#### IN404.20 General

- B. A state quality review is an in-depth review of all aspects of the operational, managerial, technical, programmatic, and partnership activities in a field office or other organizational unit below the State office such as an area office, Resource Conservation and Development office, or Soil Survey office.
  - 1. The Area Program Review (APR) and the Field Office Program Quality Review (FOPQR) will be used to meet the needs of the state to make in-depth reviews of offices below the State office under normal circumstances. These reviews will include area, field, conservation implementation team and RC&D offices.
    - i. The APR will be used to evaluate Area office oversight, operations, program implementation, and administrative and support activities.
    - ii. The FOPQR will be used to evaluate operations, adherence to policy, and program and technical implementation at offices below the Area office level. (i.e. Field Offices, RC&D Offices, and conservation implementation teams.
  - 2. Special in-depth reviews of specific functions, such as conservation programs, engineering, civil rights, operations, and etc. will be used when the need is identified by state review teams, or as requested or recommended by a Leadership Team member and approved by the State Conservationist.
  - 3. A State Office Quality Review (SOQR) will be completed to evaluate the quality of service provided by a state office staff/section.
  - 4. Quality Assurance of the MLRA Office/Soil Survey program will be conducted biannually by the State Soil Scientist, and independently from the AQR, FOPQR, and APR activities within the state.
  - 5. Civil Rights in Program Delivery reviews are addressed under GM 230, Part 405. These reviews are required in all offices once every 3-5 years and may be conducted as a part of the APR or FOPQR, or as an independent review.
- C. An Annual Quality Review (Spot Check) is a review of a completed conservation practice or practice component that is used to evaluate the quality of conservation practice implementation.
  - 1. The Annual Quality Review (AQR) will be used to evaluate conservation practice implementation, conservation plan development activities and compliance with planning policy, and conservation programs and contract development and implementation.

### **IN404.22 Policy**

- A. State Quality Reviews (APR & FOPQR-SOQR)
  - 1. Annually, a minimum of five percent of offices below the state office level including FO, CIT & RC&D offices will be reviewed. Offices may be selected randomly or on a rotational basis.
    - i. Indiana will select at least a five percent minimum of offices to be reviewed annually on a rotational basis.
    - ii. Indiana will select on area office for review annually on a rotational basis (NW, SE, SW, NE).
    - iii. The Area Program Review and the Field Office Program Review processes will be used to meet this requirement.
      - a) Offices required to be reviewed each year will be listed in the State's Quality Assurance Plan.
  - 2. The offices selected for review, the review schedule, the team leaders, and the team members will be included in the State's Quality Assurance Plan.
    - i. State and Area team leaders and team members will be identified in the State Quality Assurance Plan and designated by position title.
    - ii. SOQR team members will be identified in the State QA Plan and designated by position title.
  - 3. The team leader will give the State Conservationist and the appropriate line officer(s) a written report of the findings and recommendations for corrective actions.
    - i. Team Leaders will submit reports from quality assurance teams on FOPQR reviews to the Assistant State Conservationist for Quality Assurance and Evaluation (ASTC-QA&E) during the last week of each fiscal year quarter. The Team Leader will provide a copy of the report to the Area Conservationist. The ASTC QA&E will compile results and provide them to the STC within one week following the end of the fiscal year quarter.
    - ii. Team members of the APR team will submit a report of their findings, recommendations, commendations, and corrective actions to the State Conservationist through the ASTC-QA&E within three working days following the end of the review. A summary APR report will be developed by the ASTC-QA&E within one week after receiving all of the review team member reports.
    - iii. All reports will include findings, recommendations, commendations, and action items to be completed as scheduled.

- iv. The SOQR team leader will prepare a report within two weeks following the end of the review and submit it to the State Conservationist through the ASTC-QA&E.
- 4. The office manager's supervisor and the office manager will prepare and agree to a plan for corrective action. The plan will include a schedule for completing corrective actions and submitting periodic reports.
  - i. FOPQR reports and corrective action plans will be completed within one week after the review is completed. The Area Conservationist and the office manager will develop the plan including a schedule for completing all required corrective actions.
  - ii. For APR, the State Conservationist and the Area Conservationist will develop a corrective action plan within one week of receiving the final report from the ASTC-QA&E. The entire plan will be implemented within one calendar year following the end of the review. The AC will report progress during the final week of each fiscal year quarter.

## B. State Quality Assurance Plan

- 1. By September 30 of each year, the State Conservationist will develop a State Quality Assurance Plan for implementation in the coming fiscal year. The Plan will identify and address State quality assurance processes, quality control issues, and producer compliance activities.
  - i. The ASTC-QA&E will prepare the State QA plan and submit it to the State Conservationist by September 15 for the following fiscal year.
  - ii. Area Conservationists will submit their recommendations for FOPQR offices to be reviewed, with a proposed schedule. They also will submit a proposed schedule for AQR (spot checks) by person to the ASTC-QA&E by August 31 for the following year.
    - a) All State QA team members will submit their final list of questions for the APR and FOPQR to the ASTC-QA&E by August 31 for the following fiscal year to be included in the State QA Plan.
    - b) All procedures, questions, and forms to be used the following fiscal year will be included in the State QA Plan.
    - c) The State QA Plan will include instructions for a State Office Quality Review (SOQR) to be completed for the next fiscal year.

- 2. By December 30 of each year, the State Conservationist will prepare a State Quality Assurance Report for the fiscal year that just ended and submit it to their respective Regional Assistant Chief and the Director, Operations Management and Oversight Division.
  - i. Year end summary reports for QA activities at the field level will be submitted to the State Conservationist through the ASTC-QA&E by November 15.
  - ii. The ASTC-QA&E will compile and summarize the reports and provide them to the State Conservationist by December 15 for submission to the National level.
  - iii. The State Conservationist will hold a year end QA meeting during the month of November.
- C. Annual Quality Reviews (Spot Checks) of completed conservation practice installation in field offices
  - 1. Spot checking will be conducted on a fiscal year basis. A spot check will be performed on a five percent representative sample of conservation practice installations within each Conservation Implementation Team service area. Calculations will be rounded up to the next highest whole number. The work of at least one third of all employees involved in applying conservation practices will be checked each year. As much as possible, the number of installations checked for a single practice applied by an individual employee within the CIT service area, should be proportionate to the number of installations of that practice the employee applied.
    - i. The work of each person (including Partnership employees performing planning and implementation of conservation practices) will be reviewed at least once in three years.
    - ii. Each practice reviewed will also have the conservation plan and any related conservation contracts containing the practice reviewed as part of the spot check.
    - iii. All certifications that the employee holds, or is required to hold, will be reviewed at the time that the practices applied by that employee are spot checked, on a rotational basis of once every three years.
  - 6. After completing field office spot checks
    - i. A report will be sent to the State Conservationist, and the appropriate line officer(s).

- a) Reports will be submitted during the last week of each fiscal year quarter to the ASTC-QA&E. The ASTC-QA&E will compile statewide findings and present them to the STC within one week after the end of the FY quarter.
- ii. If deficiencies are found, the Area Conservationist (or representative) and the Office Manager (DC, CIT Leader, Other) will prepare and agree to a plan for corrective actions. The plan will include a schedule for completing corrective actions and submitting periodic reports.
  - a) On the final day of the spot check (AQR), the QA Team Leader and the office manager or District Conservationist (DC) will complete the report of findings, including recommendations, commendations, and actions items, and develop action completion dates for items needing corrective action. If action items and dates cannot be agreed upon between the team leader and the office manager or DC, the Area Conservationist will make the final decision on what is to be done and when.
- D. Spot checks of conservation practice or practice components completed by Technical Service Providers
  - 1. Spot checking will be conducted on a fiscal year basis. A spot check sample of each Technical Service Provider's work will be developed at the State level. A sample will be drawn from all practices installations or from conservation components completed within the State the preceding 12 months, as reported in the Performance Results System. The spot check sample may involve one or more individual field office.
    - i. The State Office (SO) will select work and coordinate the reviews each year with area staff. The area review team will conduct the review with state office staff assistance as requested or as identified by the State Resource Conservationist (SRC) or State Conservation Engineer (SCE). The SRC will coordinate QA activities for TSP with the AC or designee.
  - 6. Actions will to be taken within 15 working days of completing the review of the work performed by each TSP.
    - i. Reports will be sent to the ASTC-QA&E. The SRC (as State TSP Coordinator) will determine if further management or administrative actions will be taken in accordance with Technical Service Provide Policy, within 15 working days of the review.
    - ii.The ASTC-QA&E will provide a summary report to the State Conservationist within 15 working days after receiving the review findings from the SRC.