Report to Congress

Department of Defense

Depot Maintenance Strategy and Implementation Plans



March 2007

Office of the Under Secretary of Defense (Acquisition, Technology and Logistics)

Foreword

In its report to accompany the National Defense Authorization Act for Fiscal Year 2007, ¹ the House of Representatives Committee on Armed Services requested the Department of Defense to submit a report to the congressional defense committees by March 1, 2007, on the Department's depot maintenance strategy. The committee's report also requested the following information about DoD's organic depot maintenance activities:

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- 1. An assessment of the extent to which current facilities will continue to be used
- 2. An assessment of the extent to which the appropriate work is being performed in the depots to maintain core capability
- 3. (a) Future planning for core capability and (b) the identification of workloads by depot and commodity group that are currently being performed in the depots
- 4. Current workforce breakdown and a personnel requirements strategy for maintaining the required workforce
- 5. Planned equipment and facility improvements and the associated funding stream, by depot, with distinction made for what is planned as a replacement and what will provide capability for a new system
- 6. A specification of statutory, regulatory, or operational impediments, if any, to achieving a strategy that enables a capital investment in facilities, equipment, processes and personnel of an amount not less than 6 percent of the actual total revenue
- 7. A description of the benchmarks established by each depot for capital investment and the relationship of the benchmarks to applicable performance methods used in the private sector.

This report addresses the committee's requests for information. It consists of two parts:

- Part I is the DoD *Depot Maintenance Strategic Plan*.
- Part II is the DoD Response to Information Requested by the House Armed Services Committee About DoD's Organic Depot Maintenance Activities.

¹ House of Representatives Report 109-452, *The Report of the House of Representatives Committee on Armed Services on the National Defense Authorization Act for Fiscal Year 2007*, May 5, 2006, p. 297.