



US Army Corps  
of Engineers  
Omaha District

# PMBP Applied to the O&M Program

**Operations Corporate Board Meeting**

**5 May 2004**





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# PMBP Applied to O&M

- O&M last organization for PMBP
- Difficult fit for an ongoing program
- Standard Organization Structure (SOS) brought significant change
- OPMs or OMs?
- Above the line or below the line?
- P2 Impacts





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# OPM Roles

- Form a Project Delivery Team (PDT)
- Draft a Project Management Plan (PMT)
  - Or a Program Management Plan (PgMP)
- Formulate budget request
- Prioritize work IAW work allowance
- Lead the PDT in mission accomplishment
- Function in “customer” role on other PDTs





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# Forming the PDT

- Skills needed and organizations represented
- Request members
- Typical team makeup
  - RE, PD, CT, Water Management, Water Quality, Dam Safety, Design, Operations Tech Support (various business lines), anyone else using project O&M funds, stakeholders





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# Drafting the PMP/PgMP

- Formats are similar
- Utilize existing plans (OMP) as much as possible through annex or reference
- Use available templates
- Assure the plan is useful
- Get PDT comments on draft
- Finalize and gain approval
- Change/update as needed





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# Plan Format

- Scope
- Team membership
- Assumptions
- Constraints
- Work Breakdown
- Funding
- Schedule
- Quality Management
- Acquisition Plan
- Risk Analysis
- Safety
- Change Management
- Communication Plan
- Real estate
- Attachments
- Approvals





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# Build the PDT

- Important to take the time for teambuilding
- Assign roles and relationships
- How will decisions be made?
- Define the mission
- What are mission priorities?
- Define the customers/stakeholders
- How is success measured?





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# OPM as the Customer

- OPM is PM on “below the line” or routine work
- OPM is customer on “above the line” or non-routine work
- OPM’s role on other PDTs - represents project’s O&M interests







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# Above the Line Below the Line

- Below the Line (routine)
  - Baseline work on-site
  - District office support
  - Service Contracts
  - Dam Safety work
  - Real Estate work
  - Reservoir Regulation
  - Water Quality work
  - Routine Designs
  - Anything for which OPM is the PM
- Above the Line (non-routine)
  - CG Major Rehab
  - GI Studies
  - O&M Master Plans
  - Large O&M contracts
  - Anything with a separate PM, PMP, and PDT assigned





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# Questions?

