

The NDU Foundation *Congratulates the* **Winners** of the **2008 Writing Competitions!**

Secretary of Defense Transformation Essay Competition

This competition was established in 2007 to stimulate new approaches to U.S. Government transformation from a broad spectrum of civilian and military students. Essays were to address U.S. Government structure, policies, capabilities, resources, or practices, and to provide creative, feasible ideas on how to transform our national security institutions. The 2008 competition attracted an increased number of entries over the previous year. The NDU Foundation awarded the First Place winner a generous gift certificate from Amazon.com.



FIRST PLACE Lt Col Matthew E. Skeen, USAF, National War College
 “The Global Positioning System: A Case Study in the Challenges of Transformation”

SECOND PLACE Lt Col John E. Shaw, USAF, National War College
 “Integrating Constructive and Destructive Power: Towards a New Paradigm for National Security Strategy-making and Interagency Action”

THIRD PLACE Lt Col Jeffrey S. Palmer, USAF, Air War College
 “Legal Impediments to USAFRICOM Operationalization”

Distinguished Judges

The NDU Foundation joins NDU Press in thanking the senior faculty judges and their respective institutions for their commitment of time and effort at a busy time of the academic year. Their personal dedication and professional excellence ensured a strong and credible competition.



First row, left to right: Dr. Eric Shibuya, Marine Corps University; LTC Robert S. Jones, USA, Naval War College; Dr. James A. Mowbray, Air War College; Prof. Charles C. Chadbourn III, Naval War College; COL Robert H. Taylor, USA (Ret.), U.S. Army War College; CAPT Joanne Fish, USN, Joint Forces Staff College; Dr. Richard A. Melanson, National War College. **Middle row**: Dr. Steven Hansen, Air Command and Staff College; Dr. Cathryn Downes, Information Resources Management College; Mr. Richard (Dick) Tracey, Army Command and General Staff College; Dr. Marsha Kwolek, Air War College; Dr. Larry D. Miller, U.S. Army War College; Dr. Benjamin (Frank) Cooling, Industrial College of the Armed Forces; Dr. Joseph J. Collins, National War College. **Back row**: Dr. Edward O’Dowd, Marine Corps University; Dr. Lewis Griffith, Air Command and Staff College; Dr. Bradley Meyer, Marine Corps University; Dr. James Kiras, School of Advanced Air and Space Studies; Dr. Timothy Sanz, Army Command and General Staff College; Prof. Brad Lee, Naval War College; Prof. Paul Romanski, Naval War College; Dr. Kenneth Moss, Industrial College of the Armed Forces. Not shown: Dr. Keith D. Dickson, Joint Forces Staff College.

NDU

The National Defense University (NDU) Foundation is proud to support the annual Secretary of Defense, Chairman of the Joint Chiefs of Staff, and *Joint Force Quarterly* writing competitions. NDU Press hosted the final round of judging on May 20–21, 2008, during which 23 faculty judges from participating Joint Professional Military Education (JPME) institutions selected the best entries in each category.



Chairman of the Joint Chiefs of Staff Strategic Essay Competition

This annual competition, in its 27th year in 2008, challenges students at the Nation's JPME institutions to write research papers or articles about significant aspects of national security strategy to stimulate strategic thinking, promote well-written research, and contribute to a broader security debate among professionals. The First Place winners in each category received a generous Amazon.com gift certificate courtesy of the NDU Foundation.

JFQ *Joint Force Quarterly*
Kiley Award
Each year, judges select the most influential article in each of four *JFQ* departments: Forum, Feature, Interagency Dialogue, and Recall.

Best Forum Article

Col Philippe D. Rogers, USMC
"Dragon with a Heart of Darkness?
Countering Chinese Influence in Africa"

Best Feature Article

Alisa Stack-O'Connor,
Office of the Secretary of Defense
"Picked Last: Women and Terrorism"

Best Interagency Dialogue Article

MAJ Miemie Winn Byrd, USAR
"Combating Terrorism with Socioeconomics:
Leveraging the Private Sector"

Best Recall Article

Mark Moyer, Marine Corps University
"The Phoenix Program and Contemporary Warfare"



Strategic Research Paper

FIRST PLACE LCDR Anthony L. Russell,
USCG, Marine Corps Command and Staff
College
"Carpe DIEM: Seizing Strategic Opportunity in
the Arctic"

SECOND PLACE BG Jeffrey Buchanan, USA;
CAPT Maxie Davis, USN; and Col Lee T.
Wight, USAF, Joint Forces Staff College
"Death of the Combatant Command? The
Joint Interagency Command as a Solution to
U.S. Regional Foreign Policy Implementation"

THIRD PLACE Lt Col Jeffrey W. Burkett,
ANG, Air War College
"Command and Control of Military Forces in
the Homeland"



Strategic Article

FIRST PLACE Maj Daniel T. Canfield, USMC,
Marine Corps Command and Staff College
"The Russian Chechen Wars: Three Lessons
for U.S. Defense Planners"

SECOND PLACE Lt Col Mike Senseney,
USAF, Air War College
"The Air Force in the Long War: Reorienting
Air Force Culture and Capabilities"

THIRD PLACE Lt Col Roy-Alan C. Agustin,
USAF, National War College
"Making the Case for Disposing of the
Democratization Rhetoric in the 2010
National Security Strategy"



NDU Foundation

The NDU Foundation is a nonprofit 501(c)(3) organization established in 1982 to support and enhance the mission and goals of the National Defense University, America's preeminent institution for military, civilian, and diplomatic national security education, research, outreach, and strategic studies. The Foundation promotes excellence and innovation in education by nurturing high standards of scholarship, leadership, and professionalism. It brings together dedicated individuals, corporations, organizations, and groups that are committed to advancing America's national security and defense capabilities through the National Defense

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- Education, Research, Library, and Teaching Activities
- Academic Chairs, Faculty Fellowships, and Student Awards
- Endowments, Honoraria, Seminars, and Conferences
- Multicultural, International, and Interagency Programs
- National Security and Homeland Defense Outreach.

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