

Nutrition Services Standards



Food and Nutrition Service

October 2001

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Foreword

A major emphasis of the Department of Agriculture's Food and Nutrition Service (FNS) is Revitalizing Quality Nutrition Services (RQNS). The purpose of RQNS is to refocus attention on delivering quality nutrition services, a fundamental benefit of the Special Supplemental Nutrition Program for Women, Infants, and Children (WIC). As part of the process of continuous program improvement, the National Association of WIC Directors (NAWD) joined forces with FNS to update the jointly developed 1988 Nutrition Services Standards and to review other WIC documents on this topic.

The 1988 Nutrition Services Standards (1) served as a tool for measuring the efficiency and effectiveness of the WIC State and local agency nutrition services operations. In addition, a companion paper, *Ensuring the Quality of Nutrition Services in the WIC Program*, identified specific goals and recommendations for providing quality nutrition services in WIC (2). In 1993, a task force of NAWD and FNS representatives revisited the topic of delivery of quality nutrition services to WIC participants and developed the *NAWD/FNS Joint Statement on Quality Nutrition Services in the WIC Program* (3). This statement reaffirmed the mutual commitment of NAWD and FNS to work toward quality nutrition services and identified strategies and recommendations for achieving this goal.

In December 1999, FNS staff and the NAWD Nutrition Section met as a committee to discuss the process of RQNS and initiated collaboration to update the Nutrition Services Standards. The Committee expanded the original 12 standards into 21 standards. The standards cover all aspects of providing quality nutrition services in the WIC Program and ensure that the three benefits of WIC—providing nutritious supplemental food, offering nutrition education, and serving as an adjunct to good health care—are fulfilled. In addition, the expanded Nutrition Services Standards were developed to support FNS Strategic Plan goals of 1) improved nutrition of children and low-income people; and 2) improved stewardship of appropriated funds.

The first draft of the standards was distributed for review in August 2000 to State WIC Nutrition Coordinators and Program Directors, as well as to FNS regional office and headquarters staff. This draft was also presented and distributed at the NAWD Nutrition and Breastfeeding Conference in September 2000. Thirty-three written comments were received; all were very positive. Commenters were supportive of the effort to strengthen and refocus attention on the nutrition aspect of WIC and requested that the Committee keep the standards flexible in order to meet the needs of the diverse WIC agencies. All comments were reviewed and considered for incorporation into the standards.

A second draft of the standards was distributed in January 2001 to State WIC Nutrition Coordinators and Program Directors, FNS regional office and headquarters staff, local agency representatives to NAWD, and several WIC partners. Twenty-two written comments were received on this draft. Most of the comments were recommendations of additional criteria to further enhance the standards.

The final document is the product of this collaborative and inclusive process. The Committee highly valued the insight and comments received. The standards represent a comprehensive resource, incorporating pertinent strategies and recommendations for providing quality nutrition services in the WIC Program.

Introduction

The updated Nutrition Services Standards represent a wide range of performance practices used in the delivery of quality WIC nutrition services. The organizational and operational structures in which WIC services are delivered are diverse between and within State and local WIC agencies. WIC may be operated by a health department or a comparable agency in a State, an Indian Nation or an authorized intertribal council, or an area health office of the Indian Health Service. Local WIC clinics may be collocated with other health and social service agencies or may stand alone. Clinics may be large and operate in urban areas or small and operate in rural settings. The Nutrition Services Standards are flexible enough to be useful to the many types of agencies that administer the WIC Program. The updated Nutrition Services Standards are intended to provide WIC State and local agencies with a tool to:

- Inspire the revitalization of quality nutrition services in WIC
- Identify Federal Requirements related to quality nutrition services
- Document "Federal Requirements," "Recommended Criteria," and "Best Practices" achieved

- Assess the delivery of quality nutrition services to participants
- Identify areas needing improvement
- Determine staff training, technical assistance, and resource needs
- Develop and implement State and local agency policies and procedures
- Assist in developing State and local agency nutrition services plans
- Evaluate progress toward strengthening or enhancing nutrition services

These standards supersede the 1988 Nutrition Services Standards.

Use of the Standards

The Nutrition Services Standards will provide a way for all State and local WIC agencies to self-assess how well they deliver a wide range of nutrition services and how to improve the delivery and quality of nutrition services in their WIC Programs. In addition, FNS regional offices will use the Nutrition Services Standards as a tool in conducting management evaluation and technical assistance reviews of the nutrition services component of WIC agency operations. NAWD can also use the standards to identify needs and interests for the planning of conference and training agendas, to develop position papers, and to identify resource materials needed by WIC agencies. Both NAWD and FNS will work to develop technical assistance and guidance that responds to the needs of WIC agencies.

Each standard is assigned a performance code. Federal Requirements (FR) identifies performance standards that are required by Federal WIC regulations or supporting policies. Recommended Criteria (RC) identifies voluntary performance standards that are frequently followed and are generally considered fundamental to the delivery of quality nutrition services by State and local WIC agencies. Best Practices (BP) represent outstanding efforts by State and local WIC agencies to deliver quality nutrition services that could serve as examples for replication by other agencies. The Recommended Criteria and Best Practices give State and local WIC agencies a variety of strategies to strive toward beyond the Federal Requirements. The implementation of Recommended Criteria and Best Practices reflects the highly regarded reputation that WIC has earned over the years. The Key for the Codes page explains how the codes are used and placed throughout the document.

Meeting all Federal Requirements is mandatory, and any noncompliance found during a management evaluation would result in a "finding" and a "required corrective action." WIC agencies must take corrective action in response to such findings and must notify the regional office about what the corrective action will be.

Attainment of Recommended Criteria can be recognized or commended. Lack of attainment for Recommended Criteria will *not* be noted as a "finding" that requires corrective action. However, many of the practices delineated in the Recommended Criteria could be action options that would correct a "finding" if implemented. Therefore, Recommended Criteria can be noted under "suggested or recommended action" in a management evaluation report.

Agencies that document Best Practices will be recognized or commended, and, in addition, Best Practices activities may be shared with other agencies. The purpose of the Best Practices criteria is to identify practices that are truly noteworthy initiatives deserving of recognition. As with Recommended Criteria, lack of attainment for Best Practices will *not* be noted as a "finding" that requires corrective action.

State agencies may be asked to respond to management evaluation suggestions and recommendations by informing the regional office about any voluntary actions they plan to take. All FNS management evaluation reports will clearly distinguish between *required corrective actions* that result from a finding of noncompliance with Federal Requirements and *suggested or recommended actions* that are identified by observations as potential steps to help enhance the delivery of quality nutrition services. FNS acknowledges that WIC agencies' ability to implement Recommended Criteria and Best Practices standards will vary depending on available resources and capacity.

State and local WIC agencies have consistently exceeded Federal Requirements and provided high-quality nutrition services. This has enabled WIC to become the model public health nutrition program it is today. FNS and NAWD believe that this commitment will continue to be the impetus for further program improvements, because FNS, NAWD, and WIC agencies all want the WIC Program to be the best it can be.

Key for the Codes

FR = Federal Requirements: mandatory performance criteria that are supported either directly or indirectly by WIC Federal regulations, FNS Instructions, Office of Management and Budget (OMB) Circulars, FNS Policy Memoranda, or other Federal mandates. FR §246 refers to a Federal Requirement found in the WIC Program regulations, 7 Code of Federal Regulations Part §246; a §246 citation will be followed by a decimal, letter, and/or number extension that identifies the specific section of the Federal WIC regulations being referenced—for example, FR §246.3(e)(3).

RC = Recommended Criteria: voluntary performance criteria that represent fundamental quality WIC nutrition services. Many RC practices are routinely performed by WIC agencies in order to deliver the nutrition services provided in WIC.

BP = **Best Practices**: performance criteria that represent exemplary quality WIC nutrition services practices.

Y/N = The checkboxes provide a visual method for WIC agencies to document the delivery of quality nutrition services. "Y" would be checked if the agency fulfills the criterion; "N" would be checked if the agency does not fulfill the criterion. A blank section for written comments is available following each standard. Responses are to be used for assessing needs and for program planning. Best Practices have only a "Y" choice to check or leave blank.

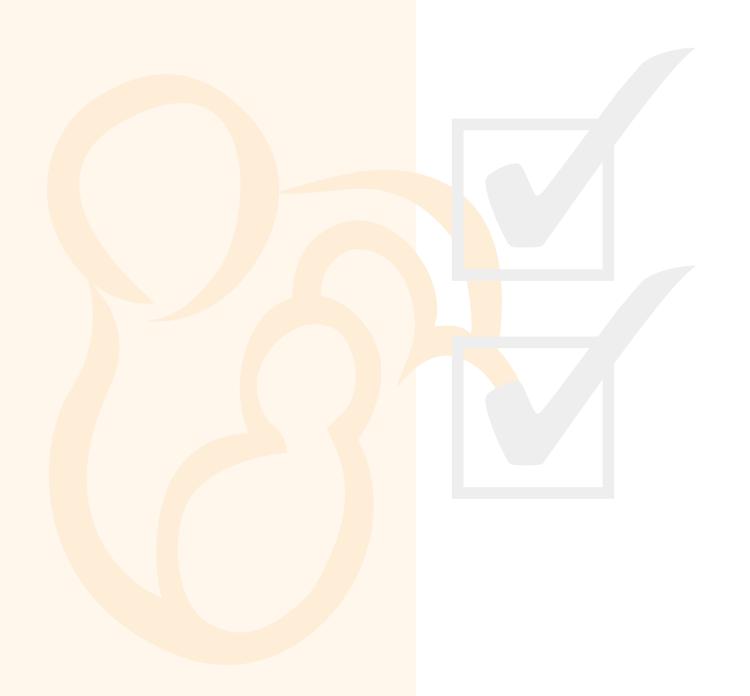
Placement of Codes

The performance codes (FR, RC, and BP) are placed at the end of each standard or each component of the standard to which they apply. If all components in a standard have the same code, the code is listed only once, in the outline level above these statements—see Standard 1 G, for example. If the codes are different for different components of the same standard, though, the corresponding code is included at the end of each statement—see Standard 1 A 2 a–k, for example.

References

The text above and the 21 standards that follow contain references to the Nutrition Services Standards and the component criteria. These references are numbers in parentheses—for example, Standard 1 is followed by "(4)-(7)," which refers to items 4 through 7 in the References section near the end of the document. That section gives complete information on each reference and how to obtain a copy.

Nutrition Services Standards



Standard 1. Staff Qualifications, Roles, and Responsibilities: State and local agencies ensure that the staff who provide nutrition services have clearly defined qualifications, roles, and responsibilities (4)–(7).

A. The State WIC Nutrition Coordinator's qualifications, roles, and responsibilities are as follows: 1. The qualifications include: b. Master's or doctoral degree in the field of nutrition from an accredited college or university; credentials of a Registered Dietitian (R.D.); if applicable, State licensed or certification as a nutritionist/dietitian; and a minimum of 2 years of job-related experience [RC] $\cdots Y \square N \square$ The roles and responsibilities include: FR criteria noted below are mandatory State activities. The State WIC Nutrition Coordinator should have these responsibilities. However, depending on a State's organization, some of these responsibilities may be assigned to another individual. Planning the State's overall WIC nutrition services, involving: (1) Identifying nutrition education goals and objectives [FR §246.4(a)(9)] $\cdots Y \square N \square$ (2) Developing and implementing procedures to ensure that nutrition education is offered to all participants [FR §246.11(c)(4)] $\cdots Y \square N \square$ (3) Establishing standards for participant contacts [FR §246.11(c)(6)] $\cdots Y \square N \square$ (4) Identifying or developing nutrition education resources and materials for use in local agencies [FR §246.11(c)(3)] $\cdots Y \square N \square$ (5) Describing the methods that will be used to provide drug and other harmful (6) Describing methods to meet the special nutrition education needs of migrant farmworkers and their families, Native Americans, and homeless persons (7) Selecting the State's nutritional risk criteria [FR §246.7(e)(3) and §246.4(a)(ii)(a)] · · · · Y □ N □ (8) Identifying the State's WIC-approved foods [FR $\S 246.10(b)(1)$] Y \square N \square (9) Monitoring local agency activities for compliance with Federal requirements for nutrition education [FR §246.11(c)(5)] $\cdots Y \square N \square$ Providing technical assistance and consultation to State and local agency staff and other health professionals on nutrition services topics [FR §246.11(c)(2)] $\cdots Y \square N \square$ Providing in-service training and technical assistance for local agency staff involved in providing nutrition education to participants [FR §246.11(c)(2)] $\cdots Y \square N \square$ Developing and evaluating the State nutrition services plan [RC] $\cdots Y \square N \square$ Developing State policies, procedures, or guidelines that pertain to nutrition services (e.g., nutrition assessment, nutrition education, food package prescriptions, and Supervising other State nutrition services staff, including the State Breastfeeding Promotion Coordinator [RC] ····· Y□ N□ Participating in the development, management and implementation of the State nutrition services budget to ensure that at least 1/6 of the administrative budget is ····· Y 🗆 N 🗆

Standard 1. Staff Qualifications, Roles, and Responsibilities

		h.	Analyzing and commenting on proposed policy or legislation that has potential impact on WIC nutrition services [RC]	Y□ N□				
		i.	Coordinating nutrition services with other internal WIC Program operations and external agencies/programs [RC]	Y□ N□				
		j.	Providing technical nutrition support in the development and revisions of State automated systems [RC]	Y□ N□				
		k.	Evaluating the effectiveness of professional training programs and revising curriculum and materials, as needed [BP]	Y□				
В.			ate WIC Breastfeeding Promotion Coordinator's qualifications, roles, and as ibilities are as follows:					
	1.	Th	e qualifications include:					
		a.	Bachelor's (or higher) degree from an accredited college or university with an emphasis in any health- or nutrition-related field and specialized training in lactation management such as Certified Lactation Counselor (CLC) [RC] OR	Y□ N□				
		b.	Qualifications in standard B 1a above plus International Board Certified Lactation Consultant (IBCLC) [BP]	Y□				
	2.	2. The role and responsibilities include: FR criteria noted below are mandatory State activities. The State WIC Breastfeeding Coordinator should h these responsibilities. However, depending on a State's organization, some of these responsibilities may be assigned to another individual.						
		a.	Coordinating State breastfeeding promotion and support efforts according to the State plan [FR §246.3(e)(4)]	Y□ N□				
		b.	Providing training on breastfeeding promotion and support to State and local agency staff [FR §246.11(c)(2)]	Y□ N□				
		c.	Identifying methods that local agencies will use to promote breastfeeding [FR §246.4(a)(9)] · · ·	$Y \square N \square$				
		d.	Developing State standards (State policies, procedures, or guidelines) for breastfeeding promotion and support (see Standards 1114) [FR §246.11(c)(7)]	Y□ N□				
		e.	Monitoring local agency breastfeeding promotion and support activities for compliance with Federal requirements [FR §246.11(c)(5)]	Y□ N□				
		f.	Monitoring State breastfeeding initiation and duration rates [FR §246.25(b)(3)]	$Y \square N \square$				
		g.	Evaluating State breastfeeding promotion and support activities [RC] · · · · · · · · · · · · · · · · · · ·					
		h.	Coordinating breastfeeding promotion and support with other internal WIC Program operations and external agencies/programs [RC]	Y□ N□				
		i	Providing technical assistance and consultation on breastfeeding promotion and support to local agency staff and WIC participants [RC]	Y□ N□				

Standard 1. Staff Qualifications, Roles, and Responsibilities

C. The local agency Competent Professional Authority's (CPA's) qualifications, roles, and responsibilities are as follows:

1. The qualifications include:								
	a.	Federal requirements [FR §246.2 definition for CPA]	$Y \square N \square$					
	b.	Completion of a competency-based training program on performing the duties of a CPA [RC]	Y□ N□					
	c.	Literacy and language skills appropriate to address the needs of diverse participants [BP] \cdots	$Y\square$					
2.	Th	e roles and responsibilities include:						
	a.	Determining nutritional risk of participants [FR §246.7(e)] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$					
	b.	Prescribing food packages [FR §246.10(b)(2)(iii) and FNS Instruction 804-1] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$					
	c.	Providing nutrition education responsive to the identified needs/interests of participants [RC]	Y□ N□					
	d.	Identifying the need for individual care plans [RC]	$Y \square N \square$					
	e.	Referring participants to other health and social services [RC]	$Y \square N \square$					
	f.	Implementing individual care plans for low-risk participants [RC]	$Y \square N \square$					
	g.	Identifying and referring high-risk participants to a qualified nutritionist (see Standard 1 E)	Y□ N□					
	h.	Documenting referrals [RC]	$Y \square N \square$					
	i.	Providing and documenting appropriate follow-up to referrals [BP]	$Y \square$					
	e loc	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)].						
	e loc	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. e qualifications for local agency breastfeeding coordinators include:						
pro	e loc	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. e qualifications for local agency breastfeeding coordinators include: Meets the qualifications for a CPA (Standard 1 C); has 1 year of experience in counseling women about how to breastfeed successfully; and has State-approved training in						
pro	e loo omo Th	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. e qualifications for local agency breastfeeding coordinators include: Meets the qualifications for a CPA (Standard 1 C); has 1 year of experience in counseling women about how to breastfeed successfully; and has State-approved training in	Y□ N□					
pro	Tha.	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. e qualifications for local agency breastfeeding coordinators include: Meets the qualifications for a CPA (Standard 1 C); has 1 year of experience in counseling women about how to breastfeed successfully; and has State-approved training in lactation management [RC] OR Meets the qualifications for a CPA (Standard 1 C) and has the credentials of IBCLC or	Y N N N					
1.	Tha.	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. e qualifications for local agency breastfeeding coordinators include: Meets the qualifications for a CPA (Standard 1 C); has 1 year of experience in counseling women about how to breastfeed successfully; and has State-approved training in lactation management [RC] OR Meets the qualifications for a CPA (Standard 1 C) and has the credentials of IBCLC or CLC or other certification in lactation management [BP]	Y N N N					
1.	Tha.	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. e qualifications for local agency breastfeeding coordinators include: Meets the qualifications for a CPA (Standard 1 C); has 1 year of experience in counseling women about how to breastfeed successfully; and has State-approved training in lactation management [RC] OR Meets the qualifications for a CPA (Standard 1 C) and has the credentials of IBCLC or CLC or other certification in lactation management [BP] e roles and responsibilities include [RC]: Overseeing the planning, implementation, and evaluation of breastfeeding promotion and	Y□ N□ Y□ N□ Y□					
1.	Tha.	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. de qualifications for local agency breastfeeding coordinators include: Meets the qualifications for a CPA (Standard 1 C); has 1 year of experience in counseling women about how to breastfeed successfully; and has State-approved training in lactation management [RC] OR Meets the qualifications for a CPA (Standard 1 C) and has the credentials of IBCLC or CLC or other certification in lactation management [BP] de roles and responsibilities include [RC]: Overseeing the planning, implementation, and evaluation of breastfeeding promotion and support activities and staff training Keeping current with the latest breastfeeding information and informing other local	Y N N N N N N N N N N N N N N N N N N N					
1.	Tha. b. Tha.	cal agency designates a staff person to coordinate local agency breastfeeding otion and support activities [FR §246.11(b)(7)(ii)]. de qualifications for local agency breastfeeding coordinators include: Meets the qualifications for a CPA (Standard 1 C); has 1 year of experience in counseling women about how to breastfeed successfully; and has State-approved training in lactation management [RC] OR Meets the qualifications for a CPA (Standard 1 C) and has the credentials of IBCLC or CLC or other certification in lactation management [BP] de roles and responsibilities include [RC]: Overseeing the planning, implementation, and evaluation of breastfeeding promotion and support activities and staff training Keeping current with the latest breastfeeding information and informing other local agency staff of new recommendations	Y N N					
		a. b. c. 2. Th a. b. c. d. e. f. g.	 a. Federal requirements [FR §246.2 definition for CPA] b. Completion of a competency-based training program on performing the duties of a CPA [RC] c. Literacy and language skills appropriate to address the needs of diverse participants [BP] 2. The roles and responsibilities include: a. Determining nutritional risk of participants [FR §246.7(e)] b. Prescribing food packages [FR §246.10(b)(2)(iii) and FNS Instruction 804-1] c. Providing nutrition education responsive to the identified needs/interests of participants [RC] d. Identifying the need for individual care plans [RC] e. Referring participants to other health and social services [RC] f. Implementing individual care plans for low-risk participants [RC] g. Identifying and referring high-risk participants to a qualified nutritionist (see Standard 1 E) 					

1.	Th	e nutritionist's qualifications include:		
1.	a.	Bachelor's degree in the field of nutrition from an accredited college or university and completion of a training program approved by the State agency on the provision of nutrition services to high-risk participants [RC] OR	Y□	N□
	b.	Credentials of a Registered Dietitian (R.D.) or eligibility for registration with the American Dietetic Association; if applicable, State licensed or certified as a nutritionist/dietitian and must have completed a training program approved by the State agency on the provision of nutrition services to high-risk participants [BP] OR	Υ□	
	c.	Master's or doctoral degree in the field of nutrition from an accredited college or university and completion of a training program approved by the State agency on the provision of nutrition services to high-risk participants [BP]	Y□	
2.	Th	e roles and responsibilities include:		
	a.	Referring high-risk participants to other health-related and social services [FR §246.7(b)] · · · · ·	$Y \square$	$N\square$
	b.	Prescribing food packages [FR §246.10(b)(2)(iii) and FNS Instruction 804-1] · · · · · · · · · · · · · · · · · · ·	$Y \square$	N□
	c.	Developing individual care plans for high-risk participants [RC]		
	d.	Coordinating nutrition counseling responsive to the identified needs/interests of high-risk participants [RC]	Y□	N□
	e.	Documenting that high-risk participants receive referral services [BP]	$Y \square$	
	f.	Tracking high-risk participants' progress in improving their health and document outcomes [BP]	Y□	
Lo	cal a	agency nutrition services are overseen by a nutritionist [RC].	Y□	N□
1.	Th	e qualifications include:		
	a.	Bachelor's degree in the field of nutrition from an accredited college or university, a minimum of 2 years of job-related experience, and completion of a training program approved by the State agency on the provision of nutrition services [RC] OR	Y□	N□
	b.	Master's or doctoral degree in nutrition from an accredited college or university or is a Registered Dietitian; if applicable, State license as a nutritionist/dietitian; a minimum of 1 year of job-related experience and completion of a training program approved by the State agency on the provision of nutrition services [BP]	Υ□	
2.	Th	e roles and responsibilities include:		
	a.	Participating in the development of the local agency nutrition education/services plan [RC]	Y□	N□
	b.	Coordinating direct nutrition services to participants [RC]	$Y \square$	$N\square$
	c.	Providing nutrition in-service training to other local agency staff who provide nutrition services to participants [RC]	Y□	N□
	d.	Coordinating nutrition services with other local agencies and community organizations [RC]	Y□	N□
		Coordinating nutrition services with other WIC Program operations [RC]		

Standard 1. Staff Qualifications, Roles, and Responsibilities

		f.	Supervising nutrition services staff (including CPAs and other staff involved in the nutrition assessment or delivery of nutrition services) [BP]	Υ□				
		g.	Participating in local and state work groups to improve nutrition and program services [BP]	Y□				
		h.	Providing technical assistance and consultation to other local agency staff and other health professionals in nutrition services areas [BP]					
		i.	Developing and managing the nutrition services budget [BP]	$Y \square$				
		j.	Overseeing development and implementation of a Quality Assurance Plan [BP] · · · · · · · · · · · · · · · · · · ·	$Y \square$				
G.	Nu ba	ıtriti sed	on services support staff receive State approved competency-based training on their duties [RC].	Y□ N□				
	1.	Th	e qualifications include:					
		a.	Determination by the State agency of the appropriate qualifications based on assigned duties	Y□ N□				
		b.	Completion of a State agency approved competency-based training program appropriate to assigned duties	Y□ N□				
	2.	Th	e roles and responsibilities include:					
		a. Meeting specific responsibilities as determined by the State or local agency · · · · · · · · ·						
		b. Providing clinic and office support to the CPA/nutrition staff						
		c. Implementing program policies and protocols · · · · · · · · · · · · · · · · · · ·						
		d.	Communicating information accurately and appropriately	$Y \square N \square$				
		e.	Providing customer service					
		f. Referring participants to other social services and documenting accordingly						
V	orif	icati	on Source(s) for Standard 1:					
			lan/Policy and Procedure Manual State or Local Agency Nutrition Services Plan					
_			State or Local Agency Guidance State or Local Agency Records					
_			nel Records					
			(specify):					
<u>c</u>	omi	men	ts:					
-								
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Standard 2. Staffing Patterns and Staff Recruitment and Retention: State and local agencies implement staffing patterns that enable them to deliver quality nutrition services.

A.	The	Sta	ate agency meets the Federal staffing requirements [FR §246.3(e)(1)(6)].	$Y \square$	N□
В.	num	nbe	and local agencies assess nutrition services staffing patterns, identifying the ers and types of personnel needed to ensure the provision of quality on services [RC] (4)-(7).	Υ□	N□
C.	Stat serv	e a	and local agencies use appropriate strategies to recruit and retain nutrition straff [RC].	Y□	N□
	,	Thε	ese strategies include:		
		1.	Providing career opportunities for staff	$Y \square$	$N\square$
	2	2.	Establishing staffing patterns to effectively use staff and provide professionally challenging experiences	Y□	N□
	;	3.	Promoting WIC as a potential employer to high schools, colleges, and universities	$Y \square$	$N\square$
	4	4.	Marketing careers in WIC to professional nutrition and health associations and exploring nontraditional training programs (e.g., ADA-accredited dietetic supervised practice program or other out-of-service training program) (8)-(12)	Υ□	N□
	!	5.	Providing competency-based training and continuing education opportunities for staff \cdots	$Y\square$	$N\square$
		6.	Offering competitive salaries for staff · · · · · · · · · · · · · · · · · ·	$Y\square$	$N\square$
	,	7.	Establishing clearly defined job performance standards to identify, assess, and reward the provision of quality nutrition services	Y□	N□
	:	8.	Providing mentoring opportunities for new staff	$Y \square$	N□
	,	9.	Other strategies (specify):	$Y \square$	$N \square$
T _V	orific	oti.	on Source(s) for Standard 2.		
			on Source(s) for Standard 2: an/Policy and Procedure Manual □ State or Local Agency Nutrition Services Plan		
			State or Local Agency Guidance State or Local Agency Records		
			nel Records		
			(specify):		
_	Oui	CI (specify).		_
С	omm	en	ts:		
-					—
-					_
_					
-					—

Standard 3. Staff Training: State and local agencies provide appropriate orientation, training, and continuing education opportunities for nutrition services staff.

Α.	serv	e a	s C	local agencies that use "State or medically trained" paraprofessionals to PAs or provide nutrition services have a State approved training program with the following components:	Y□ N□
	1	l.	Tra reco	ining curriculum and materials that address the following Federal Regulations and other ommendations:	
			a.	Nutrition risk determination [FR §246.7(e)] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
				Food package prescriptions [FR §246.10(b)(2)(iii)] and nutrition tailoring [FR, FNS Instruction 804-1]	Y□ N□
			c.	Appropriate referrals [FR §246.7(b)]	$Y \square N \square$
			d.	Basic nutrition education and breastfeeding promotion and support [FR §246.11(c)(2)] ···	$Y \square N \square$
			e.	The need for an individual care plan and its development for low-risk and high-risk participants [FR §246.11(e)(5)]	Y□ N□
			f.	Educational and counseling methods/techniques, including cross-cultural counseling skills [RC]	Y□ N□
			g.	Cultural competencies related to the participant populations served [RC] · · · · · · · · · · ·	$Y \square N \square$
			h.	Customer service practices (also see Standard 20) [RC] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
			i.	Issues specific to maternal and child nutrition	
	2	2.	Tra spe	ining schedule, including the opportunity for paraprofessionals to obtain annually a cified number of training hours related to their job responsibilities [RC]	Y□ N□
	3			monstration and documentation that knowledge and performance skills have n met [RC]	Y□ N□
	4	1.	Anı	nual performance evaluations of paraprofessional staff who complete training [RC]	Y□ N□
В.	State nutr	e a itio	nd n s	local agencies that use professional staff to serve as CPAs or provide ervices have a training program that includes the following:	Y□ N□
	1			ining curriculum and materials that address the following Federal Regulations and er recommendations:	
			a.	Nutrition risk determination [FR §246.7(e)] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
			b.	Food package prescriptions [FR §246.10(b)(2)(iii)] and nutrition tailoring [FR, FNS Instruction 804-1]	Y□ N□
			c.	Appropriate referrals [FR §246.7(b)]	$Y \square N \square$
			d.	Nutrition education and breastfeeding promotion and support [FR §246.11(c)(2)]	$Y \square N \square$
			e.	Identification of the need for an individual care plan and its development for low-risk participants [FR §246.11(e)(5)]	Y□N□
			f.	Development of individual care plans for high-risk participants by a qualified nutritionist (see Standard 1 E 1) [RC]	Y□ N□
			g.	Educational and counseling methods/techniques, including cross-cultural counseling skills [RC]	Y□ N□
			h.	Cultural competencies related to the participant populations served [RC] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$

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			i.	Customer service practices (also	see Standard 20) [RC] · · · · · · · · · · · · · · · · · · ·	$Y \square$	N□
			j.	Follow-up on the provision of ref	ferrals to participants [BP] · · · · · · · · · · · · · · · · · · ·	$Y \square$	
		2.			ortunity for professionals to obtain annually a elated to their job responsibilities [RC]	Y□	N□
		3.			hat knowledge and performance skills have		
				en met [RC] · · · · · · · · · · · · · · · · · · ·			N□
		4.	. Ar	nnual performance evaluations of p	paraprofessional staff who complete training [RC]	$Y \square$	N□
(Iff who oversee nutrition services receive eir roles and responsibilities [RC].	Y□	N□
r							
				Source(s) for Standard 3:			
				Policy and Procedure Manual	☐ State or Local Agency Nutrition Services Plan		
				ocal Agency Records	☐ Personnel Records		
			·	Curriculum and Materials			
	Ш	Othe	r (spe	ecify):			—
	Со	mme	ents:				
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Nutrition Services Plan, Evaluation, and Quality Assurance

Standard 4. State Agency Nutrition Services Plan and Evaluation: The State agency develops, implements, evaluates, and promotes a nutrition services plan (13).

Α.	The components of the State agency nutrition services plan are described below.

В.

1.	1. A needs assessment that includes:									
	a.	Participant data [RC]	$Y \square$	$N \square$						
	b.	Community data [BP]	$Y \square$							
	c.	Agency needs and resources [BP]	$Y \square$							
	d.	Participant views of nutrition services received, including views of participants who are no longer on WIC [BP]	Υ□							
2.	Goals, objectives, and action steps that are developed to:									
	a.	Address nutrition education [FR §246.4(a)(9)]	$Y \square$	N□						
	b.	Address breastfeeding promotion and support [RC]	$Y \square$	$N \square$						
	c.	Reflect the needs assessment [RC]	$Y \square$	$N\square$						
	d.	Promote the preventive health and health promotion aspects of the program [RC]	$Y \square$	$N\square$						
	e.	Reflect <i>Healthy People 2010</i> goals and objectives [RC] (14)	$Y\square$	$N \square$						
	f.	Coordinate with Maternal and Child Health Bureau (MCHB) and other programs in order to improve participant health and nutrition outcomes [RC] (15)	Y□	N□						
	g.	Serve as a basis for allocating nutrition services resources [BP]	$Y\square$							
	h.	Include population-based approaches as well as direct services to improve participant health and nutrition outcomes [BP]	Y□							
3.	Ar	An evaluation that is written to:								
	a.	Document progress toward attainment of goals and objectives [RC]	$Y \square$	N□						
	b.	Provide information for developing/updating the nutrition services plan [RC]	$Y \square$	N□						
	c.	Document trends over time [BP]	$Y \square$							
	d.	Provide information on the effectiveness of intervention methodologies and suggestions for future interventions [BP]	Y□							
		ate agency uses a data collection system to evaluate nutrition and treeding activities and objectives [RC].	Y□	N□						

Standard 4. State Agency Nutrition Services Plan and Evaluation

C. The State agency integrates relevant components of its nutrition services plan into

	public	health nutrition and other agency progr	am plans by:	
	1.	Sharing aggregate participant health and nut	rition data [RC]	$Y \square N \square$
	2.	Collaborating with WIC partners on ways to		
		· ·		
	3.	Participating in the development of policies a	and data collection methodologies [BP]	Y□
D.	appro	ate agency nutrition services plan is properties or componer priate summary documents or componer IC partners, including other public and p		Y□ N□
		ion Source(s) for Standard 4:		
		Plan/Policy and Procedure Manual	☐ State Agency Reports	
	_	ancy Nutrition Surveillance System	☐ Pediatric Nutrition Surveillance System	
		Participant and Program Characteristics Data	☐ Survey/Focus Group Results	
		nal and Child Health Plan	☐ Public Health Nutrition Plan	
		Management Information System	☐ Reports	
	Web S	ites	☐ Title V Information System	
	Other	(specify):		
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-	Omme	its.		
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Nutrition Services Plan, Evaluation, and Quality Assurance

Standard 5. Local Agency Nutrition Services Plan and Evaluation: The State agency provides technical assistance to ensure that local agencies develop, implement, evaluate, and promote a nutrition services plan.

A.			nte agency provides guidance on the development of the local agency on services plan [RC].	Y□	N□
В.	The	cor	mponents of the local agency nutrition services plan are described below.		
	1		The local agency nutrition education plan is consistent with the State's nutrition education component of its program operations plan and administration [FR $\S 246.11(d)(2)$]	Y□	N□
	2	2.	The local agency nutrition services plan contains the following components [RC]:		
			a. Needs assessment · · · · · · · · · · · · · · · · · · ·	$Y\square$	$N \square$
			b. Goals and objectives · · · · · · · · · · · · · · · · · · ·	$Y\square$	$N\square$
			c. Action steps	$Y\square$	$N\square$
			d. Evaluation	$Y\square$	N□
C.	The	Sta	ite agency encourages local agencies to:		
	1		Integrate their nutrition services plans into other agency plans [BP]	$Y \square$	
	2	2.	Share appropriate components of their nutrition services plans with WIC partners, including other public and private organizations, and the media [BP]	Y□	
V	erifica	atio	on Source(s) for Standard 5:		
	State	Pl	an/Policy and Procedure Manual \Box State Guidance		
	Loca	ıl A	gency Plans Mailing List		
	Web	Sit	tes		
	Othe	er (specify):		—
<u>c</u>	omm	ent	ts:		
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Nutrition Services Plan, Evaluation, and Quality Assurance

Standard 6. Quality Assurance: The State agency develops a quality assurance system that is an integral part of both State and local agency operations.

Α.		state agency establishes an ongoing management evaluation nutrition services that:	ı system	
	1	1. Documents and monitors local agency operations, reviews financia reports, develops and implements corrective action plans, and cond [FR §246.19(b)(1)]		Y□ N□
	2	2. Includes the development of a corrective action process [FR §246.19	(b)(4)] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
	3	3. Requires local agencies to establish management evaluation system own nutrition services operations [FR §246.19(b)(6)] · · · · · · · · · · ·	s to review their	Y□ N□
	4	4. Provides training and technical assistance to address corrective acti improve services [RC]	ons and	Y□ N□
	5	5. Incorporates the nutrition service standards [RC]		Y□ N□
В.		State agency maintains a current State WIC Policy and Proced §246.4(a)(11)].	lures Manual	Y□ N□
	1	Nutrition and breastfeeding policies are reviewed annually and revias needed [RC]	sions are made	Y□ N□
	2	2. The State agency communicates updates to local agencies on a time	ly basis [RC] · · · · · · · · · ·	$Y \square N \square$
	3	3. The WIC State agency implements a quality assurance system that i evaluation results, which are reported and disseminated in a timely		
		manner [BP]		$Y \square$
٧	erifica	cation Source(s) for Standard 6:		
	State	te Plan/Policy and Procedure Manual State Guidance		
	Loca	cal Agency Records □ Direct Observation		
	Staff	ff or Participant Interviews		
	Othe	ner (specify):		
c	omme	nents:		
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Nutrition Assessment

Standard 7. Nutrition Assessment: The State agency establishes the components of WIC nutrition assessment that are necessary to determine program eligibility and to provide quality services (16).

Α.	The Sta	ate agency uses only FNS-approved, national WIC nutrition risk criteria to ent nutrition risk [FR WIC Policy Memo #98-9 FR §246.7(e)(1)-(3)].	Y□ N□
	Th	e State agency nutrition risk procedures have the following components [RC]:	
	1.	Methodologies for identifying and assigning nutritional risk criteria	$Y \square N \square$
	2.	Methods for documenting the nutritional risk assessment in the participant file	$Y \square N \square$
	3.	Competency-based staff training	$Y \square N \square$
	4.	Protection of participants' privacy and confidentiality	$Y \square N \square$
	5.	Communication to the participant/caregiver of the risk criteria that determined eligibility \cdots	$Y \square N \square$
	6.	Establishment of referral criteria	$Y \square N \square$
В.	consis	ate agency ensures that standardized dietary assessment procedures are used tently statewide by all local agencies [FR WIC Policy Memo #98-9 (16)]ese procedures include [RC]:	Y□ N□
	1.	Assessment of participant diet and feeding practices at time of certification	$Y \square N \square$
	2.	Dietary assessment methodologies, based on currently accepted practice and FNS/Institute Of Medicine guidelines	Y□ N□
	3.	Appropriate assessment aids, such as food models and measuring cups	$Y \square N \square$
	1	11 1	
	4.	Competency-based staff training	$Y \square N \square$
	4. 5.		
		Competency-based staff training	$Y \square N \square$

Standard 7. Nutrition Assessment

C.	partici	pan	agency ensures that anthropometric data are current, are reflective of t status, and are used consistently statewide by all local agencies (e)(1)(i)(A) and (B), (ii)(A)].	Y□	N□
	The	ese p	rocedures include [RC]:		
	1.	Eac	h participant's height or length and weight assessed at the time of certification	$Y\square$	$N\square$
	2.		thropometric assessment methods based on current standardized practice and C guidelines (17)	Y□	N□
	3.	Cri ant	teria for the selection/acquisition/maintenance of all equipment used to obtain hropometric measurements according to CDC guidelines (18, 19)	Y□	N□
	4.		mpetency-based training for local agency staff in anthropometric asurement techniques	Y□	N□
	5.		thropometric measurement procedures that protect the participant's privacy	.	N
			l confidentiality		
	6.		mmunication of measurement procedures and results to the participant/caregiver		
	7.	Esta	ablishment of referral criteria	Y□	N□
D.	curren	t an	agency ensures that hematological assessment measurement data are d reflective of participant status [FR §246.7(e)(1)(i)(A) and (B), (ii)(B)(1-3)].	Y□	N□
			nethods meet the following criteria [RC]:		
	1.		ey are established by the State agency and based on CDC guidelines and schedules to vent and control iron-deficiency anemia (20)	$Y\square$	N□
	2.	pro	ey use hematological data obtained from the participant's physician or health care vider to minimize repetitive testing of participants and are assessed at the time of tification	Y□	N□
	3.	pro	nen referral data cannot be obtained from the participant's physician or health care vider, hematological tests are based on current practices and professional and and:	Y□	N□
		a.	They follow universal precautions · · · · · · · · · · · · · · · · · · ·	$Y \square$	N□
		b.	They include competency-based training for local agency staff in performing hematological measurement techniques		
		c.	They include criteria for selection/acquisition/maintenance of equipment · · · · · · · · · · · · · · · · · · ·		
		d.	• • • • • • • • • • • • • • • • • • • •	$Y \square$	
		e.	Test results are communicated to the participant/caregiver · · · · · · · · · · · · · · · · · · ·		
		f.	Referral criteria are established · · · · · · · · · · · · · · · · · · ·		

Standard 7. Nutrition Assessment

_	The Ct	ata a manay anay maa that maadiaal /	haalth (acanomia (acaial information is	
Ε.			health/economic/social information is rtification.	$Y \square N \square$
	Th	ese procedures include [RC]:		
	1.	Standardized collection methodologi	ies, including forms, surveys, or questionnaires	$Y \square N \square$
	2.	Competency-based staff training \cdots		$Y \square N \square$
	3.	Information gathering that ensures pa	articipants' privacy and confidentiality	$Y \square N \square$
	4.	Assessment for immunization status a is forthcoming)	and lead screening (immunization policy	Y□ N□
	5.	Communication of assessment to par	rticipants · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
	6.	Referral criteria are established · · · ·		Y□ N□
٧	'erificati	ion Source(s) for Standard 7:		
] State P	lan/Policy and Procedure Manual	☐ State Nutrition Services Plan	
	Direct	Observation	☐ Other State Agency Guidance	
	Other	(specify):		
C	ommen	its:		
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Nutrition Education, Counseling, Materials, and Evaluation

Standard 8. Nutrition Education Contacts: State and local agencies establish policies to ensure that quality nutrition education and counseling are provided to all participants or, when appropriate, to their caregivers or proxies (collectively referred to as "participants" under this section).

	te agency develops policies for nutrition education contacts made available to all pants [FR §246.11 (c)(6)], which address:		
1.	Minimum number and content of nutrition education contacts [FR §246.11(e)(2)] · · · · · · · · ·	$Y\square$	N□
2.	Content of nutrition education, considering participants':		
	a. Nutritional needs/interests, household situation, and cultural preferences [FR §246.11(a)(1)]	Y□	N□
	b. Language spoken and literacy level [FR §246.11(c)(3)] · · · · · · · · · · · · · · · · · · ·	$Y\square$	N□
	c. Staff training [FR §246.11(c)(2)]	$Y\square$	N□
	d. Nutrition education procedures [FR §246.11(c)(4)] · · · · · · · · · · · · · · · · · · ·	$Y\square$	$N \square$
	e. Religious values [RC]	$Y\square$	N□
	f. Standards for breastfeeding promotion and support [FR §246.11(c)(7)] \cdots	$Y\square$	N□
3.	The development and implementation of an individual care plan [FR §246.11(e)(5)] · · · · · · · · ·	$Y\square$	N□
4.	Documentation of the participant's nutrition education [FR $\S 246.11(e)(4)$] \cdots	$Y\square$	$N \square$
5.	Breastfeeding promotion for pregnant women [FR §246.11(e)(1)] · · · · · · · · · · · · · · · · · · ·	$Y\square$	$N \square$
6.	Information on drug and other harmful substance abuse [FR §246.11(a)(3)] · · · · · · · · · · · · · · · · · · ·	$Y\square$	$N \square$
7.	Strategies to reduce participant no-show rates for nutrition education contacts $[RC]$ · · · · · · · · ·	$Y\square$	N□
8.	Review and approval of local agency methods to deliver nutrition education to participants [RC]	Y□	N□
9.	Provision and documentation of referrals [RC]	$Y\square$	$N \square$
10.	Exit counseling to all women participants [FR WIC Policy Memo #94-9] (21) and to all the caregivers of child and infant participants before categorical eligibility ends [RC]	Y□	N□
11.	Documentation of appropriate follow-up to referrals [BP]	$Y\square$	

Standard 8. Nutrition Education Contacts

B. The le	ocal agency provides nutrition edu	cation that [RC]:	
	 Is delivered in appealing, creative, as appropriate, other family member 	nd interactive ways that engage the participant, and, ers (22, 23)	Y□ N□
;	2. Incorporates community/national r Eat Well Play Hard) · · · · · · · · · · · · · · · · · · ·	nutrition messages (e.g., 5-A-Day, folic acid, and	Y□ N□
	3. Uses nationally recognized, effective	e strategies, methodologies, and techniques (24–26) · · · · ·	Y□ N□
4	4. Promotes nutrition education as be participant needs	ing family-centered as well as responsive to	Y□ N□
!	Nutrition and Your Health: Dietary (goals and objectives (14)	ry and health habits for disease prevention, using Guidelines for Americans (27) and Healthy People 2010	Y□ N□
(6. Facilitates behavior change		Y□ N□
C. Stat	e and local agencies coordinate w	ith other agencies and programs to [RC]:	
	1. Provide nutrition education to WIC	participants · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
;	to WIC participants	d consistent nutrition education and health messages	
:	3. Promote WIC as an adjunct to good	l health care · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
	ation Source(s) for Standard 8:		
	e Plan/Policy and Procedure Manual	☐ State or Local Agency Nutrition Services Plan	
	er State or Local Agency Guidance	☐ State or Local Agency Records	
	ervation er (specify):	☐ Memorandum of Understanding	
Comm	ents:		

Nutrition Education, Counseling, Materials, and Evaluation

Standard 9. Nutrition Education Materials: The State agency ensures that local agencies use appropriate nutrition education materials that deliver accurate and consistent messages to participants.

A.	breast	ate agency identifies or develops appropriate nutrition education and feeding promotion and support materials for use by its local agencies 46.11(c)(3)].	Y□ N□
В.		and local agencies use written criteria to evaluate nutrition education and feeding promotion and support materials [RC].	Y□ N□
	Th	e criteria for evaluating these materials should address:	
	1.	Language (English, Spanish, etc.) to ensure its appropriateness for the participant population [FR §246.11(c)(3)] · · · · · · · · · · · · · · · · · · ·	Y□ N□
	2.	Literacy level to ensure its appropriateness for the participant population [FR §246.11(c)(3)] · · ·	$Y \square N \square$
	3.	Content to ensure its accuracy and its relevance to participants [RC]	$Y \square N \square$
	4.	Graphic design that reflects the participant population (e.g., ethnic/cultural background, developmental stages) [RC]	
V	erificat	on Source(s) for Standard 9:	
	State P	lan/Policy and Procedure Manual State or Local Agency Nutrition Services Plan	
	State o	r Local Agency Records	
	Other	(specify):	
<u>c</u>	ommer	its:	
_			

Nutrition Education, Counseling, Materials, and Evaluation

Standard 10. Nutrition Education Contacts Evaluation: The State agency establishes and implements evaluation procedures for monitoring nutrition education contacts provided by local agencies.

A. Evaluation of local agency staff who provide nutrition education incorporates the following factors:

1.	. Accuracy and appropriateness of the content of the nutrition education, considering participants':				
	a.	Nutritional needs/interests [FR §246.11(a)(1)] · · · · · · · · · · · · · · · · · · ·	$Y \square N$		
	b.	Food preferences [FR §246.11(a)(1)] · · · · · · · · · · · · · · · · · · ·	$Y \square N$		
	c.	Cultural preferences [FR §246.11(a)(1)] · · · · · · · · · · · · · · · · · · ·	$Y \square N$		
	d.	Language spoken [FR §246.11(c)(3)] · · · · · · · · · · · · · · · · · · ·	$Y \square N$		
	e.	Literacy level [FR §246.11(c)(3)]	$Y \square N$		
	f.	Household situations [FR §246.11(a)(1)] · · · · · · · · · · · · · · · · · · ·	$Y \square N$		
2.		propriate provision of participant referrals for health, social, and other community vices [FR §246.7(b)]	Y□ N		
3.	The	e development and implementation of an individual care plan [FR §246.11(e)(5)]	$Y \square N$		
4.	Apj	propriate use of nutrition education materials and other teaching aids [RC]	$Y \square N$		
5.	Ap _j	propriate methods to deliver nutrition education, considering participants' ages, ritional needs, preferences, culture, and lifestyles [RC]	Y□ N		
6.	Do	cumentation of the provision of nutrition education [FR §246.11(e)(4)]	$Y \square N$		
7.	Fol	low-up to ensure that participants received referral services [BP]	$Y \square$		

Standard 10. Nutrition Education Contacts Evaluation

В.		ate agency's evaluation of the lo	cal agency's provision of nutrition education		
	1.		ents [FR §246.11(a)(3) and (e)(1)–(6)] and any State lucation contacts	Y□	N□
	2.	Provision of appropriate participan services [FR §246.7(b)]	t referrals for health, social, and other community	Y□	N□
	3.	Adherence to State agency standard	s for the qualifications of nutrition services staff [RC] ····	$Y\square$	N□
	4.	Adherence to State agency documer other nutrition education contacts,	ntation requirements for individual care plans and referrals, and follow-up [RC]	Y□	N□
	5.		duling nutrition education contacts and making ts [RC]	Y□	N□
	6.	Assessment of the local agency no-s	show rate for nutrition education contacts [RC]	$Y\square$	$N\square$
	7.		rition education and breastfeeding support activities, ant views on the effectiveness of these activities [RC]	Y□	N□
	8.	Provision of appropriate follow-up	to referrals, especially for high-risk participants [BP] · · · ·	$Y\square$	
	9.		t understands the nutrition education received and/or or high-risk participants [BP]	$Y\square$	
V	erificati	on Source(s) for Standard 10:			
	State P	lan/Policy and Procedure Manual	$\ \square$ State or Local Agency Nutrition Services Plan		
	Other S	State or Local Agency Guidance	\square State or Local Agency Records		
	Observ	ration	☐ Staff Interviews		
	Partici	pant Survey			
	Other ((specify):			—
c	ommen	ts:			
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Breastfeeding Promotion and Support

Standard 11. Guidelines for Staffing: State and local agencies ensure that the staff who provide breastfeeding education and promotion services have clearly defined qualifications, roles, and responsibilities.

A.	The State agency has a designated State WIC Breastfeeding Promotion Coordinator (also see Standard 1 B) [FR §246.3 (e)(4)].	Y□ N□
В.	The local agency has a designated breastfeeding coordinator (also see Standard 1 D) [FR §246.11(c)(7)(ii)].	Y□ N□
	erification Source(s) for Standard 11:	
	☐ State Plan/Policy and Procedure Manual ☐ State Agency Records ☐ Local Agency Records	
	Other (specify):	
<u>c</u>	omments:	
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Breastfeeding Promotion and Support

Standard 12. Guidelines for Staff Orientation and Training: The State agency ensures that State and local agency staff receive orientation and task-appropriate training on breastfeeding promotion and support (28–31).

A	. The State agency has task-appropriate breastfeeding promotion and support orientation guidelines for new staff involved in direct contact with WIC clients [FR §246.11(c)(7)(iii)] that include:			
	1.	Program goals and philosophy on breastfeeding that are based on but not limited to <i>Healthy People 2010</i> goals and objectives (14), the American Academy of Pediatrics policy statement on breastfeeding (30), and the <i>HHS Blueprint for Action on Breastfeeding</i> (31) [RC]	Y□ N	√I⊏
	2.	Staff roles and responsibilities related to promoting and supporting breastfeeding (also see Standards 1 B 2, 1 D 2, and 1 F 2) [RC]	Y 🗆 N	1 [
В.	The Sta	ate agency has developed guidelines for ongoing training that includes all taff and incorporates [RC]:	Y□ N	1 [
	1.	Culturally appropriate breastfeeding promotion strategies	$Y \square N$	1 🗆
	2.	Current breastfeeding management techniques to encourage and support the breastfeeding mother and infant	Y□ N	1 □
	3.	Appropriate use of breastfeeding education materials	$Y \square N$	1 □
	4.	Identification of individual needs and concerns about breastfeeding · · · · · · · · · · · · · · · · · · ·		
	5.	Local agency staff participation in the following:		
		a. Statewide and local conferences and workshops · · · · · · · · · · · · · · · · · · ·	$Y \square N$	1 🗆
		b. Events sponsored by other agencies and organizations		
		c. Other training methods such as self-study packets or distance learning opportunities · · ·		
Γ,	Verificati	on Source(s) for Standard 12:		
[□ State P	lan/Policy and Procedure Manual State Agency Records		
[□ Local A	agency Records		
[□ Other	(specify):		_
(Commen	ts:		_
-				_
-				_
-				_
Ι.				_

Breastfeeding Promotion and Support

Standard 13. Education and Support: The State agency ensures that quality breastfeeding education and support are offered to all women participants (28–31).

Α.		ate agency has an established breastfeeding protocol for pregnant participants, implies with Federal requirements [FR §246.11(c)(7) and FR §246.11(e)(1)]:	Y□	N□
	The	e protocol includes:		
	1.	Integrating breastfeeding promotion and support into the continuum of prenatal nutrition education [RC].	Y□	N□
	2.	Assessing participant's knowledge, concerns, and attitudes related to breastfeeding [RC]. \cdots	$Y\square$	$N\square$
	3.	Providing breastfeeding education and support sessions to each prenatal participant based on the above assessment [RC].	Y□	N□
	4.	Defining the responsibilities of all staff in the promotion of breastfeeding [RC]	$Y\square$	$N\square$
	5.	Actively endorsing the provision of human milk as the preferred method of feeding infants, including premature and sick newborns with rare exceptions [RC].	Y□	N□
	6.	Defining situations when breastfeeding is contraindicated [RC].	$Y\square$	$N\square$
	7.	Establishing referral criteria [RC].	$Y\square$	$N\square$
	8.	Training staff to respect a mother's informed decision as to choice of infant feeding method [RC]	Y□	N□
	9.	Coordinating breastfeeding promotion and support with MCHB and other health care programs and community partners [RC]		N□
	10.	Positive peer involvement when possible [BP]	$Y\square$	
	11.	Including the participant's family and friends in breastfeeding education and support sessions [BP]	Y□	
В.	provisi	ate agency establishes policies or approves local agency policies to ensure the on of quality nutrition services to all breastfeeding participants, regardless of reastfeeding patterns, which support the following regulations:		
	1.	All eligible women who meet the definition of breastfeeding are certified to the extent that caseload management permits [FR §246.11(e)(1)]	Y□	N□
	2.	Breastfeeding women receive a food package consistent with their nutritional needs [FR §246.10(b)(2)(iii)]	Y□	N□
	3.	Breastfeeding women receive support and assistance in order to maintain or increase milk supply [FR §246.11(c)(7)]	Y□	N□
C.	that br	ate agency establishes policies or approves local agency policies that ensure eastfed infants receive a food package consistent with their nutritional needs 46.10(b)(2)(iii)].	Υ□	N□
	The	ese policies support the following positions [RC]:		
	1.	Exclusive breastfeeding provides the ideal nutrition and is recommended for full-term infants for the first 6 months	Y□	N□
	2.	Breastfeeding should continue until the infant is at least 12 months of age and thereafter for as long as mutually desired	Y□	N□
	3.	The use of supplemental formula (preferably powder) for breastfed infants is kept to a minimum	Y□	N□

Standard 13. Education and Support

	4.	Food instruments with infant formula are not issued to exclusively breastfed infants in States where a food instrument must be distributed to enroll the infant, consider printing a positive breastfeeding message on the voucher	Y□ N□
	5.	Breastfeeding women receive information about the potential impact of supplemental formula on mother and baby before formula is given	Y□ N□
	6.	Food instruments that include infant formula or samples of infant formula are given only when specifically requested and after appropriate assessment and education has occurred \cdots	Y□ N□
D.	throug	ate agency ensures that breastfeeding support and assistance is provided hout the postpartum period, particularly when the mother is most likely to assistance [FR §246.11(c)(7)(iv)].	
	Th	e State agency has an established protocol for postpartum women that incorporates [RC]:	
	1.	Early assessment and follow-up for breastfeeding pairs	$Y \square N \square$
	2.	Provision and/or identification of education and support for breastfeeding women in special situations (e.g., mothers returning to employment or school; mothers separated from their infants because of hospitalization or illness; mothers of multiples or of infants with special needs)	V□ N□
	3.	Referrals to locally available breastfeeding support programs and resources early in	
	J.	the postpartum period and throughout lactation	$Y \square N \square$
	4.	Coordination of breastfeeding support with other health care programs, employers, and community partners	Y N N N
	5.	A protocol or guidelines for the distribution of breastfeeding aids (32–34)	
Ve	erificati	on Source(s) for Standard 13:	
	State P	lan/Policy and Procedure Manual State Agency Records	
	Local A	agency Records	
		(specify):	
Co	ommen	ts:	
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Breastfeeding Promotion and Support

Standard 14. Data Collection: The State agency ensures that breastfeeding data are collected at the State and local agency levels (25, 26).

Α.	State and local agency systems measur [FR §246.25(b)(3)]	e breastfeeding incidence and duration	Y□	N□		
В.	State and local agencies collect data on combined with formulas [RC]	breastfeeding patternsexclusive and	Y□	N□		
C.	. State and local agencies collect data on factors that affect breastfeeding incidence, duration, and patterns, such as the reasons supplementation was initiated or breastfeeding ceased [RC].					
	breastreeding season [Roj.		1	.,.		
	erification Source(s) for Standard 14:					
	State Plan/Policy and Procedure Manual CDC Reports	 ☐ State Agency Records ☐ State Management Information System 				
	Participant Characteristic Reports	□ State Management Information System				
	Other (specify):					
<u>C</u>	omments:					
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Program Coordination and Participant Referrals

Standard 15. Program Coordination: State and local agencies ensure integration and coordination efforts with other programs at the local, State, and national levels (35–39).

A.	its pro	gram operations with services of	a description of how the State will coordinate fother programs that may benefit WIC	Y□ N□	
	Th	e State Plan has the following compor	nents:		
	1.		memorandums of understanding or other agreements gram coordination and referrals [RC]	Y□ N□	
	2.		and service providers to ensure accurate and ring current standards of practice [BP]	Υ□	
	3.	nutrition, Health Resources and Serv	raluation methodologies with other public health vices Administration, Maternal Child Health Bureau	Υ□	
В.	systen	ns, and community organizations	rate and public health care systems, education sthat provide care and support for women,	Y□ N□	
	Th	e following are coordination efforts:			
	1.	Representing WIC nutrition services	s at meetings and conferences of these organizations	$Y \square N \square$	
	2.	Soliciting input and collaborating we educational and outreach materials	ith these organizations when developing and campaigns	Y□ N□	
	3.	Developing memorandums of under	rstanding to enhance client care and services	$Y \square N \square$	
	4.	Joint program planning, grant writing	ng, etc.	$Y \square N \square$	
	5.	Training students and interns		$Y \square N \square$	
	6.	Other		$Y \square N \square$	
V	orificati	ion Source(s) for Standard 15:			
1		lan/Policy and Procedure Manual	☐ State Guidance		
		Agency Records	☐ Direct Observation		
		r Participant Interviews	☐ Memorandum of Understanding		
	☐ Other (specify):				
<u>c</u>	Comments:				
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Program Coordination and Participant Referrals

Standard 16. Participant Referrals: State and local agencies ensure that participants are referred to health and social services and that the referrals are based on assessment.

١.	inform	and local agencies provide program applicants and participants with nation on health-related and public assistance programs [FR §246.7(b)(1)-(3)]. Villowing are referral activities:	′□ N□
	1.	Provision of written information for referrals of participants to the Medicaid Program [FR §246.7(b)(1)] Y	'□N□
	2.	Maintenance and availability of a list of local resources for drug and other harmful substance abuse counseling and treatment for participants [FR §246.7(a)] · · · · Y	'□N□
	3.	Referrals to food assistance programs, such as [RC]: Y	\square \square
		a. Food Stamp Program/Food Distribution Program on Indian Reservations · · · · Y	\square \square
		b. Commodity Supplemental Food Program · · · · Y	\square \square
		c. Food pantries, soup kitchens, and other emergency feeding programs $\ \cdots \ Y$	\square \square
	4.	Referrals, as needed, to other resources and community organizations, such as $[RC]$: $\cdots Y$	\square \square
		a. State Children's Health Insurance Program (SCHIP) · · · · Y	\square \square
		b. Temporary Assistance for Needy Families (TANF) · · · · Y	\square \square
		c. Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) services · · · · · Y	\square \square
		d. Head Start and Early Head Start · · · · Y	\square \square
		e. Expanded Food and Nutrition Education Program (EFNEP) · · · · Y	\square \square
		f. Family planning Y	\square \square
		g. Immunizations (policy in development) · · · · · Y	\square \square
		h. MCHB Programs · · · · Y	\square \square
		i. HIV testing services and treatment programs · · · · Y	\square \square
		j. Lead screening · · · · Y	\square \square
		k. Lactation support	\square \square
		l. Child Support Enforcement Program · · · · Y	\square \square

Program Coordination and Participant Referrals

Stand

Standard	16. Participant Referrals	
5.	Establishment of a system to facilitate referrals within and between agencies [RC]	Y□ N□
6.	Provision and documentation of referrals [RC]	
7.	Documentation of appropriate follow-up on referrals [BP]	
	on Source(s) for Standard 16:	
	an/Policy and Procedure Manual ☐ State Guidance	
	gency Records Direct Observation	
	Participant Interviews	
☐ Other (specify):	

Comments:

WIC Supplemental Foods and Food Packages

Standard 17. WIC Food Selection and Authorization: The State agency has policies and procedures for selecting and authorizing WIC supplemental foods.

Α.	The Sta	ate agency uses appropriate criteria for selecting and authorizing ods, including:	Y□ N□		
	1.	Federal requirements [FR §246.10(b) and(c)] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$		
	2.	Compliance with current nutrition recommendations applicable to the WIC population [RC]			
	3.	Special medical/nutritional needs of participants [RC]			
	4.	Cultural or religious considerations whenever possible [RC]			
	5.	For foods other than infant formula:	1		
	υ.	Availability, packaging, storage or preparation requirements, cost, variety, participant acceptance, convenience, and feasibility of rebate contracts [RC]	Y□ N□		
	6.	Input from stakeholders, such as participants, staff, vendors, and food industry [BP]	$Y \square$		
	7.	Ease of education of participant and vendor about the food list [BP] · · · · · · · · · · · · · · · · · · ·	$Y \square$		
В.	WIC fo	ate agency has a systematic process for communication of the State-authorized ods list and related food package policies to local agencies, participants, rs, and medical community [RC], including:	Y□ N□		
	1.	Ongoing methods to solicit input and evaluate food package acceptability, availability, and cost	Y□ N□		
	2.	Ongoing education on allowable foods and correct use of the food instrument	Y□ N□		
	3.	Manufacturers recall of a WIC product ·····			
V	erificati	on Source(s) for Standard 17:			
	\square State Plan/Policy and Procedure Manual \square Other State Guidance				
	Other	(specify):			
c	ommen	ts:			
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WIC Supplemental Foods and Food Packages

Standard 18. Food Package Prescriptions: Local agencies prescribe food packages that address the participant's category of eligibility and nutritional needs.

Α.		te agency establishes food package policies and procedures for its local es that address:	$Y \square N \square$
	1.	Federal Food Package requirements [FR §246.10(b) and (c)]	$Y \square N \square$
	2.	Issuance of contract brand infant formulas [FR §246.10(c)(1)(i) and (c)(2)(i)] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
	3.	Issuance of non-contract brand infant formula, exempt infant formula, WIC-eligible medical foods, and contract brand infant formula that is low-iron, low-calorie, or high-calorie only with medical documentation [FR §246.10(c)(1)(iii)-(v), (c)(2)(i), and (c)(3)]	Y□ N□
	4.	Food package tailoring guidelines that also address substitutions within WIC food categories [FR $\S 246.10(b)(2)(iii)$ and $\S 246.10(e)$ and FNS Instruction 804-1] (40)	Y□ N□
В.	The loc	al agency tailors food packages according to [FR §246.10(b)(2)(iii) and truction 804-1] (40) and:	Y□ N□
	1.	State policies	$Y \square N \square$
	2.	Participant needs and preferences	$Y \square N \square$
	State P	on Source(s) for Standard 18: an/Policy and Procedure Manual	
<u>_</u>	ommen	ts:	
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Clinic Environment and Customer Service

Standards 19–21, although administrative in nature, are applicable to nutrition services. Quality nutrition services can be provided only in the context of overall clinic considerations.

Standard 19. Clinic Environment: The local agency ensures that nutrition services are provided in an environment that promotes the health and well-being of their participants.

A.	The cli	nic's physical environment where nutrition services are provided:		
	1.	Is safe and clean [RC]	$Y \square N \square$	
	2.	Has adequate space for serving participants [RC]	$Y \square N \square$	
	3.	Includes medical and office equipment that is safe, operating properly, and clean $[RC]$	$Y \square N \square$	
	4.	Provides for the safety and security of the participants and staff [RC]	$Y \square N \square$	
	5.	Is protective of participant confidentiality (e.g., private space for counseling sessions, protection of computer screen from the visibility of others, protection for the participant from having to answer questions in a place where others can hear) [RC]	Y□ N□	
	6.	Promotes nutrition and health education for families (e.g., nutrition and health education videos, bulletin boards, posters, books, pamphlets, fruit and vegetable puzzles for children, interactive educational exhibits) [BP]	Υ□	
	7.	Is collocated with MCHB and other health care services [BP]	$Y\square$	
В.		cal clinic's environment where nutrition services are provided is supportive astfeeding [FR §246.11 (c)(7)(i)] (28) in the following ways:	Y□ N□	
	1.	Educational and promotional materials portray breastfeeding as the preferred method of infant feeding [RC]	Y□ N□	
	2.	The visibility of formula materials, displays, and logos is limited [RC]	$Y \square N \square$	
	3.	WIC staff make women who choose to breastfeed in the clinic comfortable ${\tt [RC]}$ $\cdots\cdots$	$Y \square N \square$	
	4.			
	5.	Workplace policies are breastfeeding-friendly [BP]	$Y \square$	
V	erificati	on Source(s) for Standard 19:		
		an/Policy and Procedure Manual State or Local Agency Nutrition Services Plan		
1		State or Local Agency Guidance □ Direct Observation		
	Other	(specify):		
Comments:				
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Clinic Environment and Customer Service

Standard 20. Customer Service: State and local agencies ensure that nutrition services are available to participants in appealing and accommodating ways that are relevant to their individual needs (41).

Α.			g, high-quality, professional manner by	Y□ N□
В.			service training is available to all State and	Y□ N□
C.	The Sta	ate and local agencies solicit regula environment and delivery of nutritions.	ar feedback from staff and participants on on services [RC].	Y□ N□
D.		agencies provide nutrition services llowing accommodations should be	in a manner that is considerate of participants' reconsidered (42):	needs.
	1.	Processing standards [FR §246.7(f)] · · · ·		$Y \square N \square$
	2.	Minimum waiting times [RC] · · · · · · ·		$Y \square N \square$
	3.	Efficient clinic flow [RC] · · · · · · · · ·		$Y \square N \square$
	4.	Extended hours to facilitate attendance lunchtime, weekend [RC]	by working families, such as early and late hours,	Y□ N□
	5.	Use of appointment reminder systems	[RC] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
	6.	Participant input on appointment time	es for certification and nutrition education	
	7.		er possible [RC] · · · · · · · · · · · · · · · · · · ·	
	8.		nce procedures [RC]	
	9.		who miss appointments or class [RC] · · · · · · · · · · · · · · · · · · ·	
	10.		s community service vans, wherever possible [BP] · · · · ·	
	11.		participant or the participant's family members ne site [BP]	Υ□
ν	erificati	on Source(s) for Standard 20:		
	State P	lan/Policy and Procedure Manual	$\hfill \Box$ State or Local Agency Nutrition Services Plan	
	Other	State or Local Agency Guidance	☐ State or Local Agency Records	
		Observation	$\hfill\Box$ Training Curriculum and Materials	
	Staff o	r Participant Interviews/Questionnaires		
	Other	(specify):		
С	ommen	ts:		
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Program Outreach and Marketing

Standard 21. Program Outreach and Marketing: State and local agencies conduct consistent targeted outreach to WIC-eligible populations.

Α.	. State and local agencies comply with Federal requirements related to outreach [FR §246.4 (a)(7)(i)]. Y[□N□
В.	State and local agencies target relevant agencies, businesses, organizations, and populations [RC] including: Y[□ N□
	 Work sites that employ WIC-eligible people Foster parents Child care centers Early Head Start and Head Start programs Refugee centers Laundromats Libraries Schools Churches Community centers Beauty shops Drug and grocery stores 	
C.	State and local agencies develop and foster positive relationships with community partners and other entities [RC] that interface with WIC participants such as: 1. Physicians and health care providers 2. Hospitals 3. Child care centers 4. Early Head Start and Head Start programs 5. Cooperative Extension Service/EFNEP, Food Stamp Education 6. Teen and parent programs 7. Shelters and food pantries 8. Community programs 9. Family planning agencies 10. Breastfeeding support groups 11. Child nutrition programs 12. Other FNS programs	□ N □
D.	. Outreach efforts are evaluated for effectiveness [BP]. · · · · · · · · Y [

Program Outreach and Marketing

Standard 21. Program Outreach and Marketing

E.	State a	and local agencies use marketing	strategies to promote participation in WIC: · · · · ·	$Y \square N \square$
	1.	Customer-friendly and well-trained st	taff [RC]	$Y \square N \square$
	2.		lucted with consideration for language and	Y□ N□
	3.	Clinic hours conducive to participant	needs and accessibility [RC] · · · · · · · · · · · · · · · · · · ·	$Y \square N \square$
	4.		utreach [RC] · · · · · · · · · · · · · · · · · · ·	
	5.	_	eligibles and participants [BP] · · · · · · · · · · · · · · · · · · ·	
	6.		onduct outreach [BP]	
	7.		m perception [BP] · · · · · · · · · · · · · · · · · · ·	
F.			strategies to promote WIC as a leading	
	nutriti	on education and breastfeeding su	upport program [BP].	Υ□
V	erificat	ion Source(s) for Standard 21:		
		lan/Policy and Procedure Manual	☐ State or Local Agency Nutrition Services Plan	
		State or Local Agency Guidance	☐ State or Local Agency Records	
		Observation	☐ Training Curriculum and Materials	
		r Participant Interviews/Questionnaire	_	
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С	ommer	its:		
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- 35. U.S. Department of Agriculture, Food and Nutrition Service, Supplemental Food Programs Division: WIC Policy Memo #95-20: Coordination Initiative: WIC and Medicaid Programs That Utilize Managed Care Providers, June 30, 1995. WIC State agencies can obtain a copy of this memorandum from their respective FNS Regional Offices.

- 36. U.S. Department of Agriculture, Food and Nutrition Service, Supplemental Food Programs Division: WIC Policy Memo #99-05: Strategies for Outreach to Children Eligible for the New Children's Health Insurance Program (CHIP) or the Medicaid Program and Cost Issues, March 30, 1999. WIC State agencies can obtain a copy of this memorandum from their respective FNS Regional Offices.
- 37. U.S. Department of Agriculture and Department of Health and Human Services: WIC and Head Start: Partners in Promoting Health and Nutrition for Young Children and Families, Washington, DC, October 1999. Available in PDF format from www.fns.usda.gov, then go to Reports and Studies link.
- 38. Department of Agriculture, Food and Nutrition Service: Coordination Strategies Handbook, Washington, DC, July 2000. Free copies (FNS-320) are available from FNS/ SFPD, 3101 Park Center Dr., Room 540, Alexandria, VA 22302; phone: (703) 305-2692.
- 39. K.L. Robert, editor: Moving to the Future: Developing Community-Based Nutrition Services. Association of State and Territorial Public Health Nutrition Directors, Washington, DC, 1996. WIC agencies can borrow this reference (call number RA784 M68 1996) by contacting NAL.*
- 40. U.S. Department of Agriculture, Food and Nutrition Service: FNS Instruction 804-1: WIC Program—Food Package Design: Administrative Adjustments and Nutrition Tailoring, March 25, 1987. WIC State agencies can obtain a copy of this memorandum from their respective FNS Regional Offices.
- 41. U.S. Department of Agriculture, Food and Nutrition Service: Revitalizing Quality Nutrition Services in the WIC Program, 2000. A description of this concept is posted on the FNS/WIC Web site, www.fns.usda.gov/wic/ CONTENT/RQNS/RQNS.htm.
- 42. Texas Department of Health, Bureau of Nutrition Services: WIC at the Crossroads: Texas WIC Marketing Study, April 1994. WIC agencies can borrow this training module (call number HV699.3 T4W53 1994) by contacting NAL.*
 - The NAL document delivery service is available at the NAL Web site, www.nal.usda.gov/ddsb/expand.htm. NAL can also be reached at 10301 Baltimore Ave., Room 304, Beltsville, MD 20705-2351; phone: (301) 504-5719.

Acronyms

ADA	American Dietetic Association	MCH	Maternal and Child Health	
BP	Best Practices	МСНВ	Maternal and Child Health Bureau	
CDC	Centers for Disease Control and Prevention	N	No	
CLC	Certified Lactation Counselor	NAWD	National Association of WIC Directors	
CPA	Competent Professional Authority	PM	Policy Memorandum	
EPSDT	Early and Periodic Screening, Diagnosis, and Treatment Food and Nutrition Service	RC	Recommended Criteria	
		RD	Registered Dietitian	
FNS		RQNS	Revitalizing Quality Nutrition Services in WIC State Children's Health Insurance Program Temporary Assistance for Needy Families	
FR	Federal Requirements	SCHIP		
FR §246	Federal Requirement found in the WIC Program regulations 7 CFR Part 246. The §246 citation will be followed by a decimal and a number or letter extension that identifies the specific section of the Federal WIC regulations being referenced—e.g., FR §246.3 (e) (3)	TANF		
		USDA	Department of Agriculture	
		WHO	World Health Organization	
		WIC	Special Supplemental Nutrition Program for	
IBCLC	International Board of Certified Lactation Consultants		Women, Infants, and Children	
		Υ	Yes	
IOM	Institute of Medicine			

Definitions

Best Practices (BP): a performance criteria that represents exemplary quality WIC nutrition services. FNS Regional Offices will acknowledge and commend WIC agencies in their management evaluation reports for implementing best practices.

Competency-based training: the delivery, assessment, and certification of training as it relates to the demonstration of attained knowledge and skills and their application. This demonstration of knowledge and skills is required for effective performance at the required level in the workplace as defined by specific competency standards. Importance is placed on demonstrating an individual's skills in the workplace and not on how much time is spent in training or the amount of knowledge acquired in a formal setting. Competency-based training is outcome-oriented.

Cooperation: characterized by informal relationships that exist with no commonly defined mission, structure, or planning effort. Information is shared as needed, and authority is retained by each organization so there is virtually no risk to these parties. Resources are separate, as are the rewards. (Definition adapted from Collaboration: What Makes It Work by Paul Mattesich and Barbara Monsey, Amherst H. Wilder Foundation, St. Paul, 1992)

Coordination: characterized by more formal relations and understanding of compatible missions. Some planning and division of roles are required, and communication channels are established. Authority still rests with the individual organizations, but there is some risk to all parties. Resources are available to coordinating parties, and rewards are mutually acknowledged. (Definition adapted from Collaboration: What Makes It Work by Paul Mattesich and Barbara Monsey, Amherst H. Wilder Foundation, St. Paul, 1992)

Collaboration: connotes a more durable and pervasive relationship. Collaborations bring previously separated organizations into a new structure with full commitment to a common mission. Such relationships require comprehensive planning and well-defined communication channels operating on many levels. Authority is determined by the collaborative structure. Risk is much greater because each member of the collaboration contributes its own resources and reputation. Resources are pooled or jointly secured, and the products and rewards are shared. (Definition adapted from Collaboration: What Makes It Work by Paul Mattesich and Barbara Monsey, Amherst H. Wilder Foundation, St. Paul, 1992)

Documentation and reporting: the standard process and outcomes indicators specific to the type of care rendered and/or the disease or condition of the patient that should be documented for each provider-patient encounter. Summary information should be useful to other care providers, be in a form that is easily communicated across settings in the continuum of care, and facilitate continuity of nutrition care over time and across settings. (Definition from A.L. Owen, P.L. Splett, and G.M. Owen, Nutrition in the Community: The Art and Science of Delivering Services, 4th edition, WCB/McGraw-Hill, Boston, 1999)

Federal Requirements (FR): mandatory performance criteria that are required either directly or indirectly by Federal WIC regulations, FNS Instructions, OMB Circulars, FNS Policy Memoranda, or other Federal mandates. FNS Regional Offices will identify in their management evaluation reports any "required corrective actions" for WIC agencies to comply with Federal requirements.

High-risk: a classification by the State agency that identifies a nutritional risk that is usually correlated with a higher WIC priority level (although lower priority level risk factors may be identified as high-risk) or a specific risk associated with a population, such as teenage pregnancy. Participants identified as high-risk usually have a care plan developed for them by trained staff and may be offered individual follow-up.

Definitions

Low-risk: a classification that would apply to any risk factors not designated by the State agency to be high-risk. Nutrition education is offered through group or individual contact by trained staff.

Nutrition assessment: the in-depth review and analysis of a person's medical and diet history, laboratory values, and anthropometric measurements to verify nutritional risk or malnutrition and identify underlying causes so that appropriate nutrition intervention, tailored to the needs of the individual, can be planned and initiated. Nutrition assessment can be done by trained members of the health care team, especially dietitians. (Definition from A.L. Owen, P.L. Splett, and G.M. Owen, *Nutrition in the Community: The Art and Science of Delivering Services*, 4th edition, WCB/McGraw-Hill, Boston, 1999)

Nutrition counseling: working with an individual (or caretaker) to enable him or her to successfully modify eating practices to be consistent with a nutrition prescription. Nutrition counseling is usually provided by a Registered Dietitian or other community nutrition professional. (Definition from A.L. Owen, P.L. Splett, and G.M. Owen, Nutrition in the Community: The Art and Science of Delivering Services, 4th edition, WCB/McGraw-Hill, Boston, 1999)

Nutrition education: the provision of information about nutrition using methods, materials, and tools that are designed to enhance a participant's understanding of the importance of nutrition and its relationship to good health, to effect a desirable change in behavior, or to reinforce desired behaviors related to dietary habits or health practices. The goal of nutrition education is to empower participants to have a positive impact on their own nutritional/health status.

Nutrition screening: the process of identifying characteristics known to be associated with nutrition problems. The purpose of screening is to identify persons who may be at nutritional risk and require further assessment. Nutrition screening can be done by a health care team member or a community nutrition professional. (Definition from A.L. Owen, P.L. Splett, and G.M. Owen, *Nutrition in the Community: The Art and Science of Delivering Services*, 4th edition. WCB/McGraw-Hill. Boston. 1999)

Nutrition services: the full range of activities performed by a variety of staff to operate a WIC Program, such as participant assessment and screening, nutrition education, nutrition, breastfeeding and health promotion, food package prescriptions, and health care referrals. WIC nutrition services encompass not only what WIC offers to participants but how WIC offers its services. At all levels this includes taking a fresh look at clinic environment, staff attitude, training and proficiency, materials and tools used, strategies for assessment, and nutrition education/counseling techniques.

Quality assurance: the total integrated process of planned and systematic actions necessary to provide adequate confidence that services will satisfy established requirements.

Recommended Criteria (RC): performance criteria that represent fundamental quality WIC nutrition services. WIC agencies routinely perform many RC practices in order to deliver the nutrition services provided in WIC.

Verification sources: references, documentation, or other techniques used to verify that the stated performance criteria for the nutrition services standard were met by the WIC State or local agency.

WIC agencies: both WIC State and local agencies.

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