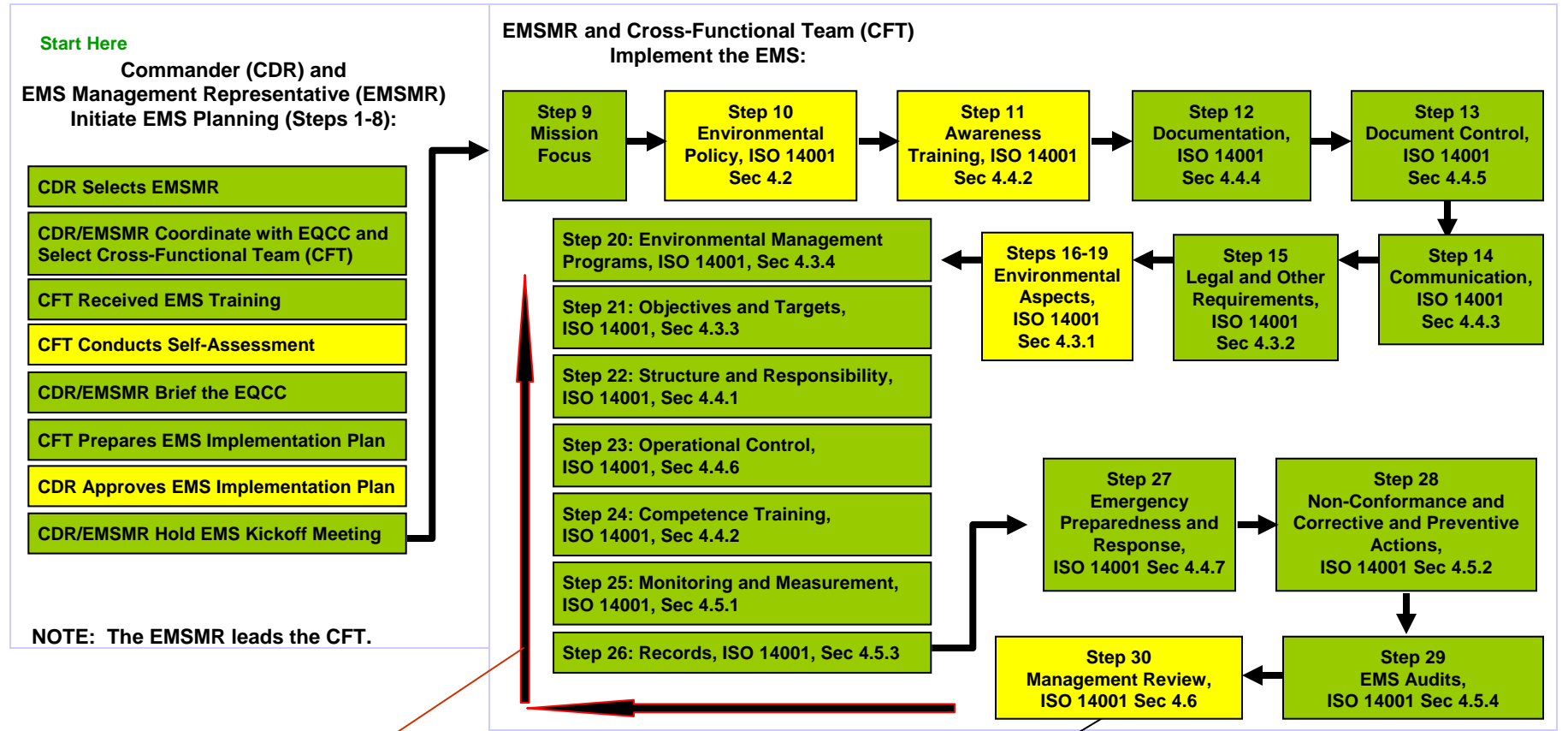


The elements shown in the blocks below provide a logical sequence for planning and implementing an EMS, starting at the left side of the page and following the arrows. **You may also choose to revise this sequence to accommodate specific situations at your installation. We recommend you carefully read the entire guide before choosing an alternative sequence.**

31 December 2005 Milestone:
At a minimum, the Army metric elements (in yellow) must be completed and an annual management review performed before 31 December 2005 in order to satisfy Army Policy and EO 13148 requirements..



After all EMS elements are implemented, the system shifts to a "continual improvement" mode, where all EMS elements are periodically reviewed and revised to improve mission focus and environmental performance.

30 September 2009 Milestone:
Installations must complete all the elements above and have a fully functioning EMS (ISO 14001-compliant).

URS

SUGGESTED EMS IMPLEMENTATION SEQUENCE ENVIRONMENTAL MANAGEMENT SYSTEM

DRN. BY: DLC	DATE: 11/10/04	PROJECT NO. 16169690	FIG. NO. 2-4
CHK'D. BY: JDH	DATE: 11/10/04		