
	“A” miscellaneous
	Bunting family
	“B” miscellaneous
	Charitable contributions
	“C-G” miscellaneous
	(6 folders)
	Horner, Leonard S.
BOX 14	Horner, Lucy Glenn

Personal Files, 1917-1941, n.d.

Container

Contents

	Horner, Mary Elizabeth
	Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
	“K-O” miscellaneous (5 folders)
	Properties East 49th Street, New York, N.Y. East 80th Street, New York, N.Y.
BOX 15	“Moorings,” Fauquier Co., Va. Stonington, Conn. “P-Y” miscellaneous (6 folders)
	1936 “A-B” miscellaneous (3 folders)
	Charitable contributions Conn, George C.
BOX 16	“C-G” miscellaneous (7 folders)
	Horner, Leonard S. Horner, Lucy Glenn Horner, Mary Elizabeth Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
BOX 17	(1 folder)
	“K-L” miscellaneous (2 folders)
	McArdle, Joseph P. (2 folders)
	Moncure, Dorothy “M-O” miscellaneous (4 folders)
	Properties East 80th Street, New York, N.Y. “Moorings,” Fauquier Co., Va. (2 folders)
	Stonington, Conn. (1 folder)
BOX 18	(1 folder)
	“P” miscellaneous

Personal Files, 1917-1941, n.d.

Container

Contents

	Rickenbacker, Eddie, testimonial dinner, Society of Automotive Engineers (2 folders)
	“R-Y” miscellaneous (9 folders)
	1937
	“A-B” miscellaneous
	Charitable contributions
	“C-D” miscellaneous
BOX 19	“F-J” miscellaneous (2 folders)
	Knipe, James L. (2 folders)
	“L” miscellaneous
	Martien, James Carey (2 folders)
	Moncure, Dorothy
	Mooney, James D.
	“M-N” miscellaneous
	Properties
	East 10th Street, New York, N.Y.
	East 80th Street, New York, N.Y. (2 folders)
	“Moorings,” Fauquier Co., Va.
	Stonington, Conn.
BOX 20	“P-Y” miscellaneous (3 folders)
	1938
	Bunting, Blair Horner (Mrs. John S.)
	Charitable contributions (2 folders)
	“D-G” miscellaneous
	Horner, Leonard S. (2 folders)
	Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
	“K-L” miscellaneous (2 folders)
BOX 21	Martien, James Carey (3 folders)
	“M-O” miscellaneous (4 folders)
	Properties
	East 80th Street, New York, N.Y. (2 folders)

Personal Files, 1917-1941, n.d.

Container

Contents

	“Moorings,” Fauquier Co., Va. Stonington, Conn. (3 folders)
BOX 22	“P-Y” miscellaneous (6 folders)
	1939
	“A-E” miscellaneous (9 folders)
BOX 23	“F-G” miscellaneous (3 folders)
	Horner, Leonard S. (3 folders)
	Horner, Lucy Glenn Horner, Mary Elizabeth Horner, Miriam Ranson
	“H-J” miscellaneous (3 folders)
	Knipe, James L. (2 folders)
BOX 24	“K-M” miscellaneous (5 folders)
	Newcomen Society “N-S” miscellaneous
	1940
	“Ab-Br” miscellaneous (3 folders)
BOX 25	“Bu” miscellaneous Charitable contributions “C-G” miscellaneous (6 folders)
	Hankins, Frederick W. (2 folders)
	Horner, Leonard S. (3 folders)
	Horner, Lucy Glenn Horner, Mary Elizabeth Horner, Miriam Ranson
BOX 26	“H” miscellaneous (2 folders)
	Income tax data “J” miscellaneous Knipe, James L. (2 folders)
	“K-L” miscellaneous (2 folders)
	MacDonald, Thomas H. McArdle, Joseph P.

Personal Files, 1917-1941, n.d.

Container

Contents

	Martien, James Carey “M-O” miscellaneous (3 folders)
BOX 27	Properties East 80th Street, New York, N.Y. “Moorings,” Fauquier Co., Va. Stonington, Conn. “P” miscellaneous Rickenbacker, Eddie “R” miscellaneous Szymoniak, Edna “S-Z” miscellaneous (5 folders) 1941 Undated and unidentified correspondence
BOX 28-75	Business Files, 1917-1960, n.d.
BOX 28-49	Numerical Files, 1917-1941, n.d. Correspondence, memoranda, reports, speeches, printed matter, photographs, and newspaper clippings. Numerical files reflect the original arrangement of Horner's working files and are organized sequentially by folder number, which corresponds to a loose chronological arrangement.
BOX 28	Folder 1 Packard Motor Co., 1920-1921, n.d. Folder 2 Fenn, F. W., increasing highway and railway efficiency, reports, n.d. Horner, speech on English cartage methods, Society of Terminal Engineers, New York, N.Y., 1922 Public motor carriage regulation plan, New York, N.Y., n.d. Traffic regulation, Community Forum meeting, New York, N.Y., 1923 Folder 3 Horner, reports on railway cartage, unit containers, and buses, 1923 Folder 4 European trip (1922), notes, 1922 Folder 5 Horner, speech, New Haven, Conn., Chamber of Commerce, 1923 Folder 6 Papers on motor vehicle legislation and New York, N.Y., transit matters, 1922-1923, n.d. Folder 7 London General Omnibus and Associated Equipment Co., memoranda and reports re equipment, 1923 Folder 8 Store door delivery, correspondence and reports, 1923-1924 South Eastern and Chatham Railway Co., England, report re collection and delivery rates, n.d. Folder 9

	General Motors Corp., Railroad Service Department, notes re case assignments, 1927-1929, n.d.
	Scottish railway guide, n.d.
	Folders 10-11
	Horner, speeches, 1923-1930, n.d.
	Folders 12-13
	Horner, reports on buses, trucks, and gasoline railcars, 1923
BOX 29	Folder 14
	Horner, reports on buses, trucks, and gasoline railcars, 1923
	Folder 15
	German bus operations, 1921-1922
	Folder 16
	Miscellaneous statistics and notes re self-propelled railcars, buses, and freight delivery, 1917-1924, n.d.
	Folder 17
	Price, B. M., Garford Motor Truck Co., proposed study re handling of less-than-carload freight, 1920-1921
	Folder 18
	Store door delivery, report and speech by James S. Harlan and A. E. Beck, 1918-1920
	Folder 19
	New York Central Railroad Co., case 21-A, statistics and notes, 1925, n.d.
	Folder 20
	General Motors Corp. buses, promotional literature, report, and photographs, 1924, n.d.
	New York Transportation Co. and Fifth Avenue Coach Co., bus price lists, 1921-1922
	Folder 21
	Standard Oil Co., reports re motor vehicle operations, 1918-1925, n.d. <i>See also Oversize</i>
	Folder 22
	Association of Railway Executives, "Report of Express Operations at Philadelphia, Pa.," 1924
	Goodrich, Ernest P., and Harold M. Lewis, "The Highway Traffic Problem in New York and Its Environs," 1924
	Nutt, J. R., "The Railroad Situation," 1923
	Folder 23
	Turner, Daniel L., "Transit Conditions in Liverpool, Glasgow, and Edinburgh," 1923
	Miscellaneous reports and memoranda on federal transportation legislation, economic impact of the automobile industry, development of self-propelled cars, trap car service, and collection and delivery practices, 1923-1924, n.d.
	Folder 24
	General Motors Corp., Railroad Service Department, memoranda and notes, 1923-1925, n.d.
	Folder 25
	General Motors Corp., memoranda to and from Alfred P. Sloan and Alfred H. Swayne re Railroad Service Department, 1924-1926
	Folder 26
	American Railway Express Co., report on less-than-carload store door delivery, 1924
	Folder 27
	Memoranda re proposal for trucking company, submitted by Horner and L. W. Childress, Columbia Terminals Co., 1925
BOX 30	Folder 28

Lehigh Valley Railroad Co., installation of motor vehicle transportation between Geneva and Ithaca, N.Y., 1924

Folder 29

Horner, memorandum on bus development, 1924

London General Omnibus Co. and Associated Equipment Co., agreement with General Motors Corp., 1922

Folder 30

New York Central Railroad Co., case 21-A, 1920-1924

Folder 31

New York Transportation Co., investigation into bus manufacturing, 1923

Folders 32-33

British transportation executives, correspondence, 1921-1924, n.d.

American Chamber of Commerce in Germany, 1922

Folder 34

Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, report on status of work, 1923

Capitol Traction Co., meeting, Washington, D.C., 1923

Horner critique of Society of Automotive Engineers paper on flexible vehicular transportation, 1923

Illinois bus survey report, n.d.

Folder 35

General Motors Corp., Railroad Service Department, correspondence re Pennsylvania Railroad, 1925-1926

Folders 36-38

Yellow Truck and Coach Manufacturing Co., plans for cooperation with railroads, 1925, n.d.

Folder 39

Yellow Truck and Coach Manufacturing Co., negotiations with Baltimore and Ohio Railroad Co. and General Electric Co., 1925-1926, n.d.

Folder 40

Sloan, Alfred P., announcement of Horner's appointment as assistant to Alfred H. Swayne, 1925

Report on less-than-carload freight and store door delivery, n.d.

Analysis of store door delivery and electric carriers' less-than-carload traffic, Michigan, n.d.

Folder 41

Field notes, terminal facilities, reports, New York, N.Y., 1925

Lehigh Valley Railroad Co., agreement with City Truck Line, 1925

Washington Rapid Transit Co., income report, 1922

Chicago and North Western Railway Co., traffic department report, 1925

Folder 42

General Motors Corp., Railroad Service Department, list of cases, Sept.-Dec., 1924

Reports on freight handling, St. Louis, Mo., and East St. Louis, Ill., 1923-1926

Folder 43

Kettering, Charles Franklin, correspondence re bus and truck surveys, 1923

Old Colony Club, London, England, 1924

BOX 31

Folder 44

Wright, Robert C., Pennsylvania Railroad, "Railroad Situation - 1923," 1923

- Kruttschnitt, Julius, Southern Pacific Co., response to Senator James Couzens, 1923
MacDonald, Thomas H., Bureau of Public Roads, "Motor Truck Utilization by the Railroads," 1923
- Folder 45
New York Railroad Club, 1923-1927
Hatt, W. K., "Moot Questions in Highway Transportation," 1922
Maybury, Sir Henry, interview, Ministry of Transport, London, England, 1923
Report on truck transportation in New England, n.d.
- Folders 46-52
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, correspondence, memoranda, and minutes, Jan. 1923-Jan. 1924
- BOX 32 Folder 53
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, correspondence, memoranda, and minutes, Feb.-Apr. 1924, n.d.
- Folder 54
American Railway Association, annual bulletin for 1922, 1923 *See Oversize*
American Engineering Standards Committee, yearbook, 1923
- Folders 55-56
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, gasoline railcar data, 1923, n.d.
- Folder 57
Field notes, interviews re store door delivery, gasoline railcars, and buses, 1923
- Folders 58-59
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, drafts and galley proofs of report, 1923
- Folder 60
Chamber of Commerce (U.S.), National Transportation Conference, Committees I, II, III, and V, galley proofs of reports, 1923
- Folder 61
Chamber of Commerce (U.S.), National Transportation Conference, Committees I-V and Joint Subcommittee on Taxation, printed reports, 1923
- Folder 62
Horner, correspondence re "English Cartage Practice" speech, Society of Automotive Engineers, Cleveland, Ohio, 1924
Childress, L. W., plan re optional store door service and discontinued use of trap cars, 1924
- Folder 63
General Motors Corp., Traffic Association, opinions on trap car service, 1924
- Folder 64
Horner, memorandum re General Motors Corp.'s role in commercial vehicle field, 1924 *See also Oversize*
- Folder 65
Interstate Commerce Commission, report on gasoline railcars, 1923
- Folder 66
Bureau of Railway Economics, report on gasoline railcars, 1922
- BOX 33 Folder 67
Chamber of Commerce (U.S.), National Transportation Conference, Committees I, II, III, and V, minutes, 1923

- Folder 68
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, correspondence re distribution of report, 1923
- Folder 69
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, Subcommittee C, transportation regulation, 1923
- Folder 70
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, Subcommittee B, use of motor trucks within terminal area, 1923
- Folder 71
Chamber of Commerce (U.S.), National Transportation Conference, Committee IV, Subcommittee A, motor use outside terminal area, 1923
- Folder 72
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 - Sloan, Alfred P., 1932-1935, n.d.
 - Society of Automotive Engineers
 - Regulation and Legislation Committee
 - Correspondence, 1936
 - (3 folders)
 - Miscellaneous, 1934-1936
 - Reorganization Committee, 1928
 - Winchester, John F., correspondence re nomination, 1933-1934
 - Soviet Union, 1931-1934, n.d.
 - Speeches
 - By Horner
 - “Application of Motor Transport to the Movement of Freight and Passengers,” World Engineering Congress, Tokyo, Japan, 1929
 - Background material, 1927-1929, n.d.
 - Drafts, 1929
 - (3 folders)
 - Miscellaneous notes, 1929, n.d.
 - Outline, 1929
 - Reactions to speech, 1929-1930
- BOX 73**
 - “Britain's Railway Terminal Trucking System,” National Team and Motor Truck Owners' Association, Milwaukee, Wis., 1923
 - “Distribution Methods in England and America,” n.d.
 - “English Cartage Practice: A Standard for Our Railway Terminal Trucking,” Society of Automotive Engineers, Cleveland, Ohio, 1923
 - (2 folders)

Business Files, 1917-1960, n.d.

Container

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	“Problems of the Highway User in the United States,” American Society of Mechanical Engineers, New York, N.Y., 1939
	“World Travel,” Women's Traffic Club of Greater New York, N.Y., 1938
	By others, 1921-1939 (5 folders)
	Taxicabs, 1930-1931
	Traffic
	Accidents
	General, 1924-1936, n.d.
	Newspaper clippings
	1925-1927
BOX 74	1928-1931
	General, 1928, n.d.
	Problems, 1926-1931
	Traffic Club, Pittsburgh, Pa., 1936
	Transportation
	Competition and coordination
	General, 1924-1937, n.d. <i>See also Oversize</i>
	(5 folders)
	Newspaper clippings, 1925-1933, n.d.
	(4 folders)
BOX 75	Miscellaneous organizations and conferences, 1921-1937 <i>See also Oversize</i>
	Motor, general, 1926-1935, n.d.
	Waterway
	General, 1925-1927, 1936
	Newspaper clippings, 1925-1932
	(2 folders)
	Trucks
	General, 1924-1940, n.d.
	Newspaper clippings, 1925-1933, n.d.
	(4 folders)
	Printed ephemera, 1921-1937, n.d.
	Tung oil, 1939-1940 <i>For additional material see Container 27, Szymoniak, Edna</i>
	(2 folders)
	United States Army, Transportation Corps, Highway Division, notes, 1940
	Ziffrin Motor Express Co., South Bend, Ind., 1928
BOX OV 1-OV 5	Oversize, 1921-1960, n.d.
	Oversize material removed from the Business Files.
	Organized sequentially according to the boxes and folders from which the items were removed.
BOX OV 1	Business Files
	Numerical Files
	Folder 21
	Standard Oil Co., reports re motor vehicle operations, 1921-1925, n.d. (<i>Container 29</i>)
	Folder 54
	American Railway Association, annual bulletin for 1922, 1923 (<i>Container 32</i>)

Oversize, 1921-1960, n.d.

Container

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- Folder 64
 - Horner, memorandum re General Motors Corp.'s role in commercial vehicle field, 1924 ([Container 32](#))
- Folder 191
 - Joint Committee of Railroads and Highway Users, correspondence, 1932 ([Container 41](#))
- Folder 201
 - Truck operations and regulation, printed matter, 1932 ([Container 42](#))
- Folder 239
 - Passenger statistics, n.d. (Container 45)
 - Passenger motor car statistics, Chicago, Burlington, and Quincy Railroad Co., 1930 (Container 45)
- Folder 256
 - Highway transportation, miscellaneous material re regulation, taxation, and funding, 1935 ([Container 46](#))
- Folder 262
 - United States Army, Transportation Corps, Highway Division, 1940, n.d. ([Container 47](#))
- Subject Files
 - Air transportation
 - Printed ephemera, 1940, n.d. ([Container 50](#))
 - Automobile industry
 - General, 1932 ([Container 51](#))
 - General Motors Corp.
 - Commemorative books by Paul W. Garrett, 1936-1960 (Container 61)
 - Printed ephemera, 1936-1941, n.d. ([Container 61](#))
 - Great Britain
 - General, 1921, n.d. ([Container 66](#))
 - Netherlands, n.d. ([Container 70](#))
 - New York World's Fair
 - "Highways and Horizons," General Motors Corp. exhibit, 1939 ([Container 70](#))
 - Political literature and button, miscellaneous, 1927 ([Container 70](#))
 - Railroads
 - Printed ephemera, n.d. ([Container 71](#))
 - Transportation
 - Competition and coordination
 - General, 1931 ([Container 74](#))
 - Miscellaneous organizations and conferences, 1924 ([Container 75](#))