

**Selected Speeches, Testimony
and Interviews**
by
General John M. Shalikashvili
Chairman of the Joint Chiefs of Staff



October 1993 - September 1997

Table of Contents

Forward

i

1993

1 Aug 93	Announcement remarks, The White House, Washington, DC	1
22 Sep 93	Congressional Testimony, Senate Armed Services Committee, Confirmation Hearing, Washington, DC	3
3 Nov 93	Official welcome ceremony, The Pentagon, Washington, DC	4
12 Nov 93	Ceremony Honoring Vietnam Women Veterans, Fort Myer, Virginia	5
14 Dec 93	DoD Press Briefing, The Pentagon, Washington, DC	6

1994

3 Jan 94	WORLDNET Interview, The Pentagon, Washington, DC	12
2 Feb 94	National Defense University, Distinguished Lecture Program 1993-94, "Strategy for the 90's: Building on the Past – Looking to the Future," National Defense University, Fort McNair, Washington, DC	14
3 Feb 94	Remarks to the Scientists' Institute for Public Information, Washington, DC	18
12 Feb 94	Military Order of the Purple Heart Testimonial, Crystal Gateway Marriott, Arlington, Virginia	20
21 Feb 94	Department of Defense Special Briefing on Bosnia, Press Briefing Room, The Pentagon, Washington, DC	23
22 Feb 94	Congressional Testimony, U.S. House of Representatives Committee on Armed Services, Annual Posture Statement, Washington, DC Congressional Testimony, U.S. House of Representatives Committee on Armed Services, Annual Posture Statement, Washington, DC	24
28 Feb 94	Veterans of Foreign Wars Annual Convention, Washington Sheraton Hotel, Washington, DC	30
4 Apr 94	Remarks at the Jewish Institute for National Security Affairs, Washington, DC	34
12 Apr 94	115th Annual meeting of the Army and Air Force Mutual Aid Association, Ceremonial Hall, Fort Myer, Virginia	38
15 Apr 94	Annual Military Appreciation Dinner, Fairbanks Chamber of Commerce, Fairbanks, Alaska	41
25 Apr 94	Memorial Service to honor victims of friendly fire incident in Iraq, Fort Myer Memorial Chapel, Fort Myer, Virginia	44

10 May 94	Erskine Lecture Series, Marine Corps University, Quantico, Virginia	45
13 May 94	Mid-America Committee, Mid-America Club, Chicago, Illinois	48
14 May 94	Bradley University Commencement, Robertson Memorial Field House, Bradley University, Peoria, Illinois	52
18 Jun 94	American Academy of Achievement, Las Vegas, Nevada	54
13 Jul 94	DoD press briefing on downing of U.S. helicopters over Iraq, Press Briefing Room, The Pentagon, Washington, DC	55
1 Aug 94	USCINCPAC Change of Command, Hickam AFB, Honolulu, Hawaii	57
4 Aug 94	Remarks at NSIA/ADPA Luncheon, Crystal City, Arlington, Virginia	58
5 Aug 94	USCENTCOM Change of Command, MacDill AFB, Florida	61
24 Aug 94	Remarks to Jewish War Veterans of the USA, 99th Annual National Convention, Grand Kempinski, Dallas, Texas	62
24 Aug 94	Remarks to combined Navy League/AUSA/AMA/AFA/Air Power Council Dinner, Fort Worth Club, Fort Worth, Texas	65
13 Sep 94	USSPACECOM Change of Command Ceremony, Colorado Springs, Colorado	69
26 Sep 94	Remarks, The Retired Officers' Association Dinner, Cincinnati, Ohio	70
4 Oct 94	DoD News Briefing regarding Haiti, The Pentagon, Washington, DC	73
11 Oct 94	DoD News Briefing regarding Kuwait, The Pentagon, Washington, DC	75
14 Oct 94	Remarks, Gulf Coast Chamber of Commerce "Salute to the Military", Gulfport, Mississippi	75
20 Oct 94	50th Anniversary of the Battle of Leyte Gulf, Hill 120 flag raising ceremony, Philippine Islands	78
22 Oct 94	Philippine WW II Memorial, Philippine Islands	78
9 Nov 94	Fuehrungsakademie (German General Staff College), Hamburg, Germany	79
16 Nov 94	Georgetown Institute of Foreign Service, IDEN Lecture, Georgetown University, Washington, DC	83
19 Nov 94	Capital Cannoneers Chapter Ball, U.S. Field Artillery Association, Sheraton National Hotel, Arlington, Virginia	87
30 Nov 94	National Military Family Association Annual Luncheon, Sheraton National Hotel, Arlington, Virginia	90
15 Dec 94	50th Anniversary of the Battle of the Bulge, St. Louis, Missouri	93

1995

8 Feb 95	Congressional Testimony, House Committee on National Security, Annual Posture Statement, Washington, DC	95
Feb 95	<i>The Officer Magazine, "The Guard, The Reserve, and The 21st Century"</i>	102
1 Mar 95	Congressional Testimony, Senate Foreign Relations Committee, START II, Washington, DC	105
7 Mar 95	Remarks at the Superior War School, Rio de Janeiro, Brazil	106
7 Apr 95	Remarks at the Lancers Boys' Club, Baltimore, Maryland	109
4 May 95	Remarks, Robert R. McCormick Tribune Foundation, George Washington University, Washington, DC	112
11 May 95	Remarks, Town Hall of California, Los Angeles, California	116
4 Jun 95	"This Week with David Brinkley," Remote Interview from Vienna, Austria	119
7 Jun 95	Congressional Testimony, Senate Armed Services Committee, U.S. Involvement in Bosnia, Washington, DC	120
16 Jun 95	Remarks, Naval War College Graduation, Newport, Rhode Island	123
Summer 95	<i>Joint Force Quarterly Magazine, "A Word from the Chairman"</i>	127
6 Sep 95	Remarks, Annual Convention of the American Legion, Indianapolis, Indiana	128
14 Sep 95	Speech, Marshall Center, Garmisch-Partenkirchen, Germany	131
21 Sep 95	Congressional Testimony, Re-nomination for second term as CJCS, Senate Armed Services Committee, Washington, DC	134
29 Sep 95	Remarks, Polish National Defense Academy, Remberton, Poland	136
17 Nov 95	German Federal Armed Forces Commanders' Conference, Munich, Germany	139
Nov 95	Armed Forces Journal International Editorial	143

1996

8 Feb 96	Academy of Higher Military Studies, Bucharest, Romania	144
5 Mar 96	Congressional Testimony, Senate Armed Services Committee, Annual Posture Statement, Washington, DC	146
19 Mar 96	Remarks, Electronic Industry Association, J.W. Marriott, Washington, DC	151
28 Mar 96	Congressional Testimony, Senate Foreign Relations Committee, Chemical Weapons Convention, Washington, DC	154

Spring 96	<i>Joint Force Quarterly Magazine, "A Word from the Chairman"</i>	156
4 Apr 96	Remarks, World Affairs Council of Boston, Boston, Massachusetts	157
24 May 96	United States Naval Academy Graduation, Annapolis, Maryland	161
17 Sep 96	Speech, Constitution/Citizenship Day, National Archives, Washington, DC	164
18 Sep 96	Congressional Testimony, House National Security Committee, General Downing Report on Khobar Towers, Washington, DC	166
7 Nov 96	Speech, Council on Foreign Relations, Pratt House, New York City, New York	168
3 Dec 96	National Defense University, Goldwater-Nichols Symposium, Washington, DC	173
1997		
19 Jan 97	Medal of Honor Society, Arlington, Virginia	178
22 Jan 97	West Point Society, Washington DC Chapter	179
7 Feb 97	Defense Special Weapons Agency 50th Anniversary Symposium, McLean, Virginia	183
12 Feb 97	Congressional Testimony, Senate Armed Services Committee, Annual Posture Statement, Washington, DC	187
21 Feb 97	97 th Battle Standard Dinner, U.S. Merchant Marine Academy, Kings Point, New York	199
Winter 96-97	<i>Joint Force Quarterly Magazine, "A Word from the Chairman"</i>	202
15 Mar 97	Salute to the Military, Coronado, California	204
14 May 97	Remarks, China Defense University, Beijing, China	206
18 May 97	Commencement Address, Harvey Mudd College, Claremont, California	209
20 May 97	Congressional Testimony, Senate Armed Services Committee, Quadrennial Defense Review, Washington, DC	212
24 May 97	Remarks, Tragedy Assistance Program for Survivors (TAPS), Washington, DC	214
27 May 97	Conference of Presidents of Jewish Organizations, New York City, New York	216
22 Jul 97	Remarks, Brazilian War College, Rio de Janeiro, Brazil	219
18 Aug 97	Speech, VFW Convention, Salt Lake City, Utah	222
3 Sep 97	Speech, American Legion Convention, Orlando, Florida	225
Autumn/ Winter 97	<i>Joint Force Quarterly Magazine, "A Word from the Chairman" (Farewell)</i>	227
30 Sep 97	Farewell Ceremony – Fort Myer, Virginia	228

Appendices

Appendix A	Complete List of Speeches	A-1
Appendix B	Yearly Summaries	B-1
Appendix C	Military Operations, 1993-1997	C-1

FOREWORD

General John M. Shalikashvili was the first draftee and the first naturalized citizen to become Chairman of the Joint Chiefs of Staff.

General Shalikashvili's story is the American story, but not one he told often and even then, only to groups of young people. Immigrating to America with his family at age 16, he was drafted into the Army during the same month he received his U.S. citizenship and college diploma in 1958. During his 39 years of service, General Shalikashvili served in a variety of key command and staff positions that made him the perfect candidate to tackle the challenges in Europe and Southwest Asia looming on the horizon for American policy makers. Not only had he been the Assistant to the Chairman of the Joint Chiefs of Staff, and Supreme Allied Commander, Europe, but General Shali had previously led the task force whose mission it was to protect the Kurdish population in Northern Iraq.

General Shalikashvili's tenure is perhaps best characterized by his firm leadership during a period of continued force reductions, while the U.S. experienced a significant increase in major military operations due to the continuing instability of the post Cold War security environment; events that brought the debate over the use of force into sharp focus. During this period of historic transition in the international security environment, U.S. forces participated in more than 40 major operations and Joint Task Force deployments. Foremost among the challenges were American participation in operations designed to bring peace to warring factions in Bosnia-Herzegovina, restore democracy in Haiti, and enforce United Nations-mandated sanctions against Iraq.

Intent on providing for America's security well into the 21st century, General Shalikashvili established new military-to-military relationships with countries of Central Europe and the former Soviet Union through the Partnership for Peace Program, laid the foundation for incremental expansion of NATO, and provided new direction for the modernization of U.S. military forces through the publication of the first ever joint vision statement for America's military.

This volume contains a chronology of representative speaking engagements and press conferences conducted by General Shalikashvili. But by no means is there sufficient room to include the text of every speech, press conference, and set of congressional testimony. Instead, selected speeches and excerpts from various press conferences are provided based on their importance to current events of the time or to illustrate the diversity of the audience to whom the Chairman must appeal. Researchers interested in material not contained herein should consult the historic record of all General Shalikashvili's correspondence, remarks, testimony, and press conferences maintained at the National Defense University in Washington, DC.