State Agency	Percent System Operated In-House	Percent System Built In-House	Name of Implementation Contractor	Year Current System Was Implemented
NORTHEAST REGION				
Connecticut	100%	0%	Andersen Consulting	1995
Indian Township, ME			WANG	1997
Maine	100%	0%	Bull, HN and CMA Consulting	1992
Massachusetts	100%	0%	Andersen Consulting	1990
New Hampshire	100%	100%	N/A	1985
New York	100%	0%	Deloitte Consulting	1999
Pleasant Point, ME			WANG	1997
Rhode Island	100%	20%	Andersen Consulting	1992
Seneca Nation, NY			WANG	1997
Vermont	100%	100%	none	1977
MID-ATLANTIC REGION				
Delaware	100%	0%	Advanced Systems Design	1990
Maryland	100%	5%	ACS State and Local Solutions	2002
New Jersey	0%	0%	Covansys	1999
Pennsylvania	100%	100%	Ciber	2002
Puerto Rico	0%	70%	Advance Computer Technology	2001
Virgin Islands	100%		System Research & Development	1991
Virginia	100%	100%	n/a	2002
Washington, DC	N/A%	N/A%	PDA Software Inc.	1981
West Virginia	100%	25%	EDS	1994
SOUTHEAST REGION				
Alabama	100%	100%		1999

State Agency	Percent System Operated In-House	Percent System Built In-House	Name of Implementation Contractor	Year Current System Was Implemented
Choctaw of Mississippi, MS	100%	0%	Rich Christesen	1995
Eastern Band of Cherokee, NC	0%	0%	North Carolina WIC	1992
Florida	100%	0%	IBM, Maximus	1991
Georgia		50%	Aegis was developed by Keane & Associates Covansys for back end processing	1999
Kentucky	0%	0%	Custom Data Processing , Inc. (CDP)	1988
Mississippi	100%	0%	EDS for clinic, DeLoitte and Touche for Inventory	1996
North Carolina	95%	95%	N/A	1992
South Carolina	100%	0%	EMMA Consulting	1989
Tennessee	100%		QST Inc.	1997
MIDWEST REGION				
Illinois	100%	50%	Andersen Consulting; Morroco, Stoddard, Ferenbach & Walsh	1997
Indiana	0%	0%	Covansys Corporation	2000
Michigan	100%	100%		1989
Minnesota	0%	0%	Covansys, Inc.	1998
Ohio	100%	0%	Anderson Consulting, Carroll- Kron Consulting	2003
Wisconsin	0%	0%	Covansys, INC	1999
MOUNTAIN PLAINS REG	BION			
Cheyenne River Sioux Tribe, SD	98%	75%	WANG	1997

State Agency	Percent System Operated In-House	Percent System Built In-House	Name of Implementation Contractor	Year Current System Was Implemented
Colorado	100%	0%	Andersen Consulting	1995
Eastern Shoshone, WY			WANG	1997
Iowa	100%	100%		1996
Kansas	0%	0%	Starling Consulting, Inc for MIS and Covansys for banking	2003
Missouri	100%	100%	Office of Information Systems (OIS), Center for Health Information Management and Evaluation (CHIME), Missouri Department of Health and Senior Service (DHSS).	1993
Montana	100%	0%	Andersen Consutling	1994
Nebraska	100%	0%	WANG Federal	1997
North Dakota	100%	100%	ND Dept of Health IT staff	1985
Northern Arapaho, WY		0%	WANG	1997
Omaha/Santee, WY	100%	0%	WANG	1997
Rosebud Sioux Tribe, SD	100%		WANG	1997
South Dakota	100%	100%		2000
Standing Rock Sioux Tribe, ND			WANG	1997
Three Affiliated Tribes, ND		0%	WANG	1997
Utah	100%		Anderson Consulting	1995
Ute Mountain Tribe, CO			WANG	1997
Winnebago, NE			WANG	1997

WESTERN REGION Systems/Anderson Consulting	State Agency	Percent System Operated In-House	Percent System Built In-House	Name of Implementation Contractor	Year Current System Was Implemented
Alaska 100% 0% WANG Government Services American Samoa 100% 0% Computer Horizons Corp. Arizona 0% 0% CMA Consulting 2001 California 100% 100% N/A 1996 Guam 100% 0% Getronics Gov. Solutions (formerly Wang) Hawaii 100% 0% CMA Consulting 1999 Services Idaho 100% 0% CMA Consulting 1999 Idaho 100% 0% CMA Consulting 1999 Idaho 100% 0% ID Dept. of Health and Welfare (inhouse) ITCA, AZ 100% 0% Computer Horizons Corp. ITCN, NV 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% Mary Elquist, Department of Information Technology State of Nevada 100% 100% Department of Human Services-Office of Information Systems	Wyoming	80%	30%	Systems/Anderson	1995
American Samoa 100% 0% Computer Horizons Corp. Arizona 0% 0% CMA Consulting 2001 California 100% 100% N/A 1996 Guam 100% 0% Getronics Gov. Solutions (formerly Wang) Hawaii 100% 0% CMA Consulting 1999 Idaho 100% 0% ID Dept. of Health and Welfare (inhouse) ITCA, AZ 100% 0% Computer Horizons Corp. ITCN, NV 100% 100% State of Nevada 1995 ITCN, NV 100% 100% T/a 1999 Nevada 100% 100% Mary Elquist, Department of Information Technology State of Nevada 1995 Oregon 100% 100% Department of Information Technology State of Nevada 1992 Oregon 100% 100% Department of Human Services-Office of Information Systems	WESTERN REGION				
Arizona 0% 0% CMA Consulting 2001 California 100% 100% N/A 1996 Guam 100% 0% Getronics Gov. Solutions (formerly Wang) Hawaii 100% 0% CMA Consulting 1999 Idaho 100% 0% CMA Consulting 1999 Services 1996 Idaho 100% 0% ID Dept. of Health and Welfare (inhouse) ITCA, AZ 100% 0% Computer Horizons Corp. ITCN, NV 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% N/a 1999 Nevada 100% 100% Mary Elquist, Department of Information Technology State of Nevada 100% 100% Department of Information Technology State of Nevada 1992 Oregon 100% 100% Department of Information Systems	Alaska	100%	0%	Government	1999
California 100% 100% N/A 1996 Guam 100% 0% Getronics Gov. Solutions (formerly Wang) Hawaii 100% 0% CMA Consulting Services 1999 Idaho 100% 0% ID Dept. of Health and Welfare (inhouse) 1996 ITCA, AZ 100% 0% Computer Horizons Corp. 1995 ITCN, NV 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% n/a 1999 Nevada 100% 100% Mary Elquist, Department of Information Technology State of Nevada 2000 Oregon 100% 100% Department of Human Services-Office of Information Systems 1992	American Samoa	100%	0%	Computer Horizons Corp.	1998
Guam 100% 0% Getronics Gov. Solutions (formerly Wang) Hawaii 100% 0% CMA Consulting 1999 Services Idaho 100% 0% ID Dept. of Health and Welfare (inhouse) ITCA, AZ 100% 0% Computer Horizons Corp. ITCN, NV 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% n/a 1999 Nevada 100% 100% Mary Elquist, Department of Information Technology State of Nevada 1995 Oregon 100% 100% Department of Human Services-Office of Information Systems	Arizona	0%	0%	CMA Consulting	2001
Hawaii 100% 0% CMA Consulting 1999 Services 1996 ID Dept. of Health and Welfare (inhouse) 100% 0% Computer Horizons Corp. 1995 ITCA, AZ 100% 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% 100% n/a 1999 Nevada 100% 100% n/a 1999 Operatment of Information Technology State of Nevada 1995 Oregon 100% 100% Department of Human Services-Office of Information Systems 1992 Office of Information Systems	California	100%	100%	N/A	1996
Services Idaho 100% 0% ID Dept. of Health and Welfare (inhouse) ITCA, AZ 100% 0% Computer Horizons Corp. ITCN, NV 100% 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% 100% Mary Elquist, Department of Information Technology State of Nevada Oregon 100% Department of Human Services-Office of Information Systems 1992	Guam	100%	0%	Solutions (formerly	1996
and Welfare (inhouse) ITCA, AZ 100% 0% Computer Horizons Corp. ITCN, NV 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% Mary Elquist, Department of Information Technology State of Nevada Oregon 100% Department of Human Services-Office of Information Systems	Hawaii	100%	0%		1999
Horizons Corp. ITCN, NV 100% 100% State of Nevada 1995 Navajo Nation, AZ 100% 100% n/a 1999 Nevada 100% 100% Mary Elquist, Department of Information Technology State of Nevada Oregon 100% 100% Department of Human Services-Office of Information Systems	Idaho	100%	0%	and Welfare (in-	1996
Navajo Nation, AZ 100% 100% 100% 100% Mary Elquist, Department of Information Technology State of Nevada 100% Department of Human Services- Office of Information Systems	ITCA, AZ	100%	0%		1995
Nevada 100% 100% Mary Elquist, 2000 Department of Information Technology State of Nevada Oregon 100% 100% Department of 1992 Human Services-Office of Information Systems	ITCN, NV	100%	100%	State of Nevada	1995
Department of Information Technology State of Nevada Oregon 100% 100% Department of 1992 Human Services- Office of Information Systems	Navajo Nation, AZ	100%	100%	n/a	1999
Human Services- Office of Information Systems	Nevada	100%	100%	Department of Information Technology State	2000
Washington 100%% 0% Starling Consulting 1999	Oregon	100%	100%	Human Services- Office of Information	1992
	Washington	100%%	0%	Starling Consulting	1999