

DEPARTMENT OF DEFENSE EDUCATION ACTIVITY

4040 NORTH FAIRFAX DRIVE ARLINGTON, VIRGINIA 22203-1635

AUG 1 9 2005

MEMORANDUM FOR DIRECTOR FOR DODDS-EUROPE DIRECTOR FOR DODDS-PACIFIC/DDESS-GUAM DIRECTOR FOR DDESS/DoDDS-CUBA

SUBJECT: Revised Qualification Standards for Department of Defense Dependents Schools (DoDDS) Administrators

This memorandum implements a change to DoDEA Regulation 5335.9, "Department of Defense Education Activity, Educator Career Program," dated March 18, 1998. This change amends the previous minimum qualification standards for the DoDDS school-level administrators, employed in the Teaching Position (TP) pay system, requiring education and general experience to be at the same school level as the position for which an applicant is being considered for placement.

Based on an analysis of prevailing practices of the United States school systems, the minimum qualification standards for all DoDDS school-level administrator positions are hereby amended to allow the acceptance of a Master's degree in educational administration or a Master's degree with a minimum number of semester hours of graduate credit in professional education (20 semester hours for assistant principals and 30 semester hours for principals). The standards are amended to allow the crediting of successful classroom teaching, specialist, or other professional educator experience performed at any school level.

The following page changes to DoDEA Regulation 5335.9 have been approved and shall be incorporated in the Regulation. Remove pages 1-1, 2-2, 2-4, 2-6, 2-8, 4-6; and replace with the attached revised pages. These changes will align DoDDS personnel practices with those of the United States school systems and will facilitate movement of qualified individuals into school-level administrator positions.

This change is effective immediately. The provisions of this memo will be included in the next reissuance of DoDEA Regulation 5335.9.

oseph D. Tafoya

Director

Attachments:

As stated

POSITIONS COVERED

School Level

TP-L	Assistant Principal, Elementary
TP-L	Assistant Principal, Middle/Junior High
TP-L	Assistant Principal, Secondary
TP-K	Principal, Elementary
TP-K	Principal, Middle/Junior High
TP-K	Principal, Secondary

QUALIFICATION STANDARDS ELEMENTARY ASSISTANT PRINCIPAL

DUTIES: The incumbent assists the principal in directing the educational program and managing the facilities of a school.

EDUCATION REQUIREMENTS: A Master's degree in educational administration or a Master's degree with a minimum of 20 semester hours of graduate credit in school administration, curriculum development, and supervision of instruction (or similar supervision related coursework).

GENERAL EXPERIENCE REQUIREMENTS: A minimum of 3 years of successful classroom teaching, specialist, or other professional educator experience at any level is required.

Grade	General	Specialized
Schedule L	3	0

QUALIFICATION STANDARDS SECONDARY ASSISTANT PRINCIPAL

DUTIES: The incumbent assists the principal in directing the educational program and managing the facilities of a school.

EDUCATION REQUIREMENTS: A Master's degree in educational administration or a Master's degree with a minimum of 20 semester hours of graduate credit in school administration, curriculum development, and supervision of instruction (or similar supervision related coursework).

GENERAL EXPERIENCE REQUIREMENTS: A minimum of 3 years of successful classroom teaching, specialist, or other professional educator experience at any level is required.

<u>Grade</u>	<u>General</u>	Specialized
Schedule L	3	0

QUALIFICATION STANDARDS ELEMENTARY PRINCIPAL

DUTIES: The incumbent is the instructional leader who monitors the delivery and evaluation of the education program and manages the facilities, personnel matters, and logistical support for a school.

EDUCATION REQUIREMENTS: A Master's degree in educational administration or a Master's degree inclusive of 45 semester hours of graduate credit with a minimum of 30 semester hours of graduate credit in school administration, curriculum development, and supervision of instruction (or similar supervision related coursework).

GENERAL EXPERIENCE REQUIREMENTS: A minimum of 3 years of successful classroom teaching, specialist, or other professional educator experience at any level is required.

SPECIALIZED EXPERIENCE REQUIREMENTS: Appropriate experience (elementary and/or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer school educational programs and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school administration will be credited as specialized experience.

<u>Grade</u>	<u>General</u>	Specialized
Schedule K	3	2

QUALIFICATION STANDARDS SECONDARY PRINCIPAL

DUTIES: The incumbent is the instructional leader who monitors the delivery and evaluation of the education program and manages the facilities, personnel matters, and logistical support for a school.

EDUCATION REQUIREMENTS: A Master's degree in educational administration or a Master's degree inclusive of 45 semester hours of graduate credit with a minimum of 30 semester hours of graduate credit in school administration, curriculum development, and supervision of instruction (or similar supervision related coursework).

GENERAL EXPERIENCE REQUIREMENTS: A minimum of 3 years of successful classroom teaching, specialist, or other professional educator experience at any level is required.

SPECIALIZED EXPERIENCE REQUIREMENTS: Appropriate experience (elementary and/or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer school educational programs and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school administration will be credited as specialized experience.

Grade	<u>General</u>	Specialized
Schedule K	3	2

PROFESSIONAL EDUCATION COURSE WORK SUMMARY

Please verify that you possess the required graduate course work for the positions for which you have applied by entering the number of semester hours of graduate credit on the appropriate lines:

Principal positions require 45 semester hours of graduate credit with a minimum of 30 semester hours of graduate credit in professional education.

Assistant principal positions require a minimum of 20 semester hours of graduate credit in professional education.

All positions require completion of graduate course work in curriculum development, school administration, and supervision of instruction (or similar supervision related coursework).

Quarter hours of credit are converted to semester hours of credit by multiplying quarter hours by 2/3. For instance, 2 QH = 1 1/3 SH.

Applicants grandfathered under the 1983 standards may not be required to meet these graduate credit requirements.

PLEASE INDICATE THE NUMBER OF GRADUATE HOURS FOR EACH AREA

	O. OF GRAI EM. HRS.
Total Number of Hours of Graduate Credi	t:
Total Number of Hours in Education:	
Curriculum Development:	
School Administration:	
Supervision of Instruction:	



DEPARTMENT OF DEFENSE EDUCATION ACTIVITY 4040 NORTH FAIRFAX DRIVE ARLINGTON, VIRGINIA 22203-1635

MAR | 8 | 1998

MEMORANDUM FOR DEPARTMENT OF DEFENSE DEPENDENTS SCHOOLS EDUCATION ADMINISTRATORS

SUBJECT: Educator Career Program

I am pleased to present the revised Educator Career Program (ECP). This document is the culmination of the efforts and contributions of many educators and managers throughout the Department of Defense Dependents Schools (DoDDS). I commend them for their thoughtful efforts and thank them for their hard work.

This revised ECP incorporates many of the recommendations received from teachers and administrators and it rectifies many of the problems that existed in the former ECP regulation. The application form has been substantially reduced and the process streamlined. The basic qualification standards have been revised and rating procedures improved. Ratings will now be based on an analysis of five critical knowledges, skills, and abilities that were derived from the Standards for School Leaders adopted by the Interstate School Leaders Licensure Consortium.

I believe these changes will result in a more effective program to meet our present and future staffing needs. I encourage every DoDDS educator who is a current administrator, or desires to become an administrator, to apply through this program.

This document represents the ECP as it will be administered this year. However, the ECP is subject to changes necessary to refine and improve the program. I encourage you to forward any recommendations that you believe will contribute to a more effective program to the Department of Defense Education Activity (DODEA) Personnel Center. The point of contact at the DODEA Personnel Center is Ed Banka, Chief of Staffing Section, 703-696-3104, extension 2642.

Director

Enclosure: As stated



DEPARTMENT OF DEFENSE EDUCATION ACTIVITY 4040 NORTH FAIRFAX DRIVE ARLINGTON, VIRGINIA 22203-1635

PERSONNEL CENTER

DODEA Regulation 5335.9

MAR | 8 1998

DEPARTMENT OF DEFENSE EDUCATION ACTIVITY EDUCATOR CAREER PROGRAM

Reference: DS Regulation 5335.9, "Department of Defense Dependents Schools, "Educator Career Program," January 15, 1991 (hereby canceled)

A. PURPOSE

This Regulation updates and reissues policy and procedures for the promotion and placement of candidates in school-level and above-school level supervisory, managerial, and specialist educator positions.

B. APPLICABILITY AND SCOPE

This Regulation applies to U.S. citizen, non-temporary, excepted service educator positions. This Regulation will be used to fill Department of Defense Dependents Schools (DoDDS) school-level and above-school level supervisory, managerial, and specialist educator positions in foreign areas.

C. POLICY

It is DoDDS policy to meet present and future staffing needs with the best qualified candidates while providing equal career opportunities for all qualified employees.

1. a. Vacant positions covered by this Regulation will be filled from among the best qualified available candidates from within or outside DoDDS. A listing of positions covered is contained in Enclosure 1. Individuals must be registered in the Educator Career Program (ECP) to be considered for voluntary reassignment or promotion to a position covered by the ECP. This does not preclude offers of repromotion to those serving in positions with retained grade/pay. These procedures will also be used for placement in positions with expected or known promotion potential.

- b. For purposes of this regulation, a promotion is defined as a move to a higher pay schedule or grade (i.e., from pay schedule L to K). A move within the same pay schedule is noncompetitive (i.e., Principal Elementary to Principal High School, or from a small to large school) and considered a reassignment for purposes of this regulation.
- c. Employees who request voluntary change to a lower grade, change to lower pay schedule, or change to lower rate of pay are not eligible for pay retention. Pay will be set in accordance with applicable pay setting procedures.
- 2. Referral and selection will be based on qualifications related to the duties of the position to be filled without regard to race, color, religion, political affiliation, marital status, national origin, age, sex, or non-disqualifying handicap.
- 3. Minimum qualification requirements will be the standards prescribed by DoDDS in Enclosure 2.
- 4. The normal area of consideration for positions on Schedules K and L and at the GS-12 level and above will be DoDDS-wide. Exceptions may be approved in advance by the Director, DoDEA. When a position is to be filled by temporary promotion or detail for less than one school year, the area of consideration may be limited. District level Instructional Systems Specialist positions may be filled outside the ECP at the discretion of the district superintendent where the vacancy exists.
- 5. Upon approval of the Director, DoDEA, applicants from outside DoDDS may be given consideration for any of the positions covered by this regulation.
- 6. Employees may be noncompetitively assigned to positions at the same or lower grade or pay level with no known promotion potential. The Director, DoDEA, may determine assignments in accordance with a planned administrator rotation policy.
- 7. Employees selected under the provisions of this regulation will normally be released for the new assignment within 30 days of selection. Disagreements on a release date between districts will be resolved by the gaining area superintendent.
- 8. Employees on approved sabbatical leave, administrative reemployment rights, or leave without pay for education purposes may register in the program. However, while in this status, these employees will not normally be referred for consideration for vacancies requiring them to report during the period of approved absence.
- 9. Failure to accept an offer of a position which the employee has listed as acceptable will result in non-consideration for future positions for one calendar year and may be grounds for involuntary reassignment. Applicant interest and availability are indicated at the time of registration. Geographic availability may be updated at any time prior to the issuance of a specific referral list. Updates to add positions must be approved by the ECP Panel Chair.

- 10. Employees who accept a TP school administrator position under the provisions of this regulation may not be considered for another position under the provisions of this regulation for 1 full school year from the effective date of the new assignment. Administrators will not, under normal circumstances, receive consideration for any position on the same or a lower salary schedule for 3 school years after a permanent change of station move. Reassignments of administrators will not normally be made during the school year. Employees who accept GS administrator positions under the provisions of this regulation may not be considered for other ECP covered positions for 1 calendar year from the effective date of the new assignment. Exceptions may be approved with the prior written approval of the Director, DoDEA.
- 11. The Director, DoDEA, may determine that additional paneling is required beyond that stipulated in this regulation.

D. RESPONSIBILITIES

- 1. The Chief, Personnel Center, DoDEA, is responsible for:
 - a. Administering the ECP.
- b. Issuing accurate referral lists simultaneously to the area personnel advisor and district superintendent in a timely manner.
 - c. Assuring the publication of ECP policies and procedures.
 - d. Evaluating and revising the program as required.
- e. Convening and administering panels to consider applicants for positions covered by the ECP. Advising panel members of appropriate responsibilities.
 - f. Assuring full and fair evaluation of applicants.
- g. Providing guidance to Area Superintendent Offices (ASO) and District Superintendent Offices (DSO) in carrying out their responsibilities under the ECP.
 - 2. ASOs/DSOs are responsible for:
- a. Administering and monitoring the program and assisting supervisors and employees in carrying out their responsibilities under the ECP.
 - b. Assuring that ECP policies and requirements are publicized.
- 3. The Chief, Education Division, DoDEA, or a manager designated by the Chief, will serve as the ECP Panel Chair and is responsible for:

- a. Chairing panels.
- b. Assuring the development and recording of appropriate rating panel procedures.
- c. Assuring the appropriate application of rating criteria.
- d. Assuring full and fair evaluation of all applications considered by the panel.
- 4. Supervisors are responsible for:
 - a. Supporting the program.
 - b. Adhering to the policies and procedures herein.
- c. Completing the ECP Assessment in Enclosure 6 for all subordinate employees applying for a rating in the ECP.
 - d. Counseling employees as appropriate.
 - e. Promptly and fairly evaluating all employees referred for vacant positions.
- f. Verifying information and ensuring that complete and accurate applications are forwarded to the Personnel Center, DoDEA.
 - 5. Employees are responsible for:
- a. Submitting complete applications in accordance with procedures prescribed by this regulation. Application to the ECP is voluntary.
- b. Keeping applications current to reflect any new preferences, additional training, experience, qualifications, geographical locations, or changes in assignment or personal information (such as name) which is pertinent.
 - c. Responding to requirements to update applications.

E. PROCEDURES

Application procedures are described in Enclosure 4. Application material is contained in Enclosure 5.

F. ACTIONS NOT COVERED

Exceptions to this program are:

1. Personnel actions resulting from:

- a. The application of new or revised job evaluation standards or salary schedules when there has been no significant change in the major duties of the position.
- b. Promotion to the announced target level of a position when selection was made through competitive procedures.
 - c. Correction of a classification error.
 - d. Transfer of function or reduction in force, except for actions involving promotions.
- e. Statutory or regulatory restoration or return from administrative reemployment rights, or sabbatical, or leave without pay for educational purposes.
- f. Change to lower grade or salary schedule to a position having no known promotion potential.
- g. Management Directed Reassignment to a position having no known promotion potential.
- 2. Temporary promotions of 120 days or less and details to higher grade positions or positions with known promotion potential for 120 days or less. Temporary promotions of more than 120 days or details to higher grade positions for more than 120 days must follow competitive procedures. If assignment to the higher level position is expected to last more than 60 days and the employee qualifies, supervisors are encouraged to temporarily promote employees rather than detail them.

G. EFFECTIVE DATE AND IMPLEMENTATION

This regulation is effective upon publication. Supplementation is not authorized.

Enclosures - 7

- 1. Positions Covered
- 2. Qualification Standards
- 3. Procedures
 - I. General
 - II. Review and Evaluation of Applicants
 - III. Selection Process
- 4. Application
- 5. Narrative for Knowledge, Skills and Abilities (KSA)
- 6. Supervisory Assessment Sheet
- 7. Educator Career Program Rating Sheet

Enclosure 1 DODEA-R 5335.9

POSITIONS COVERED

	Area Superintendent
GS-15	Area Superintendent
GS-14 or 13	Educational Support Specialist
GS- 13	Educational Services Officer
GS-12	Instructional Systems Specialist (Special Education)
GS-12	Instructional Systems Specialist (Athletics)
	District Level
GS-14	District Superintendent
GS-13	Assistant District Superintendent
GS-12	Instructional Systems Specialist (Generalist)
GS-12	Instructional Systems Specialist (Arts/Humanities)
GS-12	Instructional Systems Specialist (Career Education)
GS-12	Instructional Systems Specialist (Compensatory Education)
GS-12	Instructional Systems Specialist (Computer Education)
GS-12	Instructional Systems Specialist (Early Childhood)
GS-12	Instructional Systems Specialist (Evaluation)
GS-12	Education Spec (Foreign Language/Interculture)
GS-12	Instructional Systems Specialist (Health & PE)
GS-12	Instructional Systems Specialist (Language Arts)
GS-12	Instructional Systems Specialist (Math)
GS-12	Instructional Systems Specialist (Media)
GS-12	Instructional Systems Specialist (Music)
GS-12	Instructional Systems Specialist (Pupil Personnel Services)
GS-12	Instructional Systems Specialist (Reading)
GS-12	Instructional Systems Specialist (Science)
GS-12	Instructional Systems Specialist (Social Studies)
GS-12	Instructional Systems Specialist (Special Education)
GS-12	Instructional Systems Specialist (Special Projects)
GS-12	Instructional Systems Specialist (Talented and Gifted)
GS-12	Instructional Systems Specialist (Generalist)
GS-12	Educational Business Manager)
	School Level
TP-K	Principal, Elementary
TP-K	Principal, Junior High
TP-K	Principal, Secondary
TP-L	Assistant Principal, Elementary
TP-L	Assistant Principal, Middle/Junior High
TP-L	Assistant Principal, Secondary

#4 .--

QUALIFICATION STANDARDS

Minimum qualification standards for positions covered by the ECP are contained in this Enclosure. The qualification standards demand a prescribed body of knowledge in such areas as supervision, curriculum, instruction, leadership, and theories of management and change. In addition, they require a demonstration of knowledge and skills that help selecting officials identify qualified candidates.

- 1. Employees are required to meet the standards established by this regulation at the time the application is submitted for any position covered by this regulation. Employees occupying positions covered by the ECP on April 15, 1989, may meet the "1983 Standards" described herein for reassignment and promotion opportunities. Such employees will not be required to meet the revised standards published in this regulation as long as they are continuously employed in positions covered by the ECP.
- 2. Educators shall hold a baccalaureate degree from an institution accredited by a regional accrediting association. Graduates of non-accredited institutions may have their undergraduate work validated by admittance to graduate standing and completion of a minimum of 5 semester hours of credit in a regionally accredited graduate college. Wherever in these standards graduate work is required, the work must have been taken in a regionally accredited institution. Undergraduate and graduate work in a foreign university shall be accepted only if the work is evaluated by the undergraduate or graduate division, as appropriate, of a regionally accredited university; a state department of education; or the appropriate credentials evaluating service, and is declared the equivalent of similar graduate work in an American institution.

QUALIFICATION STANDARDS ELEMENTARY ASSISTANT PRINCIPAL

DUTIES: The incumbent assists the principal in directing the educational program and managing the facilities of the school.

EDUCATION REQUIREMENTS: A Master's degree in educational administration with a minimum of 20 semester graduate hours in elementary school administration, professional education course work, curriculum development, educational supervision, educational philosophy, and child development. In the alternative, a Master's degree with a minimum of 20 semester hours of graduate credit in elementary school administration, curriculum development, educational supervision, and child development. The assistant principal shall hold or be eligible to hold a regular elementary teaching certificate.

GENERAL EXPERIENCE REQUIREMENTS: A minimum of 3 years of successful elementary classroom teaching experience or elementary specialist experience or professional educator experience that included responsibility for an elementary school program.

Grade	General	Specialized
Schedule L	3	0

1983 STANDARDS ELEMENTARY ASSISTANT PRINCIPAL

EDUCATION REQUIREMENTS: A Master's degree with at least one graduate course in each of the following areas: administration, curriculum development, supervision, and related fields.

GENERAL EXPERIENCE: Experience in teaching, education research, development of educational materials and aids, educational testing, guidance counseling, educational administration, or comparable activities, which has clearly demonstrated success in the application of principles, methods, and techniques of education, and familiarity with current developments in education.

SPECIALIZED EXPERIENCE: Appropriate experience (elementary and or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer a school educational program and to effectively supervise educators and support personnel. No more than one year of experience in positions that did not involve actual school administration will be credited as specialized experience.

Grade	General	Specialized
Schedule L	3	2

QUALIFICATION STANDARDS SECONDARY ASSISTANT PRINCIPAL

DUTIES: The incumbent assists the principal in directing the educational program and managing the facilities of a school.

EDUCATION REQUIREMENTS: A Master's degree in educational administration including 20 semester hours of graduate credit in secondary school administration, curriculum development, educational supervision, and educational philosophy. In the alternative, a Master's degree with a minimum of 20 semester hours of graduate credit in secondary school administration, educational supervision, and curriculum development. In addition, the middle school assistant principal's training should include emphasis on the middle level school and on the psychology of pre-adolescence and early adolescence.

GENERAL EXPERIENCE: A minimum of 3 years of successful secondary school level classroom teaching experience or secondary specialist experience or professional educator experience that included responsibility for a secondary school program. The middle school assistant principal should have experience in a middle level school or with middle school grade levels.

Grade	General	Specialized
Schedule L	3	0

1983 STANDARDS SECONDARY ASSISTANT PRINCIPAL

EDUCATION REQUIREMENTS: Master's Degree with at least one graduate course in each of the following areas: administration, curriculum development, supervision, and related fields.

GENERAL EXPERIENCE: Experience in teaching, education research, development of educational materials and aids, educational testing, guidance counseling, educational administration, or comparable activities, which has clearly demonstrated success in the application of principles, methods, and techniques of education, and familiarity with current developments in education.

SPECIALIZED: Appropriate experience (elementary and/or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer a school educational program and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school administration will be credited as specialized experience.

EXPERIENCE SUMMARY:

Grade	General	Specialized
Schedule L	3	2

£4.5m

QUALIFICATION STANDARDS PRINCIPAL ELEMENTARY

DUTIES: The incumbent is the instructional leader who monitors the delivery and evaluation of the education program and manages the facilities, personnel matters, and logistical support for a school.

EDUCATION REQUIREMENTS: Forty-five semester hours of graduate credit, inclusive of a Master's degree in educational administration which included course work in professional education, with a major emphasis in the fields of educational administration, curriculum development, educational supervision, educational philosophy, and child development. In the alternative, 45 semester hours of graduate credit, inclusive of a Master's degree with a minimum of 30 semester hours in professional education with a major emphasis in the field of educational administration, curriculum development, educational supervision, and child development. Academic preparation shall include emphasis on the elementary school.

GENERAL EXPERIENCE REQUIREMENTS: A minimum of 3 years of successful elementary classroom teaching experience or elementary specialist experience or professional educator experience that included responsibility for an elementary school program.

SPECIALIZED EXPERIENCE REQUIREMENTS: Appropriate experience (elementary and/or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer school educational programs and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school administration will be credited as specialized experience.

Grade	General	Specialized
Schedule K	3	2

1983 STANDARDS PRINCIPAL ELEMENTARY

EDUCATION REQUIREMENTS: Forty-five semester hours of graduate credit, including a Master's degree. Not less than 20 semester hours of graduate credit shall have been in education administration, curriculum development, supervision, and related fields with a minimum of 6 hours in education administration.

GENERAL EXPERIENCE: Experience in teaching, educational research, development of educational materials and aids, educational testing, guidance counseling, educational administration, or comparable activities, which has clearly demonstrated success in the application of principles, methods, and techniques of education, and familiarity with current developments in education.

SPECIALIZED EXPERIENCE: Appropriate experience (elementary and/or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer a school educational program and to effectively supervise educators and support personnel. No more than one year of experience in positions that did not involve actual school administration will be credited as specialized experience.

Grade	General	Specialized
Schedule K	3	3

QUALIFICATION STANDARDS PRINCIPAL SECONDARY

DUTIES: The incumbent is the instructional leader who monitors the delivery and evaluation of the education program and manages the facilities, personnel matters, and logistical support for a school.

EDUCATION REQUIREMENTS: Forty-five semester hours of graduate credit, inclusive of a Master's degree in educational administration which included course work in professional education, educational administration, curriculum development, and educational supervision. In the alternative, 45 semester hours of graduate credit, including a Master's degree with a minimum of 30 semester hours of course work in professional education, which included course work in educational administration, curriculum development, educational supervision, and educational philosophy. This preparation shall include emphasis on the secondary school. The middle school principal's preparation should include emphasis on the middle level school and on the psychology of the pre-adolescent and early adolescent.

GENERAL EXPERIENCE REQUIREMENTS: A minimum of 3 years of successful classroom teaching experience at the middle school, junior high school, or senior high school level or specialist experience or professional educator experience that included responsibility for a middle, junior high school, or senior high school program. The middle school principal should have experience in a middle level school or with middle school grade levels.

SPECIALIZED EXPERIENCE REQUIREMENTS: Appropriate experience (elementary and/or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer school educational programs and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school administration will be credited as specialized experience.

Grade	General	Specialized	
Schedule K	3	2	

1983 STANDARDS PRINCIPAL SECONDARY

EDUCATION REQUIREMENTS: Forty-five semester hours of graduate credit, including a Master's degree. Not less than 20 semester hours of graduate credit shall have been in education administration, curriculum development, supervision, and related fields with a minimum of 6 hours in education administration.

GENERAL EXPERIENCE: Experience in teaching, educational research, development of educational materials and aids, educational testing, guidance counseling, educational administration, or comparable activities, which has clearly demonstrated success in the application of principles, methods, and techniques of education, and familiarity with current developments in education.

SPECIALIZED EXPERIENCE: Appropriate experience (elementary and/or secondary) in a staff or supervisory position which clearly demonstrated the ability to administer a school educational program and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school administration will be credited as specialized experience.

EXPERIENCE SUMMARY:

Grade	General	Specialized	
Schedule K	3	2	

......

QUALIFICATION STANDARDS INSTRUCTIONAL SYSTEMS SPECIALIST GS-1710 AND TP-1701

DUTIES: The incumbent develops, evaluates, supervises, advises, and assists in the development of curricular materials, educational programs or procedures.

EDUCATION REQUIREMENTS: All positions not otherwise designated below require a Master's degree with a concentration of graduate studies (18 semester hours) in the incumbent's particular field of work.

DESIGNATED REQUIREMENTS:

Compensatory Education positions require a Master's degree in any field with a concentration of graduate study (18 semester hours) appropriately distributed in the fields of reading, mathematics, and language arts. Academic preparation at the undergraduate or graduate level must include a methods course in the teaching of reading and mathematics.

Special Education Instructional Systems Specialists - GS-11 or TP-N require a Master's degree with at least 24 semester hours of graduate credit in special education.

Positions not included in a well-defined curricular area, such as generalist, business manager, or special projects require a Master's degree with at least one graduate course in school administration, supervision, and curriculum development.

Educational Support Specialist and Educational Services Officer requires 45 semester hours of graduate credit including a Master's degree. Not less than 20 semester hours of graduate credit shall have been in educational administration, curriculum development and supervision with a minimum of 6 hours in educational administration.

GENERAL EXPERIENCE REQUIREMENTS: Three years of experience in teaching, educational research, development of educational materials and aids, educational testing, guidance counseling, educational administration, or comparable activities, which has clearly demonstrated success in the application of principles, methods, and techniques of education and familiarity with current developments in education and training.

SPECIALIZED EXPERIENCE REQUIREMENTS: Supervisory or staff experience which clearly demonstrated the ability to advise and cooperate with associates and supervisors, professional organizations and military representatives; to develop, advise on, and administer school systems and programs in matters relating to established policies; and to discharge the major duties of the position under consideration. At least 1 year of specialized experience must be equivalent to the next lower grade.

Grade	General	Specialized
GS-12	3	0
GS-13	3	1

1983 STANDARDS INSTRUCTIONAL SYSTEMS SPECIALIST GENERAL SCHEDULE -1710

EDUCATION REQUIREMENTS: All positions require a Master's degree with at least 15 semester hours of graduate study in the incumbent's particular area of work. Compensatory Education positions require a Master's degree in any field with at least 15 semester hours of graduate study appropriately distributed in the fields of reading, mathematics, and language arts, to include a methods course in reading and mathematics. Educational Computing Specialist positions, located in a District Superintendent's Office or the Panama area, require a Master's degree in any field with at least 15 semester hours (graduate or undergraduate) in computer science, to include courses in Basic, FORTRAN IV, ANS COBOL, or Pascal Programming. Prior work experience in educational data processing may be substituted at the rate of 3 semester hours for each year of full-time work experience not to exceed a total of 6 semester hours. Generalist positions, not included in a well-defined curricular area, such as intercultural, special projects, and administration, require a Master's degree with at least one graduate course in each of the following areas: administration, curriculum development, supervision, and related fields.

GENERAL EXPERIENCE: Appropriate experience in teaching, educational research, development of educational materials and aids, educational testing, guidance counseling, educational administration, or comparable activities, which has clearly demonstrated success in the application of principles, methods, and techniques of education, and familiarity with current developments in education and training.

SPECIALIZED EXPERIENCE: Supervisory or staff experience which clearly demonstrated the ability to advise and cooperate with associates and supervisory, professional organizations and military representatives; to develop, advise on, and administer school systems and programs in matters relating to established policies; and to discharge the major duties of the position under consideration.

Grade	<u>General</u>	Specialized
Schedule N	3	1
GS-11	3	1
GS-12	3	2
GS-13	3	3

QUALIFICATION STANDARDS EDUCATION PROGRAM ADMINISTRATOR

DUTIES: Superintendent, Assistant Superintendent, Director AFCENT International School or one who provides staff direction of education programs from DoDEA.

EDUCATION REQUIREMENTS: Master's degree in educational administration, including 60 hours of graduate credit, with not less than 30 semester hours of graduate credit in professional education course work, educational administration, curriculum development, educational philosophy and educational supervision. In the alternative, a Master's degree including 60 hours of graduate credit, with not less than 30 semester hours of graduate credit in professional education course work, educational administration, curriculum development, and educational supervision.

GENERAL EXPERIENCE REQUIREMENTS: Appropriate experience in teaching, educational research, development of educational materials and aids, education testing, guidance counseling, educational administration, or comparable activities which has clearly demonstrated success in the application of principles, methods, and techniques of education, and provided familiarity with current developments in education and training.

SPECIALIZED EXPERIENCE REQUIREMENTS: Experience in a staff or supervisory position which clearly demonstrated the ability to administer school educational programs and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school or educational program administration will be credited as specialized experience. At least 1 year of specialized experience must be at a level equivalent to the next lower grade.

Grade	General	Specialized
GS-13	3	2
GS-14	3	3
GS-15	3	4

1983 STANDARDS EDUCATION PROGRAM ADMINISTRATOR

EDUCATION REQUIREMENTS: At least 60 hours of graduate credit, inclusive of the Master's degree, with not less than 30 semester hours of graduate credit in education administration, supervision, curriculum development, and related fields.

GENERAL EXPERIENCE: Appropriate experience in teaching, educational research, development of educational materials and aids, educational testing, guidance counseling, educational administration, or comparable activities, which has clearly demonstrated success in the application of principles, methods, and techniques of education, and familiarity with current developments in education and training.

SPECIALIZED EXPERIENCE: Experience in a staff or supervisory position which clearly demonstrated the ability to administer a school education program and to effectively supervise educators and support personnel. No more than 1 year of experience in positions that did not involve actual school or program administration will be credited as specialized experience.

Grade	General	Specialized
GM-13	3	3
GM-14	3	4
GM-15	3	5

SECTION I GENERAL PROCEDURES TO BE USED TO FILL ALL POSITIONS

A. Application Procedures

- 1. The Personnel Center will annually invite currently employed educators to apply for positions covered by the ECP. The publicity will include specific deadline(s) for receipt of applications. Applicants external to DoDDS will be invited to apply to specific positions on a case-by-case basis through the use of vacancy annuancements.
- 2. Employees desiring consideration must complete and submit all application materials contained in Enclosure 5. Employees may apply for an unlimited number of geographical areas which are listed on the application.
- 3. Employees must keep their application current by notifying the Personnel Center of changes in assignment, locations, or name within 30 days of the change. Employees must also respond to requirements to update. Failure to keep applications current will result in non-consideration for positions. Updates will be accepted by electronic mail.
 - 4. Applications and ratings are valid for a period up to 3 years.

B. Application Processing Procedures

- Step 1. The applicant completes the application form and forwards it to the first-line supervisor for completion.
- Step 2. The first-line supervisor reviews the application, recommends an assessment of the applicant on the Educator ECP Assessment form in Enclosure 6, and forwards it to the second level supervisor by the published suspense date.
- Step 3. The second level supervisor makes the final determination of the assessment rendered by the first level supervisor and forwards the application with the completed and signed assessment to the DoDEA Personnel Center by the published suspense date.
- Step 4. The Personnel Center determines qualifications based upon the standards contained in Enclosure 2.
- Step 5. The Candidate Evaluation Panel evaluates the applications and assigns ratings in accordance with established rating criteria on each of the knowledge, skills and abilities.
- Step 6. The Personnel Center notifies each candidate of the Candidate Evaluation Panel's rating through completion of Enclosure 7 within 30 days of the rating determination.

C. Filling Vacancies

- 1. To initiate recruitment for vacant positions, managers submit Standard Form 52, Request for Personnel Action to the Personnel Center. The Personnel Center will issue referral lists for positions covered by the ECP. Referral lists will contain the names of those competitive candidates determined to be best qualified for the vacancy. The best qualified group will be those with the highest point values for the specific position at the particular location. If there is a natural break in the total points, those with the highest scores will be referred. If there is not a natural break in the point values, the top 10-15 competitive candidates will be referred. When necessary, the tie breaking procedures used will be identified and made a part of the record. The Personnel Center will issue a separate referral list of all available non competitive candidates at the same time. The referral list will contain the names of registrants whose applications were received by the published suspense date. Requests for changes in geographic availability will only be considered prior to issuance of the list. A complete copy of each candidate's application will be provided to selecting officials.
- 2. Selecting officials will base their selections upon job related criteria and be able to show that they made a fair assessment of each candidate's knowledge, skills, and abilities.
- 3. Selecting officials will notify the Personnel Center of their selection. Offers will only be made by the Personnel Center. Once the selectee accepts the offer, the Personnel Center will notify the selecting official, both the gaining and losing DSO/ASO, and the losing supervisor, as appropriate. Gaining and losing supervisors will confer on the release date and notify the Personnel Center of the date agreed upon. If the action involves a Permanent Change of Station, the selectee must submit a Request for Travel Orders and notify the Personnel Center of the effective date (the date the selectee enters a travel status).

#4 re

SECTION II PROCEDURES TO BE USED IN THE REVIEW AND EVALUATION OF APPLICATIONS

The procedures described in this Section will be used to fill all positions covered by this regulation.

A. Candidate Evaluation Panel

- 1. A Candidate Evaluation Panel will convene to rate and to rank qualified candidates on assessable areas and to assign ratings.
- 2. The Candidate Evaluation Panel will consist of subject matter experts with varied backgrounds from both the field and the headquarters. In selecting panel members, every reasonable effort will be made to ensure representation of men, women, and ethnic and racial minorities. Personnel Center representatives will administer the panel.
- 3. There will be an annual Candidate Evaluation Panel and supplemental panels as necessary. The ratings will be valid for a period not to exceed three years.

B. Instructions

- 1. The panel will be provided a copy of the ECP regulation and applications of the registrants to be evaluated.
- 2. The panel will apply the established rating schedule. This rating schedule contains criteria and describes the degree to which candidates meet the criteria.
- 3. The panel will evaluate the knowledge, skills and abilities and assign appropriate point values.
- 4. All registrants will be notified by the Personnel Center of their rating within 30 calendar days of the rating determination.

SECTION III PROCEDURES TO BE USED IN EVALUATING FOR SELECTION

The selecting official may fill the position from either the competitive or non-competitive referral list. In addition to the procedures outlined in Section II of this Enclosure, the following procedures may be used to make selections when competitive procedures are used to fill a position. These procedures do not apply when a position is to be filled by the lateral, noncompetitive reassignment of an employee.

A. Selection Procedures

The applications on the competitive referral may be reviewed by a community panel.

B. Community Advisory Panel

- 1. A Community Advisory Panel provides the input of the community on the selection of a principal. The panel should include a teacher, a parent, a military member, and may include others from the professional educator community. Reasonable efforts will be made to ensure that women, men, and minority group members are represented.
- 2. The Community Advisory Panel will review the applications of the competitive candidates and make a recommendation to the selecting official of their top candidates. All application material submitted by the candidate, will be provided to the panel.

C. Interviews

Interviews are optional. Selecting officials may choose to interview any number of the referred candidates.

DODDS EDUCATOR CAREER PROGRAM APPLICATION

1. Date	2. Name (Last, First, MI)	3. SSN		
4. District/Area	5. Current Position and Grade	6. Date Enter	ed Position	
7. Current Location	8. Highest C	Grade Held (Include Dates)		
9. POSITIONS: Indic REQUEST OF REGIS	cate each position for which you are applying by	placing an (X) in the bl	ock labeled	
GRADE	POSITION	Request of Registrant	Rating of ECP Panel	
GS-15	Area Superintendent	1.00		
GS-14	District Superintendent		*	
GS-13	Assistant Superintendent			
GS-13/14	Education Support Specialist			
GS-13	Education Services Officer			
	Instructional Systems Specialist			
GS-12	Art/Humanities			
GS-12	Business Manager			
GS-12	Career Education			
GS-12	Compensatory Education			
GS-12	Computer Education			
GS-12	Early Childhood			
GS-12	Evaluation			
GS-12	Foreign Language/Intercultural			
GS-12	Generalist			
GS-12	Health & PE			
GS-12	Language Arts			
GS-12	Mathematics			
GS-12	Media			
GS-12	Music			
GS-12	Pupil Personnel Services			
GS-12	Reading			
GS-12	Science			
GS-12	Social Studies			
GS-12	Special Education			
GS-12	Special Projects			
GS-12	Talented & Gifted			
Schedule K	Principal, Elementary			
Schedule K	Principal, MS/JHS			
Schedule K	Principal, Secondary			
Schedule L	Assistant Principal, Elementary		1	
Schedule L	Assistant Principal, MS/JHS			
Schedule L	Assistant Principal, Secondary		1	

10. LOCATIONS. Indicate each location for which you are available by placing a mark in the "P" for promotion and/or "L" for lateral reassignment next to the location including your present location. You must at least indicate availability for your current location.

	P	L		P	L
EU EUROPE REGION			KS KAISERSLAUTERN	<u> </u>	
GE GERMANY			KT KITZINGEN		
AM AMBERG			LH LANDSTUHL		
AB ANSBACH			MA MANNHEIM		
BA BAD AIBLING			NB NEUBRUECKE		
BK BAD KISSINGEN			RS RAMSTEIN		
BZ BAD KREUZNACH			RM RHEIN-MAIN		
BN BAD NAUHEIM			SW SCHWEINFURT		
BG BAMBERG			SE SEMBACH		
BD BAUMHOLDER			SM SPANGDAHLEM		
BU BITBURG			ST STUTTGART		
BL BOEBLINGEN			VL VILSECK		
BB BUTZBACH			WI WIESBADEN		
DA DARMSTADT			WO WORMS		
DX DEXHEIM			WZ WUERZBURG		
GA GARMISCH			IT ITALY		
GK GEILENKIRCHEN					
GH GELNHAUSEN			AV AVIANO		
GS GIESSEN			GT GAETA		
GF GRAFENWOEHR			LM LA MADDALENA		
HA HANAU			LV LIVORNO		
HE HEIDELBERG			NP NAPLES		
HF HOHENFELS			PE PORDENONE		
IL ILLESHEIM			SI SIGONELLA		
			VAJONT	<i>μ.</i> ~	

	P	L		P	L
VE VERONA			SV SEVILLA		
VZ VICENZA			TR TURKEY		* .
AZ AZORES			AD ADANA (INCIRLIK)		
BH BAHRAIN			AK ANKARA		
			IZ IZMIR		
BI BELGIUM			ER EUROPE AREA OFFICE		
BR BRUSSELS			BX BRUSSELS DSO		
KB KLEINE BROGEL			HG HEIDELBERG DSO		
SH SHAPE			HN HESSEN DSO		
EN ENGLAND			IX ITALY DSO		
AC ALCONBURY			KN KAISERSLAUTERN DSO		
CR CROUGHTON			TX TURKEY DSO		
MW MENWITH HILL			UK UNITED KINGDOM DSO		
LK LAKENHEATH/ FELTWELL			WU WUERZBURG DSO		
LD LONDON/ WEST RUISLIP			PN PANAMA AREA	•	
IC ICELAND			CB CUBA		
NE NETHERLANDS					
AF AFCENT					
VK VOLKEL					
SP SPAIN					
RT ROTA					

PA PACIFIC AREA	
KR KOREA	
CN CHINHAE	
PS PUSAN	
SO SEOUL	
OS SONGTAN (OSAN)	
TG TAEGU	
OK OKINAWA	
JP JAPAN	
CZ CAMP ZAMA	
FC FUSSA CITY (YOKOTA)	
IW IWAKUNI	
MS MISAWA	
SS SASEBO	
ҮН ҮОКОНАМА	
YK YOKOSUKA	
AI ATSUGI	
SA SAGAMIHARA (ARNN)	
or organization (and try	
OR PACIFIC AREA OFFICE (OKINAWA)	
JA JAPAN DSO	
OW OVERLAND DOO	

KA KOREA DSO

L

4-4

EXPERIENCE

Working back from the present, list in chronological order all separate positions held whether in the military service, Federal civilian service, the public or private sector. Be sure to list all administrative and teaching experience. Positions should be listed below. Under Location, for schools please indicate the grade levels (K-6, 7-12, etc.). Under Position Title, be as specific as possible (i.e., 6th grade teacher, math curriculum coordinator, Hearing Impaired Specialist, etc.).

EXPERIENCE SUMMARY

POSITION TITLE	LOCATION	DATES HELD
	· · · · · · · · · · · · · · · · · · ·	
· · · · · · · · · · · · · · · · · · ·		
<u> </u>		

DEGREES EARNED. List college degrees you have earned.

YEAR COMPLETED	DEGREE	SEMEST- ER HOURS	MAJOR FIELD	NAME OF COLLEGE
	 			
		<u> </u>		
		 		
L	<u> </u>	<u> </u>	L	

-

EDUCATION COURSE WORK SUMMARY

Please verify below that you possess the required graduate course work for the positions for which you have applied by entering the number of semester hours of graduate credit on the appropriate lines:

Superintendent, assistant superintendent, and Director AFCENT International School positions require 60 semester hours of graduate credit with not less than 30 semester hours of graduate credit in professional education

Principal positions require 45 semester hours of graduate credit with a minimum of 30 semester hours in professional education.

Assistant principal positions require a minimum of 20 semester hours credit in professional education.

Instructional systems specialist (ISS) positions performing curriculum coordination work require 18 semester hours of course work in the appropriate field (math, science, language arts, reading, etc.).

Special education (SPED) coordinator positions require 24 semester hours of graduate credit in special education.

Most positions except for ISS and SPED positions require completion of graduate course work in school administration, supervision of instruction, curriculum development, and philosophy of education.

Middle school administrator positions require course work in middle level education and a graduate course in adolescent development or adolescent psychology.

Elementary school administrator positions require a graduate course in child development or child psychology.

Quarter hours of credit are converted to semester hours of credit by multiplying quarter hours by 2/3. For instance, 2 QH = 1 1/3 SH.

Applicants grandfathered under the 1983 standards may not be required to meet these graduate credit requirements.

PLEASE INDICATE THE NUMBER OF GRADUATE HOURS FOR EACH AREA

FIELDS AND COURSES	# OF GRAD. SEM. HRS.
Total Number of hours of graduate credit	·
Total Number of hours in education:	
School Administration:	
Curriculum Development:	
Supervision of Instruction:	
Middle Level Education:	
Child Development/Psychology:	
Adolescent Development/Psych:	
Special Education:	
Instructional Systems Specialist	
Math:	
Science:	
Language Arts:	
Social Studies:	
Reading:	
Technology:	
Computer Science:	
Other (Please Specify)	

PRIVACY ACT STATEMENT

Authority: Title V, sec 301; Title X, sec 133; Title XX, sec 921 & 922; EO 9297.

Principal Purpose: To evaluate the qualifications of employees applying for consideration under the DoDDS Educator Career Program.

Principal Uses: Used by supervisors and personnel specialists to determine candidates' qualifications for participation in the DoDDS Educator Career Program.

MANDATORY/VOLUNTARY DISCLOSURE/EFFECT OF NONDISCLOSURE

Disclosure of the requested information is voluntary; however, failure to provide all pertinent information could result in the conclusion that the applicant is not qualified or best qualified for placement or promotion or may result in a delay in processing the application.

17. STATEMENT OF APPLICANT. A false statement on any part of my application may be grounds for not selecting me for positions or for firing me after I have been appointed to positions. I understand that any information I give may be investigated as allowed by law or Presidential order. I consent to the release of information about my ability for positions for which I have indicated interest by employers, schools, law enforcement agencies, and other individuals and organizations, to investigators, personnel specialists, and other authorized employees of the Federal Government. I consent to the review of the application material I have furnished to DoDDS evaluation and selection panels. I understand that my official personnel folder may be reviewed by the evaluation and selection panel or by a personnel specialist in the review of this ECP application. I certify that, to the best of my knowledge and belief, all of my statements are true, correct, complete, and made in good faith.

Signature:	 Date:	

ADDRESSING THE KNOWLEDGE/SKILLS/ABILITIES

CANDIDATES:

On the following pages are titles of the knowledge, skills and abilities (KSA) determined to be critical for the position for which you are applying. Please address each fully. In your narrative, you should relate your possession of each KSA back to specific experience, training, or education and results achieved in your current or previous assignments. You must limit your responses to two pages per KSA, single spaced, in 12-point type, with 1-inch margins.

INSTRUCTIONAL STRATEGIES AND ASSESSMENT

Candidate's Name	
Describe your knowledge and experience in this area and identify you have been able to accomplish/implement.	fy any special/innovative ideas
Describe how you would work to improve this area of responsible for which you are applying. (Limit your narrative to two pages	

CURRICULUM

Candidate's Name	
Describe your knowledge and experience in this area and identify any special/is you have been able to accomplish/implement.	nnovative ideas
Describe how you would work to improve this area of responsibility if promote for which you are applying. (Limit your narrative to two pages)	ed to the position

LEADERSHIP

Candidate's Name	
Describe your knowledge and experience in this area and identify any special/inno you have been able to accomplish/implement.	ovative ideas
Describe how you would work to improve this area of responsibility if promoted to for which you are applying. (Limit your narrative to two pages)	o the position

RESOURCE MANAGEMENT

Candidate's Name
Describe your knowledge and experience in this area and identify any special/innovative ideas you have been able to accomplish/implement.
All the second of the second o
Describe how you would work to improve this area of responsibility if promoted to the position for which you are applying. (Limit your narrative to two pages).

COMMUNICATION SKILLS

Candidate's Name	
Describe your knowledge and experience in this area and identify any special/inneyou have been able to accomplish/implement.	ovative ideas
Describe how you would work to improve this area of responsibility if promoted for which you are applying. (Limit your narrative to two pages).	to the position

Enclosure 6 DODEA-R 5335.9

IMMEDIATE SUPERVISOR AND SECOND LEVEL SUPERVISOR ASSESSMENT

APPLICANT'S NAME:	Ama Tour
APPLICANT'S POSITION TITLE:	
I have reviewed this applicant's Educator Career Program observations of this employee as his or her supervisor, I	
Group A. Applicant has performed at an effectiveness. Applicant possesses all of the knowledge successfully at a higher level and gives evidence, throug contributions to DoDDS, of being ready for promotion n considered for promotion above other candidates at his caliber of candidate the rating official would desire as an successfully in the rating official's position.	skills, and abilities to perform h professional performance and low. This candidate should be or her grade level and represents the
Group B. Applicant has demonstrated the managerial effectiveness. Applicant possesses all the kn assure success in a more responsible position.	
Group C. Applicant has demonstrated pe of managerial effectiveness. Applicant possesses the knowledge of the professional development.	owledge, skills, and abilities needed for a
Group D. Applicant has demonstrated pe managerial effectiveness. Applicant possesses enough of perform satisfactorily at the current level. Promotability training and development.	of the knowledge, skills, and abilities to
Immediate Supervisor's Signature	Date
I concur with this recommendation.	
Second Level Supervisor's Signature	Date

Enclosure 7 DoDEA-R 5335.9

EDUCATOR CAREER PROGRAM RATING SHEET

APPLICA	NT'S NAME_			
APPLICAL	NT'S POSITIO	ON TITLE		Ama
I. CRITER	AIA			
A.	Instructional S	trategies and A	ssessment	
В.	123. Curriculum	456	.78910	0
C. 1	123. Leadership	456	.78910	0
D.	123. Resource Man		.7910	0
E. (123. Communicatio		.7910	0
	123.	456	.78910)
				TOTAL POINTS
		COMMENDAT	TON FOR PRO	MOTION TOTAL POINTS
_	L EMPLOYE		_	TOTAL POINTS
COMMEN	TS:			
	1000			
MBR 6	MBR	MBR 8 MBR 8	MBR 4 MBR 9	MBR 5 PERS
CHAIRPE				DATE