

Consumer Federation of America

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TESTIMONY OF

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BEFORE THE

COMMITTEE ON BANKING, HOUSING AND URBAN AFFAIRS OF THE UNITED STATES SENATE

REGARDING

EXAMINING THE TERRORISM RISK INSURANCE PROGRAM

FEBRUARY 28, 2007

Chairman Dodd, Ranking Member Shelby and members of the Committee, my name is Travis Plunkett. I am the Legislative Director of the Consumer Federation of America. On behalf of myself and our Director of Insurance, J. Robert Hunter,¹ I appreciate the invitation to appear before you today to examine the temporary Terrorism Risk Insurance Act (TRIA.) CFA is a non-profit association of 300 organizations that, since 1968, has sought to advance the consumer interest through research, advocacy and education.

In this testimony, I will offer a detailed explanation of why it would be best for consumers and taxpayers if TRIA were significantly scaled back and reconfigured when it expires at the end of this year, rather than being enlarged and made permanent. There is strong evidence that insurers no longer need TRIA subsidies to provide adequate terrorism capacity in most cases. Property-casualty insurers have experienced unprecedented profits in the last three years, despite significant hurricane losses, and currently have over \$600 billion in policyholder surplus. As the Department of the Treasury has reported, terrorism risk insurance is much more available and affordable since the attacks of September 11th, even though insurer retentions have increased and federal assistance has declined. As a result, the "take up" rate by policyholders purchasing terror insurance coverage has increased to over 50 percent.

CFA believes that the TRIA program as currently structured is standing in the way of the development of a more vibrant private market for terrorism coverage that would have the capacity to handle all but the most catastrophic attacks. The Department of the Treasury, for instance, has reported that although the amount of reinsurance available for terrorism has increased since September 11th, federally subsidized reinsurance has depressed the demand for private reinsurance.

As there still is very little coverage available for chemical, nuclear, biological and radiation (CNBR) attacks, or large-scale attacks that result in over \$100 billion in losses, we urge Congress to restructure TRIA to address these real needs and leave it to the private market to cover terrorism losses of less than \$100 billion. We strongly recommend that Congress <u>not</u> expand the program to cover group life or other new lines of insurance that have failed to offer any meaningful evidence to justify such an expansion. In fact, we urge you to consider reducing the lines of coverage that receive TRIA back-up right now, but could function well without government assistance. We also recommend that Congress end the provision of free reinsurance to a very affluent industry by requiring insurers to pay an actuarially based premium for whatever back-up they receive. Finally, we strongly recommend that, if TRIA is reauthorized, it should remain a program that is truly temporary. Extending TRIA permanently or for more than five years would freeze the program in time, inhibiting the further ability of the private market to expand and preventing Congress from adjusting the program as market conditions change.

¹ Hunter is a former Federal Insurance Administrator under Presidents Ford and Carter and former Insurance Commissioner in Texas. As Administrator, Hunter directed a program similar to TRIA in many respects, the Riot Reinsurance Program.

I. Background

As a result of the dreadful terrorist attacks of September 11, 2001, the property/casualty insurance industry suffered losses of \$12.2 billion after taxes (\$18.8 billion before taxes). On an inflation-adjusted basis, that was the second largest insured loss in history, after Hurricane Andrew (Hurricane Katrina has now become the largest insured event in history). Although the tax write-off of 35 percent was a significant financial benefit to insurers, Congress enacted the Terrorism Risk Insurance Act (TRIA) in 2002 to ensure that terrorism coverage was affordable and available in the aftermath of this unprecedented event. Congress also wanted to assure that a lack of affordable terrorism insurance did not set off a chain reaction that would prevent large construction projects from going forward, thus harming the overall economy. In 2005, Congress extended the Act for two additional years (through December 31, 2007) but sharply increased insurer financial responsibility and reduced taxpayer exposure.

The law mandates that insurers write terrorism coverage, which is then backed by the federal reinsurance program. In this the final year of the program, at least \$100 million in aggregate losses would have to occur for the Secretary of the Treasury to certify the loss as reimbursable. Someone acting on behalf of a foreign interest would have to commit the attack. If an incident meets these criteria, taxpayers pay for insurance industry losses in accordance with a schedule that varies over time. The Act expires on December 31, 2007, unless renewed by Congress.

In 2007, insurers will be responsible for losses below a deductible of 20 percent of their direct earned premium (DEP) for eligible commercial lines in the 2006 calendar year. Above the deductible amount, the federal payments have been reduced from 90 percent of a company's insured terrorism losses in 2006 to 85 percent in 2007, capped at an overall industry level of \$100 billion. If an event triggers federal involvement, insurers are required to pay back a very small layer of taxpayer assistance, which could be passed on to insurance consumers in the form of a surcharge.

It is important to note that TRIA is a program of federal reinsurance that does not charge a premium to insurers. CFA's calculations indicate that the value of the Federal reinsurance offered to insurers under TRIA (through 2007) is approximately \$7.3 billion, had full "take up" of coverage by policyholders occurred. As the take-up rate has been about 50 percent of those who could purchase terror coverage, we estimate that property-casualty insurers have received a subsidy of at least \$3.7 billion.² Had insurers been required to pay premiums for this coverage, this money would now be available to the Treasury Department to pay for any attacks that might occur.

 $^{^{2}}$ Given that the policyholders with the highest risks as more likely to purchase terrorism coverage, it is likely that the actual subsidy has been more than \$3.7 billion.

II. Market Conditions are Ideal for Cutting Back and Reconfiguring TRIA

A. The Insurance Industry is Flush with Profits and Retained Earnings

Since the attacks of September 11th, the property/casualty insurance industry has experienced a significant period of growth and earned profits that are virtually unprecedented, and expected to increase further. In fact, the industry is clearly overcapitalized. Earlier this year, CFA released an extensive study that concluded that this dramatic increase in profits and surplus has occurred in part because insurers have systematically overcharged for insurance and shifted costs to consumers and taxpayers. A summary of the study findings follow. The full report is attached.

Record High Profits/ Low Losses

After-tax returns for 2006 were \$68 billion. Profits for the record years of 2004, 2005, and 2006 are estimated to be \$157.4 billion. The loss and loss adjustment expense (LAE) ratio for 2006 is estimated to be 68.3 percent, the lowest in 27 years studied. The years 2003 through 2006 represent four of the six lowest loss and LAE ratios in the last 27 years.

	INDUSTRY			PRETAX
	NET	LOSS &		
	INCOME	LAE	POLICYHOLDERS	OPERATING
YEAR	(post-tax)	RATIO	SURPLUS	INCOME
1997	\$36.8	72.8%	\$384.1	\$35.5
1998	\$30.8	76.5%	\$423.4	\$23.4
1999	\$22.0	78.9%	\$428.1	\$15.3
2000	\$20.5	81.4%	\$400.2	\$10.5
2001	-\$6.7	88.4%	\$374.4	-\$12.8
2002	\$9.1	81.6%	\$376.0	\$8.4
2003	\$31.2	75.1%	\$353.8	\$35.5
2004	\$40.5	73.1%	\$508.7	\$45.4
2005	\$48.8	74.8%	\$551.0	\$47.3
2006	\$68.1	68.3%	\$606.7	\$82.8

Source: A.M. Best Aggregates and Averages. (2006 data estimated by CFA based on reported industry results for first nine months.)

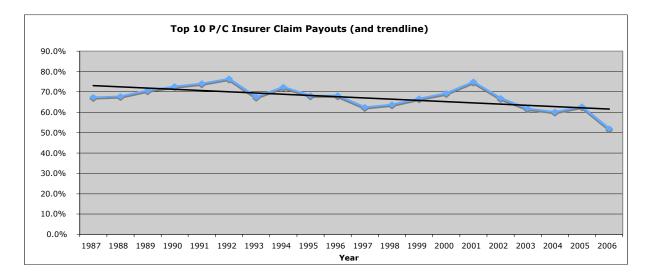
Surplus is Unprecedented: Insurers are Overcapitalized

Retained earnings, or surplus, for the entire industry is \$600 billion as of the end of 2006. An adequate surplus guarantees a solid and safe insurance industry but this amount is, by any measure, unprecedented. To assess the financial solidity of an insurance company, regulators examine the ratio of net premium written to surplus, which, at .73 to 1 (73 cents of premium written for every dollar of surplus) is less than half of the extremely safe 1.5 to 1 ratio that is recommended by many observers and far less than the famous "Kenny" rule of 2 to 1 as an efficient surplus level. The largest loss ever suffered by the insurance industry, Hurricane Katrina, represented an after-tax loss of \$26.3 billion, or 4.4 percent of current surplus. The \$12.2 billion in after-tax losses experienced by insurers after the September 11th terrorist attacks

amounts to about 2 percent of surplus. Many insurers are engaged in massive stock buy-back programs because of this excess capital situation.

Claim Payouts Continue to Drop

For the top ten insurers, losses paid as benefits to consumers are an estimated 52 percent of premium in 2006. The amount of premium paid in benefits by the largest insurers has experienced a startling drop from 75 percent in the late 1980s to only 60 percent today when plotted on a straight-line trend over the period. This signals a great loss in insurer efficiency in delivering benefits to Americans. Allstate, for example, appears to be paying much less than half of the premium it collects in benefits to consumers.



Insurance is a Low Risk Investment

Representatives of the insurance industry often claim that high premiums and profits are necessary to compensate for the high risks they must bear. In fact, insurance is a low-risk investment. Using standard measures of stock market performance that assess financial safety and stock price stability, the property/casualty insurance industry represents a below-average risk compared to all stocks in the market, safer than investing in a diversified mutual fund.

In 2006, the study estimates that stock insurers will earn a return on equity (ROE) of about 20 percent, well in excess of what is required by investors. The lower industry-wide ROE that insurers report underestimates the industry's actual ROE. The industry-wide ROE includes returns from mutual insurers, who tend to carry excess capital on their books. Insurers calculate their ROE using a method that understates returns, using mid-year capital rather than beginning-of-year capital. Moreover, since insurers are significantly overcapitalized by all historic measures, the income earned on swollen surpluses is lower than it would be if efficient capital levels were maintained.

B. Policyholders are Enjoying Deep Premium Cuts in All Insurance Lines

A significant shift in the insurance market since September 11th has also meant major benefits for insurance policyholders. The property/casualty insurance market has moved from the "hard" part of the business cycle, when prices increased sharply and coverage cutbacks were widespread, to a soft market, where abundant capital has caused prices to drop precipitously.

Commercial insurance price increases were severe as Congress was considering enactment of TRIA in 2001 and 2002. Year-to-year price increases approached 50 percent in some lines. That situation has changed dramatically over the course of the normal economic cycle. Consider the data from 2005 and 2006:

	<u>1Q 2005</u>	<u>3Q 2005</u>	<u>1Q 2006</u>	<u>3Q2006</u>
Small Comm.				
Accounts	-5%	-5%	-2%	-3%
Mid-size Comm.				
Accounts	-9%	-8%	-3%	-5%
Large Comm. Accounts	-10%	-9%	-3%	-7%
Accounts	-10%	-970	-370	-770
Business Interruption	-7%	-5%	1%	-1%
Construction	-3%	-3%	2%	-3%
Commercial Cars	-6%	-6%	-4%	-6%
Property	-12%	-9%	2%	1%
General Liability	-8%	-7%	-6%	-6%
Umbrella Liability	-6%	-6%	-5%	-5%
Workers'				
Compensation	-5%	-3%	-7%	-6%
D&O	-4%	-4%	-3%	-3%
Employment Practices	-4%	-4%	-3%	-3%
Medical Malpractice	2%	0%	-1%	-1%
Surety Bonds	0%	0%	0%	-1%
Terrorism	-1%	-1%	-1%	-1%

Source: Counsel of Insurance Agents and Brokers

As the Department of the Treasury assessment of TRIA determined, the average percentage of overall premium paid out by commercial policyholders for their terrorism coverage was 1.8 percent in 2004 (1.7 percent according to the policyholder survey).³ Thus, if terrorism charges doubled as a result of TRIA's termination, overall insurance premiums paid by all sizes of businesses would still be flat or even decline if TRIA expires at the start of 2008. At the

³U.S. Department of the Treasury, "Assessment: The Terrorism Risk Insurance Act of 2002," page 4.

current time, terrorism prices could more than quintuple for large commercial accounts with no resulting premium increase overall.

C. <u>Another Marketplace Improvement: the Risk of Terrorism Is Being Modeled and</u> <u>Insurance Companies Are Using These Models</u>

The insurance industry often argues that predicting the frequency and severity of terrorism attacks for insurance purposes is virtually impossible. The truth is, insurers are doing it already. Modeling terrorism risk is an imperfect science, but it is improving fast. A huge amount of research has been done in this area since TRIA was enacted, and several private companies have produced and are selling models to measure the actuarial and underwriting implications of the terrorism risk. The fact that insurers use these models is proof that they are of at least some value. Insurance companies pay significant sums for the licenses to use these models. Businesses would not do that if they did not think the models were valuable. For instance, many insurers use the Insurance Services Office (ISO) model for setting terrorism rates. ISO's research shows that the terrorism insurance risk is limited to a fairly small number of cities and that for the vast majority of the nation, the risk is low and the cost can be fully borne privately.⁴

D. Securitization Offers Great Potential to Cover Large Disasters, Including Terrorism

The market capitalization of the U.S. exchanges is about \$50 trillion. Every day, the markets observe capital losses and/or gains that exceed the September 11th attacks or any natural disaster. There is significant advantage for investors, if the price is right, to get involved with high-level risk over large insurer retentions. For example, *National Underwriter* online reported last year that since 1997, 69 catastrophe bonds had been issued with a total of \$10.65 billion in risk limits, while about \$1.9 billion worth of bonds were issued in 2005 in ten separate transactions by nine issuers.⁵

II. Federal Reports Have Supported Ending TRIA or Sharply Reducing Coverage in Any TRIA Extension

A series of reports in the last two years by the Congressional Budget Office and Department of the Treasury have offered valuable information about the true state of the terror insurance marketplace and evaluated the possible effects on insured parties and the economy if TRIA expires. Taken together, these reports show a sharply increasing ability of the private market to handle all but the most catastrophic terrorism losses.

⁴ For a complete discussion of the implications of ISO's research, see CFA's report, "The Terrorism Risk Insurance Act: Should it be Renewed?" at http://www.consumerfed.org/terrorism_insurance_report.pdf. The report was presented to the Senate Banking Committee at its hearing of May 18, 2004.

presented to the Senate Banking Committee at its hearing of May 18, 2004. ⁵ "Cat Bond Use on Rise, Says S&P," *National Underwriter* Online, March 20, 2006.

A. 2006 Report of the President's Working Group on Financial Markets

In this report issued in September of 2006, the Department of the Treasury found that insurers have allocated additional capacity to terrorism risk, prices have declined and purchase rates have increased.

- Terrorism risk insurance is much more available and affordable since the attacks of September 11th, even though insurer retentions have increased and federal assistance has been reduced over the life of the TRIA program. Insurer surpluses have increased and prices for terrorism risk have declined. As a result, the number of companies buying terrorism coverage has increased from 27 percent in 2003 to 58 percent in 2005. The primary reasons why a significant number of policyholders are still not choosing to purchase terrorism coverage are higher-than-desired costs and low perception of risk.
- These improvements in the marketplace have occurred because of better risk assessment and management, better risk modeling, an increase in reinsurance capacity and an improvement in the financial health of insurers.
- The amount of reinsurance available has increased since September 11th. Federally subsidized reinsurance has depressed private reinsurance availability "because it dilutes demand for private sector reinsurance."
- Insurers have more available capital to allocate and are choosing to use some of this additional capacity to terrorism risk.
- Group life coverage has remained available and prices have declined, even though it is not covered under TRIA. There is no reason to expect problems with the group life market if it is not included in TRIA in the future. The availability of catastrophic life reinsurance has increased and will likely improve further. Unlike property casualty insurers, group life companies appear not to have taken steps to improve their risk modeling techniques.
- Insurers have not generally provided terrorism coverage for chemical, nuclear, biological or radiation (CNBR) attacks, with the exception of state mandates for such coverage as worker's compensation, and are not likely to do so in the future. Although some insurance consumers have expressed interest in purchasing CNBR coverage but do not do so because of concerns about affordability and availability. CNBR reinsurance is mostly not available.

Although Congress did not ask the Department to make policy recommendations about the future of TRIA in this report, the unavoidable conclusion of this study is that expanding the program (to cover group life, for example) is not justified, renewing TRIA in its current form is unnecessary to meet the goals of the law and that only a sharp cutback in or the expiration of the program will allow private capacity for terrorism insurance to continue to significantly increase.

B. 2005 Department of the Treasury Assessment

On June 30, 2005, the Treasury Department issued their market assessment, as required in TRIA. The report found that TRIA had served its purpose and should not be extended "as-is." If TRIA were to be extended at all, the Department recommended that it should be sharply cut back. In delivering the report, Treasury Secretary Snow stated:

"While TRIA has been effective in achieving its temporary objectives, the economy is more robust today than when TRIA was enacted. GDP growth is up from 2.3 percent in 2002 to 3.9 percent in 2004 (fourth quarter over fourth quarter). Unemployment, which reached 6.0 percent in December 2002, is down to 5.1 percent in May 2005. Construction jobs, taking residential and nonresidential together, now stand at a record high 7.2 million. Extending TRIA would have little impact on the economy given its current strength.

"It is our view that continuation of the program in its current form is likely to hinder the further development of the insurance market by crowding out innovation and capacity building. Consistent with its original purpose as a temporary program scheduled to end on December 31, 2005, and the need to encourage further development of the private market, the Administration opposes extension of TRIA in its current form.

"Any extension of the program should recognize several key principles, including the temporary nature of the program, the rapid expansion of private market development (particularly for insurers and reinsurers to grow capacity), and the need to significantly reduce taxpayer exposure. The Administration would accept an extension only if it includes a significant increase to \$500 million of the event size that triggers coverage, increases the dollar deductibles and percentage co-payments, and eliminates from the program certain lines of insurance, such as Commercial Auto, General Liability, and other smaller lines, that are far less subject to aggregation risks and should be left to the private market."

The study made it very clear that the financially well-off insurance industry was receiving an overly generous and unnecessary taxpayer subsidy and that the law must be eliminated or reduced in order to foster the growth of the private market for terrorism insurance. The report also debunked the myth that the potential lack of terrorism coverage in 2001 and 2002 led to a slowdown in non-residential construction or that TRIA had been effective in increasing this construction since it took effect.⁶

⁶ "From our current perspective it appears that neither the potential lack of terror risk insurance nor a general economic downturn were responsible for weakness in nonresidential building activity. In any case, nonresidential building is only 2.2 percent of GDP, and commercial office construction only 12.2 percent of the nonresidential building total. When the economy is fragile, concerns over weakness in even very small sectors of the economy (nonresidential construction) can loom large…such concerns recede as the economy strengthens. Given the small size of nonresidential and commercial office construction, stimulating this sector (whether through TRIA or otherwise) would be neither effective nor warranted." U.S. Department of the Treasury, "Assessment: The Terrorism Risk Insurance Act of 2002," page 135.

C. 2005 Congressional Budget Office Study

The well-balanced Congressional Budget Office report of January 2005 analyzed how the market would be affected if TRIA expired:

- Terrorism premiums would likely rise for those buying insurance in high-risk situations.
- The number of businesses buying insurance would probably decrease. (Just over half of all businesses are currently purchasing terrorism coverage.) Such a decrease would mean more taxpayer involvement in a post-terrorism attack situation.
- Mitigation efforts would increase. Efforts to lower the risk of terrorism attacks or reduce their effects would be encouraged by the market charging actuarial rather than taxpayer-subsidized rates for terrorism insurance. Steps such as hiring guards and placing metal or explosives detectors at entrances to higher risk buildings would be encouraged by the expiration of TRIA.
- Private sector alternatives to TRIA would be encouraged if TRIA expired, such as reinsurance to replace the free TRIA coverage or the development of securitized responses, such as bonds similar to catastrophe bonds.
- The economy might be affected somewhat, but not as much as the insurers contend. CBO indicates that the analysis presented to the public through press releases sent out by the insurance industry overstates the potential costs to the economy if TRIA expired.
- The cost of insuring against terrorism would not change much for the nation. TRIA does not change the anticipated terrorism costs except, CBO states, to the extent it increases national costs because it undermines the incentives of insurers to insist on mitigation measures and insured parties to implement these measures in order to get lower premium charges. Not extending TRIA would merely shift roughly the same costs from taxpayers to private firms and insurers.
- There could be insurance market disruption if another large terrorism event occurs. CFA believes that Congress knows how to handle this sort of situation, given the success it had in stabilizing the insurance market after September 11, 2001 and during the riots in the nation's cities in the 1960s, for example.

CBO also listed the pros and cons of altering TRIA by requiring that insurers be charged actuarial (or above actuarial) premiums for the coverage that is provided:

- Charging premiums would result in more mitigation by insurance purchasers because increased premiums would encourage the development of discount plans for safety precautions taken by insured businesses.
- Charging premiums would encourage the private sector to grow, since the private sector cannot compete with the free reinsurance provided by the taxpayers under TRIA.

• Charging premiums might result in less terrorism coverage being purchased. This would mean more taxpayer involvement in a post-terrorism attack situation.

CBO summarizes their conclusions as follows:

"In sum, as the Congress considers whether to extend TRIA (and in what form), it is useful to consider what has changed in the two years since the law was enacted. The most significant development seems to be a growing sense that the terrorism threat to the United States will continue for the foreseeable future. That development suggests that the economy, especially the stock of physical capital, needs to be responsive to the prospective losses from terrorist attacks. For example, new construction might be designed, located, and built to withstand such attacks. Existing structures might need to be retrofitted with safety features. Those needs argue against extending the TRIA program in its current form, which subsidizes insurance and dampens incentives for mitigation activities.

"The macroeconomic costs of scaling back the federal subsidy for terrorism insurance are likely to be small. One reason is that the capacity of insurance companies to provide terrorism coverage has improved recently. Another reason is that TRIA does not lower the costs of terrorist attacks but rather partially shifts those costs from property owners to taxpayers. As noted above, total costs might be lower without TRIA. However, the gains in economic efficiency from allowing TRIA to expire could require a significant trade-off: without the TRIA program, an especially large loss from a terrorist attack would be likely to produce another episode of scarce coverage, rising prices, and uninsured assets." (Emphasis added.)

III. Industry Claims of Economic Disaster if TRIA Expires Are Invalid

A. The Terrorism Market in 2001 and 2002

The claims made by insurers and the real estate industry in 2001 as Congress was considering what to do about terrorism insurance after the September 11th attacks were extreme. In late 2001, insurers and some policyholders warned that a national crisis would ensue in early 2002 if no terrorism back up was put in place by Congress. Insurers claimed that the crisis would hit suddenly in 2002, since most reinsurance contracts would expire January 1, 2002.

The Consumer Federation of America initially supported legislation to provide a federal terror insurance back up, as long as insurers were required to pay back the taxpayer-supported reinsurance that was provided. However, Congress adjourned in late December 2001 without enacting terror insurance legislation. CFA took this position of support in part because the insurers were making a strong argument that if no program was in place by January 1, 2002, there would be significant problems in the insurance market leading to unavailability of insurance, banks calling loans, damage to the nation's economy and other dire consequences. Congress failed to act in 2001.

B. CFA Study of January 2002

Fearing that a crisis would develop immediately after reinsurance contracts expired on December 31, 2001 and new contracts took effect on January 1, 2002 without terrorism reinsurance back up for primary insurers, CFA undertook a major study of market conditions in late January 2002. To our surprise, CFA found that, contrary to the grim scenarios feared by many and predicted by the insurance industry, the failure of Congress to enact a terrorism insurance back up program had not caused major gaps in coverage or economic disruption in the nation. As a result, CFA changed its position and called upon Congress to enact narrower, targeted measures to provide terror back up only to the "target risks" and parts of the country (like New York City) that were still having trouble procuring terrorism insurance.⁷

The study CFA released in late January 2002 had five major conclusions:

- 1. The insurance industry was wealthy and overcapitalized.
- 2. High rates were a problem for mid-sized and larger firms.
- 3. The rate problem was caused by the classic turn in the economic cycle of the industry, sped up--but not caused by--terrorist attacks.
- 4. Banks were freely loaning money to the vast majority of businesses--if not all of them--regardless of the terrorism insurance situation in the nation.
- 5. There were no widespread economic problems related to the terrorism insurance situation.

C. <u>CFA Study of August 2002</u>

Insurers responded to CFA's report by saying that it would soon be apparent that the lack of terrorism reinsurance was having negative consequences as policy renewals took place throughout the year. This was a change from their earlier prediction so we waited to study the situation until well after at least half of the policies in the nation had been renewed (i.e., after July 1, 2002). By August, at least 80 percent of the policies in the nation had been renewed without terrorism reinsurance coverage. CFA's August report on the terrorism insurance marketplace had three significant findings. We report these findings here in great detail since we anticipate that insurers will make identical claims of dire consequences if TRIA is not renewed at the end of 2007.⁸

1. No General Terrorism Insurance Crisis Existed in 2002

CFA found that a broad-based terrorism insurance crisis did not exist as of August 2002. There were reports of problems in some areas of the nation (New York City and Chicago were mentioned as problem spots by some reinsurers), but most of the nation had not had significant difficulty finding coverage. Moreover, the price had dropped for stand-alone terrorism insurance, although it was still expensive.

⁷ "How the Lack of Federal Back Up for Terrorism Insurance Has Affected Insurers and Consumers: An Analysis of Market Conditions and Policy Implications," Consumer Federation of America, January 23, 2002.

⁸ "How the Lack of Federal Back Up for Terrorism Insurance Has Affected Insurers and Consumers: An Update," Consumer Federation of America, August 22, 2002, <u>http://www.consumerfed.org/pdfs/terror_insurance_report.pdf</u>.

Below is a sampling of contemporaneous news stories that demonstrate that coverage was often available and prices were coming down:

Terrorism coverage, which was unobtainable immediately after the September attacks, is becoming more widely available and in larger amounts. Premiums are falling as more insurers enter the market. So what of the dire predictions?

New York Times, February 27, 2002

A growing number of insurers are beginning to offer terrorism insurance to U.S. businesses, a development that has begun to lower the cost of such coverage while at the same time casting doubts on the need for a government-sponsored terrorism-insurance solution...

Wall Street Journal, April 15, 2002

Terrorism insurance isn't only available, the price of it has fallen in the last six months, according to an executive with American International Group's new Lloyd's syndicate. BestWire, April 16, 2002

Last fall, insurers were offering dire predictions that unless Congress stepped in quickly, the construction industry would all but come to a halt because builders and owners wouldn't have insurance against terrorist attacks. For thousands of companies, protection against terrorism was going to expire on January 1, and the industry wasn't rushing to renew. Well, it's May. The sky hasn't fallen.

Chicago Tribune, May 1, 2002

In the seven months following Sept. 11, the market has stabilized, more capacity has become available, and prices have dropped, sources agree. "The market has settled down and is obviously more comfortable with the type of risk that it's seeing, the cover that's being offered, and the pricing," said Simon Low, divisional underwriter for the war and political risk department at Wellington Underwriting, a Lloyd's managing agency. National Underwriter, May 6, 2002

The world's largest commercial lines insurer, AIG, asked the federal government not to offer airlines war and terrorism insurance any more since, as the CEO Mr. Greenburg put it, "We, as taxpayers, don't want to compete with our own government for business that the commercial sector can underwrite."

New York Times, February 26, 2002

Hard markets are extremely rare. But the moment that terrorism brought down the World Trade Center towers, it was obvious that insurance prices would jump. Capitalists react at such moments...At first, after Sept. 11, it looked as if both primary insurers and their reinsurers would, to the extent possible, flee from covering any losses terrorism might cause in the future. But that hasn't happened. Said Donald Kramer, a vice chairman of ACE, in late April: "Is terrorism insurable? Everybody's said no. Yet everybody's coming out with terrorism products." ...It's uncommon for insurers to spell out the details of their terrorism coverage. But in the 2001 Berkshire Hathaway annual report, Warren Buffett gave some facts about four contracts exposing Berkshire to terrorism risks. One new property catastrophe policy that Berkshire has taken on, for example, leaves it providing "significant coverage" on Chicago's Sears Tower once losses there pass a threshold of \$500 million. In another instance of terrorism tolerance, Bermuda's RenaissanceRe, a master at using sophisticated simulation models to write natural-

disaster catastrophe reinsurance, has put the models to use in filling, at prices that have soared, today's demand for workers' comp catastrophe reinsurance. When they can get terrorism out of their minds, P&C insurers are loving the market they're in right now. <u>Fortune</u>, June 10, 2002

Discussing the state of reinsurance markets at the annual conference of the Inland Marine Underwriters Assn. earlier this month in Oak Brook, Ill., Vincent D. Liotta, managing director at Guy Carpenter & Co. Inc., said prices are "dramatically dropping" for terrorism reinsurance. Mr. Liotta, who is head of the marine and aviation department at the New York-based reinsurance brokerage, said capacity is readily available for terrorism reinsurance, with coverage available on an excess-of-loss and pro rata basis, as well as on an annual aggregate-of-liability basis. The principal markets for terrorism reinsurance are Bermuda and London, Mr. Liotta said, and available coverage includes reinsurance for biological and chemical attacks.

Business Insurance, June 17, 2002

2. The Capacity to Write Insurance in the Wake of the Terrorist Attacks Had Increased

One of the concerns expressed when the terrorist attacks occurred was that the drain on capital in the insurance industry might adversely impact insurers. CFA found that the insurance industry continued to be overcapitalized. Year-end 2001 data indicates that net premium written in 2001 was \$324.0 billion and surplus at year-end was \$289.6 billion.⁹ This was an ultra-safe premium to surplus ratio of 1.1 to 1.¹⁰ We predicted that: "This continues to be a rich industry which, given the massive cyclical price jump they have enjoyed since late 2000, will be getting even richer."

The below excerpts from various news articles from that time period illustrate this positive trend:

Bermuda is once again the hub of renewed insurance activity as a second wave of new insurers and reinsurers landed on its shores following the Sept. 11 terrorism, according to the cover story, "Bermuda Bound," in the March issue of Best's Review. Within weeks of Sept. 11, Marsh & McLennan formed Axis Specialty, through its private equity subsidiary MMC Capital, and Bermuda-based RenaissanceRe Holdings Ltd. started DaVinci Reinsurance to address the industry's capacity shortage. In all, nine new insurers have moved into Bermuda since the terrorist attacks. The other seven are Allied World Assurance, Endurance Specialty Insurance, Arch Reinsurance, Montpelier Reinsurance, Goshawk Reinsurance, Olympus Reinsurance and Queens Island Reinsurance. Best Wire, March 1, 2002

"My observation would be that, in seven months post 9/11 the insurance market has done pretty well" with regards to providing capacity, said Stephen Ashwell, war, terrorism and political violence underwriter at Syndicate 33, which is managed by Hiscox plc, a Lloyd's managing agency. For a fairly innocuous risk, a buyer could get between \$500 million and \$1 billion of standalone terrorism coverage placed in the global insurance marketplace, he said, although he emphasized there are clearly aggregation issues. "The

⁹ Industry Financial Results, Insurance Services Office, June 28, 2002.

¹⁰ The proper target leverage ratio is 2 to 1, according to the National Association of Insurance Commissioners (NAIC.) A 3 to 1 ratio is considered to be a sign of instability for an insurer.

worldwide capacity probably now is approaching \$1 billion [for one risk]," said Tom Bartleet, executive director in global property/casualty for Willis Ltd. in London. "It's theoretically possible," to put together a program with \$1 billion of coverage, although the ability to do so "relies on the industry, the location, the accumulations around it and the price you're prepared to pay." In the seven months following Sept. 11, the market has stabilized, more capacity has become available, and prices have dropped, sources agree. "The market has settled down and is obviously more comfortable with the type of risk that it's seeing, the cover that's being offered, and the pricing," said Simon Low, divisional underwriter for the war and political risk department at Wellington Underwriting, a Lloyd's managing agency.

National Underwriter, May 6, 2002

Chances for passage of a federal terrorism reinsurance program are hard to judge, but failure to pass it would not have an adverse effect on his brokerage firm, the head of Marsh [Marsh and McLennan, the world's largest insurance broker] said today during an insurance conference in New York...he said failure to pass such a plan would not have great implication for his company. Terrorism coverage is available on a limited basis. Mr. Sinnott said the firm can write coverage of up to \$300-to-\$400 million. But for clients who are considered targets of terrorism, such as high-rise buildings, it can "price itself out of most client's view," Mr. Sinnott observed.

National Underwriter, June 5, 2002

Fortunately for buyers, the immediate post-Sept. 11 situation for terrorism coverage appears to be easing somewhat as new players enter the field. Business Insurance, July 8, 2002

Terrorism coverage, a huge concern for ceding insurers since its exclusion from most contracts last year, is now reappearing in limited forms, but with continuing exclusion of nuclear, chemical and biological terror risks, reinsurers and brokers say. On the plus side, the post-Sept. 11 chaos that characterized the Jan. 1 renewal market has ended and renewals are being completed smoothly. In most cases, capacity is available to complete programs where reinsurers are satisfied with pricing, observers report.

Business Insurance, July 8, 2002

3. Terrorism Coverage Was Available in Most Cases. Even Hard to Place Policies Were Being Written.

The key problem CFA found at the time was limited to very large properties (in excess of the available \$500 million to \$1 billion stand alone coverage), particularly in very large cities (New York, Washington and Chicago). This problem seemed to be restricted to the areas with the heaviest concentration of risk and therefore the most reluctance by underwriters to fully cover all risks that applied.

But even very hard-to-place risks were finding coverage, as these contemporaneous articles indicated:

Construction contractors for years have turned to the surplus lines market for liability coverage.... Now, even very large commercial construction project accounts are seeking coverage through wholesalers, noted Swett and Crawford's Mr. Hartoch. "We are doing some huge ones," he said.

Business Insurance, August 19, 2002

The ground zero cleanup and construction project at the World Trade Center site is covered in a "wrap up" policy issued by Liberty Mutual. BestWire, January 24, 2002

Captive insurance companies are forming to cover terrorism, for instance for construction trades.

National Underwriter, January 31, 2002

U.S. airlines are planning to set up their own insurance company as a way of covering their big-ticket liability exposures in the wake of Sept. 11, sources said Monday. <u>Reuters</u>, February 11, 2002

Simon Property Group, Inc. announced today that it has purchased two stand-alone policies of terrorism insurance, each with \$100,000,000 aggregate limits. The first policy will insure Mall of America in Bloomington, Minnesota against damage incurred from acts of terrorism. The second policy will insure the remainder of Simon's shopping center portfolio against similar perils. The policies were purchased from Lexington Insurance Company, a subsidiary of American International Group..."We are pleased that we were able to successfully negotiate an acceptable premium for terrorism insurance with Lexington Insurance Company," said David Simon, the company's chief executive officer.

First Call Newswire, March 27, 2002

"Even with insurance expenses increasing on average 30%, it still, in most cases, represents only about 1% to 3% of a property's expenses. This addition to overall expenses, by itself, will not in most cases make a dramatic difference in debt-service coverage," said Roy Chun, a managing director in Standard & Poor's surveillance group. "Standard & Poor's has not yet had to downgrade a transaction due to rising property and casualty insurance premiums," he said. "Rated REITs have also reported material increases in property and casualty insurance costs," added Lisa Sarajian, managing director of Standard & Poor's REIT group. "But these costs have risen during a time when other operating costs have fallen, which has helped to cushion the impact," said Ms. Sarajian. Thus, there has not yet been any significant impact to the operating cash flow of REITs due to rising insurance premiums.

National Underwriter, May 16, 2002

Even in New York, the picture has improved sharply from the immediate aftermath of Sept. 11, when insurers simply refused to provide coverage for terrorist attacks. "It is available, for the most part, at a price," said Walter L. Harris, the president of Tanenbaum-Harber, a brokerage firm providing coverage for big New York City buildings."

New York Times, June 11, 2002

Fitch Ratings has affirmed and removed from Rating Watch Negative GS Mortgage Securities Corp II, series 2001-LIB, classes A-1 (\$58.4 million) and A-2 (\$186.9 million) and X (interest only), rated 'AAA'. Fitch also affirms and removes from Rating Watch Negative the class B certificates (\$50.8 million), rated 'A'. The four classes were placed on Rating Watch Negative on June 3, 2002 in connection with 12 other CMBS deals. Fitch has been in contact with ORIX Real Estate Capital Markets, LLC, the master and special servicer of this transaction, and the sponsor of the loan, Brookfield Properties, with regard to the terrorism insurance policies specific to One Liberty Plaza and other properties covered under Brookfield's terrorism insurance policies...After this review, Fitch believes the current insurance policies provide sufficient coverage for these certificates.

Businesswire, June 12, 2002

Fitch Ratings has affirmed and removed from Rating Watch Negative 1345 Avenue of the Americas Trust, classes A-1 (\$40.8 million), A-2 (\$233.3 million), and X (interest only), all currently rated 'AAA'...The three classes were placed on Rating Watch Negative alert on June 3, 2002 in connection with 12 other CMBS deals. Fitch has been in contact with Wells Fargo Bank, N.A., the master and special servicer for this transaction, with regard to the terrorism insurance policies specific to 1345 Avenue of the Americas and other properties covered under the borrower's terrorism insurance policies...After this review, Fitch believes the current insurance policies provide sufficient coverage for these certificates.

Businesswire, June 13, 2002

D. <u>Claims that Cutting TRIA Back Sharply to Protect Taxpayers Will Result in</u> <u>Economic Chaos Are Not Justified</u>

As the statements below illustrate, insurers predicted dire economic consequences if TRIA was not renewed by Congress in 2005:

"The American economy is already being adversely affected by the anticipated year-end expiration of TRIA. If we want to avoid a repeat of the near-paralysis of major construction and interruption of other business activity which we experienced in 2001-2002 before TRIA was in place, then Congress needs to act well in advance of year-end."¹¹

The end of TRIA "… will, in turn, have a severe, negative effect on the national economy, including job loss, stalled commercial transactions and delayed construction project."¹²

"U.S. gross domestic product may be \$53 billion (0.4 percent) lower, household net worth may fall \$512 billion (0.9 percent) and roughly 326,000 (0.2 percent) fewer jobs may be created because of the economic drag produced by the lack of a federal terrorism insurance backstop."¹³

Despite the Department of the Treasury's unequivocal rejection of the contention that the lack of Federal terrorism insurance did or would in the future adversely affect building

¹¹ Statement of Robert J. Lowe on behalf of the Coalition to Insure Against Terrorism, the Real Estate Round Table and the United States Chamber of Commerce, United States Senate Committee on Banking, Housing and Urban Affairs, April 14, 2005.

¹² Statement by Brian Duperreault, Chairman, ACE Limited on behalf of the American Insurance Association, United States Senate Committee on Banking, Housing and Urban Affairs, Hearing on "Oversight of the Terrorism Risk Insurance Program" April 14, 2005.

¹³ "The Economic Effects of Federal Participation in Terrorism Risk," a report commissioned by the American Insurance Association, Financial Services Roundtable, National Association of Mutual Insurance Companies, National Council on Compensation Insurance, Property Casualty Insurers Association of America and the Reinsurance Association of America, as reported in the *National Underwriter*, September 16, 2004.

construction and the overall economy (see footnote 7,) insurers continue to make such claims.¹⁴ But if the terrorism reinsurance "gap" in 2002 taught us anything, it was that the nation quickly adjusted to the terrorism insurance shortage and the private market found ways to provide most of the needed coverage. In 2002, the insurance industry was in the early stages of steep price increases and general insurance shortages, which are typical of the hard market phase of the insurance cycle that had begun in early 2001 and was exacerbated by the September 11th attacks. In 2007, the industry is in a much better financial position. It has record reserves, as well as virtually unprecedented profits and retained earnings. If this industry could adjust to a lack of terrorism reinsurance in 2002, it certainly can handle a cutback in 2008. If terrorism insurance premium charges increase in the wake of TRIA's limitation, policyholders are in a good position to handle these increases because overall insurance rates have fallen consistently for two years.

IV. <u>Recommendations</u>

A. Convert TRIA to Cover only Catastrophic Terrorism Insurance Events. As the studies cited above demonstrate, property casualty insurers have the financial resources to cover terrorism losses of a far greater magnitude than they must bear under the current TRIA program. Moreover, market capacity to offer terror coverage is growing and rates are declining, despite the fact that insurer retentions under TRIA have been increasing. However, very little coverage yet exists for CNBR attacks. CFA recommends that Congress convert TRIA to a program that would cover truly catastrophic terrorism attacks of all types, including CNBR events. Such a program should cover all losses of between \$100 and \$200 billion and mandate coverage for all events, including CNBR losses. If losses exceed \$200 billion, Congress would have to mandate additional measures, as it must do under the current program if losses exceed \$100 billion. Above \$100 billion in losses, the federal government should pay for 90 percent of losses. For losses of less than \$100 billion,¹⁵ normal tax considerations apply, which means that insurers can write off 35 percent of losses. This means that insurers would pay \$65 billion for \$100 billion in losses, while taxpayers would pay \$35 billion. Congress should also authorize insurers to create a national insurance pool under the regulatory oversight of the National Association of Insurance Commissioners (NAIC). All property-casualty insurers who underwrite covered lines of insurance would be required to participate in the pool, in order to spread the costs of terror losses across the industry. Such a pool would help protect smaller insurers from overexposure because of geographic concentration of risk, for example. Insurers would be required to make terror coverage available. Congress should require NAIC to establish standards for the creation and maintenance of the pool to assure that the pool functions in a manner that is transparent to the

¹⁴ "Allowing TRIA to expire would leave many … businesses without proper insurance coverage. This uncertainty would undermine economic expansion and job growth from the Heartland to the nation's urban centers." June Traina Holmes, Interim CEO, Property Casualty Insurers Association of America, Letter to the Editor, <u>Wall Street Journal</u>, October 30, 2006, <u>www.pciaa.net</u>.
¹⁵ It is clearly within the financial grasp of property casualty insurers to cover an initial \$100 billion in losses, or \$65

¹⁵ It is clearly within the financial grasp of property casualty insurers to cover an initial \$100 billion in losses, or \$65 after taxes. Insurer retentions under TRIA right now are about \$30 billion, plus an additional 15 percent of losses. The President's Working Group on Financial Markets estimates in their report (page 26) that there is presently about \$6-\$8 billion in terrorism reinsurance capacity and \$3-\$4 billion in private capital from sources like hedge funds. As this demand for reinsurance and private capital will undoubtedly increase if TRIA coverage is reduced, it is quite conservative to assume that at least \$10 billion in reinsurance and \$5 billion in private or securitized capital would be available. Thus, property casualty insurers would only have to fill a "gap" of about \$20 billion under this program, which is just over 3 percent of the industry's current \$600 billion surplus.

public and fair to all insurers, particularly small insurers. For example, NAIC would have to ensure that retentions are set that are reasonable for both small and large insurance companies and that the public has the opportunity to have input in the rules that govern the pool.

- B. <u>Require Insurers to Pay a Premium for Coverage</u>. As mentioned above, the current subsidy that taxpayers have provide under the TRIA program is at least \$3.7 billion dollars. There is no reason why taxpayers should not be reimbursed for the value of the reinsurance they are providing to this affluent industry. The Department of Treasury should require insurers to pay premiums that are actuarially sound, if not a little higher. Requiring insurers to pay rates that are slightly higher than estimated, will, as CBO noted, encourage private insurance mechanisms to quickly compete by offering lower rates. It will also encourage mitigation efforts by insurers and policyholders.
- C. <u>Do Not Add Group Life Coverage to TRIA.</u> There is no meaningful evidence that justifies expanding TRIA to cover group life insurance. The Treasury Department has twice rejected expanding TRIA to include group life. As the Treasury Department reported in the report of the President's Working Group on Financial Markets, group life coverage has been and is expected to continue to be widely available at rates that have been declining, despite the lack of TRIA coverage. This is because the group life market is so competitive.¹⁶ Even the National Association of Insurance Commissioners, a group well known to be very industry-friendly and particularly concerned about solvency and any possibility of undue risk, has refused to allow group life exclusions. A major reason that both the Treasury Department and NAIC have rejected the appeals of life insurers for relief is that these insurers have not attempted all meaningful measures to spread their risk privately. CFA has not received a single complaint from a consumer or business indicating that there is a problem in the life insurance market. Since there are no exclusions allowed by the NAIC, we would likely be hearing about rising costs if they were occurring.
- D. <u>Carefully Consider Further Reducing Lines of Insurance Covered by TRIA for Which There</u> would Likely be Few Terrorism Losses. Lines of insurance such as fidelity, boiler and machinery, and general liability, for example, generally have risks with low exposure to terrorism threat that spread throughout the nation.
- E. <u>If TRIA is Renewed, Keep it Truly Temporary.</u> Extending TRIA permanently, or for more than five years, would freeze the program in time, inhibiting the further ability of the private market to expand and preventing Congress from adjusting the program as market conditions change. This would be a major error. If we have learned anything about the terrorism insurance marketplace since September 11th, it is that developments that were once thought to be highly unlikely can occur with startling speed. For example, in a few short years, the property-casualty insurance industry has developed into a financial tiger with record profits and surpluses and virtually unparalleled financial capacity to handle terrorism losses.

¹⁶ Terrorism Risk Insurance: Report of the President's Working Group on Financial Markets, September 2006, pages 65-66.

Americans for Insurance Reform Center for Insurance Research Center for Economic Justice Center for Justice and Democracy Consumer Federation of America Consumers Union Foundation for Taxpayer and Consumer Rights United Policyholders

Property/Casualty Insurance in 2007: Overpriced Insurance, Underpaid Claims, Declining Losses and Unjustified Profits

January 8, 2007

J. Robert Hunter Director of Insurance Consumer Federation of America 1620 I Street, NW; Suite 200 Washington, D.C. 20006 202-387-6121 *Americans for Insurance Reform* is a coalition of over 100 public interest groups from around the country working to increase accountability and oversight of insurance industry practices.

The Center for Economic Justice (CEJ) is a 501(c)(3) advocacy and education center dedicated to representing the interests of low-income and minority consumers as a class on economic justice issues. CEJ's work focuses on administrative advocacy on insurance, utilities, and credit; the tools necessary for the poor to pull themselves out of poverty.

The Center for Insurance Research, based in Cambridge, Massachusetts, provides an independent voice for reform in debates about insurance, banks, financial services companies and related public policy issues around the nation. CIR focuses on national and state issues of insurance and financial services regulation in a range of areas including: mutual conversions, health care, illegal discrimination, insurance accessibility, cost reduction, quality assurance, disclosure, corporate and regulatory accountability.

Center for Justice & Democracy is a national consumer organization working to educate the public about the importance of the civil justice system.

Consumer Federation of America (CFA) is a non-profit association of 300 consumer groups, with a combined membership of more than 50 million people. CFA was founded in 1968 to advance the consumer's interest through advocacy and education.

Consumers Union is a nonprofit membership organization chartered in 1936 under the laws of the State of New York to provide consumers with information, education, and counsel about goods, services, health and personal finance; and to initiate and cooperate with individual and group efforts to maintain and enhance the quality of life for consumers. Consumers Union's income is solely derived form the sale of Consumer Reports, its other publications and services, and from noncommercial contributions, grants, and fees. In addition to reports on Consumers Union's own product testing, Consumer Reports with approximately 5 million paid circulation, regularly carries articles on health, product safety, marketplace economics, and legislative, judicial, and regulatory actions which affect consumer welfare. Consumers Union's publications and services carry no outside advertising and receive no commercial support.

The Foundation for Taxpayer and Consumer Rights is a national leader on issues related to insurance, healthcare, energy and political reform. The nonprofit, nonpartisan organization is based in Santa Monica, California.

United Policyholders ("UP") is a not-for-profit corporation founded in 1991 as an educational resource for the public on insurance issues and insurance consumer rights. UP monitors the insurance sector, works with public officials, has a nationwide network of volunteers and affiliate organizations, publishes written materials, files amicus briefs in cases involving coverage and claim disputes and is a general information clearinghouse on consumer issues related to commercial and personal lines insurance products. UP provides disaster aid to property owners across the U.S. via educational activities designed to illuminate and demystify the claim process.

THE PERCEPTION CULTIVATED BY INSURERS: PROPERTY CASUALTY INSURANCE IS A HIGH-RISK BUSINESS THAT IS FINANCIALLY THREATENED BY CATASTROPHIC WEATHER AND TERRORIST EVENTS

For policymakers and Americans who do not pay close attention to insurance markets, it would be easy to assume that the property/casualty insurance industry is in financial peril because of the risk inherent in offering insurance in a world where weather events and terrorism attacks seem to be more frequent and more catastrophic. After all, in recent years, insurers have had to pay claims for the losses associated with the September 11th terrorist attacks and several of the most destructive hurricanes in U.S. history.

It is not surprising therefore, that when insurance companies petition Congress for federal assistance in covering terrorism or natural catastrophe losses, Senators and Representatives are often inclined to believe that such assistance may be necessary. When coastal states (including California, in the case of earthquakes) are asked to create risk pools so that insurers have a place to steer higher risk consumers, state regulators and legislators often agree that the industry is not in a financial position to cover such risk. When insurers sharply boost premiums on the coasts, increase deductibles, refuse to renew policies or otherwise cut back coverage, policymakers often accept these steps as necessary to help the property/casualty insurance business meet the huge challenges it faces in a risky world filled with dangers that it cannot adequately measure. Many states have also been compliant when asked by insurers to reduce consumer protections in response to higher risks that insurers claim to face, such as a supposed rush by Americans to settle in coastal areas that are more dangerous.¹⁷

The perception, then, is that insurance has become an inherently unstable business that generates profits insufficient to compensate for the extraordinarily high risk that insurers face.

THE REALITY: LOW RISK AND UNJUSTIFIABLY HIGH PROFITS

The financial reality of the property/casualty insurance industry couldn't be more different than the carefully cultivated perception fostered by insurers. Insurers are paying out lower claims, charging higher premiums, reaping greater profits, and are more financially solid than at almost any time in history. Moreover, insurers are poised to continue to reap hefty profits for years.

Measuring the Financial Strength of the Property/Casualty Insurance Industry

The financial strength of the insurance industry is typically measured by the size of the

¹⁷ "...The risks keep rising because...people continue to flock to places that are exposed to catastrophe," Edward M. Liddy, Chief Executive Officer of Allstate Insurance, in "The New Deal – Insurers Learn to Pinpoint Risks – and Avoid Them," <u>Los Angeles Times</u>, November 28, 2006.

policyholder surplus ("surplus") that it holds. Surplus is the balance sheet difference between the assets the insurers have and the liabilities insurers maintain. The key measure of solidity most analysts evaluate is the ratio of net premiums written ("net" means net of reinsurance) to surplus. "Premiums written" represents the value of premiums that policyholders pay to insurers. Premiums are a measure of the risk that insurers face, since premiums are made by actuaries as an estimate of the financial exposure, or risk, the insurer faces. Deducting the value of reinsurance from this premium amount reflects the fact that reinsurance diminishes an insurer's exposure. If an insurer makes an error in properly setting premium amounts, the surplus is available to cover the error should the error be on the low side of the actual risk observed as time passes. The ratio of net premiums written to surplus shows the riskiness of the venture. The higher the ratio, the greater the risk of experiencing a loss. For instance, if the insurer had \$1,000 of premium and only \$10 of surplus (a ratio of 10 to 1), a ten percent error in pricing the risk would bankrupt the insurer. If the insurer has \$1,000 of surplus (a 1 to 1 ratio), the error in pricing would have to be equal to 100 percent of the premium to bankrupt the insurer. Regulators have historically frowned upon ratios greater than 3 to 1.

Insurer profits are assessed using several methods. First is the pure loss ratio. This is the percentage of the premium dollar that is or will be paid out to policyholders and other claimants as benefits after an insured event occurs. (Some of these losses remain held in reserve by insurers for future pay out.¹⁸) Another method of evaluating profitability is the loss and loss adjustment expense (LAE) ratio, which adds the cost of adjusting claims to the ratio. A third measure is the combined ratio, which includes all additional expenses (called "underwriting expenses") such as commissions and overhead to the loss and LAE. This figure shows how profitable the insurance venture was compared to the premiums collected, but excludes investment income that insurer's earn, which is very significant in some lines of insurance. Investment income derives from the investment "float" that is earned between the time premiums are paid to the insurer and when the insurer pays out losses. In some lines of insurance, such as fire insurance, this period is relatively brief, so the investment income earned is relatively small. In other lines, such as medical malpractice, the float exists for long periods of time, so the investment income is large. Profit can also be expressed in dollar terms. The final, overall profit, is called "net income" and includes federal taxes incurred.

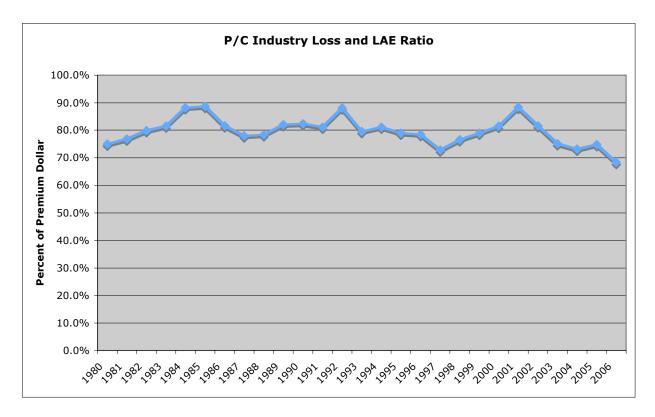
Addendum A details 25 years of key profit, loss and surplus data for the property/casualty insurance industry. It reveals how remarkable recent profits are, despite hurricane and terrorist activity. Addendum B cites 20 years of data for the top ten property/casualty insurer groups, including the top stock company results for the first nine months of 2006. The following findings are apparent from this aggregate data:

• A.M Best's estimate of the full year combined ratio in 2006 is 93.3 percent. The Insurance Information Institute (III) estimates this ratio at 94.3 percent. ¹⁹ The higher number will be used for the purposes of this analysis. If underwriting expenses

¹⁸ "Incurred losses" include paid losses plus reserves for known claims and even for unknown claims, called "incurred bur not reported" or IBNR reserves. Paid losses only include what was actually paid out. The profit figures discussed in this report are based upon incurred losses, including all reserves.

² Earlybird Forecast 2007, Insurance Information Institute, December 21, 2006.

(including policyholder dividends) hold at the 2005 level of 26.0 percent, ²⁰ the loss and LAE ratio for 2006 will be 68.3 percent, the lowest ratio recorded since at least 1980. III itself says that the combined ratio is likely to be the lowest recorded in 51 years.²¹ Astonishingly, if the 2005 LAE is observed in 2006, (13.1 percent)²², the incurred losses would be 55.2 percent of premiums. This means that the property/casualty insurance industry is delivering only 55 percent of the premiums to claimants for every premium dollar paid, a very inefficient delivery of benefits to Americans. The loss and LAE ratio for the last 27 years, with its lowest point in 2006, follows:



- Using the operating ratio and reported results for the first nine-month of 2006,²³ pre-tax operating income is an estimated at \$82.8 billion; a record high by a wide margin. The previous high was \$47.3 billion in 2005, so the new record will shatter the old by \$35.5 billion or 75.1 percent.
- Looking at the individual company data:
 - (a) American International Group's loss ratio in 2006 for nine months is 50.9 percent, the lowest since at least 1987. The 1987 to 2004 average ratio was 68.7 percent. The 2006 loss ratio is almost 20 points below the insurer's long-term average. AIG is barely paying out half of the premiums it receives in benefits.

²⁰ <u>Aggregates and Averages</u>, A. M. Best and Co., 2006 Edition.

²¹ Earlybird Forecast 2007, Insurance Information Institute, December 21, 2006.

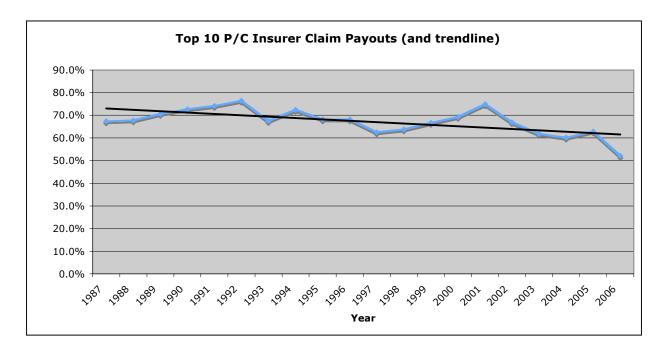
²² Aggregates and Averages, A. M. Best and Co., 2006 Edition.

²³ <u>2006 – First Nine Month's Results</u>, Insurance Information Institute, December 27, 2006.

- (b) Allstate Insurance Group's loss ratio in 2006 for nine months is 43.5 percent, the lowest since at least 1987. This information is shocking given Allstate's moves to non-renew policies for tens of thousands of consumers in coastal states from Maine to Texas, especially in Florida, Mississippi and Louisiana. Allstate has also made very prominent efforts to convince Congress to provide a federal taxpayer subsidy for catastrophe coverage. The 1987 to 2004 average ratio was 66.8 percent. The 2006 loss ratio is more than 20 points below the long-term average. Paying out such a low percentage of premium (43.5 percent) to Allstate policyholders is simply not justifiable.
- (c) St. Paul/Traveler's Group's loss ratio in 2006 for nine months is 46.8 percent, the lowest since at least 1987. The 1987 to 2004 average ratio was 65.4 percent. The 2006 loss ratio is almost 20 points below the long-term average.
- (d) Berkshire Hathaway Insurance Group's loss ratio in 2006 for nine months is 56.1 percent, the lowest since at least 1987. The 1987 to 2004 average ratio was 75.6 percent. The 2006 loss ratio is almost 20 points below the long-term average.
- (e) Progressive Insurance Group's loss ratio in 2006 for nine months is 53.1 percent. Since 1987, Progressive had a loss ratio lower than this only once, in 2004 (at 51.9 percent.) The 1987 to 2004 average ratio was 55.8 percent, a meager pay out ratio over such a long period of time indicating that policies are significantly overpriced. The 2006 loss ratio is only 3 points below this extremely low long-term payout average.
- (f) Hartford Insurance Group's (Hartford) loss ratio in 2006 for nine months is 53.2 percent, the lowest since at least 1987. The 1987 to 2004 average ratio was 65.0 percent. The 2006 loss ratio is more than 10 points below the long-term average.

By any measure, 2006 profits are excessive. The astonishingly low loss ratios reported above mean that consumers are receiving record low payouts for their premium dollars as insurers reap unprecedented profits. The average loss ratio for nine months of 2006 for the top six stock companies in the top ten-company list (mutuals do not supply quarterly info) is 50.6 percent. Moreover, as is obvious in the below graph, the trend in payouts is sharply down over the last twenty years, a period during most state insurance regulators have allowed consumer protections to erode significantly.²⁴

²⁴ CFA tested this drop in benefits related to premiums to see if it could be attributed to a drop in investment income. Over the time frame studied, there was a three percent drop in investment income. Since insurers typically reflect about half of investment income in prices, CFA believes that the drop in investment income accounts for only 1.5 points of the 15 point drop. That is, investment income explains only about one-tenth of the drop in benefit payouts to consumers per dollar expended in insurance premium.



It is truly inappropriate for property/casualty insurers to be delivering only half of their premium back to policyholders as benefits.²⁵

Mutual companies, which do not issue quarterly reports and therefore are not included in the data for 2006 tend to report somewhat higher loss data. The overall loss ratio for the mutual companies is likely to be about 5 percent higher than the stock companies, based on the long-term averages shown on the spreadsheet attached as Addendum B. Thus, the overall average payout should be about 53 percent, the figure used for 2006 in the above graph.

INSURANCE RISK DOES NOT JUSTIFY EXCESSIVE RETURNS

The common wisdom perpetuated by the insurance industry is that primary insurers need high profits to cover losses in a very risky sector of the economy. Insurers also claim that their shareholders should receive greater returns given the investment risk they assume. For example, the Insurance Information Institute says that, "considering the tremendous risk assumed by investors who back major insurance and reinsurance companies, the returns in most years are woefully inadequate," complaining that insurers in 2006 will just about match the 15 percent return on equity of the Fortune 500 "for just the second time in many years."²⁶ It is possible that reinsurance companies assume higher-than-average industry risk but this is certainly not true for the primary market. In fact, primary insurers have succeeded in eliminating or shifting most of their risk.

²⁵ Insurers contend that the loss adjustment expense is a benefit to consumers. Obviously, this is a "benefit" that does not go to the consumer or repair cars, doctor bills, etc. But even the loss and LAE ratio itself is at a record low for many decades, at under 70 percent, as shown in the chart in Addendum A.

²⁶ Earlybird Forecast 2007, Insurance Information Institute, December 21, 2006.

If one owns a property/casualty insurance company stock, one has, with few exceptions, bought into a low-risk business, lower in risk that the market in general. This is shown in ValueLine statistics, which assess the riskiness of particular stocks. One key measure is the stock's Beta, which is the sensitivity of a stock's returns to the returns a particular market index, such as the Standard and Poors 500. A beta between 0 and 1 represents a low-volatility investment, such as most utility stocks. A Beta equal to 1 matches the index, such as the returns yielded by an S&P index fund. A Beta greater than 1 is anything more volatile than average, such as most "small cap" funds.

Another measure of a shareholder's risk is the Financial Safety Index, with a range of 1 to 5, 1 being safest and 5 being least safe; 3 is an average risk.

A third measure is the Stock Price Stability assessment, reported in five percentile intervals with 5 signifying the lowest stability and 100 the highest stability. 50 is average stability.

Consider Allstate. At the same time the company has taken draconian steps to sharply raise premiums and/or cutback coverage for many homeowners in coastal areas, it has presented shareholders with very low risk:²⁷ Beta = 0.90; Financial Safety = 1, and Stock Price Stability = 95.

ValueLine posts results for 26 property/casualty insurers.²⁸ The simple averages for these carriers are: Beta = 0.97; Financial Safety = 2.4, and Stock Price Stability = 83.

By all three measures, property/casualty insurance stocks are of below-average risk, safer than buying an S&P 500 index fund. Therefore, long-term below-average returns for insurers should be expected given the low-risk nature of this investment. The low returns demonstrate that the capital market is performing efficiently by awarding below-average returns to a below-average risk industry.

Another measure of how property/casualty insurers have insulated themselves from risk is the extraordinary profits they have earned in recent years. In 2004, insurers posted their largest dollar net (after tax) profit in history (\$40.5 billion) despite the fact that four major hurricanes caused significant damage in Florida. Insurers achieved another record of \$48.8 billion in 2005, despite the unprecedented losses caused by hurricanes Katrina, Rita, and Wilma. 2006 profits are the highest yet because of low hurricane activity, excessive rates, the use of programs to systematically keep payments to policyholders low and other reasons discussed in this White Paper.

In 2007, the industry is on target for an approximately 20 percent return on policyholder

²⁷ ValueLine, December 22, 2006 edition.

²⁸ The stocks are ACE Ltd., Alleghany Corp., Allstate Corp., American Financial Group, W.R. Berkley Corp., Berkshire Hathaway, Inc., CAN Financial, Chubb Corp., Cincinnati Financial, Everest Re Group, HCC Insurance, Hanover Insurance Group, Markel Corp., Mercury General, Ohio Casualty Corp., Old Republic International Corp., PMI Group, Inc., Partner Re, Ltd., Progressive Corp., PLI Corp., Safeco Corp., St. Paul/Travelers Group, Selective Insurance, Transatlantic Holdings, 21st Century Insurance Group and XL Group, Ltd.

surplus, not the 15 percent predicted by some in the industry. A.M. Best reported three quarters net income of \$50.4 billion plus unrealized capital gains of \$12.9 billion for a total of \$63.3 billion -- which translates to about \$84 billion for a full year. Policyholder surplus for 2006 was \$423.1 billion at the beginning of the year, a return on equity of 20 percent.²⁹

This aggregate data actually understates industry-wide returns on equity for several reasons:

- 1. Industry aggregate data includes information from mutual companies like State Farm with massive capitalization. As a non-public mutual company, State Farm has no need to achieve a target return on equity as it must only satisfy policyholders, not shareholders. State Farm had 7.6 percent of industry net income, compared to 11.9 percent of industry surplus. In other words, State Farm has much more capital than a typical insurer, dragging down apparent industry-wide earnings because of its massive capital base. If data on State Farm's return on equity is removed, the industry-wide average increases by more than half a percent.
- 2. Publicly traded insurers have achieved returns on equity in 2005 and 2006 that are much greater than the "Fortune 500" average. For example, Allstate reported a return on equity of 23 percent for the year ending on September 30, 2006. Progressive reported a nine month return on equity of 24.3 percent on mean surplus.
- 3. The property/casualty insurance industry is tremendously overcapitalized. It is bringing in too much capital to warrant a higher return on equity. The excess capital is evidenced not only by the low industry-wide premium-to-surplus-ratio mentioned below, but also by the premium-to-surplus ratios of the most profitable insurers. For example, Allstate and Progressive not only have premium-to-surplus ratios much greater than the industry average, but are also buying back their own stock because they have too much capital to reasonably or profitably deploy. In October of 2006, Allstate announced a new \$3 billion share repurchase plan starting in 2007 that will "compliment" the \$12.8 billion program that was completed at the end of 2006.³⁰ The fact that Allstate still has a stock buyback program in place at the same time it is sharply reducing or eliminating coverage because it says it is financially threatened by the risk of future weather catastrophes is stunning.

Similarly, Progressive announced that it was buying back 1.1 million shares in April 2006. A representative of the investment firm Bear Sterns stated that the share repurchase was necessary because "both management and the board are working to address the company's significant excess capital position."³¹ In August, Safeco announced a \$1.4 billion repurchase for almost 20 percent of its outstanding shares.³²

²⁹ A.M. Best Special Report, October 2006.

³⁰ "Allstate Posts Solid Earnings," <u>National Underwriter</u> Magazine, October 19, 2006.

³¹ "Progressive Announces Stock Split, Dividend," <u>National Underwriter</u> Magazine, April 24, 2006.

³² "Safeco Increases Share Repurchase, Increases Dividend," <u>National Underwriter</u> Magazine, August 24, 2006.

- 4. The industry method for calculating return on equity, as reported by A.M. Best, underestimates the actual return. Insurer income is divided by the mean (i.e., average) amount of capital that insurers had available <u>throughout the course of the year</u>, rather than the amount of capital on hand at the beginning of the year. As the industry sharply increases its revenue throughout the year, more income flows into surplus. The use of this calculation method increases the amount of capital used to determine return on equity and appears to reduce the estimated return. If the return on equity were calculated using the amount of capital available at the beginning of a year, the return would be much higher.³³ Allstate's return on equity for the year that ended September 30, 2006 would be 25 percent rather that 23 percent if starting capital were used.
- 5. Proof that the investing in insurance companies represents a below-average risk is also found in the market action of the property casualty insurers stocks. Since June 17, 2002, the date S&P started to track insurance stocks, S&P 500 stocks have increased by 43 percent through year-end 2006, while the S&P Insurance Index³⁴, weighted down with life insurance stocks, increased only 33 percent. During that time, however, the value of Allstate's stock rose by 65 percent and Progressive's by 62 percent. The simple average increase of the property/casualty insurance company stocks in the S&P Insurance Index was 48 percent over that period, slightly higher than the S&P 500 and more proof that the property/casualty insurance industry overall does just fine with returns on equity less than that of the S&P 500.

INSURERS HAVE REMOVED OR SHIFTED RISK THROUGH LEGITIMATE AND ILLEGITIMATE MEANS

<u>First</u>, insurers have made intelligent use of reinsurance, securitization and other risk spreading techniques. Securitization doubled in 2006. One very innovative development that some insurers have pioneered to spread risk is to issue securities that couple the threat of a catastrophic event with the purchase of construction stocks that would likely increase in value if a catastrophic event occurs and the demand for construction increases. The use of this kind of creative approach to diversify risk is wise.

<u>Second</u>, after Hurricane Andrew, insurers changed ratemaking techniques by using computer models to project either 1,000 or 10,000 years of weather experience. While this caused huge price increases to consumers at the time, consumer leaders supported this change because insurers appeared to be genuinely surprised by the level of damage caused by Hurricane Andrew and promised that the models would bring long-term stability to prices. The model contained projections of periods of intense activity and very large hurricanes, as well as periods of little or no activity, and based rates on these estimates.

³³ For example, if one invested \$100 in a one-year certificate of deposit with a 10 percent interest rate, one would earn \$10 in interest and have \$110 in principal at the end of the year. However, if one calculated return on equity in the manner that the industry does, the same \$10 in interest would represent only 9.5 percent interest (\$100+\$110)/2) or \$10/\$105.

³⁴ The index is made up of AFLAC, Allstate, AIG, Hartford, Jefferson Pilot, Lincoln National, Lowes, MBIA, MetaLife, NFIC, Progressive, Safeco, St. Paul/Travelers, Torchmark and UNUM.

However, Risk Management Solutions (RMS) and the other modeling companies have recently stopped using this scientific method to project storms over a 1,000 or 10,000-year period and are now using 1 to 5-year projections. This has caused at least a 40 percent jump in loss projections in Florida and the Gulf Coast and a 25 percent jump in the Northeast. This move reneges on promises made by insurers in the mid-1990s and will lead to rates that are excessive.

In fact, insurance rates on the coasts have soared for property risks, homes and businesses in the last year. At hearings held in Florida last year, home and business owners provided information about rate increases of ten-fold or more that they have been forced to pay, particularly by Citizen's Insurance Company, the state insurer-of-last-resort that has become the largest insurer in Florida.³⁵ The number of homes insured by Citizen's grew from 407,387 in December 2005 to 854,892 in October 2006.³⁶ A similar situation exists in Louisiana and other Gulf Coast states.

<u>Third</u>, insurers have sharply hollowed out the catastrophe coverage offered to consumers in recent years by placing a number of new requirements in policies:

- Deductibles of 2 to 5 percent have been imposed with little fanfare or notice. This reduction in coverage was accompanied in many cases by large rate increases.
- Caps on replacement costs. State Farm, for instance, caps payments for increased rebuilding costs at 20 percent. Other insurers allow no increased payments at all. A consumer who buys a \$100,000 policy would receive only \$100,000 to rebuild, even if the cost of repairs skyrockets after a storm due to increased demand for materials and labor. Costs can also increase when homeowners are required to make special repairs to comply with building codes that were enacted after a home was first constructed. For example, many municipalities require such code upgrades to comply with the National Flood Insurance Program if a home is more than 50 percent damaged by a flood. Given the surge in demand for home building and repair that occurs in the wake of a hurricane, and corresponding increases in prices, these changes significantly shift risk and costs to consumers.
- "Anti-concurrent-causation" clauses. This is the most draconian reduction of all that insurers have attempted to impose in recent years. It removes all coverage for wind damage if another, non-covered event (usually a flood) also occurs, regardless of the timing of the events. Under this anti-consumer measure, if a hurricane of 125-miles-per-hour rips a house apart but hours later a storm surge floods the property, the consumer would receive no reimbursement for wind losses incurred.

Given the cutbacks in coverage that have occurred in coastal areas, there is a serious question as to whether this diminished coverage is worth the even higher price that many

³⁵ By law, the rates that Citizen's requires must be at least ten percent above those charged in the "voluntary" market.

³⁶ "An Overview of Florida's Insurance Market Trends," Florida Office of Insurance Regulation, 2006.

consumers must pay. However, most consumers have no option but to purchase such coverage as it is required by lenders or law or both. Demand for insurance is relatively inelastic.

As cited above, insurers have claimed that they are facing higher risks because of a sharp increase in the number of people and amount of construction in areas of the country vulnerable to earthquake and hurricane disasters. This claim was investigated in 2006 by the <u>Los Angeles</u> <u>Times</u> investigated reporter Perter Gosselin, who wrote that:

...Key statistics don't support the argument....Census figures...show that the population of coastal and earthquake counties grew at an annual average rate of 1.56 percent between 1980 and last year. But they show that the U.S population grew at a reasonably close pace of 1.24 percent.

Gosselin interviewd Judith T. Kildow, director of the government-funded National Ocean Economics Program at California State University at Monterey, who said, "You simply cannot make the case from the numbers that America's coastal counties have grown at a disproportionately faster rate than the country as a whole over the last 25 years."³⁷

<u>Fourth</u>, insurers have also shifted risk, sometimes onto taxpayers who subsidize state-run insurers-of-last resort, by non-renewing tens of thousands of homeowner and business properties. Allstate, the leading exemplar after Hurricane Andrew, is emerging once again as the company that has been most aggressive in refusing to renew homeowner's policies in the wake of Hurricane Katrina. After Hurricane Andrew, Allstate threatened to non-renew 300,000 South Floridians, leading the State of Florida to place a moratorium on such precipitous actions. Today, Allstate is non-renewing thousands of homeowners even on Long Island, New York and Cape Cod, Massachusetts. It has also announced that it will offer no new homeowner's policies in large portions of other states, such as Maryland and Virginia. Other insurers have also cut back coverage on the nation's coasts (See Addendum C, for more information).

Insurers have become quite adept at convincing government to use tax dollars to help them avoid risk. Consider the federal Terrorism Risk Insurance Act (TRIA), the California Earthquake Authority, Citizen's Insurance in Florida, and wind "pools" in a number of other states. As stated above, the state pools have become the largest writers of insurance in some states. Such an arrangement allows insurers to "cherry-pick" these states, keeping the safest risks for themselves and shifting the highest risks onto the taxpayers of the state, thereby socializing high-risk, potentially unprofitable policies and privatizing the low risk, profitable business. This adverse result for policyholders and taxpayers is hardly surprising. It is akin to "solving" the health insurance crisis by requiring states to cover sick or terminally ill consumers, while the private sector writes coverage for young and healthy consumers. Allstate is also leading efforts at the federal level to create a taxpayer-backed program modeled on TRIA to reinsure the private market against the perils of wind and other weather damage.

³⁷ "The New Deal – Insurers Learn to Pinpoint Risks – and Avoid Them," Peter Gosselin, <u>Los</u> <u>Angeles Times</u>, November 28, 2006.

INSURERS HAVE EASILY HANDLED RISK AND ARE OVERCAPITALIZED

In determining whether the property/casualty insurance industry is adequately capitalized, one must first examine the losses incurred for major catastrophe or terrorism events. According to the Insurance Information Institute, the top ten insured loss disasters for property were:

EVENT ³⁸	PRE-TAX DOLLAR	POST TAX LOSS
 Hurricane Katrina, August 2005 Hurricane Andrew, August 1992 	\$40.6 billi 15.5	on \$26.4 billion 10.1
3. World Trade Center, Pentagon terrorist attacks, September 200	1 18.8	12.2
5. Hurricane Wilma, October 2005	10.3	6.7
7. Hurricane Ivan, September 2004	7.1	4.6
9. Hurricane Rita, September 2005	5.6	3.6
 World Trade Center, Pentagon terrorist attacks, September 200 Northridge, California earthquake, January 1994 Hurricane Wilma, October 2005 Hurricane Charley, August 2004 Hurricane Ivan, September 2004 Hurricane Hugo, September 1989 	1 18.8 12.5 10.3 7.5 7.1 4.2	12.2 8.1 6.7 4.9 4.6 2.7

Source: Insurance Services Office (ISO); Insurance Information Institute. (Ranked on constant dollar cost to insurers)

Considering that property/casualty insurers now have surplus in excess of \$600 billion, catastrophes of this size are very easy to manage.

Terrorism risk is an interesting case study. While insurers are rightly concerned about a huge event, such as a nuclear, chemical or biological attack, the actual terrorism events that have occurred so far have been easily managed by private industry. There were hundreds of terrorism events in America in the 20 years leading up to the September 11th attacks. In spite of this fact, insurers did not even bother to charge a separate price for terrorism coverage in their rating structures. September 11th changed this practice, but even that attack was a "small" insured event compared to the industry's mammoth capital and surplus, which has grown significantly since 2001. Yet, insurers convinced the federal government to provide free reinsurance that CFA estimates has represented about a seven-billion taxpayer subsidy to date.

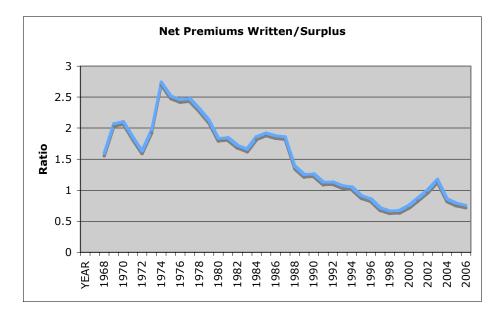
Historically, the prime test for the solidity of the property/casualty insurance industry has been the ratio of net premiums written (NPW) to surplus, discussed above. Regulators became concerned about the financial soundness of an insurer if its ratio exceeded 3 to 1. The so-called "Kenney Rule," named after financial writer Roger Kenney, was that a safe insurer should not exceed about a 2 to 1 ratio. This guideline was introduced in the 1960s and served as the standard that insurers and regulators followed for many decades. More recently, analysts have recommended lowering the acceptable ratio to about 1.5 to 1, in recognition of some more

³⁸ The catastrophes were ranked by III based on size of loss in 2005 dollars, which we do not display here. What is displayed is the actual dollars in the year of the event. We calculate the post-tax figure by deducting the corporate tax rate of 35 percent.

extreme risks that insurers now face, such as catastrophic hurricanes and terrorist attacks. Net premium written to surplus ratios for almost thirty years are as follows:

YEAR	NPW/SURPLUS RATIO
1968	1.59
1969	2.07
1970	2.10
1971	1.85
1972	1.63
1973	1.97
1974	2.74
1975	2.52
1976	2.46
1977	2.47
1978	2.31
1979	2.13
1980	1.83
1981	1.85
1982	1.72
1983	1.66
1984	1.86
1985	1.92
1986	1.88
1987	1.86
1988	1.39
1989	1.25
1990	1.26
1991	1.13
1992	1.14
1993	1.08
1994	1.05
1995 1996	0.91 0.86
1996	0.86
1997	0.72
1999 2000	0.68 0.76
2000	0.88
2001	1.01
2002	1.17
2003	0.86
2005	0.79
2005	0.73
Source	Best's Anarenates a

Source: Best's Aggregates and Averages, 1988/2006 Editions, Page 399. 2006 Estimated at 2.8 percent premium growth, Surplus up by estimated profit of \$55B. Property/casualty insurers have not exceeded the recommended 1.5 to 1 ratio of NPW to surplus in almost twenty years. The sharp downward trend in this key leverage ratio is very clear, demonstrating that the industry is now significantly overcapitalized. Here is a graphic display of these data:



MANY INSURERS NOW USE PROGRAMS DESIGNED TO SYSTEMATICALLY UNDERPAY CONSUMER CLAIMS

Insurers have also reduced their payouts and maximized their profits by turning their claims operations into "profit centers" by using computer programs and other techniques designed to routinely underpay policyholder claims. For instance, many insurers are using programs such as "Colossus," sold by Computer Sciences Corporation (CSC.)³⁹ CSC sales literature touted Colossus as 'the most powerful cost savings tool" and also suggested that the program will immediately reduce the size of bodily injury claims by up to 20 percent. As reported in a recent book, "…any insurer who buys a license to use Colossus is able to calibrate the amount of 'savings' it wants Colossus to generate…If Colossus does not generate sufficient 'savings' to meet the insurer's needs or goals, the insurer simply goes back and 'adjusts' the benchmark values until Colossus produces the desired results."⁴⁰ In a settlement of a class-action lawsuit, Farmers Insurance Company has agreed to stop using Colossus on uninsured and underinsured motorist claims where a duty of good faith is required and has agreed to pay class members cash benefits.⁴¹ Other lawsuits have been filed against most of America's leading insurers for the use of these computerized claims settlement products.⁴²

³⁹ Other programs are also available that promise similar savings to insurers, such as ISO's "Claims Outcome Advisor."

⁴⁰ "From Good Hands to Boxing Gloves – How Allstate Changed Casualty Insurance in America," Trial Guides, 2006, Berardinelli, Freeman and DeShaw, pages 131, 133, 135.

 ⁴¹ Bad Faith Class Actions, Whitten, Reggie, PowerPoint Presentation, November 9, 2006.
 ⁴² Ibid.

Programs like Colossus are designed to systematically underpay policyholders without adequately examining the validity of each individual claim. The use of these programs severs the promise of good faith that insurers owe to their policyholders. Any increase in profits that results cannot be considered to be legitimate. Moreover, the introduction of these systems could explain part of the decline in benefits that policyholders have been receiving as a percentage of premiums paid in recent years.

CONCLUSION AND POLICY SOLUTIONS

The property/casualty industry has been remarkably successful in recent years in maximizing profit through rate increases, coverage reductions, inappropriate claims practices and the shifting of high risks onto taxpayers. As a result, insurers are underpaying losses as a percentage of premiums. In fact, insurers have significantly abdicated their corporate purpose as risk takers and sentinels for safety.

<u>Proposed Policy Solution 1</u>. States should strengthen weakened regulatory systems to gain control of excessive rates, inadequate coverage and claims abuses. CFA has proposed a comprehensive set of principals and standards for states to use to increase the consumer protections that they offer. (See Addendum D.)

In the near future, states should move to block RMS and other modelers from using shortterm projections and require them to go back to the long-term projections they promised to use when these models were introduced in the mid-1990s. State regulators should also undertake research on the fairness of insurance rates similar to that done by California on home insurance and by the New York City Comptroller on auto insurance.

Coastal states should consider uniting to develop a coastal weather modeling system of their own, perhaps starting with the model developed by Florida State University. This model should be used to test the accuracy of projections developed by private modelers and to evaluate insurer rate requests to determine if they are excessive, inadequate or unfairly discriminatory.

If any insurer fails to market a line of insurance that it is selling elsewhere in all or part of a state, regulators should also consider convening hearings to determine if the insurer's license should be revoked for geographic discrimination, in not making insurance available to all or some of citizens of the state. Insurers should be required to fully document their actions in such cases by demonstrating, for example, why all residents of the state or a particular region do not qualify for insurance that is being sold elsewhere. Absent such a proceeding, it is very hard for regulators and the public to understand or accept as valid, for example, why an insurer would stop writing homeowner's insurance in an entire state where only some of the residents live along the coast.

CFA will be releasing comprehensive reports later this year on the severe problems that consumers face under the largely deregulated state system of insurance regulation, as well as an analysis of how state oversight has failed in recent years and what can be done to fix it.

<u>Proposed Policy Solution 2</u>. To solve the mounting coastal insurance crisis, policymakers should consider whether increasing rates, decreasing coverage and the turmoil created by large number

of periodic non-renewals have gotten to the point where private insurers should not be offering catastrophe coverage at all.

For example, CFA and Americans for Insurance Reform have proposed creating a state fund in Florida to cover all wind risk in the state.⁴³ Such a program could save Florida taxpayers at least \$3 billion a year through the more efficient delivery of insurance, the ability to build reserves tax-free and non-profit status. CFA estimates that overhead costs and profits would decline from about 45 percent of premium to only about 10 percent, a 35-point advantage. Further, the ability to build tax-free reserves would save the state the 35 percent corporate tax charge on the amounts of money earned by insurers from the wind premiums that remain at yearend. Such a plan should be directed by private insurance carriers determined through a competitive bidding process. The risk of large losses during the transition to a self-funded state plan should be borne by insurers if necessary, by assessing all property-casualty insurers for all lines in Florida during the period of time in which adequate reserves are built up. If wind coverage by itself is too narrow a base upon which to make such a program work, states should consider using the entire homeowners' insurance line. An interstate compact would allow a number of states to develop this sort of arrangement to cover homeowners' wind risk along the entire coast.

Such an approach would allow private insurers to sharply lower their rates as wind coverage is removed from their policies. In fact, insurers would have virtually no excuses for unjustifiably increasing rates or reducing coverage in the future as the market would be considerably more stable.

<u>Proposed Policy Solution 3</u>. Congress should authorize states to use interstate compacts to create multi-state risk pools to cover wind risk. Such legislation should allow states to permit the accumulation of tax-free reserves if the funds collected are kept for the purpose of paying claims after wind disasters strike. Congress could also authorize some funding to help create these coastal pools. The federal government could also help fund the efforts by the states to development a computer weather risk model.

<u>Proposed Policy Solution 4</u>. Some experts have stated that federal policies may discourage the development of securities to cover catastrophic events. The federal government should undertake a study of federal laws and rules to ensure that securitization of risk is encouraged, not discouraged, by federal requirements, particularly tax policy. Aggressively pursing efforts to foster increased securitization of catastrophe risk is a far more favorable option for consumers and taxpayers than insurer efforts to provide more taxpayer subsidies.

⁴³ Other organizations releasing this report have not taken a position on this proposal.

CONSUMER TIPS

1. If possible, don't do business with a company that has a history of anti-consumer behavior. When purchasing or renewing a homeowner's policy, consumers can contact their state insurance departments to get information on companies in their areas that have sharply raised rates and cut back in coverage in recent years.

2. <u>Carefully review policies at purchase or renewal to determine whether high out-of-pocket</u> <u>costs will be imposed</u>. Consumers should look for special deductibles for wind damage, anticoncurrent causation clauses, limits on replacement costs, and other restrictions on coverage. Consumers should also determine whether the insurer will pay for any costs incurred if they are required to elevate their homes or make changes mandated by local building codes. Ask questions and get answers in writing before signing.

3. <u>Consumers who live away from coastal areas should actively shop for better coverage and rates</u>. Because insurance companies are overcapitalized, they are looking for new business in lower risk areas. Rate decreases and better coverage are possible.

4. <u>Demand thorough oversight of insurer actions by state regulators</u>. If consumers have a problem with rates or coverage, they should file an immediate complaint in writing with their state insurance agency and follow up for a response. Consumers should also contact insurance regulators to find out what they are doing to require that rates are fair and reasonable and that insurers are not unjustifiably withdrawing coverage.

	LOSS & LAE	POLICYHOLDERS	PRETAX OPERATING	GROSS NATIONAL	PHS as a % of		SORTED BY LOSS & LAE
YEAR	RATIO	SURPLUS	INCOME	PRODUCT	GNP	YEAR	RATIO
1980	74.9%		\$7.7	\$2,945		2006	68.3%
1981	76.8%		\$7.0	\$3,234		1997	72.8%
1982	79.8%	\$75.7	\$4.6	\$3,349	2.26%	2004	73.1%
1983	81.5%	\$81.8	\$2.7	\$3,730	2.19%	2005	74.8%
1984	88.2%	\$78.9	-\$4.0	\$4,070	1.94%	1980	74.9%
1985	88.7%	\$93.1	-\$5.6	\$4,349	2.14%	2003	75.1%
1986	81.6%	\$116.1	\$5.4	\$4,558	2.55%	1998	76.5%
1987	77.9%	\$128.5	\$13.8	\$4,907	2.62%	1981	76.8%
1988	78.3%	\$145.7	\$15.9	\$5,278	2.76%	1987	77.9%
1989	82.0%	\$166.4	\$10.4	\$5,616	2.96%	1988	78.3%
1990	82.3%	\$172.5	\$11.2	\$5,899	2.92%	1996	78.4%
1991	81.1%	\$197.2	\$13.8	\$6,128	3.22%	1995	78.9%
1992	88.1%	\$200.5	-\$2.5	\$6,513	3.08%	1999	78.9%
1993	79.5%	\$224.8	\$14.6	\$6,822	3.30%	1993	79.5%
1994	81.1%	\$237.8	\$11.6	\$7,257	3.28%	1982	79.8%
1995	78.9%	\$284.7	\$19.5	\$7,560	3.77%	1991	81.1%
1996	78.4%	\$311.9	\$20.8	\$8,036	3.88%	1994	81.1%
1997	72.8%	\$384.1	\$35.5	\$8,500	4.52%	2000	81.4%
1998	76.5%	\$423.4	\$23.4	\$8,971	4.72%	1983	81.5%
1999	78.9%	\$428.1	\$15.3	\$9,558	4.48%	1986	81.6%
2000	81.4%	\$400.2	\$10.5	\$10,008	4.00%	2002	81.6%
2001	88.4%	\$374.4	-\$12.8	\$10,301	3.63%	1989	82.0%
2002	81.6%	\$376.0	\$8.4	\$10,641	3.53%	1990	82.3%
2003	75.1%	\$353.8	\$35.5	\$11,297	3.13%	1992	88.1%
2004	73.1%	\$508.7	\$45.4	\$11,999	4.24%	1984	88.2%
2005	74.8%	\$551.0	\$47.3	\$12,743	4.32%	2001	88.4%
2006	68.3%	\$606.7	\$82.8	\$13,339	4.55%	1985	88.7%

Addendum A: Profits, Losses, Surplus for All Property/Casualty Insurers

Dollar figures in billions. Pretax Operating Income excludes some investment income.

Source: 2005 and earlier data from Best's Aggregates and Averages, 2006 Edition and earlier editions.

2006 data based upon an estimated 94.3% combined ratio (III Earlybird Forcast, December 21,2006) 26.0% expense and dividend ratio based on 2005 results

Surplus includes State Funds after 1997. Other figures calculated as nine month data * 4/3 to annualize. GNP Data from US Dept. of Commerce/Bureau of Economic Affairs /2006 through September.

		Number 1	Number 2	Number 3	Number 4 St	Number 5	Number 6	Number 7
	INDUSTRY NET	State Farm	AIG	Allstate	St Paul/Trav	Berk Hath	Nationwide	Progressive
YEAR	INCOME	Loss Ratio	Loss Ratio	Loss Ratio	Loss Ratio	Loss Ratio	Loss Ratio	Loss Ratio
1987	\$10.0	66.4%	71.6%	70.9%	64.1%	64.9%	72.7%	48.8%
1988	\$12.3	70.6%	69.1%	71.0%	62.8%	66.2%	70.2%	52.1%
1989	\$7.2	78.8%	67.7%	72.9%	65.6%	69.2%	72.7%	53.6%
1990	\$8.0	77.4%	64.8%	75.2%	64.6%	93.8%	73.1%	48.9%
1991	\$8.9	72.1%	68.9%	73.2%	65.2%	112.6%	69.6%	50.4%
1992	-\$2.7	83.6%	71.0%	87.2%	74.9%	91.9%	73.6%	55.4%
1993	\$10.5	70.4%	69.8%	68.3%	63.6%	70.4%	65.7%	52.9%
1994	\$10.9	77.5%	69.9%	75.5%	64.1%	91.5%	66.3%	54.8%
1995	\$20.6	70.8%	64.5%	66.8%	61.4%	67.9%	74.1%	61.8%
1996	\$24.4	67.5%	66.6%	64.6%	69.2%	66.7%	71.2%	59.5%
1997	\$36.8	60.4%	66.5%	58.2%	60.7%	62.5%	61.4%	57.7%
1998	\$30.8	65.6%	68.0%	54.4%	64.9%	62.0%	64.8%	55.2%
1999	\$22.0	67.8%	68.5%	59.6%	60.2%	77.7%	66.5%	62.3%
2000	\$20.5	74.8%	65.3%	62.4%	61.8%	78.0%	73.5%	69.6%
2001	-\$6.7	83.4%	71.9%	65.7%	74.9%	98.9%	68.4%	59.3%
2002	\$9.1	74.7%	74.2%	62.8%	80.4%	69.0%	59.6%	57.4%
2003	\$31.2	63.3%	64.3%	58.4%	60.0%	56.4%	58.2%	54.1%
2004	\$40.5	60.2%	70.0%	57.0%	65.1%	58.6%	59.3%	51.9%
2005	\$48.8	66.6%	72.2%	64.6%	60.0%	77.5%	58.0%	54.9%
2006	\$59.9	NA	50.9%	43.5%	46.8%	56.1%	NA	53.1%
	87-							

Addendum B: Profits, Losses, Surplus for Top 10 Property/Casualty Insurers

05average 0.71152632 0.68673684 0.66773684 0.65447368 0.75563158 0.67310526 Source: Best's Aggregates and Averages, 1988 to 2006 Editions

Notes: Net Income is after tax and includes all investment income. 2006 estimated at 4/3* 9-months results from ISO.

Top ten 2006 P/C groups are displayed

Loss Ratio is pure losses incurred to be paid to consumers, not LAE

St. Paul and Travelers data is combined in the years before 2004.

Dollars in billions

2004 data for AIG estimated based upon Loss and LAE ratio of 77.6%.

2006 data: From published reports on insurer web sites - Mutual Insurers do not report quarterly

AIG 9 mos Loss and LAE = 64.1% less 2005 LAE Ratio of 13.2%

Allstate 9 mos Loss and LAE = 57.8% less 2005 LAE Ratio of 14.3%

St. Paul Travelers 9 mos Loss and LAE = 59.9% less 2005 LAE Ratio of 13.1%

Berkshire Hathaway 9 mos Loss and LAE = 56.8% (estimated) less 2005 LAE Ratio of 9.5%

0.55821053

Progressive 9 mos Loss and LAE = 66.3% less 2005 LAE Ratio of 13.2%

Hartford 9 mos Loss and LAE = 64.2% less 2005 LAE Ratio of 11.0%

2006 Data for 10 companies conservatively assumed based upon the data from 6 stock companies

Number 8 Liberty	Number 9	Number 10 Hartford		Simple Loss	10 Company 5 yr	10 Company 3 yr	Average L/R	6 Stock Co 5 yr		
Mut	Farmers			Ratio Top 10	moving	moving	Тор б	moving		
Loss Ratio	Loss Ratio	Loss Ratio	YEAR	L/R	Average	Average	Stock Cos	Average	YEAR	
82.7%	67.9%	63.2%	1987	67.3%			63.9%		1987	
83.1%	68.9%	63.4%	1988	67.7%			64.1%		1988	
85.8%	74.5%	65.5%	1989	70.6%		68.6%	65.8%		1989	
84.3%	75.6%	68.9%	1990	72.7%		70.3%	69.4%		1990	
83.9%	75.5%	69.2%	1991	74.1%	70.5%	72.5%	73.3%	67.3%	1991	
85.2%	73.6%	67.4%	1992	76.4%	72.3%	74.4%	74.6%	69.4%	1992	
82.2%	68.2%	63.3%	1993	67.5%	72.2%	72.6%	64.7%	69.5%	1993	
73.5%	85.7%	64.8%	1994	72.4%	72.6%	72.1%	70.1%	70.4%	1994	
72.9%	75.2%	65.9%	1995	68.1%	71.7%	69.3%	64.7%	69.5%	1995	
72.3%	65.6%	78.3%	1996	68.2%	70.5%	69.5%	67.5%	68.3%	1996	
72.6%	62.0%	62.3%	1997	62.4%	67.7%	66.2%	61.3%	65.7%	1997	
75.5%	64.9%	61.6%	1998	63.7%	67.0%	64.8%	61.0%	64.9%	1998	
73.4%	68.5%	61.8%	1999	66.6%	65.8%	64.3%	65.0%	63.9%	1999	
74.8%	72.4%	60.0%	2000	69.3%	66.0%	66.5%	66.2%	64.2%	2000	
85.2%	74.7%	66.1%	2001	74.9%	67.4%	70.2%	72.8%	65.3%	2001	
68.1%	62.4%	60.1%	2002	66.9%	68.3%	70.3%	67.3%	66.5%	2002	
64.0%	59.0%	79.9%	2003	61.8%	67.9%	67.8%	62.2%	66.7%	2003	
63.9%	56.8%	58.2%	2004	60.1%	66.6%	62.9%	60.1%	65.7%	2004	
60.9%	56.9%	56.0%	2005	62.8%	65.3%	61.5%	64.2%	65.3%	2005	
NA	NA	53.2%	2006	52.0%	60.7%	58.3%	50.6%	60.9%	2006	
0.76015789	0.68857895	0.65047368								

Addendum B: Profits, Losses, Surplus for Top 10 Property/Casualty Insurers -- Continued

Addendum C: Reprinted from the Los Angeles Times, November 28, 2006

Insurance company cutbacks have left more than 1 million coastal residents scrambling to land new insurers or learning to live with weakened policies. As insurers retreat, states and homeowners are left to bear the biggest risks.

Massachusetts

During the last two years, six insurers have stopped selling or renewing policies along the coast, especially on Cape Cod, leaving 45,000 homeowners to look for coverage elsewhere. Most have turned to the state-created insurer of last resort. The Massachusetts FAIR Plan, now the state's largest homeowners insurer, recently received permission to raise rates 12.4 percent.

Connecticut

Atty. Gen. Richard Blumenthal has subpoenaed nine insurance companies to explain why they are requiring thousands of policyholders whose houses are near any water —coast, river or lake —to install storm shutters within 45 days or have their coverage cut or canceled.

New York

Allstate has refused to renew 30,000 policies in New York City and Long Island, and suggested it may make further cuts. Other insurers, including Nationwide and MetLife, have raised to as much as 5 percent of a home's value the amount policyholders must pay before insurance kicks in, or say they will write no new policies in coastal areas.

South Carolina

Agents say most insurers have stopped selling hurricane coverage along the coast. Those that still do have raised their rates by as much as 100 percent. The state-created fallback insurer is expected to more than double its business from 21,000 policies last year to more than 50,000.

Florida

Allstate has offloaded 120,000 homeowners to a start-up insurer and has said it will drop more as policies come up for renewal. State-created Citizens Property, now the state's largest homeowners insurer with 1.2 million policies, was forced to use tax dollars and issue bonds to plug a \$1.6- billion financial hole due to hurricane claims. The second-largest, Poe Financial Group, went bankrupt this summer, leaving 300,000 to find coverage elsewhere. The state also has separate funds to sell insurers below-market reinsurance and cover businesses. Controversy over insurance was a major issue in this fall's election campaign, causing fissures in the dominant GOP.

Louisiana

The state's largest residential insurer, State Farm, will no longer offer wind and hail coverage as part of homeowners policies in southern Louisiana. In areas where it still covers these dangers, it

will require homeowners to pay up to 5 percent of losses themselves before insurance kicks in. In a move state regulators call illegal and are fighting, Allstate is seeking to transfer wind and hail coverage for 30,000 of its existing customers to the statecreated Citizens Insurance.

Texas

Allstate and five smaller insurers have canceled hurricane coverage for about 100,000 homeowners and have said they will write no new policies in coastal areas. Texas' largest insurer, State Farm, is seeking to raise its rates by more than 50 percent along the coast and 20 percent statewide.

California

The state has bucked the trend toward higher homeowners insurance rates with three major insurers, State Farm, Hartford and USAA, seeking rate reductions of 11 percent to 22 percent. Regulators have begun to question whether insurers are making excessive profits after finding that major companies spent only 41 cents of every premium dollar paying claims and related expenses. Alone among major firms, Allstate is seeking a 12.2 percent rate hike.

Washington

Allstate has dropped earthquake coverage for about 40,000 customers and will have its agents offer the quake insurance of another company when selling homeowners policies in the state. Nationally, the company has canceled quake coverage for more than 400,000.

Sources: Risk Management Solutions (map); interviews with state insurance regulators

NOTE: Since the Los Angeles Times ran this recap of actions on the coasts, Allstate has announced it will stop writing new homeowner's insurance policies in many areas near the coast, including the entire state of Connecticut, the entire state of Delaware, and large portions of Maryland and Virginia. In California, several additional insurers have announced that they will be reducing rates. Regulators have begun to question whether insurers are making excessive profits after finding that major carriers have spent only 41 cents of every premium dollar paying claims and related expenses. Alone among major companies, Allstate is seeking a 12.2 percent rate hike, although the state insurance commissioner has suggested that the company may be required to lower rates and issue refunds for past overcharges instead. Regulators in California have more authority to question rates than in other states under Proposition 103, the voter-approved regulation system.

Addendum D: Consumer Principles and Standards for Insurance Regulation

1. Consumers should have access to timely and meaningful information of the costs, terms, risks and benefits of insurance policies.

- Meaningful disclosure prior to sale tailored for particular policies and written at the education level of average consumer sufficient to educate and enable consumers to assess particular policy and its value should be required for all insurance; should be standardized by line to facilitate comparison shopping; should include comparative prices, terms, conditions, limitations, exclusions, loss ratio expected, commissions/fees and information on seller (service and solvency); should address non-English speaking or ESL populations.
- Insurance departments should identify, based on inquiries and market conduct exams, populations that may need directed education efforts, e.g., seniors, low-income, low education.
- Disclosure should be made appropriate for medium in which product is sold, e.g., in person, by telephone, on-line.
- Loss ratios should be disclosed in such a way that consumers can compare them for similar policies in the market, e.g., a scale based on insurer filings developed by insurance regulators or independent third party.
- Non-term life insurance policies, e.g., those that build cash values, should include rate of return disclosure. This would provide consumers with a tool, analogous to the APR required in loan contracts, with which they could compare competing cash value policies. It would also help them in deciding whether to buy cash value policies.
- Free look period with meaningful state guidelines to assess appropriateness of policy and value based on standards the state creates from data for similar policies.
- Comparative data on insurers' complaint records, length of time to settle claims by size of claim, solvency information, and coverage ratings (e.g., policies should be ranked based on actuarial value so a consumer knows if comparing apples to apples) should be available to the public.
- Significant changes at renewal must be clearly presented as warnings to consumers, e.g., changes in deductibles for wind loss.
- Information on claims policy and filing process should be readily available to all consumers and included in policy information.
- Sellers should determine and consumers should be informed of whether insurance coverage replaces or supplements already existing coverage to protect against over-insuring, e.g., life and credit.
- Consumer Bill of Rights, tailored for each line, should accompany every policy.
- Consumer feedback to the insurance department should be sought after every transaction (e.g., after policy sale, renewal, termination, claim denial). Insurer should give consumer notice of feedback procedure at end of transaction, e.g., form on-line or toll-free telephone number.
- 2. Insurance policies should be designed to promote competition, facilitate comparisonshopping and provide meaningful and needed protection against loss.

- Disclosure requirements above apply here as well and should be included in design of policy and in the policy form approval process.
- Policies must be transparent and standardized so that true price competition can prevail. Components of the insurance policy must be clear to the consumer, e.g., the actual current and future cost, including commissions and penalties.
- Suitability or appropriateness rules should be in place and strictly enforced, particularly for investment/cash value policies. Companies must have clear standards for determining suitability and compliance mechanism. For example, sellers of variable life insurers are required to find that the sales that their representatives make are suitable for the buyers. Such a requirement should apply to all life insurance policies, particularly when replacement of a policy is at issue.
- "Junk" policies, including those that do not meet a minimum loss ratio, should be identified and prohibited. Low-value policies should be clearly identified and subject to a set of strictly enforced standards that ensure minimum value for consumers.
- Where policies are subject to reverse competition, special protections are needed against tieins, overpricing, e.g., action to limit credit insurance rates.

3. All consumers should have access to adequate coverage and not be subject to unfair discrimination.

- Where coverage is mandated by the state or required as part of another transaction/purchase by the private market, e.g., mortgage, regulatory intervention is appropriate to assure reasonable affordability and guarantee availability.
- Market reforms in the area of health insurance should include guaranteed issue and community rating and where needed, subsidies to assure health care is affordable for all.
- Information sufficient to allow public determination of unfair discrimination must be available. Zip code data, rating classifications and underwriting guidelines, for example, should be reported to regulatory authority for review and made public.
- Regulatory entities should conduct ongoing, aggressive market conduct reviews to assess whether unfair discrimination is present and to punish and remedy it if found, e.g., redlining reviews (analysis of market shares by census tracts or zip codes, analysis of questionable rating criteria such as credit rating), reviews of pricing methods, reviews of all forms of underwriting instructions, including oral instructions to producers.
- Insurance companies should be required to invest in communities and market and sell policies to prevent or remedy availability problems in communities.
- Clear anti-discrimination standards must be enforced so that underwriting and pricing are not unfairly discriminatory. Prohibited criteria should include race, national origin, gender, marital status, sexual preference, income, language, religion, credit history, domestic violence, and, as feasible, age and disabilities. Underwriting and rating classes should be demonstrably related to risk and backed by a public, credible statistical analysis that proves the risk-related result.

4. <u>All consumers should reap the benefits of technological changes in the marketplace that</u> <u>decrease prices and promote efficiency and convenience.</u>

• Rules should be in place to protect against redlining and other forms of unfair discrimination via certain technologies, e.g., if companies only offer better rates, etc. online.

- Regulators should take steps to certify that online sellers of insurance are genuine, licensed entities and tailor consumer protection, UTPA, etc. to the technology to ensure consumers are protected to the same degree regardless of how and where they purchase policies.
- Regulators should develop rules/principles for e-commerce (or use those developed for other financial firms if appropriate and applicable)
- In order to keep pace with changes and determine whether any specific regulatory action is needed, regulators should assess whether and to what extent technological changes are decreasing costs and what, if any, harm or benefits accrue to consumers.
- A regulatory entity, on its own or through delegation to independent third party, should become the portal through which consumers go to find acceptable sites on the web. The standards for linking to acceptable insurer sites via the entity and the records of the insurers should be public; the sites should be verified/reviewed frequently and the data from the reviews also made public.

5. <u>Consumers should have control over whether their personal information is shared with affiliates or third parties.</u>

- Personal financial information should not be disclosed for other than the purpose for which it is given unless the consumer provides prior written or other form of verifiable consent.
- Consumers should have access to the information held by the insurance company to make sure it is timely, accurate and complete. They should be periodically notified how they can obtain such information and how to correct errors.
- Consumers should not be denied policies or services because they refuse to share information (unless information needed to complete transaction).
- Consumers should have meaningful and timely notice of the company's privacy policy and their rights and how the company plans to use, collect and or disclose information about the consumer.
- Insurance companies should have clear set of standards for maintaining security of information and have methods to ensure compliance.
- Health information is particularly sensitive and, in addition to a strong opt-in, requires particularly tight control and use only by persons who need to see the information for the purpose for which the consumer has agreed to sharing of the data.
- Protections should not be denied to beneficiaries and claimants because a policy is purchased by a commercial entity rather than by an individual (e.g., a worker should get privacy protection under workers' compensation).

6. Consumers should have access to a meaningful redress mechanism when they suffer losses from fraud, deceptive practices or other violations; wrongdoers should be held accountable directly to consumers.

- Aggrieved consumers must have the ability to hold insurers directly accountable for losses suffered due to their actions. UTPAs should provide private cause of action.
- Alternative Dispute Resolution clauses should be permitted and enforceable in consumer insurance contracts only if the ADR process is: 1) contractually mandated with non-binding results, 2) at the option of the insured/beneficiary with binding results, or 3) at the option of the insured/beneficiary with non-binding results.
- Bad faith causes of action must be available to consumers.

- When regulators engage in settlements on behalf of consumers, there should be an external, consumer advisory committee or other mechanism to assess fairness of settlement and any redress mechanism developed should be independent, fair and neutral decision-maker.
- Private attorney general provisions should be included in insurance laws.
- There should be an independent agency that has as its mission to investigate and enforce deceptive and fraudulent practices by insurers, e.g., the reauthorization of FTC.
- 7. Consumers should enjoy a regulatory structure that is accountable to the public, promotes competition, remedies market failures and abusive practices, preserves the financial soundness of the industry and protects policyholders' funds, and is responsive to the needs of consumers.
- Insurance regulators must have clear mission statement that includes as a primary goal the protection of consumers:
- The mission statement must declare basic fundamentals by line of insurance (such as whether the state relies on rate regulation or competition for pricing). Whichever approach is used, the statement must explain how it is accomplished. For instance, if competition is used, the state must post the review of competition (e.g., market shares, concentration by zone, etc.) to show that the market for the line is workably competitive, apply anti-trust laws, allow groups to form for the sole purpose of buying insurance, allow rebates so agents will compete, assure that price information is available from an independent source, etc. If regulation is used, the process must be described, including access to proposed rates and other proposals for the public, intervention opportunities, etc.
- Consumer bills of rights should be crafted for each line of insurance and consumers should have easily accessible information about their rights.
- Insurance departments should support strong patient bill of rights.
- Focus on online monitoring and certification to protect against fraudulent companies.
- A department or division within regulatory body should be established for education and outreach to consumers, including providing:
- Interactive websites to collect from and disseminate information to consumers, including information about complaints, complaint ratios and consumer rights with regard to policies and claims.
- Access to information sources should be user friendly.
- Counseling services to assist consumers, e.g., with health insurance purchases, claims, etc. where needed should be established.
- Consumers should have access to a national, publicly available database on complaints against companies/sellers, i.e., the NAIC database.
- To promote efficiency, centralized electronic filing and use of centralized filing data for information on rates for organizations making rate information available to consumers, e.g., help develop the information brokering business.
- Regulatory system should be subject to sunshine laws that require all regulatory actions to take place in public unless clearly warranted and specified criteria apply. Any insurer claim of trade secret status of data supplied to regulatory entity must be subject to judicial review with burden of proof on insurer.
- Strong conflict of interest, code of ethics and anti-revolving door statutes are essential to protect the public.

- Election of insurance commissioners must be accompanied by a prohibition against industry financial support in such elections.
- Adequate and enforceable standards for training and education of sellers should be in place.
- The regulatory role should in no way, directly or indirectly, be delegated to the industry or its organizations.
- The guaranty fund system should be prefunded, national fund that protects policyholders against loss due to insolvency. It is recognized that a phase-in program is essential to implement this recommendation.
- Solvency regulation/investment rules should promote a safe and sound insurance system and protect policyholder funds, e.g., rapid response to insolvency to protect against loss of assets/value.
- Laws and regulations should be up to date with and applicable to e-commerce.
- Antitrust laws should apply to the industry.
- A priority for insurance regulators should be to coordinate with other financial regulators to ensure consumer protection laws are in place and adequately enforced regardless of corporate structure or ownership of insurance entity. Insurance regulators should err on side of providing consumer protection even if regulatory jurisdiction is at issue. This should be stated mission/goal of recent changes brought about by GLB law.
- Obtain information/complaints about insurance sellers from other agencies and include in databases.
- A national system of "Consumer Alerts" should be established by the regulators, e.g., companies directed to inform consumers of significant trends of abuse such as race-based rates or life insurance churning.
- Market conduct exams should have standards that ensure compliance with consumer protection laws and be responsive to consumer complaints; exam standards should include agent licensing, training and sales/replacement activity; companies should be held responsible for training agents and monitoring agents with ultimate review/authority with regulator. Market conduct standards should be part of an accreditation process.
- The regulatory structure must ensure accountability to the public it serves. For example, if consumers in state X have been harmed by an entity that is regulated by state Y, consumers would not be able to hold their regulators/legislators accountable to their needs and interests. To help ensure accountability, a national consumer advocate office with the ability to represent consumers before each insurance department is needed when national approaches to insurance regulation or "one-stop" approval processes are implemented.
- Insurance regulator should have standards in place to ensure mergers and acquisitions by insurance companies of other insurers or financial firms, or changes in status of insurance companies (e.g., demutualization, non-profit to for-profit), meet the needs of consumers and communities.
- Penalties for violations must be updated to ensure they serve as incentives against violating consumer protections and should be indexed to inflation.

8. Consumers should be adequately represented in the regulatory process.

• Consumers should have representation before regulatory entities that is independent, external to regulatory structure and should be empowered to represent consumers before any administrative or legislative bodies. To the extent that there is national treatment of companies or "one-stop" (OS) approval, there must be a national consumer advocate's office

created to represent the consumers of all states before the national treatment state, the OS state or any other approving entity.

- Insurance departments should support public counsel or other external, independent consumer representation mechanisms before legislative, regulatory and NAIC bodies.
- Regulatory entities should have well-established structure for ongoing dialogue with and meaningful input from consumers in the state, e.g., consumer advisory committee. This is particularly true to ensure needs of certain populations in state and needs of changing technology are met.