



# United States Department of the Interior

OFFICE OF THE SECRETARY  
Washington, D.C. 20240

Honorable John F. Kerry  
Ranking Minority Member  
Committee on Small Business and Entrepreneurship  
United States Senate  
Washington, DC 20510

MAR - 8 2006

Dear Senator Kerry:

On behalf of Secretary Norton, thank you for your letter of January 27 asking for an update of our procurement program to utilize small businesses owned and controlled by service-disabled veterans.

As stated in your letter, Section 308 of the Veterans Benefits Act of 2003 (P.L. 108-183) is the part of the law that allows restricted contracting for service-disabled veteran-owned businesses (SDVB). Since May 2004 when the implementing regulations (Federal Acquisition Regulation) were issued, this Department has pursued an aggressive policy to carry out the law and utilize the new regulations to channel contract awards to SDVBs. Later, in March 2005, at the behest of the President (Executive Order 13360), we formalized this policy in the form of a strategic plan (see Attachment 1).

As your figures attest, neither the Government as a whole nor this Department has been successful in meeting the established goal of three percent of total procurement dollars. As we hope to demonstrate herein, we do not believe this shortfall is due to a lack of effort on the part of any office, individual, or group of persons within the Department. Rather, we believe the shortfall is the outcome of the normal process of introducing new policy, getting the word out, allocating scarce resources, and finding the business sources that can perform the work—all part of the effort to develop and nurture a new program.

Having gone from awarding .4 percent to SDVBs in 2003 to .7 percent in 2004 to 1.1 percent in 2005, we feel we are making good progress toward achieving the Governmentwide goal. In answer to your specific questions on our efforts to achieve the SDVB goal, we offer the following:

## **1. Reserving certain agency contracts exclusively for service-disabled veteran businesses.**

The Department has set aside contracts exclusively for SDVBs, and we have utilized the sole-source (i.e., noncompetitive) tool authorized by P.L.108-183. Attachment 2 is a list from the Federal Procurement Data System of all awards made to SDVBs since the program began. Purchases less than \$2,500 made with the Government credit card will not show up on this list (e.g., an award to ABM Federal Sales in September 2005 for printer/fax consumables).

The list shows that in many cases the SDVB won the contract either via the SBA 8(a) Program or as a result of competition among other small businesses.

## **2. Strategies to inform service-disabled veteran businesses about the opportunities available to them through this program (including steps to actively seek out eligible businesses).**

Our strategy for outreach to SDVB is a multipronged approach using advertising, conference attendance, individual meetings, and our web site:

*Advertising*—we purchased an ad that ran in the January-February 2005 issue of *Veterans Business Journal*.

*Meetings*—we meet with SDVBs at their request either in our office or at the venues, usually the one-on-one matchmaking sessions that are part of special conferences. All Departmental small business specialists (including those in the Office of Small and Disadvantaged Business Utilization (OSDBU)) participate in one-on-one counseling sessions with potential contractors including SDVBs. These sessions are used to advise SDVBs of opportunities and assist them in understanding the DOI's acquisition process.

*Web site*—we refer SDVBs to our web site which links to our Procurement Forecast, historical data of procurements by North American Industry Classification System codes, our "Pocket Guide to Small Business," and a copy of the aforementioned SDVB Strategic Plan. In addition each of our bureaus has its own web site listing contracting and small business points of contact and, in some cases, actual upcoming procurements.

*Conferences*—We attended and/or sponsored the following conferences targeting veteran-owned business:

1. Health & Human Services—Department of Veterans Affairs conference, March 30, 2004
2. General Service Administration's (GSA) "Opening Doors for America's Heroes," May 25, 2004
3. Department of Veterans Affairs awards ceremony to honor Veteran-owned businesses, June 14, 2004
4. Bureau of Land Management (DOI-BLM) SDVB conference, Denver, July 14 -16, 2004
5. Delaware Procurement Technical Assistance Center (PTAC)/Sen. Joe Biden conference, Sept. 15, 2004
6. Minerals Management Service/GovWorks (DOI) veteran-owned business conference, Nov. 10, 2004
7. GSA Veteran-owned business conference, Dec. 7, 2004, in Hawaii
8. Veteran-owned Business Conference, Washington, D.C. (Capitol Hill), April 7, 2005
9. Rep. Ike Skelton Missouri PTAC Conference, Warrensburg, Missouri, June 2, 2005
10. DOI-BLM service-disabled business conference, Albuquerque, New Mexico, July 25 -26, 2005

11. Environmental Protection Agency SDVB Conference, Washington, D.C., August 11, 2005
12. Army Contracting Agency Opportunities Fair/Conference, Ft. Belvoir, Aug. 24, 2005
13. Veteran-owned Business Conference, Annapolis, Maryland, Aug. 25, 2005
14. Delaware PTAC/Sen. Joe Biden conference, Newark, Delaware, Sept. 15, 2005

Our Bureau of Land Management is now planning its third annual SDVB conference that will take place this year in Oakland, California.

The U.S. Geological Survey lead small business specialist sponsors a trade fair twice a year in Reston, Virginia, bringing contractors and end users together for marketing purposes. Every attempt is made to include SDVBs with IT and professional services at these events.

On July 15, 2004, our Deputy Assistant Secretary for Business Management and Wildland Fire testified at a Congressional hearing on the SDVB program.

### **3. The process for service-disabled veteran businesses to contact contracting officers and the Office of Small and Disadvantaged Business Utilization.**

The process for contacting the appropriate personnel is fairly straightforward. We advertise our SDVB program and contracting opportunities on the Internet, magazines, and at conferences. On our web site and printed handouts we list all small business specialists and some contracting officers. Further, the SDVB can obtain the name, telephone number, and e-mail address of any contracting officer from the OSDBU office or the pertinent bureau small business specialist.

### **4. Training programs to ensure that the Department of Interior procurement staff is aware of the tools to utilize SDVBs.**

At our departmentwide acquisition/financial management conference, "The Gold Rush—Management Excellence Through Transformation," held April 12-14, 2005, OSDBU conducted a workshop on the SDVB contracting program.

All DOI bureau small business specialists receive training through the OSDBU headquarters staff at all Department of Interior meetings/conferences that have a small business component. Through such meetings, we discuss updates on the SDVB program, rules, policies, and pending legislation. Additionally, each of our bureaus conducts an annual acquisition training conference for its contracting personnel, at which time they review all major contracting programs, including the SDVB program.

All DOI contracting personnel have been made aware of the Defense Acquisition University online course "Understanding the SDVOSB Program," CL009. This is easily accessible online at [www.dau.mil](http://www.dau.mil)<<http://www.dau.mil/>>.

We feel we are making substantial improvements and awarding more dollars every year. We fully expect that our aggressive and successful performance in the other small business areas will be matched in our SDVB program. The fact that we consistently award 50 percent of our procurement dollars to small business and have been recognized by Congresswoman Velazquez as one of the top performing agencies for four years running is proof of our commitment.

If we can provide further information on our SDVB program, please do not hesitate to contact me or Frank Gisoni on (202) 208-3493.

Sincerely,

A handwritten signature in cursive script that reads "Robert W. Faithful, IV". The signature is written in dark ink and is positioned above the typed name.

Robert W. Faithful, IV, Director  
Office of Small and Disadvantaged Business  
Utilization

Enclosures

**INTERIOR DEPARTMENT**  
**Strategy to Implement Contracting with Service-Disabled Veterans'**  
**Businesses (Executive Order 13360)**

**Department or Agency:** Department of the Interior

**Designated Senior-Level Official:** P. Lynn Scarlett, Deputy Secretary

**Agency Strategy:**

**Designate a senior-level official to be responsible for development and implementation of the agency's strategy:**

The Assistant Secretary for Policy, Management and Budget (PMB) is responsible for overseeing the Department's Office of Acquisition and Property Management (PAM) and the Office of Small and Disadvantaged Business Utilization (OSDBU). The Assistant Secretary is also the designated senior-level official responsible for the development and implementation Executive Order 13360. Robert W. Faithful, Director, Office of Small and Disadvantaged Business Utilization, will serve as the agency representative for reporting on plan implementation and progress. His contact information follows: 202-208-3493 or Robert\_Faithful@ios.doi.gov.

**Make the strategy publicly available and report progress annually to the Small Business Administration:**

The strategy is publicly available on the Department's OSDBU web site and linked to each Bureau's acquisition homepage. In addition, the OSDBU has established and maintained productive partnerships with national organizations, trade associations, and other Federal OSDBUs in order to foster community outreach to Service-Disabled Veteran-Owned Businesses (SDVOBs).

The OSDBU has and will continue to ensure that each acquisition office aggressively seeks to achieve the Departmental and governmentwide negotiated socioeconomic small business goals. The OSDBU holds joint meetings throughout the fiscal year with the Bureaus and Offices in an effort to discuss departmentwide initiatives and strategies for the inclusion of small businesses participation in Interior's procurement process. Likewise, the OSDBU analyzes historical and current data as a means to assess the Department's Business and Economic Development Program and goal attainment. Reports are generated on a quarterly basis for reporting to the Small Business Administration (SBA).



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**Include development and implementation of your agency's strategy and achievements in furtherance of the strategy as significant elements in any performance plans of your agency's designated senior-level official, chief acquisition officer, and director of small and disadvantaged business utilization.**

Elements will be added to the performance plans as indicated.

Conferences have been and will continue to be held to communicate the Secretary's commitment to meet the mandatory SDVOB 3 percent goal and how the strategy is aligned in each Bureau and Office performance plans. The Secretary, Deputy Secretary, and Assistant Secretary for Policy, Management & Budget have pledged their commitment to ensuring that SDVBs play a role in our mission. The Secretary has proclaimed that "Interior's doors are open for business and employment to all sectors of America, especially to small businesses that create more than 60 percent of new jobs annually."

Furthermore, the Director of OSDBU and the Director, Office of Acquisition and Property Management, are members of the Department's Acquisition Managers Partnership (AMP), which meets on a monthly basis in order to share best practices and to discuss current trends, new laws, and regulations affecting the acquisition and small business communities.

### **Reserve certain agency contracts exclusively for service-disabled veteran businesses.**

The Department of the Interior's procurement spending must reach approximately \$90 million dollars to equate 3 percent of procurements. Our major areas of purchase are information technology, professional services, and construction.

The Department has awarded a contract 100 percent set-aside to Service Disabled Veteran Owned Businesses for all consumables related to toner, disks, and related replacement supplies for computer, fax, and printers.

Each of the Bureaus and Offices of the Department have submitted a plan for steps taken for FY05 and FY06 where areas can be identified for SDVOBs.

### **Encourage and facilitate participation by service-disabled veteran businesses in competition for award of your agency's contracts.**

Planned Outreach Activities: The Interior Department will have a partnership perspective in teaming with other OSDBU offices for SDVOB outreach programs led by LaVanna Stevenson Harris, Outreach Program Leader. Interior's OSDBU Western Coordinator Lee Allen participated in April in Reno with the U.S. Army Corps of Engineers for the second year on an

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SDVOB event and with the U.S. Army's National SDVOB Program in June. Our Bureau of Land Management organized an SDVOB event for Albuquerque New Mexico in the 4<sup>th</sup> quarter of 2005. We support and share our contacts with other Federal organizations, such as the Transportation Security Administration, for upcoming SDVOB events. The Bureau of Land Management, through the efforts of Barbara Gaines, has established a Memorandum of Understanding with the Center for Veterans Enterprise, which will serve as a model for other bureaus. The National Business Center (NBC) at Ft. Huachuca. with Betty Sebastian, has created a number of contract vehicles for use by SDVOB in multiple Federal agencies; and the NBC-GovWorks' Beth Owens has a unique tracking system for SDVOBs available to participate in national contract work.

- The OSDBU and the Department's 80 Business Utilization Development Specialists (BUDS) will continue to stress to SDVOBs (1) that the Central Contractor Registration (CCR) is a database of companies interested in "doing business" with the Government; (2) every prospective vendor must be registered in the database; and (3) the CCR is the primary source for learning about prospective vendors.
- Recognize the Bureaus/Offices that meet or exceed their negotiated socioeconomic small business goals as part of the Department's Small Business Incentive Awards Program.

### **Encourage your agency's contractors to subcontract with service-disabled veteran businesses and actively monitor and evaluate your agency's contractor's efforts to do so.**

The Office of Federal Procurement Policy has issued policy direction to use the new electronic subcontracting system as a tool to monitor the SDVOB subcontract participation.

### **Train your agency personnel on applicable law and policies relating to participation of service-disabled veteran businesses in Federal contracting.**

Planned Training Activities: The Defense Acquisition University has developed an excellent training program on SDVOB which is available through the internet to all procurement and small business personnel. Additionally we will:

- Conduct workshops at the biannual departmentwide Finance, Budget, Procurement, and Small Business Conference to ensure the business utilization and development specialists have a working knowledge of the SDVOB program.
- Collaborate with our external partners and other Federal OSDBUs in order to hold conferences targeting SDVOBs and conduct departmentwide sponsored workshops that focus on "doing business with Interior."

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- Hold both virtual and personal meetings with the BUDS in order to brief them on policy changes, provide updates on goal achievements, and discuss other issues affecting the SDVOB.
- Work with the National Industries for the Blind or Severely Disabled and Javits-Wagner-O'Day Programs, which serve the Federal community to determine what lessons or keys to success may be carried to the SDVOB community.

**Disseminate information to service-disabled veteran businesses that would assist these businesses in participating in awards of your agency's contracts.**

Planned Information Activities: As part of our information strategy on paper and with the internet, we will discuss the transparency of what we buy, who can assist SDVOBs in our local business offices, and when we will have changes in our contracting profiles. The OSDDBU has been working with national SDVOB organizations and will seek to expand contacts beyond the Washington, D.C., area.

- Develop outreach materials, such as brochures, videos, posters, newsletters, and other forms of communication, and distribute them to chambers of commerce, trade associations, and national organizations. We have participated in the new Veterans Business Journal with positive outreach results.
- Work closely with the Public Affairs Office to prepare press releases and respond to all media inquiries concerning the procurement opportunities targeting SDVOBs.
- Participate in radio broadcasts on local radio stations or on the internet in an effort to promote "doing business" with Interior.



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2/15/2006

## FY'04 &amp; 05 Service Disabled Veteran-Owned Small Business, Set-Aside Awards

<u>BUR</u>	<u>PIID / Contract Number</u>	<u>Dollars Obligated</u>	<u>Award Date</u>	<u>Vendor Name</u>	<u>Type of Set Aside</u>
BOR	00020200209D02CS202051	\$1,400,700	09/24/2004	Afa Construction Group	8A Competed
MMS	INM0404DO32029	\$1,634,933	10/01/2003	Akimeka And Company, Inc.	8A Competed
BOR	INR05PE810372	\$753,833	07/18/2005	Catapult Technology Limited	8A Competed
NPS	INPC606605058A	\$167,000	09/25/2005	Platinum Drywall Incorporated	8A Competed
NBC	INDNBCHC040149	\$3,398,530	07/26/2004	Akimeka Limited Liability Company	8(a) Sole Source
MMS	INM0404PO35010	\$56,632	04/22/2004	Akimeka Limited Liability Company	8(a) Sole Source
MMS	INM0404PO34444	\$11,681	03/21/2004	Akimeka Limited Liability Company	8(a) Sole Source
NPS	INPP5210040064	\$79,863	08/21/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP519004A073	\$67,240	09/22/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP5340040313	\$38,782	08/30/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP247102A339	\$31,494	03/31/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP5190040070	\$21,290	09/02/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP5580040014	\$25,240	09/04/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPC5221040152	\$441,648	08/10/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP5400050016	\$62,499	04/19/2005	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP5190040074	\$8,140	09/23/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP5580040015	\$104,463	09/14/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPP5580040017	\$49,710	09/04/2004	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPC5190040106	\$266,785	11/24/2003	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPC519004A014	\$60,838	11/18/2003	All Points Logistics Incorporated	8(a) Sole Source
NPS	INPC5190040020	\$484,397	05/25/2004	All Points Logistics Incorporated	8(a) Sole Source
BLM	INLLAP052076	\$94,658	09/16/2005	Ancor Incorporated	8(a) Sole Source
BLM	INLLAP042059	\$8,317	06/16/2004	Ancor Incorporated	8(a) Sole Source
MMS	INM0404PO34107	\$76,759	03/11/2004	Bai Incorporated (6750)	8(a) Sole Source
MMS	INM0404PO34816	\$20,280	04/23/2004	Catapult Technology Limited	8(a) Sole Source
MMS	INM0404PO33791	\$83,187	03/03/2004	Catapult Technology Limited	8(a) Sole Source
MMS	INM0405PO40610	\$67,152	10/26/2004	Catapult Technology Limited	8(a) Sole Source
BOR	INR05PG810435	\$298,042	06/02/2005	Catapult Technology Limited	8(a) Sole Source
BLM	INLND050104	\$699,788	09/23/2005	Dwg And Assoc Incorporated	8(a) Sole Source
NPS	INPC7170040113	\$209,182	09/20/2004	Dwg And Associates Incorporated	8(a) Sole Source
NPS	INPC8000050907	\$335,446	06/17/2005	Dwg And Associates Incorporated	8(a) Sole Source
NPS	INPP8120040089	\$25,283	09/14/2004	Dwg And Associates Incorporated	8(a) Sole Source
FWS	00006200309D60181C319	\$66,095	12/04/2003	Excalibur Associates, Inc.	8(a) Sole Source
MMS	INM0405PO41485	\$215,915	01/17/2005	Jackson James A	8(a) Sole Source
FWS	00004200302C401813X038GS07F0065N	\$64,693	10/20/2003	Jamison Professional Services	8(a) Sole Source
NPS	INPP5400050022	\$82,409	08/17/2005	Jamison Professional Services	8(a) Sole Source
FWS	00004200304C401813X064GS07F0065N	\$2,713	10/20/2003	Jamison Professional Services	8(a) Sole Source

BOR	INR05PG210035	\$88,371	07/08/2005	Kt Consulting Incorporated	8(a) Sole Source
NBC	INDNBCP05290	\$150,000	03/07/2005	Magnum Opus Technologies Incorporated	8(a) Sole Source
MMS	00004200302C0403DO71815GS10F0254L	\$119,623	03/03/2004	Management Support Technology	8(a) Sole Source
NBC	INDNBCP05156	\$141,237	12/22/2004	Mb Veterans Native American Corporation	8(a) Sole Source
MMS	INM0105PO39381	\$2,650	09/22/2005	Mb Veterans Native American Corporation	8(a) Sole Source
MMS	INM0405PO41325	\$3,308	12/08/2004	Merlin Technical Solutions Incorporated	8(a) Sole Source
USGS	ING05HQSA0168	\$13,000	07/19/2005	Merlin Technical Solutions Incorporated	8(a) Sole Source
BIA	00016200210CK002812169BGS35F0264L	\$1,774,185	07/09/2004	Native American Industrial Distributors Inc.	8(a) Sole Source
BOR	INR04PG210076	\$33,800	09/24/2004	R E M Engineering Company Incorporated	8(a) Sole Source
NPS	50000200304DP559003A004	\$1,690	05/20/2004	Roscoe Allen Company	8(a) Sole Source
MMS	INM0404DO33546	\$35,000	01/28/2004	Sayres And Associates	8(a) Sole Source
MMS	INM0404PO37097	\$6,000	09/14/2004	Sayres And Associates	8(a) Sole Source
BOR	INR04CC308034	\$590,506	09/29/2004	Sullivan International Group Incorporated	8(a) Sole Source
FWS	00004200302C401813X041GS35F0424J	\$11,252	02/12/2004	Tessada & Associates	8(a) Sole Source
MMS	INM0404PO34521	\$97,440	03/31/2004	The Ventura Group Incorporated	8(a) Sole Source
MMS	INM0404PO35756	\$72,063	06/18/2004	The Ventura Group Incorporated	8(a) Sole Source
MMS	INM0403PO74483	\$16,763	12/03/2003	Triumph Technologies Incorporated	8(a) Sole Source
MMS	00004200309A0403PO743048A	\$202,428	10/16/2003	Triumph Technologies, Inc.	8(a) Sole Source
NBC	IND0405CT44848	\$2,093,850	09/23/2005	Trofholz Technologies Incorporated	8(a) Sole Source
NBC	INDC0502405001	\$1,324,046	12/03/2004	Vci Incorporated	8(a) Sole Source
NBC	INDNBCP05152	\$421,759	12/01/2004	Vci Incorporated	8(a) Sole Source
NPS	INPC9836030067	\$292,370	08/18/2004	Ancor Incorporated	8(a) w/HUBZone
BIA	INICBK61050001	\$43,499	04/01/2005	Chata Consulting Incorporated	Buy Indian
BIA	INISBK61050003	\$87,120	07/15/2005	Chata Consulting Incorporated	Buy Indian
BIA	INISBK0L040009	\$95,639	01/26/2004	Chata Consulting Incorporated	Buy Indian
BIA	INISBK60050001	\$10,566	12/20/2004	Chata Consulting Incorporated	Buy Indian
BIA	INISBK66050002A	\$11,395	06/02/2005	Chata Consulting Incorporated	Buy Indian
BIA	INICTO00040002	\$640,538	01/15/2004	Native American Industrial Distributors Inc.	Buy Indian
BIA	INICTO0050016	\$433,064	03/06/2005	Native American Industrial Distributors Inc.	Buy Indian
BIA	INICTO050002	\$579,369	10/01/2004	Native American Industrial Distributors Inc.	Buy Indian
BIA	INICBK16040013	\$500,788	09/03/2004	Native American Industrial Distributors Inc.	Buy Indian
BIA	INICTO00040001	\$125,663	10/17/2003	Native American Industrial Distributors Inc.	Buy Indian
BIA	INISBK00040003	\$720,408	10/01/2004	Native American Industrial Distributors Inc.	Buy Indian
BIA	INICTO00040012	\$143,553	04/15/2004	Native American Industrial Distributors Inc.	Buy Indian
BIA	INICTO00040010	\$143,553	04/15/2004	Native American Industrial Distributors Inc.	Buy Indian
BIA	INICBK16040014	\$481,245	10/01/2004	Native American Industrial Distributors Inc.	Buy Indian
BIA	INISBA00050064	\$85,560	06/27/2005	Pizza Ranch Of Chadron	Buy Indian
NPS	97000200308DC9833030120	\$88,187	06/01/2004	Denali Steel Erection, Inc	HUBZone Set-aside
FWS	00001200308D101813C033	\$263,741	09/16/2005	Five Rivers Construction, Inc	HUBZone Set-aside
NPS	80500200302DC8110030002	\$58,086	11/26/2003	Halbert Construction Co., Inc.	HUBZone Set-aside
FWS	00001200309B101813M626	\$1,030	03/10/2004	Pf Pepiot Contracting	HUBZone Set-aside
FWS	00001200307D101813C024	\$1,574	01/20/2004	Schlecht Construction, Inc	HUBZone Set-aside

USGS	ING04CVSA054	\$4,977	05/12/2004	Geoline Will Kuwait	Reserved for SB
BIA	INIDON00050060	\$3,681	07/06/2005	Ideal Scanners & Systems, Inc	Reserved for SB
BIA	INISMJ00040051	\$15,235	06/22/2004	Sullivan International Group Incorporated	Reserved for SB
NBC	22260009	\$436,122	09/01/2005	Aerowest Helicopters Incorporated	SB Set-aside
NBC	IND22260007	\$516,400	08/20/2004	Aerowest Helicopters Incorporated	SB Set-aside
NBC	IND22260006	\$368,788	06/12/2004	Aerowest Helicopters Incorporated	SB Set-aside
NBC	IND21450009	\$30,453	06/11/2004	Aerowest Helicopters Incorporated	SB Set-aside
NBC	IND22260008	\$239,195	03/23/2005	Aerowest Helicopters Incorporated	SB Set-aside
NPS	INPC5340040379	\$64,775	07/29/2004	All Points Logistics Incorporated	SB Set-aside
NPS	INPC9455050023	\$46,149	04/06/2005	American Sprinklers Incorporated	SB Set-aside
NBC	INDNBCHD0500330001	\$411,705	05/04/2005	Aspen Communications L.L.C.	SB Set-aside
BIA	INIDOK0E040007	\$6,517	08/27/2004	Bryan Consulting And Training Incorporated	SB Set-aside
BLM	INLNAC050066	\$6,628	04/27/2005	Carpetmaster (0521)	SB Set-aside
FWS	00002200309D201813C046	\$1,750	12/17/2003	Connie Chastain	SB Set-aside
NBC	IND682605003	\$16,911	09/01/2005	Ken Air	SB Set-aside
USGS	ING05HQC�0030	\$500,036	09/26/2005	Metal Benders Incorporated	SB Set-aside
BOR	INR05PG120130	\$6,007	06/23/2005	Metal Benders Incorporated	SB Set-aside
NPS	INPC3950050159	\$10,100	08/02/2005	Metro Awning Incorporated	SB Set-aside
BLM	BC663200308DNAC030094	\$50,455	10/16/2003	Mike Lemich, Inc.	SB Set-aside
BOR	INR05CS101591	\$35,000	04/29/2005	Purgatory Fence Company Limited Liability Co.	SB Set-aside
NPS	INPC3000050005	\$293,381	03/04/2005	R L Bryan Incorporated	SB Set-aside
BLM	INLHAC041003	\$71,358	05/13/2004	Ritter Vegetation Service	SB Set-aside
BLM	INLHAC051003	\$81,385	04/20/2005	Ritter Vegetation Service	SB Set-aside
BIA	INISMK0E040732	\$32,250	09/02/2004	Sheppard Area Service	SB Set-aside
FWS	INF101814M091	\$242,963	12/17/2003	Warner, Roger	SB Set-aside
NBC	INDD0400440006	\$9,291	02/05/2005	Ausgar Technologies, Inc	SDV Sole Source
BOR	INR05BC435004	\$3,210	11/30/2004	Business Industrial And Institutional Supply Co.	SDV Sole Source
NPS	INPC1780050008	\$197,700	09/08/2005	B&J Multi Service Corporation	SDV Sole Source
NPS	INPC8110050014	\$119,790	09/13/2005	Joseph Murphy Construction Incorporated	SDV Sole Source