



# PMO User Guide

PMO Quick Reference Guide regarding:

- Purpose
- Terms of Reference
- Contract Award Overview

# I. PMO SCOPE



## Our Purpose

The Program Management Office (PMO) manages the \$18.4 billion appropriated by the U.S. Congress to support the reconstruction of Iraqi infrastructure. In broadest terms, this office is responsible for all activities associated with program, project, asset, construction and financial management of that portion of the reconstruction effort undertaken by the U.S. Infrastructure projects cross six key sectors:

1. Electrical
2. Public Works/Water
3. Communications/Transportation
4. Buildings/Education/Health
5. Security/Justice
6. Oil

## Our Goal

To improve the quality of life for all Iraqis and successfully win the peace by implementing infrastructure projects across six key sectors:

## 2004 Supplemental Appropriation

Total Amount:	\$ 87.00 B
Iraq Relief and Reconstruction Fund Appropriation:	\$ 18.65 B
Earmarked for Liberia, Sudan, Jordan (not part of Iraq)	\$ (210M)
Total amount for Iraq Relief and Reconstruction Fund	\$ 18.44 B

Of which....

Construction Spend	\$ 12.6 B
Non-Construction Spend	\$ 5.8 B

## Agencies included in the IRRF supplemental appropriation

<b>DOD/PMO</b>	\$18.4 billion in construction and non-construction Program
<b>USAID</b>	\$1.7 billion: Hospital and clinic improvements, democracy building activities, electrical generation, solid waste/landfill, potable water. (Part of the \$18.4B)
<b>State:</b>	\$933 million: Security and law enforcement; justice and public safety infrastructure; migration & refugee assistance and human rights (Part of the \$18.4B)
<b>Treasury</b>	\$5 million for banking system modernizations (Part of the \$18.4B)

# I. PMO SCOPE



## Countries permitted to bid on construction Prime Contracts

Afghanistan	Egypt	Kazakhstan	Norway	South Korea
Albania	El Salvador	Kuwait	Oman	Spain
Angola	Eritrea	Latvia	Palau	Thailand
Australia	Estonia	Lithuania	Panama	Tonga
Azerbaijan	Ethiopia	Macedonia	Philippines	Turkey
Bahrain	Georgia	Marshall Islands	Poland	UAE
Bulgaria	Honduras	Micronesia	Portugal	Uganda
Colombia	Hungary	Moldova	Qatar	Ukraine
Costa Rica	Iceland	Mongolia	Romania	United Kingdom
Czech Republic	Iraq	Morocco	Rwanda	United States
Denmark	Italy	Netherlands	Saudi Arabia	Uzbekistan
Dominican Republic	Japan	New Zealand	Singapore	
	Jordan	Nicaragua	Slovakia	
			Solomon Islands	

## II. TERMS OF REFERENCE



Note: This is not a legal document, but is intended as a quick reference guide regarding related PMO terminology

<b>Allocation</b>	Funds provided from a higher Department or activity to a subordinate activity In this case, from the Department, Army, to the PMO
<b>Apportionment</b>	Funds designated for a specific purpose provided to an Agency such as DOD, State, USAID, etc. An OMB activity Follows an appropriation
<b>Appropriation</b>	Funds provided for a specific purpose, to be used in specified time for a designated amount A Congressional activity Appropriators provide funds
<b>Authorization</b>	Approval of a project, program or activity A Congressional activity Authorizers approve or authorize programs
<b>Commitment:</b>	A legal reservation of funds for a specific purpose such as a procurement package or a task order which has been submitted
<b>Contractor.</b>	An entity in private industry which enters into contracts with the government to provide goods or services.
<b>Expenditure</b>	The point in which products/services have been completed based on an obligation of funds and the procurement entity (in this case PMO) is legally bound to pay. (Not to be confused with Disbursement)
<b>FAD</b>	<b>Funding Authorization Document</b> Document authorizing the use of funds for a governmental activity
<b>FAIR ACT</b>	<b>Federal Activities Inventory Reform Act of 1998</b> Provides a process for identifying the functions of the Federal Government that are not inherently governmental functions, and for other purposes.
<b>FAR</b>	<b>Federal Acquisition Regulation</b> Federal regulations that define the process.

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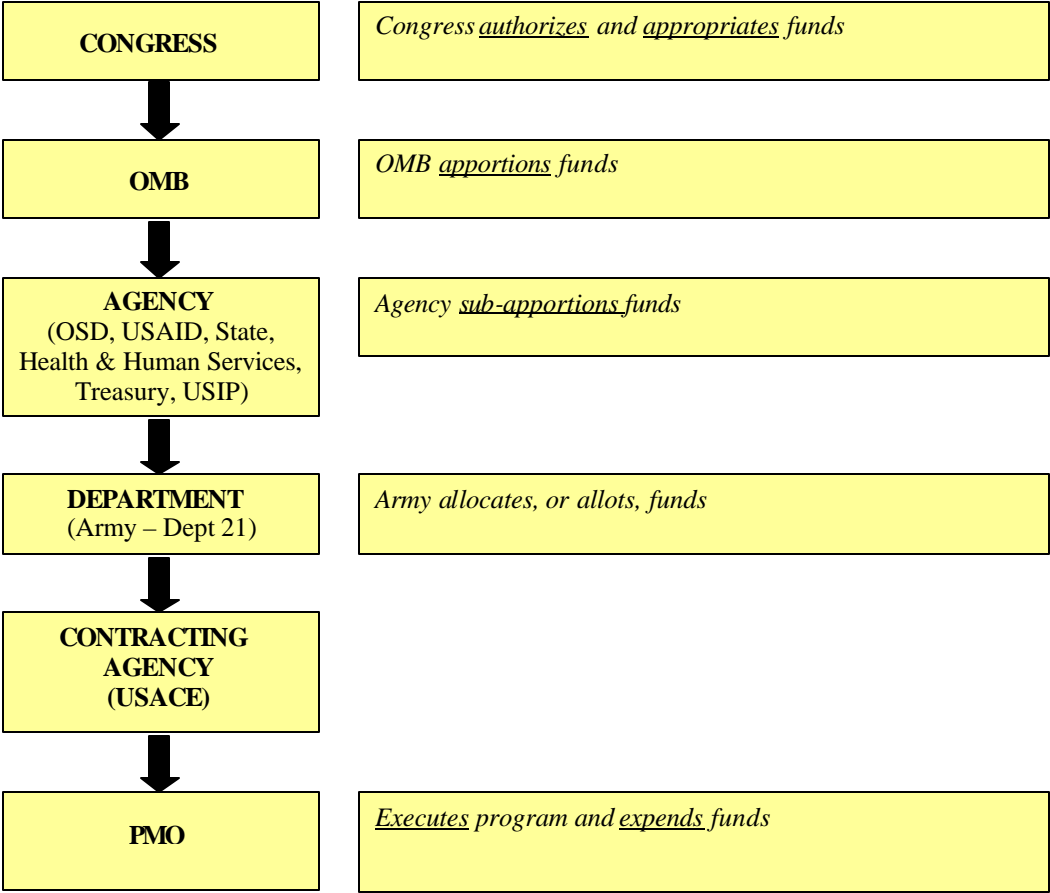


<b>IRRF</b>	Iraq Relief and Reconstruction Fund \$18.6 B
<b>Obligation</b>	A binding legal agreement for a specific amount and purpose. Note: When contracts are awarded, including capacity contracts, the obligation is always affiliated with a minimal amount, not the ceiling.
<b>OMB</b>	Office of Management and Budget Part of the Executive Branch of the White House Responsible for apportioning Congressionally-authorized and appropriated funds
<b>OSD</b>	Office of the Secretary of Defense
<b>Program Management</b>	The art of directing and coordinating human and material resources throughout the life of a group of projects or overall program by using modern management techniques to achieve predetermined objectives of scope, cost, time, quality and participant satisfaction
<b>Project Management</b>	The art of directing and coordinating human and material resources throughout the life of a project by using modern management techniques to achieve predetermined objectives of scope, cost, time, quality and participant satisfaction.
<b>Sub- Apportionment</b>	Funds designated for a specific purpose Funds fall within a specific OMB apportionment Funds designated for an Agency activity (DOD, USAID, State, Health and Human Resources, Treasury, USIP)
<b>Supplemental (Bill)</b>	An out-of-budget cycle appropriation of funds A Congressional activity
<b>Task Order</b>	A Statement of Work for a specific task Detailed description of what is to be procured

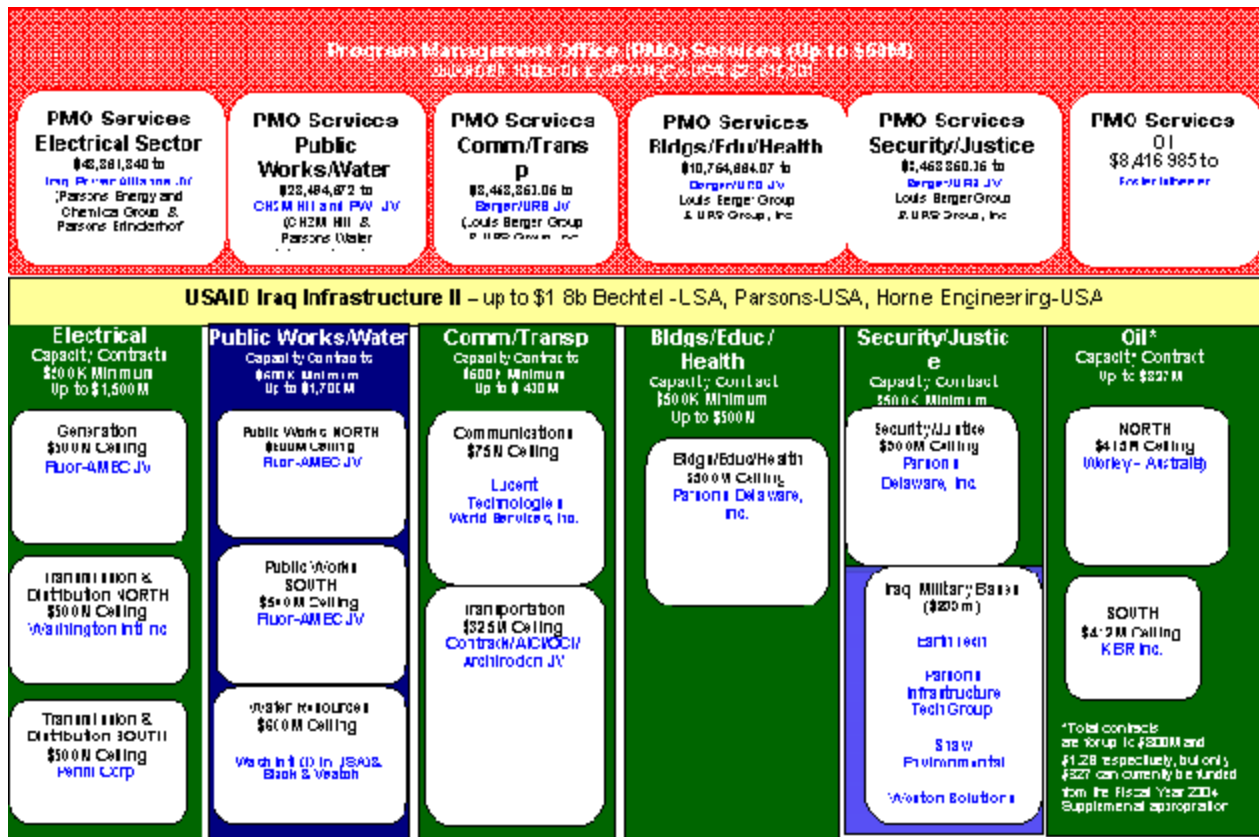
### NUMBERS OFTEN HEARD

<b>1096</b>	THE CODE ASSOCIATED WITH PMO SUPPLEMENTAL
<b>21</b>	THE DEPARTMENT NUMBER REFERRING TO THE ARMY
<b>08</b>	CONTRACTING AGENCY (USACE, NAVY, ETC)
<b>CP01</b>	PMO OPERATING AGENCY NUMBER
<b>2207</b>	REFERS TO LAW AND REQUIRED MONTHLY REPORT BY PMO TO CONGRESS.

# FUNDING FLOW CHART



# III. CONTRACTS OVERVIEW



Contracting Agency:



27 Mar 01

## IV. BRIEF CONTRACT DESCRIPTIONS

### **Program Management Office Support**

AECOM, a Los Angeles, Calif.-based company, was awarded a \$21,610,501 contract to provide support to manage the activities of the six sector program management offices, ensure coordination among the sectors, standardization across the sectors, and report to the Coalition Provisional Authority Program Management Office.

### **Public Works and Water Sector Program Management Office Support**

CH2M Hill/Parsons, a joint venture between CH2M Hill (Englewood, Colo.) and Parsons Water Infrastructure, Inc. (Pasadena, Calif.) was awarded a \$28,494,672 contract to provide dedicated support to the Public Works and Water Sector Program Management Office under the Coalition Provisional Authority Program Management Office.

### **Transportation/Communications Sector Program Management Office Support**

Berger/URS, a joint venture between the Louis Berger Group, Inc. (Washington, D.C.) and URS Group, Inc. (San Francisco, Calif.) was awarded a \$8,458,350.05 contract to provide dedicated support to the Transportation/Communication Sector Program Management Office under the Coalition Provisional Authority Program Management Office.

### **Security/Justice Sector Program Management Office Support**

Berger/URS, a joint venture between the Louis Berger Group, Inc. (Washington, D.C.) and URS Group, Inc. (San Francisco, Calif.) was awarded an \$8,458,350.05 contract to provide dedicated support to the Security/Justice Sector Program Management Office under the Coalition Provisional Authority Program Management Office.

### **Buildings/Education/Health Sector Program Management Office Support**

Berger/URS, a joint venture between the Louis Berger Group, Inc. (Washington, D.C.) and URS Group, Inc. (San Francisco, Calif.) was awarded a \$10,754,664.07 contract to provide dedicated support to the Buildings/Health Sector Program Management Office under the Coalition Provisional Authority Program Management Office.

### **Electrical Services Sector Program Management Office Support**

Iraq Power Alliance Joint Venture, a joint venture between Parsons Energy and Chemicals Group (Reading, Pa.) and Parsons -Brinckerhoff, Ltd. (United Kingdom) was awarded a \$43,361,340 contract to provide dedicated support to the Electrical Services Sector Program Management Office under the Coalition Provisional Authority Program Management Office.

### **Oil Sector Program Management Office Support**

Foster Wheeler, a U.K.-based company was awarded an \$8,416,985 contract to provide dedicated support to the Oil Sector Program Management Office under the Coalition Provisional Authority Program Management Office.



# CONTRACT DESCRIPTIONS (CONTINUED)

## **ELECTRICAL SECTOR**

FluorAMEC, LLC, Greenville, S.C. was awarded a contract with a ceiling of \$500 million to provide design-build services for construction, rehabilitation, operation, and maintenance of power generation facilities.

Washington International, Inc., Princeton, New Jersey, USA, was awarded a contract with a ceiling of \$500 million to provide design-build construction services for projects associated with electrical transmission/distribution/communications and controls for the Northern Region of Iraq.

Perini Corporation, Framingham, Massachusetts, USA, was awarded a contract with a ceiling of \$500 million to provide design-build construction services for projects associated with electrical transmission/distribution/communications and controls for the Southern Region of Iraq.

## **PUBLIC WORKS/WATER SECTOR**

### ***Public Works/Water: North and South***

Fluor AMEC, LLC, Greenville, South Carolina, USA, was awarded two contracts with ceilings of \$600 million and \$500 million respectively, to provide design-build construction services for projects associated with the rehabilitation of existing, and construction of new, potable water distribution and treatment systems, municipal sewer collection and treatment systems, and solid waste management systems in the northern and southern regions of Iraq. Repair and new construction of water and sewage treatment systems, potable water mains and solid waste management.

### ***Water Resource***

Washington International, Inc./Black & Veatch Joint Venture, Boise, Idaho was awarded a contract with a ceiling of \$600 million to provide design-build services for national water resource projects including repair and/or construction of water resources supplies and transmission networks nationwide. Water Resources projects provide "raw" water for irrigation and as source water for water treatment plants, help drain saline water away from farmland, repair and construct dams needed to provide raw water sources, and repair and construct the pumping stations that move raw and drainage waters through the system. Dams; irrigation & drainage systems; and pumping stations.

## **TRANSPORTATION AND COMMUNICATIONS SECTOR**

### ***Communications***

Lucent Technologies World Services, Inc., Whippany, New Jersey, USA, was awarded a contract with a ceiling of \$75 million to provide design-build construction services for projects associated with the repair and modernization of the existing Iraqi communications systems. The communications effort comprises the establishment of a national security communications network.

### ***Transportation***

Contract/AICI/OCI/Archirodon, Joint Venture, Arlington, Virginia, USA, was awarded a contract with a ceiling of \$325 million to provide design-build construction services for projects associated with the rehabilitation and construction of aviation facilities, ports, highways, bridges and railroads throughout Iraq. Includes Work on sea ports, airports, roads, railways, bridges and air navigation systems.

# CONTRACT DESCRIPTIONS (CONTINUED)

## **PUBLIC BUILDINGS, EDUCATION, AND HEALTH SECTOR**

Parsons Delaware Inc., Pasadena, CA, USA, was awarded a contract with a ceiling of \$500 million, to provide design-build construction services for projects associated with the construction of new, and renovation of existing, public buildings, hospitals, healthcare clinics, and schools throughout Iraq. Included: Public buildings, housing, and health contract calls for the full range of design-build construction services for the construction of new, and renovation of existing, public buildings, hospitals, healthcare clinics, and schools throughout Iraq.

## **SECURITY AND JUSTICE SECTOR**

Parsons Delaware Inc., Pasadena, Calif., was awarded a contract with a ceiling of \$900 million to provide design-build construction services for projects associated with the rehabilitation and construction of Iraqi security and justice facilities and facilities for the Iraqi National Defense Force. The work will be concentrated on the construction and rehabilitation of prisons, police and border stations, fire stations, courthouses and armed forces training centers throughout the country.

## **OIL**

### **OIL CONSTRUCTION NORTH**

Parsons Iraqi Joint Venture awarded for oil infrastructure construction in North.

### **OIL CONSTRUCTION SOUTH**

KBR (Kellogg, Brown and Root) awarded for oil infrastructure construction in South.

### **NOTE:**

The U.S. Army Corps of Engineers is the PMO's executing agency for the oil reconstruction. Funds from the supplemental appropriation will be up to \$415 million for oil construction in the north and \$412 in the south. Those contracts have already been awarded.

For more information about PMO  
Contact our website:  
[www.rebuildingiraq.net](http://www.rebuildingiraq.net)