

**SANTA MONICA COLLEGE**

SANTA MONICA COLLEGE  
Emergency Management of Terrorism  
Emergency Management 20  
Spring Semester, 1999

Professor:

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Class days: Thursdays Feb 18-June 10

Class time: 6:30 to 9:35 P.M. Business Office 434-4295

### COURSE DESCRIPTION

This course focuses on terrorism with its resulting havoc and disaster, and the emergency management response and mitigation of such events. It examines the definitions of terrorism and analyzes various domestic terrorist events, and attacks on US assets and facilities on foreign soil. Defining the terrorist tools of B-NICE-C and WMD. An examination of terrorist organizations and law enforcement's attempts to infiltrate, mitigate or incapacitate their actions. Assessing political, legal, and governmental responses to terrorist's threats and actions. A look at contingency planning, and what it means to apply an emergency management framework to terrorism. Federal, state, and local governmental jurisdictional problems: How each level's organizational plans for preparedness, response, and recovery to terrorist activity, interface. Apprehending terrorists legally, affixing responsibility, and closure. Public actions in recovery efforts and restoration plans. Analysis of communication processes in terrorist situations, the control of anger, myth and rumors. Hijacking, commandeering, issues of hostage taking and hostage negotiation are addressed. The primary focus however is on EM mitigation, preparedness, the response to, and aftermath of terrorism

### TEXTS

- Terrorism and Emergency Management: Policy and Administration.  
W. L. Waugh Jr., New York: The Free Press, 1990.
- Terrorism in America: Pipe Bombs and Pipe Dreams.  
Brent L. Smith. Albany, New York: SUNY Press, 1994.
- Annual Editions' Violence and Terrorism 98/99.  
Bernard Schechterman & Martin Slann (eds). Guilford, CT, Dushkin/McGraw-Hill, 1998.

Prior to each class you will be expected to have read the text assignment for that week and be prepared to discuss the material in class and possibly answer questions on an unscheduled pop quiz.

## **METHOD OF EVALUATION**

Performance and competency will be judged on the basis of the following criteria:

- Six exams (20 questions each) covering assigned reading material 30% of grade  
[Six exams worth 10 points each will be given. Three exams may be discarded]
- Two presentations, & 1-page outline handouts, of selected terrorist topics 20% of grade
- Emergency Management Terrorism Paper & 5 minute overview presentation: 20% of grade
  - Emergency Management Response to a Terrorist Incident
  - or
  - Emergency Management Mitigation of a Potential or Terrorist Disaster
- Comprehensive Final Examination (30 T-F, M-C questions): 30% of grade

## **ATTENDANCE:**

Regular attendance is a key to understanding this subject material, since much of the information emanates from interactive discussions and presentations in the classroom. Missing two or more classes (which is considered by this professor as excessive) may result in your being dropped and/or a lowering of your grade. Also arriving late or leaving early may result in grade lowering or be marked as an absence. If you decide to withdraw from class, it is your responsibility to do so through the attendance office. There will be no incompletes given in this class (which would require approval of the Registrar). Not completing the assigned paper, making presentations, or taking the final in this course will result in a grade of failure.

Emergency Management of Terrorism  
Emergency Management 20  
COURSE OUTLINE  
Richard C. Bailey, Ph.D.

Thursdays 6:30 - 9:35

Week Date Subject/Incident  
Reading to be completed before class

1. Feb 18 Intro. to the Emergency Mgt. of Terrorism
  - Overview of the Course
  - Topical Presentation Selection and Sign up
  - Terrorism: One Type of Man-Made Disasters
  - Definitions of Terrorism

Smith-Intro, Ch 1, pp. 1-16, Ch10, pp. 193-201
  
2. Feb 25 The U.S. Policy on Terrorism
  - Waugh - Ch. 1 & 2, pp. 1-40
  - A Historical Perspective of Terrorism
  - Waugh - Ch. 5, pp. 97-104, 130-4
  - Major Causes of Terrorism and the Politics & Terr-#1 (6-15), #5, #48
  - Congressional Acts RE: Terrorism
  - Waugh - Ch. 3, pp. 41-59
  - Presidential Executive Orders on Terrorism
  - Waugh - Appendix, pp. 157-196
  
3. Mar 4 International Terrorism and US Interests
  - Waugh - Ch. 5, pp. 104 - 114
  - Quiz on Weeks 1 & 2 AE #3, #10, #11, #15, #17
  - Who Hates America and Why - The "T" Terrorists
  - Smith - Ch. 2, pp. 17-29
  - Intelligence Gathering & Infiltration of Terrorist Cells
  - Smith - Ch. 7, pp. 130-149
  - Presentation Groups
  
4. Mar 11 Domestic Terror & Extremism- The Reich AE #6, #24, #26, #27, #33
  - White Supremacists, Separatists, and The Militias
  - Smith - Ch. 3, 4, & 5, pp. 31-92
  - Skinheads and Nazism - Prison Spawning Grounds
  - Women, Animals, and Other Terrorist Targets
  - Presentation Groups

5. Mar 18 The Terror of Extremism - On The Left AE #25, #35, #43, #44
  - Quiz on Weeks 3 & 4
  - Smith - Ch. 6, pp. 93-129
  - Anti-Government Separatists - The Puerto Ricans
  - Racial and Ethnic Groups
  - Presentation Groups
  
6. Mar 25 The Emergency Management Framework
  - Waugh - Ch. 4, pp. 73-82
  - An All-Hazards Approach to Contingency Planning
  - Waugh - Ch. 5, pp. 97-134
  - Overview of the Emergency Mgt. Framework
  - Waugh - Ch. 6, pp. 144-150
  - Emergency Management Laws and Terrorism
  - Presentation Groups
  
7. Apr 1 EM Preparedness for Terrorism
  - Waugh - Ch 4, pp. 82 - 86
  - Quiz on Weeks 5 & 6
  - AE #36, #37, #39, #40
  - American Targets: Hazard & Site Risk-Threat Analysis
  - Hardened and Very Soft Targets in America, The Media
  - Presentation Groups
  
8. Apr 8 EM Response to Terrorist Incidents
  - Waugh - Ch. 3, pp. 59-69
  - US Agencies With Intervention Responsibility
  - Waugh - Ch. 4, pp. 86-89
  - Crisis Decision Making: In the Midst of the Aftermath
  - Waugh - Ch. 5, pp. 114-118
  - FEMA's Role in the Kenya & Dar Es Salaam Blasts
  - Waugh - Ch. 6, pp. 141-156
  - Presentation Groups AE #46, #49, #53
  
9. Apr 15 Holiday - No class
  
10. Apr 22 EM Recovery From Terrorist Acts
  - Waugh - Ch. 4, pp. 89-93
  - Quiz on Weeks 7 & 8
  - Smith - Ch. 8, pp. 150-170
  - NY's WTC and the Alfred P. Murrah Bldg. in OK
  - Reconstruction and Rebuilding Lives
  - Presentation Groups
  
11. Apr 29 Victims, Non-Victims & Rescue Staff AE #12, #14

- Victims of Disaster Events
  - Smith - Ch. 9, pp. 171-192
  - Injury, Death and Separation
  - Damned if you do, damned if you don't - The Help
  - Presentation Groups
12. May 6 Biological and Chemical Terrorism AE #23
- Quiz on Weeks 10 & 11
  - Handouts
  - Defining the B in B-NICE-C and Incident Reports
  - Defining the C in B-NICE-C and Incident Reports
  - Presentation Groups
13. May 13 The Future of Worldwide Terrorism  
AE #7, #8, #9, #16, #21, #22
- Asian Terrorism
  - #41, #51, #54, #55
  - The Middle Eastern Terrorism
  - Terrorism in Europe, Latin America, & Elsewhere
  - Presentation Groups
14. May 20 The Future of Terrorist Activities in America Waugh - Ch 6, pp. 141 - 144
- Quiz on Weeks 12 & 13 Waugh - Ch 6, pp. 150 - 154
  - Domestic Targets of Concern: Cyber-terrorism, etc. AE #20, #28, #29, #30, #31
  - US Interests and Businesses On Foreign Soil #38, #50, #56
  - The Future of International Terrorism in America
  - Presentation Groups
15. May 27 Presentation of Papers
- Class Presentations: Papers on the Emergency Management of Terrorism
16. June 3 Presentation of Papers
- Class Presentations: Papers on the Emergency Management of Terrorism
  - Wrap-up
17. June 10
- Final Exam (Comprehensive high points overview)

I intend to use Bill Waugh's new book on EM and Terrorism in the offering of this course next year after its release, in place of the current one.