"Push" and "Pull" Impacts of NAFTA on Environmental Responsiveness and Performance in Mexican Industry*

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Overview of Study

Research questions

Has NAFTA influenced environmental management <u>practices</u> and therefore <u>performance</u> in Mexican industry?

What is the relative influence of government versus market pressures on environmental management practices in a developing country?

Conceptual Model



Data Set Information

Data from 221 Mexican plants

- Data collected by World Bank / ITESM researchers
- Respondents were managers at Mexican manufacturing facilities located primarily in Monterrey, Guadalajara, Mexico City
- Data collected through structured interviews (in Spanish) and plant visits
- Four industries that accounted for majority of MX industrial pollution (food, chemicals, minerals, and metals)

Data Sample

Panel A: Descriptive Data by Industry Sector - Means and Standard Deviations

1.91

n/a

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		Non-				
					metallic	
	Scale	All	Food	Chemical	Minerals	Metals
Number of responder	Number of respondents		60	57	47	57
Regulatory Influence	1 - 5 (none - high)	4.11 <i>(1.33)</i>	4.12 <i>(1.38)</i>	4.11 <i>(1.36)</i>	3.87 <i>(1.24)</i>	4.30 <i>(1.34)</i>
% exporting to the U.S. or Canada	0 , 1 (no , yes)	38%	25%	35%	53%	44%
Responsiveness	1 - 3 (low - high)	1.82 <i>(0.82)</i>	1.72 <i>(0.76)</i>	1.98 <i>(0.83)</i>	1.79 <i>(0.81)</i>	1.79 <i>(0.88)</i>
Performance	1 - 5 (poor - world class)	2.54 <i>(0.88)</i>	2.57 (0.91)	2.40 <i>(0.94)</i>	2.45 <i>(0.77)</i>	2.72 (0.84)
Size	1 - 3 (< 100 - > 250 empl.)	1.91 <i>(0.82)</i>	2.07 <i>(0.80)</i>	1.93 <i>(0.80)</i>	1.62 <i>(0.80)</i>	1.96 <i>(0.84)</i>
Panel B: Correlation Matrix						
	Mean	1	2	3	4	5
1 Regulatory Influence	4.11					
2 Exporting	0.38	0.05				
3 Responsiveness	1.82	0.26***	0.31***			
4 Performance	2.54	0.07	0.26***	0.47***		

0.07

0.01

0.19**

0.22**

0.34***

0.01

0.31***

0.07

6 Sector

** p < 0.01

5 Size

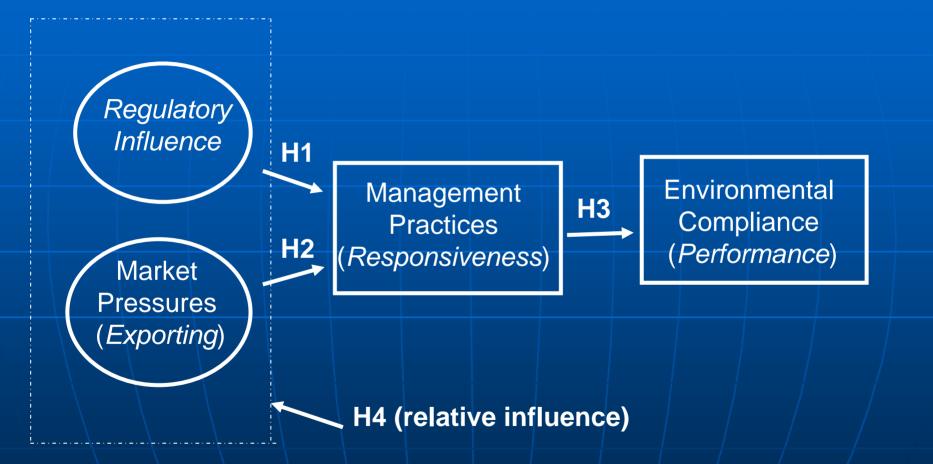
*** p < 0.001

-0.08

Data Limitations

- Potential common-method bias
- Data definition and collection was not designed for this study
- Unable to identify companies or respondents to collect additional information
- Data is at a point in time, rather than time series
- Data is Mexico facilities only

Hypotheses Tested



 \rightarrow Model was controlled for size, using number of employees

Statistical Results

Hypothesis:					χ2	p-value
H1 "Push"	effect: Regul	latory Influ	ience \rightarrow Re	sponsiveness	12.78	0.0004
H2 "Pull" ef	fect: Exporti	ng to U.S.	/CN → Res	ponsiveness	8.03	0.0046
H3 Respor	siveness \rightarrow	Environm	ental Perfo	rmance	32.40	0.0001
Denel A: ANOVA (D		richle: Dec				
Panel A: ANOVA (D	Sum of	riadie: Res	Mean	55)		
Model	Squares	df	Square	F	Significance	
Regression	24.260	3	8.087	14.721	0.000	
Residual	99.977	182	0.549	17.721	0.000	
Total	124.237	185	01010			
R ²	19.5%					
Adjusted R ²	18.2%					
Panel B: Coefficien	ts	Unstan	dardized	Standardized		
	Predicted		Standard			p-value
	Sign	Beta	Error	Beta	t-statistic	(two-tailed)
Intercept		0.715	0.207		3.449	0.001
Regulatory Influence	+	0.098	0.039	0.166	2.495	0.013
Exporting	+	0.427	0.111	0.259	3.833	0.000
Size		0.262	0.068	0.260	3.850	0.000

Incremental F Statistic: 7.52 (significant at 0.0001)

X² Analysis

Exporters v. Domestic Sales Only

		Sales Patterns	
			Exports to
			U.S. /
Variable	Scale	Mexico only	Canada
Regulatory Influence	1 - 5 (none - high)	3.92	4.06 *
Responsiveness	1 - 3 (low - high)	1.56	2.07***
Planning elements (#)	0 - 8 elements	2.55	4.26***
Performance	1 - 5 (poorest - world class)	2.24	2.72***
Size	1 - 3 (< 100 empl > 250 empl.)	1.75	2.06**
* n < 0.05			
p < 0.00			

** p < 0.01

*** p < 0.001

Key Conclusions / Contributions

- Regulations "push" industrial firms to implement environmental management practices
 - The stronger the pressure, the stronger the practices
- Customers in markets with stronger environmental cultures "pull" industrial firms to implement environmental management practices
- In a developing economy with weaker regulatory mechanisms, market forces dominate regulatory influence in implementing environmental management practices
- Did NAFTA have an effect on industrial environmental practices? Yes.