



# The 2003-2004 Class Completes A Fabulous Year

## FROM THE DIRECTOR

Each year, the Fellows raise the bar for the next Class. The 2003-2004 Class has performed at the highest levels in their placements, contributing greatly to policy-making in many cases, and has contributed to the program in new ways. The Class developed and initiated a year-end wrap-up session designed to ensure the Class fully captures, appreciates, and incorporates into their lives the experiences of the year. Similar to past classes, the 2003-2004 Class has continued to elevate the stature of the White House Fellows Program. The 2003-2004 Class has committed to helping the 2004-2005 Class achieve even greater heights for the program. I am very proud of this Class and it has been my honor and privilege to have worked with them. I look forward to seeing them continue to grow and contribute to our country in the future. Well done!

## SELECTION WEEKEND IS A SUCCESS

Despite many last minute changes in scheduling to accommodate the funeral of former President Ronald Reagan, the President's Commission on White House Fellowships, under the capable and enthusiastic leadership of our Chair, Julie Nixon Eisenhower, has selected another strong Class of Fellows. We extended and altered the weekend, holding interviews in the evening of the first night and continuing the weekend through Sunday. The Commissioners and National Finalists all adjusted to the changes and difficult schedule, and the weekend went very smoothly.

The 2004-2005 Class is excited and ready to get started. I fully expect that they will rise to the challenge and continue to contribute to the program through their performance during the course of the year.

I am pleased to inform you that we have several new members of our Commission: Sara Gear Boyd, Former Vermont State Senator; General Charles A. Horner, USAF (Ret), Consultant, Charles Horner Worldwide; Mel Lagomasino, Chairman and CEO, JP Morgan Private Bank; Admiral Donald Pilling, President and CEO, Logistics Management Institute; and Armstrong Williams, CEO and President, Armstrong Williams Group. The new Commissioners already are making a wonderful contribution to the program.

## PLACEMENT WEEK COMPLETED

The interest in having a Fellow continues to be strong. This is testimony to the exceptional performance of the Fellows in their placements over the past several years. This year,

nine agencies received their first choice Fellow and nine Fellows received their first or second choice placement. The list of Fellows and their placements is found later in this newsletter.

Regardless of the outcome of the upcoming election, this will be a transition year for at least some of the fellows since some of the Principals are likely to leave. We have worked to ensure that all of the Fellows understand this and we will work to see that Fellows have new or enhanced placements in the event their Principal leaves.

## THE WHITE HOUSE FELLOWS PROGRAM HOSTS A RECEPTION TO PREMIER THE NEW PROMOTIONAL DVD

We are excited to have the new DVD, which will be an effective recruiting tool. We completed the filming for the promotional DVD in May and just received the final DVD copies. The White House Fellows Association will be providing a copy of the DVD to all of the alumni soon.

The film, which is now up on our website, includes interviews with program alumni, former and current principals, speakers, and others. The DVD also includes a range of historical footage, photographs, and action shots of the current Class of Fellows on policy study trips and in their agency placements.

The film was premiered at the Motion Picture Association of America on June 14th. Following comments by Jack Valenti and me, the audience of roughly 80 people was able to view the film. The feedback was outstanding! Nearly everyone commented on the representation of the program's rich history, as well as the education, fellowship, and placement aspects of the program.

We are very excited to include the film on our website and in our recruiting efforts, and believe that it will do a terrific job of representing the White House Fellows' experience to those whom we hope to attract. None of this would have been possible without the help of the alumni, former and current Principals, seminar speakers, and Jack Valenti. We thank you all again. But, most importantly, we want to recognize and give special thanks to **Steve Poizner** ('01-'02), the White House Fellows Foundation, the President's Commission on White House Fellowships, **Ronald B. Lee** ('65 - '66), Founding President of the White House Fellows Association, and **Richard D. Stamberger** ('84 - '85), all of whom helped to make the film possible.

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Fellows enjoy a discussion with Vice President Cheney.

## Fellows Journey to Turkey, Poland, and Russia

In May, the Fellows traveled to Turkey, Poland, and Russia, visiting the cultural, commercial, and governmental centers of each (Istanbul/Ankara, Warsaw/Krakow, and Moscow/St. Petersburg). Three major study themes dominated this year's agenda: the challenges facing emerging democracies, the challenges of free market reforms, and security issues, including combating terrorism and weapons proliferation.

In each country, in addition to receiving a broad overview from State Department officials and Chamber of Commerce staff, the Fellows visited with the ministry officials of Foreign Affairs or Defense and leadership

from civil society and the private sector.

In Turkey, conversation centered on the topic of the country's bid for EU accession, the place of Islam and religious minorities within this secular democracy, and the economic and cultural legacy of Ataturk, which has enabled the country to achieve precocious success. The Fellows were fortunate to secure a meeting with Mustafa Koc, the third generation family owner/CEO of Turkey's largest conglomerate, which alone comprises 13 percent of Turkey's exports.

Highlights of the Poland experience included a site tour and briefing at the Polish subsidiary of McLane

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On the last day of their international policy trip, the Fellows stop to enjoy the view of the Hermitage Museum.

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# 2004-2005 Class of White House Fellows



**Randi Burlew**  
Department of Veterans Affairs



**Ron Clark**  
Department of Labor



**Wes Hallman**  
Department of Agriculture



**Jerry Johnson**  
Department of Defense



**Sam Khichi**  
Department of Housing and Urban Development



**Pat McClanahan**  
Securities and Exchange Commission



**Pat O'Hanlon**  
Office of Management and Budget



**Louis O'Neill**  
Department of State



**Dan Orcutt**  
National Aeronautics & Space Administration



**Ahmed Saeed**  
Department of the Treasury



**Amy Wilkinson**  
United States Trade Representative



**Lauren Zucker**  
Department of Homeland Security

## FROM THE DIRECTOR

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### NEW YEAR-END WRAP-UP SESSIONS IMPLEMENTED

In order to help the Fellows transition into their new lives and to ensure they take and use as much as possible from the program, two new year-end wrap-up sessions were held. The first session was called "Strategy of Service". This workshop was designed and run by **Ellen Colemire ('81-82)**, with Executive Consulting, Inc. This session helped the Fellows to focus on how they plan to give back through service of some kind during the course of their lives. The workshop helped the Fellows identify their service objectives and essentially put a plan of action in place. Ellen did a great job running the session and we thank her for her contribution to the program.

The second session was designed and

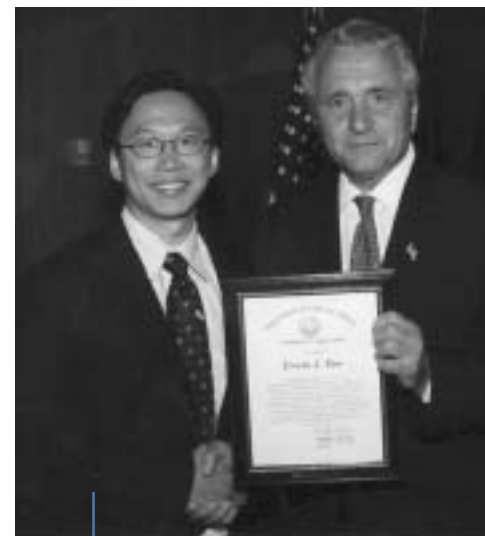
run by the Fellows themselves. They focused on what they had gained from their year, provided feedback to the program, and looked at how they planned to go forward as a Class. The Class developed a set of ongoing efforts and goals for them to achieve as alumni which include: continuing to maintain their Class fellowship; increasing the excellence within the program by actively reaching out to future classes and helping them to excel; recruiting candidates; having a strong involvement in the alumni community; and ensuring that they vigilantly fulfill the White House Fellows program's intent throughout their lives.

### GET READY TO RECRUIT

It is almost time to start recruiting again! The alumni did a fantastic job of

recruiting last year, with 22% of applicants hearing about the program from alumni. We plan to build on the recruiting program that we implemented last year. We will again be using the same basic format of breaking the alumni out into class groupings. Also, our new materials will be ready for distribution this fall. You will be hearing more from us soon on our recruiting plans. I know that the alumni will "hit the ball out of the park" with their recruiting efforts again this year!

Best Wishes,  
Jocelyn



**Fellow Erwin Tan ('03-04)** accepts an award from Secretary Principi for his contribution to VA's strategic capital planning process.

## Fellows Journey to Turkey, Poland, and Russia

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Industries, a leading U.S. grocery and food service distributor, a panel discussion drawing numerous representatives from the nation's surprisingly advanced non-governmental sector, and a meeting with the young director of an influential local think tank.

In Russia, the Fellows participated in a discussion of the operational challenges faced by Western energy businesses in a world where rule of law is inadequate and domestic politics unpredictable. They also participated in panel discussions with university students studying international affairs and members of the intellectual citizenry. The Fellows also took part in a review of the recent success of non-proliferation programs between our countries.

Cultural highlights of the trip included visits to the Hagia Sophia Mosque, Blue Mosque, and covered bazaar in Istanbul, Ataturk's Mausoleum, and Ethnographic Museum in Ankara, the charming city of Krakow, the Kremlin and Winter Palace in Moscow, and the Summer Palace in St. Petersburg. The Fellows also took a side trip to Auschwitz.

Fellows agreed that these three emerging democracies (though Turkey had a 70 year head start, it is still a work in progress) had remarkably different outlooks and attitudes. The people of Turkey, and especially Poland, with whom the Fellows met seemed very optimistic, while the Russians were viewed as stuck in the past. This could be seen in everything

from civic society and bonds, or lack thereof, between regular citizens, to the impressions of American expatriates.

Overall, the Fellows recognized how truly visionary our founding fathers were in creating our democratic and free-market systems almost 250 years ago. Though Turkey, Poland, and Russia have made great strides in the past 15 years, all of them face a much longer journey ahead. In this period when our own country faces serious challenges at home and abroad, the trip served as a timely reminder for us to make sure that we stay on the right track, check our own complacency, and re-affirm our great blessings.

— Article contributed by Eileen Stephens



A somber mood prevails following the Fellows' visit to Auschwitz

**May**

- 1 Depart for Turkey, Russia, Poland International Policy Study Trip
- 2-14 Turkey, Russia, Poland International Policy Study Trip
- 19 White House Fellows Business Meeting
- 20 Turkey, Russia, Poland International Policy Study Trip De-Brief Meeting  
White House Fellows Alumni Social Hour
- 21 Scott McClellan, Assistant to the President and White House Press Secretary, Speaker Seminar
- 24 Daniel Yergin, Chairman of Cambridge Energy Research Associates (CERA), Speaker Seminar
- 27 Alberto Gonzales, Counsel to the President, Speaker Seminar

**June**

- 1 John Podesta, President of the Center for American Progress, and Judge Richard Leon, District Court, Panel Seminar
- 8 James Zogby, President of the American Arab Institute, Speaker Seminar
- 9 Kenneth Starr, Partner, Kirkland, and Ellis LLC, Speaker Seminar
- 10-12 International Achievement Summit
- 12 Selection Weekend Dinner
- 14 White House Fellows Promotional Film Reception
- 15 Michael Horowitz, Senior Fellow at The Hudson Institute, Speaker Seminar
- 16 White House Fellows Business Meeting  
White House Fellows Alumni Social Hour
- 17-19 Aircraft Carrier USS Harry S. Truman, Military Policy Study Trip
- 21 James Wolfensohn, President of The World Bank, Speaker Seminar
- 22 Chief Justice William Rehnquist, U.S. Supreme Court, Speaker Seminar
- 23 Richard Cheney, 43rd Vice President of the United States, Speaker Seminar
- 25 William Kristol, Editor of The Weekly Standard, Speaker Seminar
- 28 Aircraft Carrier Military Policy Study Trip De-Brief Meeting
- 29 Asian Pacific American Institute for Congressional Studies, Information Session

**July**

- 2 George Stephanopoulos, Anchor of This Week, ABC News, Speaker Seminar
- 4 Fireworks on the South Lawn of the White House
- 6 Robert McNamara, Former Secretary of Defense, Speaker Seminar
- 7 Stephen Friedman, Assistant to the President for Economic Policy and Director of the National Economic Council, Speaker Seminar
- 8 International Broadcasting Bureau Briefing, Speaker Seminar
- 9 **Congressman Brad Carson ('97-98)**, Oklahoma Domestic Policy Study Trip Pre-Brief Meeting
- 13 Henry Kissinger, Chairman, Kissinger & Associates, Inc., Speaker Seminar  
**Marsha Evans ('79-80)**, President of The American Red Cross, Speaker Seminar  
White House Fellows Alumni Social Hour
- 14 Mitt Romney, Governor of Massachusetts, Speaker Seminar  
Dinner with White House Fellows Class of 2004-2005
- 15 Bill McInturff, Partner and Co-Founder of Public Opinion Strategies, Speaker Seminar
- 19-21 Oklahoma Domestic Policy Study Trip
- 26 Ken Duberstein, Chairman and CEO of The Duberstein Group, Speaker Seminar
- 27 Oklahoma Domestic Policy Study Trip De-Brief Meeting
- 28 Gaddi Vasquez, Director of The Peace Corps, Speaker Seminar  
White House Fellows Business Meeting
- 30 Secretary Anthony Principi, U.S. Department of Veteran Affairs, Speaker Seminar

**August**

- 3 Fran Townsend, Homeland Security Adviser to the President, Speaker Seminar
- 10 Tom Ridge, Secretary, Department of Homeland Security, Meeting
- 11 Brit Hume, Managing Editor and Chief Washington D.C. Correspondent of Fox News Channel, Speaker Seminar
- 12 Charles Holliday, Chairman and CEO, DuPont, Speaker Seminar
- 16 Andrew Kohut, Pew Research Center, Speaker Seminar



Former Secretary of Defense Robert McNamara and the Fellows pose following a Speaker Seminar.



The 2003-2004 Class of White House Fellows visit the aircraft carrier USS Harry S. Truman during a military policy study trip.

- 17 Strategy of Service Meeting
- 18 Class of 2003-2004 Farewell Dinner
- 19 Michael Powell, Chairman of the Federal Communications Commission, Speaker Seminar
- 25 Class of 2003-2004 Farewell Dinner, hosted by the White House Fellows Association
- 26 Clay Johnson, Deputy Director for Management, Office of Management and Budget, Meeting  
Lezlee Westine, Deputy Assistant to the President and Director of Public Liaison, Results Seminar



Chief Justice Rehnquist hosted the Fellows at the Supreme Court in June.

## Fellows Reflect on Their Year

“From my full-time work placement with Secretary Ridge to the top-notch educational program built into the program, I now have the confidence and knowledge I need to be effective at creating solutions that can be beneficial to both the public and private sectors. The most valuable and unexpected portion of the Fellowship, however, is the lifelong friendship I have with my fellow Fellows.”

— **Ajay Amlani**

“The White House Fellowship has been an unbelievable gift — an endowment of personal development, professional challenge, and life-long friendship that is of incalculable value. How can I repay

what’s been given to me this year? Only by leading, serving, and helping to inspire other future leaders. That’s a challenge I happily accept.”

— **Jerome Loughridge**

“There’s just no better way to spend one year of your life. From personal and professional development to confidence and capacity building to expanding and integrating my understanding of our world, I can already tell that the learning I acquired through the Fellowship will be critical to my ability to contribute to society.”

— **Eileen Stephens**

“The lessons I’ve learned over the course of the year are so numerous and nuanced that they are not easy to summarize. Indeed the richness of the White House Fellows experience makes it difficult to explain to others, and brings to mind the old adage: “trying to fill a glass of water from a fire hydrant.” And as the experience comes to a close I feel both tremendous satisfaction with the new skills I’ve acquired and the work I’ve accomplished, and great responsibility to make the most of these gifts I’ve been given.”

— **Tim Docking**



**Paul Antony ('93-94)** has left active duty, where he was a Navy flight surgeon with the President's Flying Detachment, to become Chief Medical Officer for PhRMA in Washington, DC.

**Paul Applegarth ('81-82)** has been confirmed by the Senate to be the Chief Executive Officer of the newly-created Millennium Challenge Corporation.

**Tim Atkin ('94-95)** has been promoted to the position of Vice President and Deputy Director of the Civil Sector at SRA International in Roslyn, VA.

**BG Tom Bostic ('89-90)** has been named the Director of Military Programs, U.S. Army Corps of Engineers with duty as the Commander, Gulf Region Division, and U.S. Deputy to the Director, Project Management Office, Coalition Provisional Authority Operations, Operation Iraqi Freedom.

**MG Bill Caldwell ('91-92)** has left his post as Military Assistant to the Deputy Secretary of Defense to assume command of the 82nd Airborne Division at Fort Bragg, NC.

**Cheryl Dorsey ('97-98)** is the Executive Director of Echoing Green in New York City.

**BrigGen Bob Edmonds ('95-96)** is serving as Deputy Director for Operations in the National Military Command for the Joint Staff, The Pentagon, Washington, DC.

**Jim Eisenhower ('95-96)** won the Democratic nomination for Pennsylvania Attorney General.

**LTC John Fenzel ('00-01)** has left his battalion command with the Special Forces at Ft Bragg, NC, for assignment as Military Assistant in the Secretariat of the Office of the Secretary of Defense.

**CMDR Susan Fink ('96-97)** received her Ph.D. in International Relations from Fletcher School of Law and Diplomacy and is a Professor of National Security Decision Making at the Naval War College in Newport, RI.

**Richard Greco ('02-03)** has left the Coalition Provisional Authority to become President of the Montfort Academy in Katonah, NY.

**Melissa Goldstein ('99-00)** has left her position of Vice President for Law, Regulation, and Ethics at Faster Cures/The Center for Accelerating Medical Solutions to work full time on the Kerry-Edwards campaign.

**Heather Graham ('02-03)** is the Vice President for Strategic Initiatives for Teach for America in Washington, DC.

**MajGen Scott Gratton ('82-83)** is the Director of Plans and Policy (J-5) for U.S. European Command in Stuttgart, Germany.

**CAPT Mark Hagerott ('91-92)** has been selected to be a Professor at the U.S. Naval Academy in Annapolis, MD.

**Fran Harvey ('78-79)** has been nominated by President Bush to become the Secretary of the Army.

**Henry Hicks ('98-99)** is a Principal with Equilibrium Growth Advisors in Atlanta, GA.

**Katie Hong ('00-01)** is leaving her job as Director of Housing for Seattle to become the Deputy Director of Pacific Northwest Giving for the Bill and Linda Gates Foundation.

**Dave Jackson ('73-74)** is President of Jackson and Associates in Safety Harbor, FL.

**Francis James ('97-98)** is now the Security Sector Advisor, Bureau for Crisis Prevention and Recovery, United Nations Development Programme in New York City.

**Dave Jones ('95-96)** is the Democratic nominee for the 9th Assembly District in Sacramento, CA.

**MG David F. Melcher ('87-88)** has been nominated for promotion to Lieutenant General (3-star) and has been assigned as the Army's Deputy Chief of Staff, G8 (Resources and Equipping).

**LTC Peter Najera ('99-00)** is assigned to the European Policy Directorate of the Assistant Secretary for International Security Policy in the Office of the Secretary of Defense in Washington, DC.

**CAPT Sean O'Connor ('97-98)** has been assigned as a Military Assistant to the Deputy Secretary of Defense in the Office of the Secretary of Defense in Washington, DC.

**Robert Orr ('96-97)** has been named Assistant Secretary General for Policy Coordination and Strategic Planning in the Office of the Secretary General of the United Nations in New York City.

**Jim Padilla ('78-79)** is now Chief Operating Officer and Chairman, Automotive Operations, for the Ford Motor Company in Dearborn, MI.

**COL Dave Rhodes ('93-94)** has been assigned as the Deputy for Information Integration, Information and Technology Integration Directorate, in the Office of the Assistant Secretary of Defense for Homeland Defense.

**BrigGen Ed Rice ('90-91)** is the Chief of the Coalition Provisional Authority in Washington, DC.

**RADM Ann Rondeau ('85-86)** is leaving as Commander of the Naval Service Training Command for assignment as Commander of the Naval Personnel Development Command in Norfolk, VA.

**Teresa Smith ('84-85)** is the Director of Strategy and Business Planning at Northrup Grummond in Baltimore, MD.

**Michael Suk ('03-04)** has been selected by Boston University to receive a 2004 Boston University Young Alumni Council Award.

**COL Loree Sutton ('96-97)** has relinquished command of DeWitt Community Hospital at Ft. Belvoir, VA, to become the Command Surgeon for the United States Army Forces Command at Ft McPherson, GA.

**Marc Thomas ('94-95)** has been promoted to President and Chief Executive Officer of GE Aviation Materials, LLP, in Irving, TX.

**Wayne Tuan ('89-90)** is Head of Equities for PartnerRe in Greenwich, CT.

**MG Bob Wood ('84-85)** has left command of the 2nd Infantry Division in Korea and has been promoted to Lieutenant General, and assigned as the Director for Joint Experimentation (J-9) at Joint Forces Command in Norfolk, VA.

**CAPT John Wood ('96-97)** is the Deputy Operations Director for the U.S. 5th Fleet based in Bahrain.

**Diane Vines ('82-83)** is a consultant with Arnica Creative Services in Portland, OR.

## MEET THE STAFF

In June 2004, Susan Salmini joined the staff of the White House Fellows office as Education Director. Prior to her current position, Susan worked in the Finance Department of the Republican National Committee during the 2000 election cycle. She also worked as a Scheduler for Secretary Paige at the U.S. Department of Education, and in

media relations and event planning at the DCI Group, a Washington, D.C.-based public affairs firm. Most recently she was the Director of Scheduling for U.S. Small Business Administration Administrator Hector Barreto.

Susan graduated from Loyola College in Maryland in 2000 with a Bachelor of Arts degree in Political Science and Spanish.



Susan Salmini joined the White House Fellows Program Office in June as Education Director.



## Fellows Take Policy Study Trip to Oklahoma

The 2003-2004 Class of White House Fellows completed its domestic and international policy trip schedule in July with a tour through a portion of America's heartland. Over the course of three days, the Class visited Oklahoma City, Tulsa, and rural parts of Oklahoma, capping off a year in which the Fellows had the privilege of experiencing such disparate destinations as the Big Apple and St. Petersburg, Russia.

Equipped through an informative pre-brief by Congressman Brad Carson ('97-98), the Fellows began their trip in the State's capital. The Oklahoma Bureau of Narcotics provided a comprehensive and sobering look at the burgeoning metham-

phetamine problem in Middle America. The Class received a compelling tour of the Oklahoma City Bombing Memorial and Museum, followed by a briefing on the ground-breaking research being conducted at the adjoining National Memorial Institute for the Prevention of Terrorism.

In order to better understand the challenges facing the energy sector, the Fellows spent a day tracing the production and utilization of fossil fuels from the oil rig through the refinery to the trading floor. White House Fellow alum Tom Bennett ('85-86) of Tulsa, his wife, Sue, and the family of Gentner Drummond hosted the Fellows at the Post Oak Lodge – providing a spectacular

dinner of authentic rural fare, and a discussion with Cherokee Nation Principal Chief Chad "Comtassle" Smith.

The Class spent the last day on horseback, joining the owners and cowboys of the Drummond Ranch in northern Oklahoma for a genuine look into rural life, the agricultural economy, and the frontier heritage that persists throughout the Great Plains. The Fellows had the opportunity through the Oklahoma trip to experience and reflect on the vital importance of America's vibrant interior and to better grasp the obstacles and opportunities that lie in its vast expanse.

## WHF IN THE NEWS

8/19/04—*www.governor.ca.gov*:

Governor Arnold Schwarzenegger appointed Cesar Aristeguieta ('02-03) and eight others to the Medical Board of California, Division of Medical Quality.

6/15/04—*Business Wire*: Terex Corporation elects Paula Cholmondeley ('82-83) to its Board of Directors.

6/14/04—*The Aspen Institute*: The Aspen Institute, an international non-profit organization focused on community-spirited leadership, names Cesar Conde ('02-03) a 2004 Henry Crown Fellow.

6/13/04—*Nursing Home & Elder Business Week*: CoTherix, Inc. announces the appointment of Robert Chess ('90-91) to its Board of Directors.

6/2/04—*PR Newswire*: Segway LLC appoints Myron Ullman ('81-82) to its Board of Directors.

5/30/04—*Plain Dealer*: Charles Garcia ('88-89), the author of "Message from Garcia," offers high school and college graduates seven tips on succeeding in work and life.

5/01/04—*Time Magazine's Bonus Section*: Scott Berns ('00-01) was noted for research into the childhood disease of progeria.

## MARK YOUR CALENDARS!

### WHF ASSOCIATION ANNUAL MEETING AND SEMINAR

September 30 – October 2, 2004, Washington, DC

Our theme is Democracy and Governance in the 21st Century. We have a great line-up of speakers invited, and plan to spend Saturday, October 2, with NASA at the Goddard Space Center.

Check for agenda updates in the Events section of our Home Page at [www.whff.org](http://www.whff.org).

