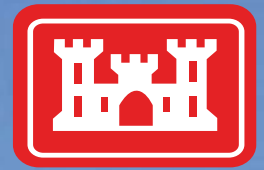


U.S. Army Corps of Engineers

SOUNDINGS

Detroit District



Winter 2008
Volume 32, No. 2



Detroit District had one of the busiest dredging schedules in years



Commander's Column

We must be ready for new civil works programs

I would like to thank the entire District for welcoming my family and me to Detroit. We have been very impressed with the Great Lakes region and people of the District, we feel right at home here. Thank you all for making our transition a smooth and successful one.



Lt. Col. James Davis

My first three months have been hard hitting and fast. I have been on the road for the majority of my time here and have been out to most of our Area Offices

and project sites. I look forward to getting out to the few remaining offices that I have not been to yet and spending time in Detroit getting to know the staff here.

The following stories in the *Soundings* are just a sample of the great work that is going on in the District and the hard work we are doing. We serve the public in times of peace, war and in times of national emergencies. As I write this, we have District personnel serving in Iraq and Afghanistan, as well as helping fellow citizens in the hurricane devastated areas of the Gulf coast. The District personnel are preparing for and standing by waiting

for the next time of need.

This is an exciting time to be in the Army Corps of Engineers! Our elected officials are currently working on legislation that could result in significant investments in our nation's infrastructure.

The Army Corps is the nation's engineering experts. We must be ready to respond, if called upon, to execute the most aggressive civil works construction program in decades. The year ahead will be challenging, together we will accomplish whatever our nation asks of us. Essayons!

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Corps employee Tammy Ramos (left) speaks to a charity representative during the Combined Federal Campaign Kick-off at the Patrick V. McNamara building in Detroit. The CFC campaign is an annual federal employee fund raiser for charities.

SOUNDINGS

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Dredging projects help the Great Lakes

By Gregory Piatt
Public Affairs Office

Dredging barges crisscrossed the Great Lakes region this year, taking on one of the busiest maintenance dredging schedules the U.S. Army Corps of Engineers, Detroit District, has had in recent years.

The busy schedule came as \$20 million in dredging contracts were awarded during fiscal year 2008. While most of the 39 dredging projects have been completed, some projects, which were awarded late in the fiscal year, will be completed next spring when weather and environmental conditions are favorable.

When completed, the projects will have dredged about two million cubic yards of shoaled material that have or could have hindered shipping and vessel traffic in rivers, harbors, and ports – all of which would adversely have an impact on navigation throughout the Great Lakes.

“The Detroit District’s dredging program for 2008 will provide significant benefits to boaters and navigational interests throughout Michigan, Minnesota, and Wisconsin,” Wayne Schloop, Chief of Operations for the Detroit District said.

In most years about 15 projects are undertaken by the district. However, many of the 28 contracts awarded in 2008 were a direct result of the Congressional Omnibus Appropriation Bill, which provided for a much more comprehensive dredging program.

Schloop also said that, “with the increase in funding for fiscal year 2008, our maintenance dredging pro-



This barge is sucking up shoaled material from the bottom of Saginaw Bay and pumping it into a nearby disposal facility, popularly known as Channel Island.

gram will reduce the backlog sediment build-up in miles of navigation channels. In addition, it will open some shallow draft harbors which were virtually closed because of severe shoaling.”



A slurry of shoaled material flows into the Saginaw Bay Confined Disposal Facility. The pipe spewing the muddy water is connected to a nearby hydraulic dredging barge in Saginaw Bay.

While the increased dredging will open up navigation channels, the process also increased the worries of Detroit District employees, who had to make sure the contracts were awarded before the end of the fiscal year.

When the Omnibus Appropriation

Bill passed, Angie Mundell, project manager for the dredging program said: “we had doubts whether they could take on the work, but our Corps dredging contractors came through.”

Mundell said it took a lot of hard work, planning and determination to get the contracts awarded. People in the Engineering, Environmental, Contracting and Real Estate departments stepped up to the plate to execute the program and she thanked them for their efforts.

Besides the district’s effort, Mundell’s assistance helped the Detroit District’s implementation of the Multiple Award Task Order Contract (MATOC).

The MATOC allows the district to compete required work among 11 selected contractors for maintenance dredging in the Great Lakes area throughout the duration of the three-year, \$15-million-contract. The last seven maintenance-dredging contracts of the fiscal year were awarded under the MATOC process.

“Once we put MATOC in place, we were able to reduce the time (to award a contract) from 60 days to 14 days,” said Marilyn Hill, chief of Contracting. “It was a tremendous relief when we began using the MATOC.”



Angie Mundell



About two million cubic yards of shoaled material that have or could have hindered ships like the one pictured will be or have been removed from rivers, harbors and ports under the maintenance dredging contracts awarded during fiscal year 2008.



2008 deadline; all contracts awarded

By Gregory Piatt
Public Affairs Office

With two months left in the fiscal year, the U.S. Army Corps of Engineers, Detroit District, faced a daunting task on Aug. 1.

“We were looking at 81 pending contract awards,” Marilyn Hill, Chief of Contracting, said. “But the most significant point is that of that 81 (contract awards), there were 21 that were construction projects.”

With those awards pending, district employees made a commitment that awarding the contracts before the end of the fiscal year would be a priority, Hill said. While these numbers may not appear significant compared to larger districts, these awards were executed by three contract specialists, and two out of the three were new Corps employees with less than four months experience working construction contracts, she added.

Any delay would put many of the contracts on hold and some projects like dredging, would lose their funding. But the Detroit District achieved its goal – awarding its final few con-



A portion of the Petosky breakwater needs to be rebuilt and a contract for repairs on the pier was one of 30 construction contracts that were awarded in the final weeks of the 2008 fiscal year.

tracts on Sept. 30 – by working overtime and displaying strong teamwork.

Detroit District Engineer, Lt. Col. James Davis, called the year end push “heroic” at a recent meeting with managers. “We finished up strong,” Davis said. “It was a good effort.”

Contracting awarded \$46 million in contracts, up from \$31 million the previous year. What made the year end push difficult were the construction contracts, which were up 70 percent from 2007, because they are much more complicated and time consuming in the acquisition process, Hill said. Contracting awarded 43 construction contracts in 2008.

“I am very proud of our team and the efforts that put forth in awarding these contracts,” Hill said.

Among the pending construc-

tion contracts were: the repair of the Petosky breakwater, modernization of sewer and steam lines at the Detroit Arsenal, and the National Oceanic and Atmospheric gage houses in Menominee, Holland and Algonac, Mich.

Nearly everything Contracting worked on during the yearend push needed input or assistance, said Christine Dowhan-Bailey, Counsel, Detroit District. Hill would give Counsel a heads-up that a contract award would be coming which allowed Counsel’s staff of three attorneys to prepare. The turnaround on an award was usually 24 hours, Dowhan-Bailey added.

“You can’t delay in the last month of the year,” Dowhan-Bailey said. “We made contracting a priority.”

The added deadline pressure was the direct result of the Congressional Omnibus Appropriation Bill, which provided for a much more comprehensive dredging program. Ten of the 28 dredging contracts were awarded in the last two months of the year, with six of those dredging contracts in the final 12 days.

Angie Mundell, project manager for the dredging program, said her colleagues were very cooperative during the push. Although there were some dredging projects that had some issues that would possibly delay some contract awards past the year end deadline, Mundell said. “Nothing was missed and everything was in place to get these contracts awarded in time.”



Detroit District employees made a commitment that awarding all its contracts – like the one to repair the Petosky breakwater pictured above – would be a priority in order to make the fiscal year deadline on Sept. 30.

Update throughout the Great Lakes

Soo Area Office Poe Lock closes

The Poe Lock closed for more than two hours Sept. 24 after the upstream gates of the lock, part of the Soo Lock, wouldn't properly miter.

An underwater remote operated vehicle was used to investigate, but all systems were found adequate. Lock operators attempted to miter the gates again and it was observed that there was a problem with the north leaf that continued to be pushed past the south leaf, indicating a possible over-stroking of the Hydraulic Actuator (the Poe Lock has direct-connect actuators).

When the operator released the controls, the gates "floated" to a position where the miter blocks lined up. The operator then opened the empty-



Gates, like the ones pictured above, wouldn't proper miter closing, the Poe Lock for two hours Sept. 24. But Soo Area employees troubleshot the problem and got the lock working properly.

ing valves and the leaves were brought together in an adequate manner.

With the gate mitered, the closing limit switch on the north leaf was found to be slightly out of adjustment due to a loose jam nut.

Adjustments and installations were

made and the gate has functioned properly. Later in the week, employees found a pin holding the mitering device had sheared. The Soo's machine shop quickly fabricated a new pin and roller and it was installed.

Duluth Area Office McQuade Road opens

The U.S. Army Corp of Engineers joined Minnesota officials, including U.S. Rep. Jim Oberstar, for a ribbon-cutting on July 18 to mark the grand opening of the McQuade Road Small Craft Harbor on the north shore of Lake Superior, eight miles from Duluth.

The officials called the McQuade Road Small Craft Harbor "an outstanding facility that will provide new access" to Lake Superior as well as a safe harbor for boaters.

The Army Corp of Engineers, Detroit District, administered the construction contract for the project, funded by federal and state dollars.

Detroit District Engineer, Lt. Col. James Davis, attended the event along with Gary O'Keefe, the district's

deputy for program management, and several other Corps employees.

The access at McQuade Road includes: a three-acre harbor where small craft can seek protection from storms, three protected boat ramps, a kayak launching area and adjustable docks.

The facility is located in a park-like setting with walkways and fishing structures on top of the breakwater. The site also has a paved parking area with benches and public rest rooms

Four months after the grand opening, locals and visitors praising the

Small Craft Harbor as a success.

More than 10,000 vehicles have paid a visit to McQuade since it opened, according to a recent Duluth News-Tribune story.



The grand opening of the McQuade Road Small Craft Harbor was July 18. More than 10,000 vehicles have visited the site, according to a local newspaper.

See Update, page 11



Fun and sun as district employees



Style, form, now let it fly.



Girl talk in the sandbox.



I hope this never washes off.



Look mom, no hands.



How do we get these things s...



Hey, wait a minute, you're going the wrong way. The goal is in the other direction.



I wish somebody w...

and families enjoy Corps Day



Good food, good friends, good fun...



...spinning?



If I wear this, will it make me a good cook?



Isn't it done yet?



...could drop their hamburger.



I got the hat and the apron and all I need to do is flip this without dropping it.



Detroit District announces Employee and Team

Allan M. Frappier Engineer of the Year

Frappier is recognized for his exemplary service in the performance of his duties as Assistant Chief of Construction and Technical Support Section at the Soo Area Office.

Frappier accepted a variety of assignments requiring leadership, imagination and technical skill. He managed more than 60 skilled trades-people engaged in an ambitious winter maintenance program.



Allan Frappier

They completed civil, mechanical and electrical repairs within the tight time constraints imposed by the non-navigation season. While on temporary duty in New Orleans, he resolved a complex, multi-million dollar construction modification.

His confident, thorough approach earned the respect of the contractor and saved the taxpayers more than \$10 million dollars. Frappier has earned a reputation for honesty, professionalism, and uncommon energy that extends beyond the boundaries of the Detroit District.

Donald T. Reinke Scientist of the Year

Reinke is recognized for his exceptional achievements and contributions to the Corps' Regulatory program. His expertise in jurisdiction determinations, compliance, and enforcement matters and is recognized at the District, regional, and national levels.

He routinely and selflessly shares his knowledge by assisting other staff members on complex issues and his expertise is often sought by the chain

of command, other District offices, and state and federal partners.

Reinke teaches people the Regulatory IV Wetland Delineation training class to Corps, EPA, FWS, NRCS, and state employees.

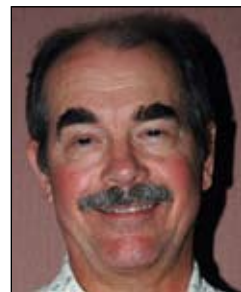
His unique combination of persuasive communication skills, technical knowledge and recognition of private property rights has resulted in a high degree of cooperation from the regulated community.



Donald Reinke

Wally A. Gauthier Leader of the Year

Gauthier is recognized as the recipient of the Leadership Award for his exceptional leadership within the regulatory program. Gauthier constantly strives to energize and enlighten his staff, as well as other members of the Regulatory Office about the intricacies



Wally Gauthier

and importance of the Corps' regulatory mission. His unmatched knowledge of the regulatory program, when coupled with his passion for the fulfillment of our legislated duties, creates a contagious atmosphere wherein the entire regulatory team elevates their game to meet mission requirements.

Gary Segrest Professional Specialist of the Year

Segrest has been the backbone of the defense of a lawsuit (commonly

referred to as the Banks case) filed by nearly 30 Michigan landowners who alleged property losses caused by the Corps. Segrest has diligently led the District's litigation defense team for the past seven years.

Those efforts were rewarded after a week long trial in August 2007, followed by a largely successful court decision in September 2007.

For his remarkable contributions to the Banks defense, Segrest received an unprecedented second Department of Justice Certificate of Commendation, an award infrequently bestowed upon non-DOJ personnel. Only a few of the 400 Corps attorneys have been awarded this commendation.



Gary Segrest

Thomas A. Creedon Technical Person of the Year

Creedon is an integral part of Lake Michigan Area office because of his knowledge of hydrographic surveys, related software, survey quantity calculation, and automation.

One of Creedon's strengths is that he is an interactive member of the Detroit District survey team. The staff he works with responds to his professionalism out of the respect that he has earned over the years.

He is able to work with and around people as necessary to accomplish repairs and upgrades with minimal impact to other daily office activities.

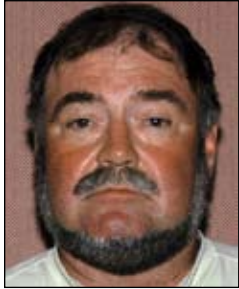


Thomas Creedon

of the Year at 2008 Engineer's Day

John T. Willette Maintainer of the Year

Willette strives to do an excellent job, is a team player and makes all projects successful while working with other employees. Willette shows a positive attitude toward other employees.



John Willette

He sets a good example for a high standard of work ethics, leadership skills and mentoring younger employees on projects.

He passes his years of experience onto new employees throughout the project, therefore, employees go to Willette for guidance when it comes to planning projects.

His training of fellow employees, innovative use of membrane roof material, and successful efforts in mobilization of the tent structure for the Poe Lock have contributed to the success of the recapitalization of the Soo Locks Project.

David W. Haefs Operator of the Year

Haefs has been working with the Corps since 1971. During this time, he has proven to be an invaluable source of information on the historical operations of the locks and dams along the Lower Fox River.



David Haefs

The Fox River Navigational Authority, which has taken over the renovation of the historic locks, look to Haef often for information and guidance on the lock operation.

In addition, Haef's experience and

willingness to share his knowledge of local Corps operations has been a great help to the chief of the Fox River Sub-Office.

He is on call at all times, frequently goes out into the field to make operational changes in the evenings or weekends, and has a strong commitment to meeting the needs and expectations of the chief of the Fox River Sub-Office.

Dawn M. Parish Administrator of the Year

Dawn Parish is the "glue" that holds the Soo Area Office together budget-wise. Her current role as Budget Analyst has become much more challenging and entails more responsibility since the reorganization and the loss of the administration chief position.



Dawn Parish

Parish has had to take on additional duties and does so with a high degree of efficiency.

Karen Krepps Planner of the Year

In her role as Tribal Liaison, Krepps has opened up the lines of communication between the Detroit District and the many native American tribes within the area. She is a consummate coordinator having been invited on several occasions



Karen Krepps

as the Corps representative to 'smoke the peace pipe' at tribal gatherings – a great honor. She is very knowledgeable in her field and regularly teaches

Corps sponsored planning training courses. She is the senior cultural representative across the division and is regularly sought out by other Districts for advice and work. She leads the Tribal Nations Communities of Practice for the division.

Milwaukee Dredge Material Management Plan Team of the Year

The Milwaukee Dredged Material Management Plan, Product Delivery Team were able to develop a plan to incorporate the needs of the Environmental Protection Agency for a much needed river cleanup project.

This was done while accommodating the future requirements for navigational dredging without detriment to the port operations. Extensive coordination and an exceptional working relationship were significant attributes to the development of the plan.

The team members are: David Bowman (PM); Sharon Lawrence (Contracting Specialist); Kerry Williams (Design); Sheetal Malhotra (Cost Engineering); Florence Bissell (Environmental); Pam Horner (Environmental); Kathleen Moore (Counsel); Steve Wyrembelski (Geotech); Tom Johnson (Lake Michigan Area Office); Mike Geiger (Operations Plan); Angela Mundell (Operations Representative); Terry Long (Planning); Robert Jameson (Real Estate); Chuck Gould (Economics) Yvonne Toney (Programs).



Employee of the Year Awards



Employees deploy to La. after Gustav

By Mark Davidson
St. Paul District PAO

Steve Thompson, team leader of the Army Corps of Engineers commodities team – ice and water – and his teammates made a difference in Louisiana after Hurricane Gustav.

Thompson and three teammates were in a restaurant when a lady stopped by their table.

She looked at the group and said: “I really appreciate all the help and hard work you guys are doing – God bless.”

All present sat slack-jawed, but Thompson reached out and squeezed her hand and said, “Thank you Ma’am, that really means a lot.”

Thompson and the commodities teammates, which also had employees from the Chicago District, arrived in Baton Rouge, La., a day or two before the hurricane made landfall on September 1. Once the storm passed, the team ramped up and hit the ground running on Sept. 2.

The team consisted of Detroit District employees: Dave Haefs, Michelle Booker, John Geotgeluck, John Love, Jennie Nowakowski, Bob Schlieve, Bill Stafford, Brian Mallory, Merl Gurnoe, Charles Rodgers, Dan Ellis, and Shawn Sanchez.

The commodities team briefly worked out of the FEMA facility at Carville, La. Later, one part of the team, lead by Project Engineer Allan Frappier, stayed in Carville and the rest of the team moved



Steve Thompson

to Camp Beauregard’s Esler Airfield and began dispersing their goods.

“We made sure the trucks loaded with water and ice got to the distribution sites – PODS – within the state of Louisiana,” Thompson said.

Every ice truck carried 40,000 pounds of ice, enough for 5,000 people to use in one day, while water trucks carried 18,000 liters of water, also for 5,000 people.

“There were dozens of trucks running daily to 40-50 PODS,” Thompson said. It was a 24-hour operation to keep track of the trucks. Quality assurance team members drove daily to different PODS all over the state to monitor the trucks and watch the deliveries and distribution.



Shawn Sanchez

In his first deployment to a storm devastated area, Shawn Sanchez, a biologist with the Detroit District, drove 200 to 300 miles daily to monitor the trucks, deliveries and distribution. Sanchez was shocked at the destruction and hardship that a hurricane could cause.

“I get emotional and a heavy feeling in my chest,” Sanchez said. “You wanted to help people.” In at least one instance, a mayor from a small town approached Sanchez, saying his people didn’t have any drinking water. Sanchez said he helped the town get water and was pleased he could help.

Back at Carville, Frappier and his 10-person-team were busy monitoring commodities that would go to 43 PODS.

“It eventually became a 24-hour operation, with our team monitoring the PODS and running the 37-acre Carville staging area.” Frappier said.



Detroit District employees helped supply PODs like the one pictured above called the White Castle POD after Hurricane Gustav hit Louisiana.



Shawn Sanchez, a biologist from the Detroit District, drove 200 to 300 miles daily to check on whether PODs got water, ice, and other supplies.

Regulatory hits its 2008 metrics

The U.S. Army Corps of Engineers, Detroit District's Regulatory Office processed nearly 2,000 permit applications for fiscal year 2008.



John Konik

"That is up slightly more than normal, which is about 1,800. The office either met or exceeded its metrics on permits processed last year" said John Konik, chief of the Regulatory Office.

The office has two different permits: standard and general. For standard permits it should take 120 days to finalize the permit. For general permits, it should take 60 days. Because things get delayed, the office has set a metric that it meet 50 percent of its standard contracts in 120 days and 75 percent of its general contracts in 60 days.

In 2008, 58 percent of the standard contracts in 120 days and 75 percent of general contracts were met in 60 days.

After processing 1,984 permits last year, Lt. Col James Davis, the Detroit District's commander, said the Regulatory Office did a great job meeting or exceeding its metrics. It also does a tremendous job of processing the large amount of permits, Davis added.

Wally Gauthier, Chief, Permit Evaluation Branch B, said, "there was a crunch to meet the general contract metrics."

Konik said Gauthier "kept close tabs on the numbers and was a cheerleader. His daily reminders helped."

With a staff of 43, the Detroit District's Regulatory Office issues permits only in Michigan and Indiana (normally the Detroit District's jurisdiction comprises Michigan, parts of Minnesota, Wisconsin, and Indiana). Besides the office in Detroit, there are

five field offices. Many of the permits have to deal with dredging, building marinas, and filling in wetlands.

Konik mentioned that the permits for projects range from minor fills to short piers to major projects like major fills for power plants.

Konik went on to state, "Another duty of the Regulatory office has to deal with compliance and enforcement. Few districts have their own enforcement branch. Without compliance and enforcement, there is really no need for a permit program."

The Regulatory Office makes decisions on whether to grant, deny or set conditions on permits. The Corps has been involved in regulating activities by others in navigable waterways through the granting of permits since passage of the Rivers & Harbors Act of 1899. A major aspect of the Regulatory program is determining which areas qualify for protection as wetlands.

Update cont. from page 5

Marquette Field Office Deroche talks to students

Bob Deroche, of the Marquette Field Office, spoke to about 250 fifth graders on Sept. 26 at the annual Conservation Fest, presented by the Mar-



Bob Deroche of the Marquette Field Office spoke about the U.S. Army Corps of Engineers to fifth graders at the Conservation Fest in Marquette.

quette County Conservation District.

Deroche spoke about what role the U.S. Army Corps of Engineers plays in Water Resource Protection. The event was held at the Moosewood Nature Center on Presque Isle in Marquette.

Duluth Area Office 35 years celebrated

The Corps of Engineers Lake Superior Maritime Visitor Center and the Lake Superior Marine Museum Association celebrated their 35th anniversary with a Sept. 27 reception at the Visitor Center in Canal Park in Duluth, Minn.

The Visitor Center has

grown since it has opened and has become the focal point and anchor for the Canal Park Historic District around which a whole community has rallied and new businesses developed and flourished.



Duluth Mayor Donald Ness spoke at the 35th anniversary of the Corps of Engineers Lake Superior Maritime Visitor Center and the Lake Superior Marine Museum Association on Sept. 27.



Congratulations to the Employees of the Quarter

2008 First Quarter

Nannette Noorbakhsh

Noorbakhsh has done an outstanding job with her work on the International Upper Great Lakes Study (IUGLS). While handling her normal work load of supporting the International Joint Commission and its various International Boards of Control, mentoring and training junior engineers, and advising the forecasting team (to name a few), she has also been serving as the U.S. co-lead for the Data Verification & Reconciliation Technical Working Group as part of the IUGLS. Her efforts serving in this role have earned International accolades and the utmost respect of her peers serving on the study.



Nannette Noorbakhsh

Chris Schropp

While at the Grand Haven Sub Office, Schropp volunteered to extend his office engineering skills to the Duluth Area Office. He worked in the Duluth Area Office for a period of 120 days and after his return to Grand Haven he continued to work on Duluth issues. He also volunteered to assist the Calumet Area Office in a similar capacity.

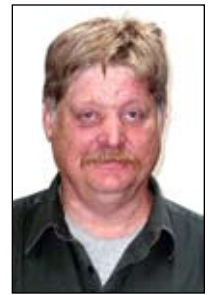


Chris Schropp

He is acting as the office engineer in three different area offices. He also took on the duties of the Grand Haven Sub Office Chief of Construction while that position was left vacant during his reassignment as the LMAO area engineer.

Brian Mallory

Mallory provided excellent support to the Soo Area Office winter work crews by expeditiously processing about 200 micro-purchases. His knowledge of in-house methods, equipment, materials and usual specifications is an asset when emergency purchases are needed due to unforeseen issues. He was able to purchase the needed supplies quickly and with very little information from the field staff. This directly translated into greater productivity of the whole work crew or multiple work crews. His efforts were noticed by the crews and attributed to what was "successful" during the after action review.



Brian Mallory

2008 Second Quarter

Jennie Nowakowski

Nowakowski has been working out of her grade and the Lake Michigan Area Office for awhile. She just came off a 120-day detail position in the district office in the Management Support branch, where she filled a position that has been six grade levels above her current position. She jumped right into the position duties which mostly dealt with the budget for ETS. Before that detail she was working in the Los Angeles district in the Las Vegas area during the Detroit District winter slow period to help save money for the district as a whole. During this detail she worked on contract administrative issues and budget related items.



Jennie Nowakowski

Janet Rathka

Rathka was nominated for her "behind the scenes" effort and dedication in support of Engineers Day 2008 at the Soo Locks. She single-handedly organized, cooked and ran a luncheon for more than 40 employees, who were hosting more than 3,700 guests visiting the Soo Locks that day. In addition to this work, Janet performed a quality check on all informational material for that day, including informational flyers and more than 35 poster boards. She willingly took on many "service support" responsibilities that enabled others to focus on their tasks, making the event an overall success for the Soo Area Office.



Janet Rathka

Bill Feltis

Feltis has made major contributions to the electrical infrastructure of the hydro plant and navigation locks. He resolved two difficult, complicated issues within the hydro plant. First, he isolated the cause of Hydro Unit 3A tripping. The cause was a speed sensor that was supposed to have been removed during hydro plant automation. This device was long ago removed from the prints, and the plant's younger staff did not even know it existed. Second, Bill figured out why Unit 1's Programmable Logic Controller would fault. He traced the problem to a brake control relay, which was wired incorrectly during plant's automation.



Bill Feltis