

ICMDT: COL JJ FRAZIER  
COS: COL JJ FRAZIER  
SEA: CSCS (SW) TIONG



# JFSC Newsletter



"THAT ALL MAY LABOR AS ONE"

## SEPTEMBER 2008

### DEANS

JAWS: Col "Bigfoot" Eliason  
JCWS: COL Craig Bollenberg  
JC2IOS: CAPT "Otis" Phillips  
JCDES: Dr. Ken Pisel

### UPCOMING EVENTS

- 1 Sep: LABOR DAY
- 4-19 Sep: AJPME 08-10 F2F2
- 8 Sep: JCWS 09-01 BEGINS
- 8 Sep: JFSC COLLEGE PARTNERSHIP DAY (POPCORN SALE 0830-1130)
- 8 Sep-3 Oct: JIOPC 08-6
- 15 Sep: New CMDT arrives
- 15-19 Sep: JIMPC 08-4
- 15-19 Sep: HSPC MTT
- 17 Sep: CONSTITUTION DAY & GAME SHOW
- 18 Sep: USAF BIRTHDAY
- 19 Sep: ALL HANDS
- 13 Oct: COLUMBUS DAY
- 20 Oct—7 Nov: JC4ISOC 09-1
- 2 Nov: ELECTION DAY (YOUR VOTE COUNTS!)
- 7 Nov: USMC BIRTHDAY CEREMONY
- 10 Nov: MARINE CORPS BIRTHDAY
- 11 Nov: VETERAN'S DAY
- 14 Nov: JCWS 09-1 ENDS
- 24-26 Nov: ALLIED READ 08
- 27 Nov: THANKSGIVING
- 1-12 Dec: JC4ISOC 09-2
- 3 Dec: JFSC HOLIDAY PARTY
- 24-31 Dec: CHRISTMAS HOLIDAY SEASON

## JFSC DEDICATES DENTON DISTANCE LEARNING CENTER

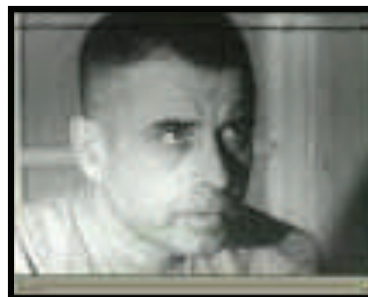


### **RADM Denton with COL JJ Frazier, JFSC Interim CMDT**

JFSC dedicated the *Jeremiah A. Denton, Jr. Distance Learning Center* Wednesday, 13 August. Denton was a Naval Aviator during the Vietnam War. Shot down July 18th, 1965, he was held as a POW for the next seven and a half years.

On May 2nd, 1966, he was forced to take part in a taped interview. During the interview Denton blinked his eyes in morse code to spell out the word "T-O-R-T-U-R-E" to communicate that his captors were torturing him and his fellow POWs. He was also questioned about his support

for the U.S. war in Vietnam, to which he replied: "I don't know what is happening now in Vietnam, because the only news sources I have are Vietnamese. But whatever the position of my government is, I believe in it, I support it, and I will support it as long as I live."



CDR Denton blinking  
"T-O-R-T-U-R-E"

Released from captivity in 1973, he became the Commandant of the (then) Armed Forces Staff College the following year. RADM Denton is also a retired United States Senator from the State of Alabama. The dedication included a video presentation followed by remarks by Colonel JJ. Frazier, US Army, Interim Commandant of the Joint Forces Staff College. RADM Denton spoke about the JFSC motto "That All May Labor As One". Recalling his years of captivity, he said all the POWs had to work as one in order to survive. He thanked the Staff College by saying he would remember this day for eternity. He also thanked his family and tearfully recalled the support of his late-wife, Jane, who had passed away Thanksgiving Day 2007. They had been married for more than 61 years. The dedication was attended by a number of other Vietnam-era POWs.

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Email: PAO@jfsc.ndu.edu

*Educating National  
Security Professionals  
since 13 August 1946*

**NEW PERSONNEL** The following personnel have recently arrived. Be sure to welcome them to the Staff College team!

### **ACADEMIC AFFAIRS**

Mr. Ben Wible, NSA Chair  
Mr. Michael Yoder  
State Department Chair  
LTC Randy Tabor, Staff  
LT Shannyn Fowler, Staff  
YNC (SW/AW) Clarence Shelton, Staff

### **COMMANDANT'S MESS**

CSCS (SW) Michael Tiong  
Senior Enlisted Advisor and  
LCPO for Operations and  
the Commandant's Mess

### **FMD**

BM2 Marie "Nene" Chancey  
Technician  
Mr. Kevin Steward  
Maintenance Mechanic

### **IT DIVISION**

Mr. Jonathan Kroskey  
Systems Engineer

### **JCWS FACULTY**

LTC Jeff Dillemoth  
LTC Jeffrey Gardner  
LtCol "Blaze" Harding  
Lt Col Joseph Katuziński  
CDR Robert Livingston  
Mr. Mark Warack

### **JAWS FACULTY**

COL James Dickens

### **JC2IOS FACULTY**

LTC "Chick" Cicalese  
LTC Hugh Mullaly

### **SECURITY**

MA2 "Bama" Freeman

### **RMD**

Mrs. Sandra Pratts  
Financial Analyst

## **AMBASSADOR SYMINGTON VISITS JFSC**



W. Stuart Symington, U.S. Ambassador to Djibouti, visited JFSC Tuesday, 6 August. Ambassador Symington began the day by addressing the first interagency conference of the Maritime Civil Affairs Group. He then spoke to JCWS, JAWS, and AJPME students. Symington called on students to act jointly across agency and service lines and in concert with the private sector and other nations. All of you are "ambassadors for America and for our nation's principles," he told them. Walking among the students, shaking hands and thanking them for their service, the Ambassador cautioned "there is no exit strategy from the globe. Without the help of partners and allies around the world we cannot succeed in ensuring our own safety. With such help -- and a lot of continuing U.S. effort -- we will not fail."

In September, Ambassador Symington will take up his new post as U.S. Ambassador to Rwanda. He was the State Department Chair here at JFSC in 2005-2006.

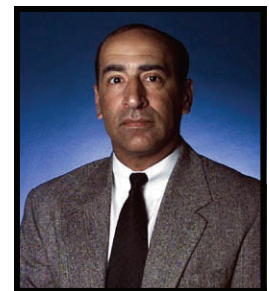
### **Academic Affairs**

***Protecting our borders while building inter-agency communication and cooperation with the Homeland Security Planner's Course Mobile Training Team***  
*By LT Shannyn Fowler*

The attacks on September 11<sup>th</sup> and the turmoil Hurricane Katrina left in its wake dramatically illustrate the need for a cohesive response from multiple local and federal agencies. In response to direction from the Office of the Secretary of Defense, Mr. Gerald Mitchell (LTC, USA, ret.) developed the Homeland Security Planners Course (HLSPC) at the Joint Forces Staff College (JFSC). The HLSPC provides security professionals from at least 22 local and federal agencies the tools to access integrated education and develop heightened collaboration in security sectors. Since its inception, over 625 students

students from various agencies have attended courses taught at the JFSC or one of the six Mobile Training Team (MTT) sessions held throughout the country. The HLSPC MTT, which is paid for by the hosting agency, drastically reduces travel costs for that agency, enables up to 50 students to participate in the course, and encourages interagency networking crucial in the development of positive working relationships. In addition to the basic 40-hour course, a scenario is developed specifically for that particular area. The situations presented are based on open-source information that is widely published; in fact, Google is an invaluable tool in gathering information used to develop realistic scenarios. For an upcoming MTT visit hosted by the Coast Guard to Newport, Rhode Island,

students will develop a plan in response to terrorists seizing a tanker loaded with liquid natural gas. Message traffic, video clips from "GNN" and other tools paint a real-time scenario for the students to analyze. The students will draw on national and regional policy and utilize resources and professional experience to develop a plan, increasing the formation of synergistic relations of local branches of multiple agencies. Future plans for HLSPC include two MTT visits to Washington, D.C., to enhance strategic response in our nation's capital.



**Jerry Mitchell**

**Joint and Combined Warfighting School**

*Input by Gary Roemmich, CAPT, USN (Ret)*

Life continues at a very rapid pace for the Joint and Combined Warfighting School (JCWS). Class 08-04 graduated 29 August. It was the 112<sup>th</sup> Phase II class to graduate since adoption of the phased JPME model. Major General David Edgington, USAF, JFCOM Chief of Staff, was the graduation speaker. Significantly, JCWS Class 08-04 had the largest international fellow population of all of the classes since JCWS became a Phase II institution in 1990. Class 08-04 had 28 international fellows representing 20 nations from around the globe. They, and their fellow 222 American officers, are the 199<sup>th</sup> class that can trace their origins back to Class I which graduated in 1947.



While teaching Class 08-04, faculty members were also heavily involved with the support for the Saudi Arabia Staff College. Lt Col “Flip” McCaw traveled to Riyadh, where he observed and advised faculty members on their curriculum. This continued the support that has enabled the Saudi Staff College to establish and develop a curriculum that is based on the JFSC model but is tailored to the specific needs of the Saudi military. Other JFSC personnel who have travelled to Saudi Arabia in support of this initiative include CAPT Dave DiOrio, Dr. Keith Dickson, and LTC Paul Ashcraft. The instructors actually teaching the Saudis were JFSC Faculty Alumni, Phil Logan and Joe Miller.

JCWS is also conducting preliminary work to incorporate electronic books into the curriculum. Viewed as replacements for much of the printed material currently provided to the students, incorporation of e-books should allow students to carry all of their reference material with them and result in a significant cost savings from requiring less printed material. It will also enable the faculty to increase their flexibility in adapting to dynamic situations allowing for rapid curriculum development.

The JCWS Curriculum Development Team recently completed an analysis of the current curriculum, the OPMEP requirements and the needs of students to meet the Dean’s vision. The team completed a tentative design that will form the backbone for the curriculum that will be used for Class 09-02. That curriculum will incorporate the latest changes to joint doctrine and strategic documents while adding the theater campaign plan requirement. The new curriculum should be a significant change to the existing curriculum with an increased emphasis on student involvement. The team is working at a feverish pace to meet the 1 November delivery date to allow for faculty development upon graduation of Class 09-01.

**Joint Continuing and Distance Education School**

*Input by Dr. Ken Pisel, Dean*

**Continuing education.** The concept of education at JFSC is not limited to the confines of Normandy and Okinawa Halls. The college has a long-standing tradition of reaching out to support the joint community with mobile teams for JPOC, HLSPC, and other courses. There is also the use of technology to electronically achieve learning at a distance with the Blackboard learning management system in the Advanced JPME and Senior Enlisted JPME courses. While these outreach initiatives and our in-residence courses each do a great job, they all share one common limitation: they are finite. When the course ends, so does the learning.



In the dynamic environment in which current joint warriors operate, the knowledge gained in a finite course has limitations—a shelf life. One solution available to all JFSC schools is the Alumni Portal. We created the portal a few years ago to give each school the ability to maintain a relationship with its alumni. Ideally, the portal serves as a forum for the school to make the latest information available to alumni, offer a place for continuing dialogue, and/or even advertise the availability of upcoming classes to the community. Each school has its own unique way of using the portal. See Greg Frederick if you want more info on your school’s Alumni Portal. One “new” application for the portal is really an old idea revisited. Many of you may remember the Ike Skelton Reading Program. This program provided funding for book purchases, but that funding was short-lived; however, there has been enough enduring interest through the Alumni Portal to revive the program. The new program is the JFSC Alumni Reading Program (JARP) and it is intended to provide a persistent forum for joint war fighters to continue to expand their body of knowledge and thought on relevant topics, both current and historical. Unlike the Ike Program, no books will be purchased or sent, but each month we will have a different book for those who are interested in participating. All faculty, staff, and alumni are invited to participate, lurk, recommend books, or moderate discussions. Everything is done asynchronously through Blackboard, so there is no particular time you MUST participate. Lt Col Bridget Powell (JCDES), Ms. Mary Louise OBrien (Library) and Mr. Pete McHugh (Transportation Chair) have done a great job collaborating to get this program off the ground. See them for more details.



**JFSC Command Picnic 15 August 2008**

See all the picnic photos in the admin on jfscadmin... COLLEGE RESOURCES folder...JFSCPHOTOS...2008 JFSC summer picnic.



**August Retirements/Farewells:** Lt Col Tim "Smiff" Smith retired Friday, 8 August, after 28 years in the Air Force; LTC Glenn Jones, USA, retired Friday, 22 August, after 25 years in the Army. Glenn is remaining at JFSC as a JCWS faculty; Mr. Larry Culpeper has been a valuable part of JFSC's Maintenance Division since 1995. He is taking a new position in Arlington, VA. Best of luck to all three men.

**JCWS Seminar 12 Students, USA Colonels Gregg Potter and H.R. McMaster have been selected for promotion to Brigadier General.** McMaster is the author of *Derection of Duty: Lyndon Johnson, Robert McNamara, the Joint Chiefs of Staff and the Lies That Led to Vietnam.*

The following Marine Colonels, students from JCWS Class 08-2, were recently selected for promotion to Brigadier General:

Juan G. Ayala Michael G. Dana Christopher S. Owens  
William B. Crowe Walter L. Miller Glenn M. Walters



Tim Smith



Glenn Jones



Larry Culpeper

**Volleyball!** The Staff and Faculty have played volleyball against the students for decades, but our number of known players has dropped critically low. If you are interested in playing with the S&F team or playing at lunch (either sand or indoors) please contact Ken Pisel (36229).

This is **YOUR** Newsletter! Do you have an idea for a story or an article that would be of interest to JFSC personnel? Do you have a program you'd like to promote? Remember, this is YOUR newsletter. Submit your ideas to the JFSC Public Affairs Office. PAO@jfsc.ndu.edu or 443-6212.