

DEFENSE NUCLEAR FACILITIES SAFETY BOARD

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THIRD BOARD PUBLIC MEETING

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THURSDAY,

OCTOBER 23, 2003

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DEFENSE NUCLEAR FACILITIES SAFETY BOARD

The meeting came to order at 9:00 a.m. in the third floor of 625 Indiana Avenue, N.W., Washington, D.C., the Honorable John T Conway, Chairman, presiding.

PRESENT:

JOHN T. CONWAY	CHAIRMAN
A.J. EGGENBERGER	VICE CHAIRMAN
JOHN E. MANSFIELD	BOARD MEMBER
R. BRUCE MATTHEWS	BOARD MEMBER

STAFF PRESENT:

RICHARD A. AZZARO	GENERAL COUNSEL
J. KENT FORTENBERRY	TECHNICAL DIRECTOR
JAMES J. McCONNELL	DEPUTY TECHNICAL DIRECTOR
KENNETH M. PUSATERI	GENERAL MANAGER

ALSO PRESENT:

MAJ. GEN. JOHN L. BARRY,	BOARD MEMBER
USAF	COLUMBIA ACCIDENT INVESTIGATION BOARD

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P-R-O-C-E-E-D-I-N-G-S

8:58 a.m.

1
2
3 CHAIRMAN CONWAY: Okay. I've been
4 requested to ask the audience to turn off your beepers
5 and anything else that might interfere with our
6 proceedings today. If you have one of these beepers
7 that just vibrates, you're all right.

8 We have this scheduled to begin at 9:00,
9 and it's about two minutes before 9:00, but we will
10 get started anyway. Today's meeting and hearing were
11 publicly noticed in the Federal Register on September
12 26 of this year. The meeting and hearing are held
13 open to the public in accordance with the provisions
14 of the Government in the Sunshine Act.

15 Today's meeting is an extension of the
16 hearings held on September 10 and October 21. It
17 constitutes the third in a series during which the
18 board is examining the Department of Energy's [DOE]
19 current and proposed models of safety oversight and
20 management of the contracts and contractors it relies
21 upon to safely accomplish the mission assigned to the
22 Department of Energy (DOE) under the Atomic Energy Act
23 of 1954, as amended.

24 The Board welcomes today the presenter,
25 Major General John L. Barry, executive director of

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1 the Columbia Accident Investigation Board [CAIB].
2 The Board also welcomes members of the public,
3 members of the press in our audience, and those
4 viewing our proceedings electronically. In
5 accordance with the Board's practice and as stated
6 in the Federal Register notice, we will welcome
7 comments from interested members of the public at
8 the conclusion of the testimony.

9 This concludes my opening remarks. A.J.?

10 VICE CHAIRMAN EGGENBERGER: I have none,
11 thank you.

12 DR. MATTHEWS: Oh yes, I appreciate your
13 coming to testify. And we're looking forward to
14 hearing the parallels between what you discovered and
15 where the Department of Energy is going with their
16 changes in oversight and contract control. Thank you.

17 CHAIRMAN CONWAY: Okay.

18 DR. MANSFIELD: Thank you, Mr. Chairman.
19 And thank you, General Barry for coming. I thank both
20 of you for coming. I had the privilege of being
21 Associate Administrator of the National Aeronautics
22 and Space Administration [NASA] for a few years. I
23 learned something of the NASA culture, but I tell you,
24 I learned nowhere near as much as your Commission did.

25 I commend you on especially Chapters VII

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1 and XI of the reports which contrast the NASA culture
2 with other high-reliability cultures. And there's
3 much to learn from this. And we expect in the course
4 of these hearings to try to distill what's the best
5 lessons that the DOE should learn from that.

6 Thank you particularly for taking the time
7 to do this because I know that you're running toward
8 the end of your commission on the Columbia Board, and
9 your time's valuable, and I'm glad you chose to spend
10 it with us. Thank you.

11 CHAIRMAN CONWAY: Jim, anything?

12 MR. McCONNELL: No, nothing.

13 CHAIRMAN CONWAY: Okay, General?

14 MAJ. GEN. BARRY: Okay. Well, good
15 morning Mr. Chairman, and ladies and gentlemen. It is
16 indeed an honor to be here today. My intent here is
17 to go through some introductory remarks, and then I'm
18 going to show some slides, and then we'll open it up
19 for questions and answers as you see fit.

20 I would like to also just state at the
21 very beginning here that what I think I'll be able to
22 present here is a summary of about nine months of work
23 by some very dedicated Americans in trying to come to
24 the root cause of what caused the Columbia accident.
25 You'll find that we have basically arrived at two

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