# condition of education 2007 



## INDICATOR 34

## Characteristics of School Principals

The indicator and corresponding tables are taken directly from The Condition of Education 2007. Therefore, the page numbers may not be sequential.

Additional information about the survey data and supplementary notes can be found in the full report. For a copy of The Condition of Education 2007, visit the NCES website (http://nces.ed.gov/pubsearch/pubsinfo.asp?pubid=2007064) or contact ED PUBs at 1-877-4ED-PUBS.

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[^0]
# School Characteristics and Climate 

# Characteristics of School Principals 

## Between 1993-94 and 2003-04, the percentage of public school principals who were female increased from 41 to 56 percent in elementary schools and from 14 to 26 percent in secondary schools.

NOTE: Data are only for principals, not assistant principals. Principals from Bureau of Indian Affairs schools were excluded from the analysis. Detail may not sum to totals because of rounding. See supplemental note 3 for more information on the Schools and Staffing Survey (SASS).

SOURCE: U.S. Department of Education, National Center for Education Statistics,Schools and Staffing Survey (SASS),"Public School Principal Data File" and "Private School Principal Data File," 1993-94, 1999-2000, and 2003-04 and "Charter School Principal Data File," 1999-2000.

FOR MORE INFORMATION:
Supplemental Note 3
Supplemental Tables 34-1, 34-2
Grubb and Flessa 2006
Tucker and Codding 2002
Indicator 33

This indicator looks at the distribution of school principals between school years 1993-94 and 2003-04 by various demographic and professional characteristics. During this period, the number of principals in the United States increased from 104,600 to 115,000 (see supplemental table 34-1).

There were changes in the distribution of principals by sex and age between 1993-94 and 2003-04. The percentages of female principals in public schools increased during this time, but there were no measurable differences in the percentages of female principals in private schools. In public schools, the percentage of female principals increased from 41 to 56 percent in elementary and from 14 to 26 percent in secondary schools. In private schools, the percentage of female principals remained around 68 percent in elementary and about 34 percent in secondary schools. Additionally, the percentage of principals ages 55 and over increased between 1993-94 and 2003-04, from 20 to 31 percent. This increase was particularly evident at the secondary levelthe percentage of secondary school principals who were ages 55 and over increased from 17 to

30 percent in public schools and from 22 to 46 percent in private schools.

The percentage of principals who had 3 or fewer years of teaching experience prior to becoming a principal was not measurably different in 200304 than in 1993-94 (11 percent), but the percentage with 20 or more years of teaching experience prior to becoming a principal increased from 10 to 18 percent (see supplemental table 34-2). In each year surveyed, the percentage of private school principals with 3 or fewer years of teaching experience prior to becoming a principal was twice the percentage for public school principals.

Principals' average annual salary, measured in 2003-04 constant dollars, increased by 10 percent, from $\$ 62,200$ in 1993-94 to $\$ 68,900$ in 2003-04. In each year surveyed, public school principals were paid, on average, more than private school principals. In 2003-04, some 50 percent of public elementary and 56 percent of public secondary school principals earned $\$ 75,000$ or more, compared with 9 percent of private elementary and 28 percent of private secondary school principals

PRINCIPALS: Percentage distribution of male and female elementary and secondary school principals, by school level and school type: School years 1993-94, 1999-2000, and 2003-04


## Characteristics of School Principals

Table 34-1. Number and percentage distribution of school principals, by school level, school type, and selected characteristics: School years 1993-94, 1999-2000, and 2003-04

| Characteristic All | All principals ${ }^{1}$ | Elementary ${ }^{2}$ |  |  | Secondary ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 1993-94 |  |  |  |  |  |  |  |
| Total, number | 104,600 | 67,000 | 53,700 | 13,400 | 20,600 | 18,300 | 2,300 |
| Total, percentage | 100.0 | 69.0 | 80.1 | 19.9 | 21.2 | 88.8 | 11.2 |
| Sex |  |  |  |  |  |  |  |
| Male | 60.9 | 53.6 | 58.9 | 32.3 | 84.0 | 86.2 | 66.0 |
| Female | 39.1 | 46.4 | 41.1 | 67.7 | 16.0 | 13.8 | 34.0 |
| Age |  |  |  |  |  |  |  |
| Under 40 | 10.3 | 9.3 | 7.4 | 16.9 | 8.2 | 7.6 | 13.0 |
| 40-44 | 18.1 | 18.3 | 18.8 | 16.4 | 18.3 | 18.2 | 19.5 |
| 45-49 | 29.2 | 29.3 | 31.2 | 21.6 | 32.3 | 33.9 | 20.0 |
| 50-54 | 22.0 | 22.0 | 23.7 | 15.1 | 23.7 | 23.5 | 25.7 |
| 55 and over | 20.4 | 21.1 | 18.9 | 30.0 | 17.4 | 16.8 | 21.8 |
| Race/ethnicity ${ }^{3}$ |  |  |  |  |  |  |  |
| White | 86.2 | 84.6 | 83.0 | 91.1 | 89.1 | 88.2 | 96.1 |
| Black | 8.7 | 9.7 | 10.8 | 5.0 | 6.6 | 7.3 | 1.5 |
| Hispanic | 3.6 | 4.0 | 4.5 | 2.1 | 3.1 | 3.2 | 2.1 |
| Asian | 0.8 | 1.0 | 1.0 | 1.0 | 0.3 | 0.3 | 0.2 |
| Pacific Islander | - | - | - | - | - | - | - |
| American Indian/Alaska Native | 0.7 | 0.7 | 0.7 | 0.8 | 0.9 | 1.0 | 0.1 |
| Highest degree earned |  |  |  |  |  |  |  |
| No degree | 1.6 | 1.1 | \# | 5.3 | \# | \# | 0.2 |
| Associate's | 0.4 | 0.3 | \# | 1.8 | \# | \# | \# |
| Bachelor's | 7.3 | 6.4 | 1.5 | 26.1 | 1.7 | 1.2 | 6.0 |
| Master's | 60.6 | 62.2 | 64.1 | 54.2 | 63.5 | 63.1 | 67.4 |
| Education specialist or professional diploma ${ }^{4}$ | 21.6 | 22.2 | 25.7 | 8.0 | 24.1 | 25.4 | 14.0 |
| Doctoral or first-professional ${ }^{5}$ | 8.5 | 7.8 | 8.6 | 4.7 | 10.5 | 10.3 | 12.4 |
| 1999-2000 |  |  |  |  |  |  |  |
| Total, number | 110,000 | 75,900 | 60,100 | 15,800 | 23,100 | 20,500 | 2,600 |
| Total, percentage | 100.0 | 69.0 | 79.2 | 20.8 | 21.0 | 88.6 | 11.4 |
| Sex |  |  |  |  |  |  |  |
| Male | 53.7 | 44.9 | 48.2 | 32.4 | 76.9 | 78.3 | 66.3 |
| Female | 46.4 | 55.1 | 51.8 | 67.6 | 23.1 | 21.8 | 33.7 |
| Age |  |  |  |  |  |  |  |
| Under 40 | 11.1 | 10.5 | 9.9 | 12.9 | 9.9 | 10.0 | 9.6 |
| 40-44 | 12.7 | 12.5 | 12.6 | 12.5 | 13.1 | 12.9 | 14.6 |
| 45-49 | 22.6 | 22.6 | 23.7 | 18.6 | 22.8 | 23.1 | 20.4 |
| 50-54 | 30.0 | 30.0 | 32.0 | 22.4 | 32.8 | 33.5 | 28.0 |
| 55 and over | 23.7 | 24.3 | 21.9 | 33.6 | 21.4 | 20.6 | 27.3 |
| Race/ethnicity ${ }^{3}$ |  |  |  |  |  |  |  |
| White | 83.9 | 82.2 | 81.2 | 86.2 | 86.6 | 85.6 | 94.5 |
| Black | 9.8 | 11.1 | 11.8 | 8.1 | 7.6 | 8.4 | 1.3! |
| Hispanic | 4.7 | 5.1 | 5.6 | 3.2 | 4.0 | 4.1 | 3.1! |
| Asian | 0.9 | 1.0 | 0.7! | 1.9 | $0.7!$ | 0.8 ! | 0.3! |
| Pacific Islander | - | - | - | - | - | - | - |
| American Indian/Alaska Native | 0.7 | 0.7 | 0.7 | 0.6 | 1.1 | 1.1 | $0.9!$ |
| Highest degree earned |  |  |  |  |  |  |  |
| No degree | 1.5 | 0.9 | \# | 4.2 | 0.1! | \# | 1.1 |
| Associate's | 0.3 | 0.2 ! | \# | 0.7! | \# | \# | 0.1! |
| Bachelor's | 7.0 | 6.5 | 1.8 | 24.4 | 2.7 | 1.4 | 13.3 |
| Master's | 53.5 | 54.1 | 53.9 | 54.7 | 56.1 | 55.8 | 58.6 |
| Education specialist or professional diploma ${ }^{4}$ | 28.1 | 29.5 | 34.6 | 9.9 | 29.6 | 31.3 | 16.0 |
| Doctoral or first-professional ${ }^{5}$ | 9.8 | 8.9 | 9.7 | 6.1 | 11.5 | 11.6 | 10.9 |

See notes at end of table.

## Characteristics of School Principals

Table 34-1. Number and percentage distribution of school principals, by school level, school type, and selected characteristics: School years 1993-94, 1999-2000, and 2003-04-Continued

| Characteristic Al | All principals ${ }^{1}$ | Elementary ${ }^{2}$ |  |  | Secondary ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 2003-04 |  |  |  |  |  |  |  |
| Total, number | 115,000 | 78,200 | 61,500 | 16,700 | 22,200 | 19,700 | 2,500 |
| Total, percentage | 100.0 | 67.8 | 78.6 | 21.4 | 19.3 | 88.7 | 11.3 |
| Sex |  |  |  |  |  |  |  |
| Male | 50.3 | 41.3 | 44.0 | 31.4 | 73.1 | 74.0 | 66.6 |
| Female | 49.7 | 58.7 | 56.0 | 68.6 | 26.9 | 26.0 | 33.4 |
| Age |  |  |  |  |  |  |  |
| Under 40 | 15.0 | 14.9 | 14.8 | 15.2 | 12.8 | 12.6 | 14.3 |
| 40-44 | 10.9 | 10.6 | 10.5 | 10.9 | 11.0 | 11.2 | 8.7 |
| 45-49 | 17.5 | 17.5 | 18.3 | 14.3 | 18.5 | 18.8 | 15.9 |
| 50-54 | 26.0 | 26.6 | 28.0 | 21.5 | 25.9 | 27.3 | 15.4 |
| 55 and over | 30.7 | 30.5 | 28.5 | 38.2 | 31.9 | 30.1 | 45.7 |
| Race/ethnicity ${ }^{3}$ |  |  |  |  |  |  |  |
| White | 84.2 | 82.4 | 81.0 | 87.5 | 85.9 | 84.8 | 95.0 |
| Black | 9.3 | 10.3 | 11.4 | 6.6 | 8.7 | 9.4 | 3.2 |
| Hispanic | 4.8 | 5.5 | 6.0 | 3.3 | 4.1 | 4.4 | 1.2 |
| Asian | 0.7 | 0.8 | 0.6 | 1.6 | 0.4 | 0.3 | 0.4 |
| Pacific Islander | 0.1 | 0.1 | 0.1 | 0.2 | 0.1 | 0.1 | \# |
| American Indian/Alaska Native | 0.7 | 0.6 | 0.6 | 0.5 | 0.5 | 0.5 | 0.1 |
| Highest degree earned |  |  |  |  |  |  |  |
| No degree | 1.8 | 1.4 | \# | 6.6 | 0.4 | \# | 3.2 |
| Associate's | 0.8 | 0.7 | 0.1 | 2.7 | 0.1 | \# | 0.8 |
| Bachelor's | 6.8 | 6.0 | 1.0 | 24.1 | 3.6 | 2.9 | 9.3 |
| Master's | 56.9 | 57.8 | 59.9 | 50.0 | 57.1 | 56.4 | 62.9 |
| Education specialist or professional diploma ${ }^{4}$ | 25.6 | 26.5 | 30.5 | 12.0 | 28.7 | 30.7 | 13.0 |
| Doctoral or first-professional ${ }^{5}$ | 8.2 | 7.7 | 8.5 | 4.6 | 10.1 | 10.0 | 10.9 |

## - Not available.

! Interpret data with caution (estimates are unstable).
\# Rounds to zero.
${ }^{1}$ Included in the totals but not shown separately are principals of combined elementary and secondary schools.
${ }^{2}$ Roughly 900 cases were missing data for the school level variable in 1993-94; these cases were excluded from the school-level analyses.
${ }^{3}$ Race categories exclude persons of Hispanic ethnicity. Before 2003-04, Asian and Pacific Islander were not reported separately; therefore, Pacific Islander is included in Asian for the 1993-94 and 1999-2000 survey administrations.
${ }^{4}$ At least 1 year beyond the master's level.
${ }^{5}$ An award that requires completion of a degree program that meets all of the following criteria: (1) completion of the academic requirements to begin practice in the profession; (2) at least 2 years of college work before entering the degree program; and (3) a total of at least 6 academic years of college work to complete the degree program, including previously required college work plus the work required in the professional program itself. See glossary for a complete list of first-professional degrees.
NOTE:Data are only for principals, not assistant principals. Principals from Bureau of Indian Affairs schools were excluded from the analysis. Detail may not sum to totals because of rounding. See supplemental note 3 for more information on the Schools and Staffing Survey (SASS). Some estimates have been revised from previous publications.
SOURCE:U.S. Department of Education, National Center for Education Statistics,Schools and Staffing Survey (SASS),"Public School Principal Data File"" and"Private School Principal Data File," 1993-94,1999-2000, and 2003-04
and "Charter School Principal Data File," 1999-2000.

## Characteristics of School Principals

Table 34-2. Number and percentage distribution of school principals, by school level, school type, and selected professional characteristics: School years 1993-94, 1999-2000, and 2003-04

| Professional characteristic | All principals ${ }^{1}$ | Elementary ${ }^{2}$ |  |  | Secondary ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 1993-94 |  |  |  |  |  |  |  |
| Total, number | 104,600 | 67,000 | 53,700 | 13,400 | 20,600 | 18,300 | 2,300 |
| Total, percentage | 100.0 | 69.0 | 80.1 | 19.9 | 21.2 | 88.8 | 11.2 |
| Years as a principal |  |  |  |  |  |  |  |
| 3 or fewer | 31.3 | 30.5 | 30.3 | 31.2 | 31.8 | 31.0 | 38.2 |
| 4-9 | 32.2 | 31.7 | 33.1 | 26.0 | 34.3 | 34.6 | 31.4 |
| 10-19 | 25.5 | 25.3 | 24.2 | 30.0 | 25.6 | 26.1 | 21.7 |
| 20 or more | 11.0 | 12.6 | 12.5 | 12.8 | 8.3 | 8.2 | 8.8 |
| Years of teaching experience prior to becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 11.5 | 10.0 | 6.8 | 22.6 | 9.0 | 7.4 | 22.1 |
| 4-9 | 34.8 | 33.8 | 36.2 | 24.4 | 38.6 | 40.2 | 25.9 |
| 10-19 | 43.9 | 45.6 | 47.0 | 40.0 | 43.5 | 43.8 | 40.7 |
| 20 or more | 9.8 | 10.6 | 10.0 | 12.9 | 8.8 | 8.5 | 11.2 |
| Years of teaching experience since becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 81.7 | 83.4 | 87.5 | 67.1 | 86.5 | 88.9 | 67.6 |
| 4-9 | 9.0 | 7.7 | 6.0 | 14.5 | 7.1 | 5.7 | 18.7 |
| 10-19 | 6.4 | 5.8 | 4.5 | 11.1 | 4.6 | 3.9 | 10.0 |
| 20 or more | 2.9 | 3.1 | 2.0 | 7.3 | 1.8 | 1.5 | 3.6 |
| Average annual salary, |  |  | \$68,900 | \$34,600 | \$70,000 | \$72,000 | \$53,400 |
| Average annual salary, percentage ${ }^{3}$ |  |  |  |  |  |  |  |
| Less than \$30,000 | 9.5 | 8.5 | 0.4 | 41.0 | 2.1 | 0.1 | 17.5 |
| \$30,000-44,999 | 9.9 | 9.4 | 3.5 | 33.5 | 6.3 | 4.1 | 23.7 |
| \$45,000-59,999 | 22.9 | 23.9 | 25.4 | 17.7 | 22.5 | 22.0 | 26.7 |
| \$60,000-74,999 | 29.1 | 30.9 | 37.4 | 4.8 | 31.1 | 33.0 | 15.6 |
| \$75,000-99,999 | 24.8 | 24.4 | 29.9 | 2.1 | 31.5 | 34.3 | 9.1 |
| \$100,000 or more | 3.9 | 2.9 | 3.4 | 0.9 | 6.5 | 6.4 | 7.3 |
| See notes at end of table. |  |  |  |  |  |  |  |

See notes at end of table.

## Characteristics of School Principals

Table 34-2. Number and percentage distribution of school principals, by school level, school type, and selected professional characteristics: School years 1993-94, 1999-2000, and 2003-04-Continued

| Professional characteristic | All principals ${ }^{1}$ | Elementary ${ }^{2}$ |  |  | Secondary ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 1999-2000 |  |  |  |  |  |  |  |
| Total, number | 110,000 | 75,900 | 60,100 | 15,800 | 23,100 | 20,500 | 2,600 |
| Total, percentage | 100.0 | 69.0 | 79.2 | 20.8 | 21.0 | 88.6 | 11.4 |
| Years as a principal |  |  |  |  |  |  |  |
| 3 or fewer | 29.7 | 29.6 | 29.5 | 29.9 | 29.6 | 30.3 | 23.5 |
| 4-9 | 29.9 | 28.9 | 30.0 | 24.8 | 33.5 | 33.7 | 32.0 |
| 10-19 | 27.8 | 28.5 | 28.5 | 28.5 | 26.2 | 25.9 | 28.8 |
| 20 or more | 12.7 | 13.0 | 12.0 | 16.8 | 10.8 | 10.1 | 15.8 |
| Years of teaching experience prior to becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 9.9 | 7.8 | 4.9 | 18.8 | 7.4 | 6.4 | 15.5 |
| 4-9 | 29.7 | 29.1 | 29.5 | 27.4 | 31.1 | 31.6 | 27.3 |
| 10-19 | 43.1 | 44.8 | 47.1 | 36.0 | 44.0 | 44.8 | 37.7 |
| 20 or more | 17.3 | 18.4 | 18.5 | 17.8 | 17.5 | 17.2 | 19.6 |
| Years of teaching experience since becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 84.2 | 85.9 | 89.6 | 71.8 | 86.0 | 88.7 | 64.5 |
| 4-9 | 8.1 | 7.5 | 6.0 | 13.1 | 8.1 | 6.6 | 19.8 |
| 10-19 | 5.6 | 4.7 | 3.5 | 9.4 | 4.5 | 3.6 | 12.0 |
| 20 or more | 2.1 | 1.9 | 0.9 | 5.8 | 1.4 | 1.2 | 3.7 |
| Average annual salary, |  |  |  |  |  |  |  |
| Average annual salary, percentage ${ }^{3}$ |  |  |  |  |  |  |  |
| Less than \$30,000 | 6.2 | 5.1 | 0.4 | 22.9 | 1.9 | 0.2 | 15.7 |
| \$30,000-44,999 | 9.6 | 9.8 | 2.1 | 38.7 | 4.0 | 2.6 | 14.8 |
| \$45,000-59,999 | 19.9 | 20.3 | 19.1 | 24.8 | 18.2 | 17.2 | 25.5 |
| \$60,000-74,999 | 29.1 | 30.5 | 36.7 | 6.9 | 30.4 | 31.9 | 18.5 |
| \$75,000-99,999 | 29.8 | 29.8 | 36.5 | 4.3 | 37.1 | 39.9 | 15.3 |
| \$100,000 or more | 5.4 | 4.5 | 5.1 | 2.3 | 8.4 | 8.2 | 10.1 |

See notes at end of table.

## Characteristics of School Principals

Table 34-2. Number and percentage distribution of school principals, by school level, school type, and selected professional characteristics: School years 1993-94, 1999-2000, and 2003-04-Continued

| Professional characteristic | All principals ${ }^{1}$ | Elementary ${ }^{2}$ |  |  | Secondary ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 2003-04 |  |  |  |  |  |  |  |
| Total, number | 115,000 | 78,200 | 61,500 | 16,700 | 22,200 | 19,700 | 2,500 |
| Total, percentage | 100.0 | 67.8 | 78.6 | 21.4 | 19.3 | 88.7 | 11.3 |
| Years as a principal |  |  |  |  |  |  |  |
| 3 or fewer | 34.2 | 34.1 | 34.2 | 33.8 | 33.9 | 34.2 | 31.1 |
| 4-9 | 31.2 | 30.9 | 32.9 | 23.5 | 34.7 | 35.2 | 30.2 |
| 10-19 | 24.8 | 25.3 | 24.9 | 26.7 | 23.9 | 23.9 | 24.5 |
| 20 or more | 9.8 | 9.7 | 7.9 | 16.0 | 7.5 | 6.7 | 14.3 |
| Years of teaching experience prior to becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 10.6 | 8.6 | 4.6 | 23.5 | 7.2 | 6.1 | 15.4 |
| 4-9 | 28.6 | 27.9 | 29.3 | 22.7 | 31.0 | 31.8 | 24.9 |
| 10-19 | 42.4 | 44.4 | 46.6 | 36.6 | 42.6 | 43.6 | 34.7 |
| 20 or more | 18.5 | 19.0 | 19.5 | 17.2 | 19.2 | 18.4 | 25.0 |
| Years of teaching experience since becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 89.7 | 91.4 | 95.6 | 75.8 | 93.1 | 95.5 | 74.4 |
| 4-9 | 5.4 | 4.4 | 2.8 | 10.5 | 4.7 | 3.2 | 16.3 |
| 10-19 | 3.5 | 3.2 | 1.4 | 9.9 | 1.8 | 1.1 | 7.2 |
| 20 or more | 1.3 | 0.9 | 0.2 | 3.8 | 0.4 | 0.2 | 2.0 |
| Average annual salary, <br> number |  |  |  |  |  |  |  |
| Average annual salary, percentage ${ }^{3}$ |  |  |  |  |  |  |  |
| Less than \$30,000 | 5.9 | 4.7 | 0.3 | 20.7 | 1.0 | 0.1 | 8.4 |
| \$30,000-44,999 | 8.4 | 8.3 | 1.8 | 31.9 | 3.9 | 2.1 | 17.9 |
| \$45,000-59,999 | 15.4 | 15.4 | 13.2 | 23.6 | 11.1 | 9.2 | 26.1 |
| \$60,000-74,999 | 29.4 | 30.3 | 34.5 | 15.0 | 31.1 | 32.5 | 20.2 |
| \$75,000-99,999 | 32.1 | 33.7 | 41.6 | 4.8 | 39.0 | 41.9 | 16.4 |
| \$100,000 or more | 8.7 | 7.6 | 8.6 | 3.9 | 13.9 | 14.2 | 11.2 |

! Interpret data with caution (estimates are unstable).
${ }^{1}$ Included in totals but not shown separately are principals of combined elementary and secondary schools.
${ }^{2}$ Roughly 900 cases were missing data for the school level variable in 1993-94; these cases were excluded from the school-level analyses.
${ }^{3}$ Annual salaries may include compensation for duties other than those related to principal position, such as teaching a class. Average annual salary estimates were calculated in 2003-04 constant dollars. NOTE:Data are only for principals, not assistant principals. Principals from Bureau of Indian Affairs schools were excluded from the analysis. Detail may not sum to totals because of rounding. See supplemental note 3 for more information on the Schools and Staffing Survey (SASS). Some estimates have been revised from previous publications.
SOURCE:U.S.Department of Education,National Center for Education Statistics,Schools and Staffing Survey (SASS),"Public School Principal Data File" and"Private School Principal Data File," 1993-94, 1999-2000, and 2003-04 and"Charter School Principal Data File," 1999-2000.

## Characteristics of School Principals

Table S34-1. Standard errors for the number and percentage distribution of school principals, by school level, school type, and selected characteristics: School years 1993-94, 1999-2000, and 2003-04

| Characteristic Al | All principals | Elementary |  |  | Secondary |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 1993-94 |  |  |  |  |  |  |  |
| Total, number | 340 | 380 | 290 | 240 | 190 | 160 | 110 |
| Total, percentage | $\dagger$ | 0.26 | 0.30 | 0.30 | 0.18 | 0.51 | 0.51 |
| Sex |  |  |  |  |  |  |  |
| Male | 0.58 | 0.86 | 0.99 | 1.79 | 0.65 | 0.66 | 2.91 |
| Female | 0.58 | 0.86 | 0.99 | 1.79 | 0.65 | 0.66 | 2.91 |
| Age |  |  |  |  |  |  |  |
| Under 40 | 0.42 | 0.46 | 0.45 | 1.53 | 0.46 | 0.42 | 2.44 |
| 40-44 | 0.53 | 0.75 | 0.89 | 1.03 | 0.59 | 0.66 | 2.29 |
| 45-49 | 0.50 | 0.76 | 0.79 | 1.23 | 0.72 | 0.79 | 1.67 |
| 50-54 | 0.58 | 0.82 | 0.90 | 1.15 | 0.73 | 0.71 | 3.30 |
| 55 and over | 0.47 | 0.71 | 0.76 | 1.56 | 0.56 | 0.59 | 1.66 |
| Race/ethnicity |  |  |  |  |  |  |  |
| White | 0.44 | 0.62 | 0.79 | 1.00 | 0.52 | 0.57 | 0.84 |
| Black | 0.37 | 0.49 | 0.59 | 0.82 | 0.35 | 0.38 | 0.58 |
| Hispanic | 0.25 | 0.37 | 0.48 | 0.44 | 0.37 | 0.39 | 0.66 |
| Asian | 0.11 | 0.18 | 0.20 | 0.33 | 0.08 | 0.09 | 0.14 |
| Pacific Islander | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ |
| American Indian/Alaska Native | 0.07 | 0.11 | 0.12 | 0.25 | 0.13 | 0.14 | 0.10 |
| Highest degree earned |  |  |  |  |  |  |  |
| No degree | 0.22 | 0.26 | $\dagger$ | 1.26 | $\dagger$ | $\dagger$ | 0.14 |
| Associate's | 0.10 | 0.11 | $\dagger$ | 0.56 | $\dagger$ | $\dagger$ | $\dagger$ |
| Bachelor's | 0.36 | 0.40 | 0.28 | 1.46 | 0.25 | 0.23 | 1.28 |
| Master's | 0.50 | 0.77 | 0.89 | 1.73 | 0.66 | 0.70 | 2.87 |
| Education specialist or professional diploma | 0.43 | 0.61 | 0.75 | 0.59 | 0.55 | 0.59 | 2.52 |
| Doctoral or first-professional | 0.30 | 0.37 | 0.43 | 0.60 | 0.41 | 0.48 | 1.87 |
| 1999-2000 |  |  |  |  |  |  |  |
| Total, number | 430 | 370 | 250 | 240 | 230 | 200 | 130 |
| Total, percentage | $\dagger$ | 0.25 | 0.26 | 0.26 | 0.20 | 0.53 | 0.53 |
| Sex |  |  |  |  |  |  |  |
| Male | 0.58 | 0.75 | 0.89 | 1.31 | 0.75 | 0.75 | 3.02 |
| Female | 0.58 | 0.75 | 0.89 | 1.31 | 0.75 | 0.75 | 3.02 |
| Age |  |  |  |  |  |  |  |
| Under 40 | 0.33 | 0.44 | 0.47 | 1.04 | 0.47 | 0.46 | 1.98 |
| 40-44 | 0.32 | 0.44 | 0.51 | 1.09 | 0.52 | 0.55 | 1.75 |
| 45-49 | 0.57 | 0.81 | 0.88 | 1.18 | 0.72 | 0.79 | 2.20 |
| 50-54 | 0.59 | 0.79 | 0.97 | 1.45 | 0.84 | 0.90 | 2.84 |
| 55 and over | 0.53 | 0.70 | 0.78 | 1.30 | 0.75 | 0.75 | 2.77 |
| Race/ethnicity |  |  |  |  |  |  |  |
| White | 0.48 | 0.65 | 0.75 | 1.08 | 0.58 | 0.60 | 1.50 |
| Black | 0.33 | 0.47 | 0.53 | 0.95 | 0.40 | 0.44 | 0.69 |
| Hispanic | 0.30 | 0.39 | 0.46 | 0.62 | 0.35 | 0.37 | 1.25 |
| Asian | 0.13 | 0.15 | 0.16 | 0.39 | 0.25 | 0.27 | 0.19 |
| Pacific Islander | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ | $\dagger$ |
| American Indian/Alaska Native | 0.07 | 0.09 | 0.10 | 0.25 | 0.14 | 0.15 | 0.47 |
| Highest degree earned |  |  |  |  |  |  |  |
| No degree | 0.17 | 0.20 | $\dagger$ | 0.95 | 0.04 | $\dagger$ | 0.32 |
| Associate's | 0.06 | 0.05 | $\dagger$ | 0.24 | $\dagger$ | $\dagger$ | 0.12 |
| Bachelor's | 0.28 | 0.37 | 0.28 | 1.35 | 0.41 | 0.23 | 2.68 |
| Master's | 0.52 | 0.72 | 0.85 | 1.39 | 0.93 | 0.90 | 3.33 |
| Education specialist or professional diploma | 0.50 | 0.69 | 0.82 | 0.76 | 0.75 | 0.77 | 1.93 |
| Doctoral or first-professional | 0.35 | 0.47 | 0.57 | 0.87 | 0.65 | 0.69 | 1.57 |

See notes at end of table.

## Characteristics of School Principals

Table S34-1. Standard errors for the number and percentage distribution of school principals, by school level, school type, and selected characteristics: School years 1993-94, 1999-2000, and 2003-04-Continued

| Characteristic All | All principals | Elementary |  |  | Secondary |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 2003-04 |  |  |  |  |  |  |  |
| Total, number | 700 | 460 | 360 | 330 | 490 | 270 | 360 |
| Total, percentage | $\dagger$ | 0.43 | 0.35 | 0.35 | 0.37 | 1.41 | 1.41 |
| Sex |  |  |  |  |  |  |  |
| Male | 0.70 | 0.85 | 0.97 | 1.65 | 1.25 | 1.23 | 4.01 |
| Female | 0.70 | 0.85 | 0.97 | 1.65 | 1.25 | 1.23 | 4.01 |
| Age |  |  |  |  |  |  |  |
| Under 40 | 0.47 | 0.62 | 0.72 | 1.24 | 1.06 | 1.10 | 3.35 |
| 40-44 | 0.43 | 0.54 | 0.64 | 1.10 | 0.71 | 0.74 | 2.22 |
| 45-49 | 0.48 | 0.63 | 0.76 | 0.89 | 0.97 | 0.97 | 3.34 |
| 50-54 | 0.62 | 0.82 | 0.96 | 1.25 | 0.92 | 0.94 | 2.76 |
| 55 and over | 0.64 | 0.83 | 0.98 | 1.44 | 1.26 | 1.28 | 4.29 |
| Race/ethnicity |  |  |  |  |  |  |  |
| White | 0.46 | 0.61 | 0.67 | 1.21 | 0.93 | 0.99 | 1.98 |
| Black | 0.38 | 0.50 | 0.55 | 0.86 | 0.52 | 0.55 | 1.92 |
| Hispanic | 0.32 | 0.40 | 0.50 | 0.55 | 0.81 | 0.93 | 0.72 |
| Asian | 0.09 | 0.13 | 0.14 | 0.43 | 0.13 | 0.14 | 0.39 |
| Pacific Islander | 0.02 | 0.02 | 0.02 | 0.10 | 0.04 | 0.04 | $\dagger$ |
| American Indian/Alaska Native | 0.10 | 0.11 | 0.11 | 0.31 | 0.09 | 0.10 | 0.10 |
| Highest degree earned |  |  |  |  |  |  |  |
| No degree | 0.23 | 0.22 | $\dagger$ | 1.02 | 0.18 | $\dagger$ | 1.42 |
| Associate's | 0.15 | 0.18 | 0.11 | 0.70 | 0.13 | $\dagger$ | 0.97 |
| Bachelor's | 0.33 | 0.35 | 0.20 | 1.41 | 0.76 | 0.70 | 3.08 |
| Master's | 0.56 | 0.79 | 0.98 | 1.57 | 1.27 | 1.30 | 4.33 |
| Education specialist or professional diploma | 0.53 | 0.80 | 0.99 | 0.81 | 1.14 | 1.21 | 2.76 |
| Doctoral or first-professional | 0.39 | 0.50 | 0.57 | 0.66 | 0.57 | 0.56 | 2.56 |

## $\dagger$ Not applicable.

SOURCE:U.S.Department of Education,National Center for Education Statistics,Schools and Staffing Survey (SASS),"Public School Principal Data File" and"Private School Principal Data File,"1993-94, 1999-2000, and 2003-04 and "Charter School Principal Data File," 1999-2000.

## Characteristics of School Principals

Table S34-2. Standard errors for the number and percentage distribution of school principals, by school level, school type, and selected professional characteristics: School years 1993-94, 1999-2000, and 2003-04

| Professional characteristic | All principals | Elementary |  |  | Secondary |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 1993-94 |  |  |  |  |  |  |  |
| Total, number | 340 | 380 | 290 | 240 | 190 | 160 | 110 |
| Total, percentage | $\dagger$ | 0.26 | 0.30 | 0.30 | 0.18 | 0.51 | 0.51 |
| Years as a principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.55 | 0.68 | 0.76 | 1.68 | 0.85 | 0.85 | 2.89 |
| 4-9 | 0.62 | 0.86 | 0.96 | 1.33 | 0.86 | 0.91 | 2.71 |
| 10-19 | 0.53 | 0.71 | 0.71 | 1.73 | 0.74 | 0.85 | 2.03 |
| 20 or more | 0.36 | 0.54 | 0.66 | 1.15 | 0.39 | 0.43 | 1.21 |
| Years of teaching experience prior to becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.42 | 0.53 | 0.47 | 1.44 | 0.61 | 0.42 | 3.06 |
| 4-9 | 0.55 | 0.76 | 0.85 | 1.43 | 1.04 | 1.07 | 2.25 |
| 10-19 | 0.67 | 0.76 | 0.89 | 1.14 | 1.02 | 1.10 | 2.41 |
| 20 or more | 0.33 | 0.53 | 0.52 | 1.01 | 0.43 | 0.45 | 1.18 |
| Years of teaching experience since becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.43 | 0.48 | 0.51 | 1.70 | 0.49 | 0.50 | 1.74 |
| 4-9 | 0.34 | 0.39 | 0.44 | 1.13 | 0.40 | 0.39 | 1.54 |
| 10-19 | 0.28 | 0.35 | 0.37 | 1.02 | 0.35 | 0.37 | 1.13 |
| 20 or more | 0.22 | 0.28 | 0.25 | 1.01 | 0.17 | 0.17 | 0.70 |
| Average annual salary, number | \$180 | \$260 | \$210 | \$710 | \$240 | \$210 | \$970 |
| Average annual salary, percentage |  |  |  |  |  |  |  |
| Less than \$30,000 | 0.33 | 0.44 | 0.08 | 1.81 | 0.16 | 0.04 | 1.57 |
| \$30,000-44,999 | 0.26 | 0.36 | 0.32 | 1.40 | 0.58 | 0.32 | 3.71 |
| \$45,000-59,999 | 0.41 | 0.59 | 0.70 | 1.36 | 0.61 | 0.64 | 2.50 |
| \$60,000-74,999 | 0.51 | 0.72 | 0.87 | 0.63 | 0.75 | 0.80 | 2.19 |
| \$75,000-99,999 | 0.47 | 0.67 | 0.86 | 0.29 | 0.69 | 0.71 | 1.10 |
| \$100,000 or more | 0.19 | 0.26 | 0.32 | 0.18 | 0.24 | 0.29 | 0.81 |
| See notes at end of table. |  |  |  |  |  |  |  |

## Characteristics of School Principals

Table S34-2. Standard errors for the number and percentage distribution of school principals, by school level, school type, and selected professional characteristics: School years 1993-94, 1999-2000, and 2003-04—Continued

| Professional characteristic | All principals | Elementary |  |  | Secondary |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 1999-2000 |  |  |  |  |  |  |  |
| Total, number | 430 | 370 | 250 | 240 | 230 | 200 | 130 |
| Total, percentage | $\dagger$ | 0.25 | 0.26 | 0.26 | 0.20 | 0.53 | 0.53 |
| Years as a principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.50 | 0.67 | 0.81 | 1.48 | 0.72 | 0.71 | 2.22 |
| 4-9 | 0.50 | 0.71 | 0.81 | 1.62 | 0.79 | 0.83 | 2.71 |
| 10-19 | 0.52 | 0.68 | 0.80 | 1.22 | 0.79 | 0.81 | 2.61 |
| 20 or more | 0.38 | 0.50 | 0.50 | 1.18 | 0.58 | 0.60 | 2.29 |
| Years of teaching experience prior to becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.34 | 0.41 | 0.36 | 1.35 | 0.59 | 0.53 | 2.79 |
| 4-9 | 0.52 | 0.71 | 0.80 | 1.56 | 0.86 | 0.85 | 2.72 |
| 10-19 | 0.58 | 0.76 | 0.92 | 1.35 | 0.86 | 0.84 | 3.02 |
| 20 or more | 0.50 | 0.62 | 0.67 | 1.29 | 0.68 | 0.66 | 2.32 |
| Years of teaching experience since becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.40 | 0.49 | 0.52 | 1.32 | 0.61 | 0.56 | 2.56 |
| 4-9 | 0.30 | 0.39 | 0.41 | 1.24 | 0.49 | 0.46 | 2.09 |
| 10-19 | 0.31 | 0.38 | 0.39 | 0.76 | 0.33 | 0.30 | 1.60 |
| 20 or more | 0.16 | 0.19 | 0.19 | 0.62 | 0.23 | 0.19 | 1.28 |
| Average annual salary, number | \$210 | \$250 | \$210 | \$740 | \$340 | \$270 | \$1,930 |
| Average annual salary, percentage |  |  |  |  |  |  |  |
| Less than \$30,000 | 0.30 | 0.34 | 0.11 | 1.51 | 0.31 | 0.04 | 2.54 |
| \$30,000-44,999 | 0.28 | 0.35 | 0.17 | 1.52 | 0.30 | 0.18 | 2.19 |
| \$45,000-59,999 | 0.46 | 0.57 | 0.57 | 1.27 | 0.66 | 0.66 | 2.38 |
| \$60,000-74,999 | 0.57 | 0.74 | 0.92 | 0.65 | 0.77 | 0.81 | 1.86 |
| \$75,000-99,999 | 0.50 | 0.67 | 0.81 | 0.59 | 0.73 | 0.78 | 2.13 |
| \$100,000 or more | 0.22 | 0.30 | 0.36 | 0.40 | 0.36 | 0.40 | 1.14 |

[^1]
## Characteristics of School Principals

Table S34-2. Standard errors for the number and percentage distribution of school principals, by school level, school type, and selected professional characteristics: School years 1993-94, 1999-2000, and 2003-04-Continued

| Professional characteristic | All principals | Elementary |  |  | Secondary |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All | Public | Private | All | Public | Private |
| 2003-04 |  |  |  |  |  |  |  |
| Total, number | 700 | 460 | 360 | 330 | 490 | 270 | 360 |
| Total, percentage | † | 0.43 | 0.35 | 0.35 | 0.37 | 1.41 | 1.41 |
| Years as a principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.66 | 0.91 | 1.08 | 1.59 | 1.21 | 1.36 | 3.31 |
| 4-9 | 0.69 | 0.94 | 1.07 | 1.26 | 1.26 | 1.41 | 3.70 |
| 10-19 | 0.67 | 0.79 | 0.92 | 1.33 | 1.47 | 1.57 | 3.03 |
| 20 or more | 0.36 | 0.45 | 0.46 | 1.07 | 0.61 | 0.54 | 2.72 |
| Years of teaching experience prior to becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.40 | 0.47 | 0.40 | 1.40 | 0.61 | 0.50 | 2.66 |
| 4-9 | 0.62 | 0.78 | 0.90 | 1.17 | 1.29 | 1.38 | 4.16 |
| 10-19 | 0.61 | 0.86 | 0.98 | 1.60 | 1.37 | 1.41 | 3.07 |
| 20 or more | 0.51 | 0.65 | 0.76 | 1.14 | 0.85 | 0.91 | 2.78 |
| Years of teaching experience since becoming principal |  |  |  |  |  |  |  |
| 3 or fewer | 0.38 | 0.46 | 0.42 | 1.48 | 1.05 | 0.93 | 3.20 |
| 4-9 | 0.33 | 0.36 | 0.36 | 1.05 | 0.93 | 0.91 | 2.87 |
| 10-19 | 0.23 | 0.29 | 0.22 | 1.09 | 0.37 | 0.31 | 2.15 |
| 20 or more | 0.13 | 0.13 | 0.06 | 0.56 | 0.19 | 0.10 | 1.20 |
| Average annual salary, number | \$240 | \$270 | \$220 | \$710 | \$660 | \$440 | \$2,600 |
| Average annual salary, percentage |  |  |  |  |  |  |  |
| Less than \$30,000 | 0.28 | 0.34 | 0.10 | 1.41 | 0.34 | 0.12 | 2.23 |
| \$30,000-44,999 | 0.35 | 0.42 | 0.25 | 1.56 | 0.53 | 0.49 | 2.94 |
| \$45,000-59,999 | 0.40 | 0.50 | 0.49 | 1.24 | 0.73 | 0.64 | 3.32 |
| \$60,000-74,999 | 0.56 | 0.77 | 0.93 | 0.96 | 1.20 | 1.35 | 2.52 |
| \$75,000-99,999 | 0.60 | 0.77 | 0.95 | 0.66 | 1.18 | 1.21 | 2.78 |
| \$100,000 or more | 0.34 | 0.38 | 0.46 | 0.54 | 0.97 | 1.03 | 2.31 |

$\dagger$ Not applicable.
SOURCE:U.S.Department of Education, National Center for Education Statistics,Schools and Staffing Survey (SASS),"Public School Principal Data File"and"Private School Principal Data File,"1993-94,1999-2000, and 2003-04 and"Charter School Principal Data File," 1999-2000.


[^0]:    U.S. Department of Education

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    NCES 2007-064

[^1]:    see notes at end of table.

