

# Coordination Strategies

## *Handbook*

A Guide for WIC and  
Primary Care Professionals



Special Supplemental  
Nutrition Program for  
Women, Infants, and  
Children



Migrant Health  
Centers



Indian Health Service  
and Tribal Health  
Systems



Community Health  
Centers

# Coordination Strategies

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## *Handbook*



### Prepared for:

Supplemental Food Programs Division  
Food and Nutrition Service  
U.S. Department of Agriculture  
Alexandria, VA

### Prepared by:

Health Systems Research, Inc.  
Washington, DC

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# FOREWORD

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The Coordination Strategies Handbook project is funded through a grant from the Food and Nutrition Service (FNS), U.S. Department of Agriculture. The Bureau of Primary Health Care (BPHC) and the Indian Health Service (IHS), Department of Health and Human Services, cooperated with FNS at the Federal level to develop the handbook.

The project was undertaken in response to a mandate of P.L. 103-448, the Healthy Meals for Healthy Americans Act of 1994. The Act stipulates the increase of WIC services at community and migrant health centers (C/MHCs), especially new health centers, and improvement of coordination of WIC services at IHS clinics. Among the activities undertaken in response to this mandate is the development of this handbook. It is intended to serve as a reference tool for local agencies, as well as a source of inspiration, in pursuing coordination and collocation efforts.

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# SITE INDEX BY REGION

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The site index provides a listing of each WIC program and health center mentioned in the handbook, as well as the page numbers where they appear. The sites are arranged by the 8 U.S. Department of Agriculture regions, which for the most part correspond with the 10 U.S. Department of Health and Human Services' (DHHS) regions. Within each region, sites are presented alphabetically by State and then alphabetically by the name of the WIC program. As many of the WIC programs are sponsored by health centers, the name of the WIC program is often the same as the health center's name.

## Northeast Region (DHHS Region I and II)

### Maine

WIC	Sacopee Valley Health Center	
Clinic	Sacopee Valley Health Center	. . . . .21-24, 86, 94, 123

### New Hampshire

WIC	Ammonossuc Community Health Services, Inc.	
Clinic	Ammonossuc Community Health Services, Inc.	. . . . .87, 95, 99, 102, 112, 115

### New Hampshire

WIC	Coos County Family Health Services, Inc. WIC Program	
Clinic	Coos County Family Health Services, Inc.	. . . . .87, 112, 117

### New York

WIC	Open Door Family Medical Group	
Clinic	Open Door Family Medical Group	. . . . .87, 91, 97, 100, 110, 111, 112

## Mid-Atlantic Region (DHHS Region III including New Jersey)

### New Jersey

WIC	North Hudson Community Action Corporation WIC Program	
Clinic	North Hudson Community Action Corporation	. . . . .25-28, 87, 125, 129

### Pennsylvania

WIC	Allegheny County Health Department WIC Program	
Clinic	Sto-Rox Neighborhood Health Center	. . . . .87, 99, 111, 117, 133

### Pennsylvania

WIC	United Neighborhood Facilities Health Care Corporation	
Clinic	Community Health Net	. . . . .87, 88, 111, 126

## Mid-Atlantic Region (DHHS Region III including New Jersey)

### Virginia

WIC	Piedmont Health District WIC Program	
Clinic	Central Virginia Community Health Center . . . . .	.87, 93, 99, 132

### Washington, DC

WIC	Cardozo WIC Program	
Clinic	Unity Health Care, Inc. . . . .	.86, 93, 110, 112, 114, 116

## Southeast Region (DHHS Region IV)

### Alabama

WIC	Quality of Life Health Services, Inc.	
Clinic	Quality of Life Health Services, Inc. . . . .	.86, 90, 96, 99, 101, 110

### Florida

WIC	Indian River County Health Department	
Clinic	Fellsmere Medical Center . . . . .	.86, 115, 117, 118

### Mississippi

WIC	Mississippi Band of Choctaw Indians WIC Program	
Clinic	Choctaw Health Center . . . . .	.29-34, 86, 98, 110, 134

### North Carolina

WIC	Henderson County WIC Program	
Clinic	Blue Ridge Health Center . . . . .	.86, 122, 133

### North Carolina

WIC	Twin County Rural Health Center WIC Program	
Clinic	Twin County Rural Health Center, Inc. . . . .	.86, 90, 97, 111, 115, 131

### South Carolina

WIC	North Central Family Medical Center WIC Program	
Clinic	North Central Family Medical Center . . . . .	.35-40, 87, 124

### Tennessee

WIC	Claiborne County Health Department	
Clinic	Clear Fork Clinic . . . . .	.87, 91, 131, 133



## Midwest Region (DHHS Region V)

### Indiana

WIC	Allen County WIC Program	
Clinic	Neighborhood Health Clinics, Inc. . . . .	.86, 89, 94, 128

### Michigan

WIC	Health Delivery, Inc.	
Clinic	Bayside Health Center . . . . .	.86, 91, 109, 113

### Minnesota

WIC	Fond du Lac WIC Program	
Clinic	Fond du Lac Human Services . . . . .	.41-44, 86, 94, 126

### Wisconsin

WIC	Family Planning Health Services WIC Program	
Clinic	Bridge Community Health Clinic . . . . .	.87, 88, 93, 103, 126, 129

## Southwest Region (DHHS Region VI)

### Louisiana

WIC	Bayou Comprehensive WIC Program	
Clinic	Bayou Comprehensive Health Center . . . . .	.86, 96, 106, 107, 115, 116, 128

### Louisiana

WIC	Outpatient Medical Center at Natchitoches WIC Program	
Clinic	Outpatient Medical Center at Natchitoches . . . . .	.86, 100, 106, 113

### New Mexico

WIC	First Choice Community Health Care WIC Program	
Clinic	First Choice Community Health Care . . . . .	.87, 106, 113, 116

### Oklahoma

WIC	Cherokee Nation WIC Program	
Clinic	W.W. Hastings Hospital . . . . .	.87, 108, 114

### Oklahoma

WIC	Chickasaw Nation	
Clinic	Carl Albert Indian Health Facility . . . . .	.87, 100, 101, 108, 113

### Texas

WIC	El Paso City-County Health Department	
Clinic	Centro San Vicenti . . . . .	.87, 102, 103, 117, 124

<b>Texas</b>	
WIC	Hidalgo County WIC Program
Clinic	Hidalgo County Health Care Corporation . . . . .45-49, 87, 92, 114

**Mountain Plains Region (DHHS Regions VII and VIII)**

**Colorado**

WIC	Valley-Wide Health Services, Inc. WIC Program
Clinic	Valley-Wide Health Services, Inc. . . . .61-65, 86, 92, 106

**Iowa**

WIC	Siouxland WIC Clinic
Clinic	Siouxland Community Health Center . . . . .86, 101, 108, 110

**Kansas**

WIC	Shawnee County Health Agency
Clinic	Shawnee County Health Agency . . . . .86, 112, 113

**Missouri**

WIC	Dunklin County Health Department
Clinic	Southeast Missouri Health Network . . . . .86, 95, 104

**Missouri**

WIC	Family Care Health Centers
Clinic	Family Care Health Centers . . . . .86, 116, 117

**Missouri**

WIC	Samuel U. Rodgers Community Health Center WIC Program
Clinic	Samuel U. Rodgers Community Health Center . . . . .51-54, 86, 108, 126, 134

**Nebraska**

WIC	Panhandle Community and Migrant Health Center WIC Program
Clinic	Panhandle Community and Migrant Health Center . . . . .55-59, 86, 128, 130

**North Dakota**

WIC	Fargo Family Health Care Center WIC Program
Clinic	Fargo Family Health Care Center . . . . .86, 104, 123

**North Dakota**

WIC	Spirit Lake Tribe
Clinic	Fort Totten IHS Clinic . . . . .86, 90

## Western Region (DHHS Regions IX and X)

### Arizona

WIC	Marana Health Center	
Clinic	Marana Health Center	.67-70, 86, 106

### Arizona

WIC	Mariposa Community Health Center, Inc. WIC Program	
Clinic	Mariposa Community Health Center, Inc.	.86, 115, 116, 128

### California

WIC	Central Valley Indian Health	
Clinic	Central Valley Indian Health Center, Inc.	.71-76, 86, 97

### California

WIC	Community Medical Centers, Inc.	
Clinic	Community Medical Centers, Inc.	.86, 89, 96, 99, 102, 105, 114, 128

### California

WIC	Sonoma County Indian Health Project, Inc.	
Clinic	Sonoma County Indian Health Project, Inc.	.86, 96, 103, 113, 116, 118

### California

WIC	United Health Centers of the San Joaquin Valley, Inc.	
Clinic	United Health Centers of the San Joaquin Valley, Inc.	.86, 89, 92, 103, 107, 108, 109, 132

### Idaho

WIC	Fort Hall Indian Health Center	
Clinic	Fort Hall Indian Health Center	.86, 93, 105

### Oregon

WIC	Confederated Tribes of Warm Springs Indian Reservation	
Clinic	The I.H.S. Warm Springs Service Unit	.87, 94, 110, 118

### Washington

WIC	Columbia Basin Health Association	
Clinic	Columbia Basin Health Association	.87, 106, 112, 114, 126

### Washington

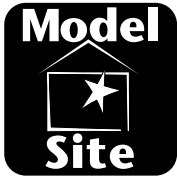
WIC	Yakima Valley Farm Workers Clinic	
Clinic	Yakima Valley Farm Workers Clinic	.77-81, 87

# ICON KEY

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## Model Site

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This indicates that the site you're reading about is one of 12 models of coordination featured at length in Chapter Three.

## Health Centers and Services

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This indicates that the site is a federally funded community health center that provides primary health care services in medically under-served areas.



This indicates that the site is a federally funded community health center that is focused on serving the primary health care needs of migrant farm workers and their families.



This indicates that the site is funded through the Federal Indian Health Service. Some of these sites are tribally operated and are referred to as “tribal health systems.”



This indicates that the site is a WIC local agency, a WIC program operated by an Indian Tribal Organization (ITO), or a site that coordinates services with an area WIC program. WIC is the federally funded Special Supplemental Nutrition Program for Women, Infants, and Children.

## Coordination Efforts

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This indicates coordination efforts between health centers and WIC programs that take place at the policy and administrative level (like jointly funding staff or staff training).



This indicates coordination activities between health centers and WIC programs that take place at the community outreach level (like marketing or the use of volunteers).



This indicates coordination initiatives between health centers and WIC programs that take place at the clinical level (such as coordinated appointment scheduling or common protocols).

## Site Settings

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This indicates that the site serves a population living mostly or entirely in a rural area.



This indicates that the site serves populations living in a combination of rural and urban settings.



This indicates that the site serves a population living in or near a major metropolitan area.

# Acronyms Used in the Handbook

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<b>AI/AN</b>	American Indians/Alaskan Natives	<b>MCH</b>	Maternal and Child Health
<b>BPHC</b>	Bureau of Primary Health Care	<b>MHC</b>	Migrant Health Center
<b>CAP</b>	Community Action Program	<b>MOA</b>	Memorandum of Agreement
<b>CHC</b>	Community Health Center	<b>MOU</b>	Memorandum of Understanding
<b>C/MHC</b>	Community and Migrant Health Center	<b>NAWD</b>	National Association of WIC Directors
<b>EPSDT</b>	Early Periodic Screening Diagnosis and Treatment	<b>OSHA</b>	Occupational Safety and Health Administration
<b>FNS</b>	Food and Nutrition Service	<b>RD</b>	Registered Dietitian
<b>FQHC</b>	Federally Qualified Health Center	<b>RFP</b>	Request for Proposals
<b>FTE</b>	Full-Time Equivalent	<b>STD</b>	Sexually Transmitted Disease
<b>HRSA</b>	Health Resources and Services Administration	<b>THS</b>	Tribal Health Systems
<b>HIV</b>	Human Immunodeficiency Virus	<b>USDA</b>	U.S. Department of Agriculture
<b>IHS</b>	Indian Health Service	<b>WIC</b>	Special Supplemental Nutrition Program for Women, Infants, and Children
<b>ITO</b>	Indian Tribal Organization		