U.S. Government Printing Office and U.S. Census Bureau present

Census 2010

Vendor Conference

October 25, 2005

Welcome Vendors!





Census 2000 Facts

- ➤ 120 Million housing units (50 States, D.C. & Puerto Rico)
- > 99 Million questionnaires delivered by U.S. Post Office
- 23 Million questionnaires hand-delivered by Census enumerators
- 398 Million questionnaires printed
- 14,000 Tons of recycled paper used
- > 700 Tractor trailers used to transport forms to post offices

Census 2000 Past Printing Opportunities

- 790 contracts/orders for Advertising, Promotional Items & Operations Forms to aid in Census 2000
 - \$66 Million awarded in printing expenditures
 - 300+ Million printed materials (Posters, Promotional Items, Field Operations Forms/Kits)
 - Printing for the 2000 Census ran from 1997 to 2000

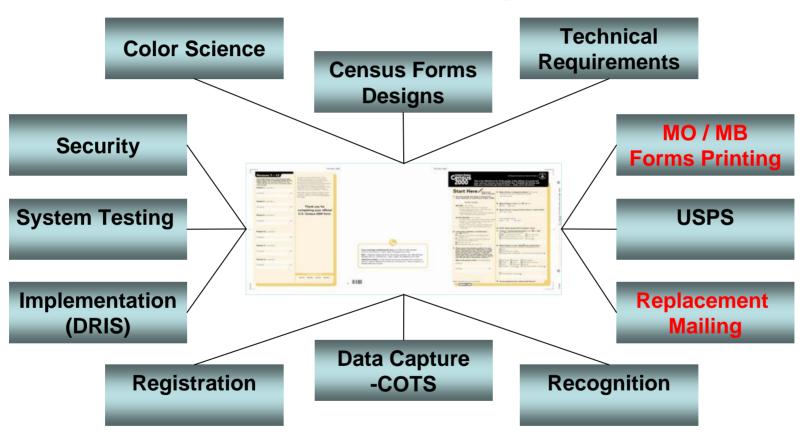
Census 2000 Past Printing Opportunities

- ▶ 91 contracts for Public Use Forms (PUFs) to collect data for Census 2000
- > \$70 Million spent on PUF printing
 - 130 Million packages (Questionnaire, Letter, Return Envelope) to households
 - 250 Million questionnaires for field follow-up
 - 120 Million advance letters
 - 120 Million reminder postcards
 - 22 Million foreign language Forms
 - 19 Million special operations Forms

Future Printing Opportunities Sealed Bid vs. Best Value

- All contracts, except for the major mail-out/mail-back (MO/MB) Census questionnaires will be procured using sealed bid
 - Sealed Bid Opportunities: Letters, postcards, advertising, promotional, etc.
 - Best Value Opportunities: MO/MB, Replacement Mailing (RM)

Systems Integration



All these elements interact in complex ways...

Systems Approach Census Print 2010 MO/MB

- Get Forms printer involved in the early development process:
 - To be part of an integrated team in 2007
 - Take part in the forms design and technical requirements development process
 - Help determine what design and data capture requirements may impact the printing process
 - Offer suggestions, solutions, alternatives to overcome printing problems
 - Take part in early planning for printing and finishing security
 - Be an integral part of the bigger system so that printing, variable imaging, finishing & mailing get done right so other elements of the system work properly

Print 2010 Acquisition

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Discussion Points

- First, provide an overview of the Print 2010 contract, to include goals, scope and schedule
- > Second, review high-level requirements, with focus on areas different from 2000
- ➤ **Third**, provide more detailed DRAFT requirements by area
- Fourth, review "what you should know" about this solicitation and about doing business with GPO

Overview

> GPO will:

- Release Request For Proposal (RFP)
- Negotiate contract
- Act as CO and COTR
- Award contract
- Assist Census with monitoring contract

> Census will:

- Develop technical requirements
- Participate in the RFP development
- Perform technical task management
- COTR

Program Goals

- > The **goals** of the solicitation are to:
 - Reflect a systems approach to the 2010 Census
 - Allow for earlier planning
 - Coordinate and develop an integrated team in 2007
 - Develop important technical requirements for printing and determine any paper data capture system impacts
 - Ensure secure printing
 - To obtain best value for the government; i.e. the government will not take an inferior solution in exchange for a lower price

Best Value Definition

- Solicitation uses "Best-Value Principles"
 - Award will be made to the responsible and technically acceptable Offeror whose proposal provides the greatest overall value to the Government, price and other factors considered
 - Government will compare the value of the differences in the technical factors for competing offers, based on their strengths, weaknesses, and risks, with differences in their price to the Government
 - The Government is more concerned with obtaining superior technical, and management capabilities than with making an award based on the lowest overall cost
 - The Government will not make an award at a significantly higher overall price to achieve slightly superior technical skills

Solicitation Schedule*

MILESTONE	DATE	
Release <i>Draft</i> Request for Proposal (RFP)	4/19/06	
Request for Proposal (RFP) Release	9/15/06	
Proposals due to CO	10/20/06	
Evaluation of Initial Proposals	10/25/06 – 11/28/06	
Competitive Range Determination	11/29/06	
Discussions	11/30/06-12/13/06	
Final Proposal Requests to Offerors (if needed)	12/18/06	
Receipt of Final Proposal Revisions (if needed)	1/9/07	
Evaluation of Final Proposal Revisions (if needed)	1/10/07-2/5/07	
Contract Award	3/15/07	
Services Begin under Contract	3/15/07	

^{*} Subject to change at the sole discretion of the government

Contract Scope

Scope of contract

- 2010 Mail-out/Mail-back (MO/MB) printing, finishing and mailing of short forms, including forms delivered by the Census Bureau (not USPS) to be mailed back (a.k.a. Update/Leave)
- 2010 Replacement Mailing (RM) printing, finishing and mailing of short form
- Bilingual forms printing
- Letters and inserts for mail-out packages
- Includes 2008 Dress Rehearsal printing
- Interim testing, printing of test materials, etc.

> NOT in scope

- Field collection forms, or any other "special" forms
- Long forms (not currently planned for 2010)

Contract Phases

Phase	Activity	Start Date	End Date
Phase A	Technical Collaboration (with Census & GPO) & Refinements	3/15/2007 (approximate award date)	12/31/2008
Phase B	2008 Dress Rehearsal Printing Production	9/28/2007	4/18/2008
Phase C	Final 2010 Census Preparations	6/30/2008	4/10/2009
Phase D	2010 Census Printing Production	12/18/2008	3/17/2010
Phase E	Replacement Mailing Printing	3/17/2010	4/21/2010
Phase F	Project Closeout	4/21/2010	11/16/2010

Performance Schedule*

- Dress Rehearsal (DR) Printing
 - December 2007 to April 2008
- ➤ DR Replacement Mailing (RM) Printing
 - 10 day period (approx 4/8/08 to 4/17/08)
- ≥2010 Printing
 - April 2009 to March 2010
- ≥2010 RM Printing
 - 10 day period 4/7/10 to 4/16/10
 - * Tentative schedule subject to change

Contract Types

- We are considering different contract types for different phases
- Printing phases may be conducive to the "standard" price per form model
- The technical collaboration and refinement phases are less defined and may be conducive to another contract type
- The government is open to feedback on this topic

High-Level Requirements Overview

- Three major changes from 2000
 - Procurement Strategy
 - Replacement Mailing
 - Stringent security at all stages
- Must work with paper data capture contractor and USPS
- Participate in Dress Rehearsal and other tests
- Rigorous QA/QC, automated as much as possible, QA/QC certifications desirable (i.e. ISO, SixSigma, etc.)
- We will develop requirements & draft specifications in as much detail as possible, but some details will not be known at the time of RFP release
- Census will collaborate with the winning contractor to refine the final specifications

High-Level Requirements (cont.)

- Estimated Volumes: Dress Rehearsal
- Approximate quantities for the 2008 Dress Rehearsal
 - 1,613,000 Mail-out/Mail-back short forms, letters, and envelopes, with return envelope (print, finish, and mail to individual addresses)
 - 247,000 Update/Leave (Census-delivered/mailed-back) short forms, letters and envelopes with return envelope (print, finish, and transport via commercial carriers to Local Census Offices (LCOs)
 - Approximately 800,000 Replacement Mailing packages short forms, letters, and envelopes, with return envelope (print, finish, and mail to individual addresses with a 10 calendar-day staggered schedule to mimic 2010 operations)
 - 251,000 bilingual short forms, letters, and envelopes, with return envelope (print, finish, and mail to individual addresses)

High-Level Requirements (cont.)

- 2010 Census Volumes
- > Total estimated volume: 190,000,000 forms
 - 110 million Mail-out/Mail-back short forms: letters, and envelopes, with return envelope (print, finish, and mail to individual addresses)
 - 20 million Update/Leave short forms: letters and envelopes with return envelope (print, finish, and transport via commercial carriers to Local Census Offices)
 - 40 million Replacement Mailing packages: short forms, letters, and envelopes, with return envelope (print, finish, and mail to individual addresses within 10 calendar-days of receipt of addresses)
 - 20 million Bilingual short forms: letters, and envelopes, with return envelope (print, finish, and mail to individual addresses)

High-Level Requirements (cont.)

- Contractor must ensure availability of ink, paper, and all related equipment
- ➤ Contractor must guarantee availability of facility, operations, and other resources for 2008 Dress Rehearsal, 2009 Operations/Systems tests, and the 2010 Census
- Regular performance measures & feedback required, automated as appropriate (anticipate using a web portal to be provided by Census)
- For 2008 Dress Rehearsal, the simulated workflow configuration must mirror 2010 large-scale operation
- > All schedules must be maintained

2010 Replacement Mailing (RM) Overview

- The RM is a second Package mailed to households that do not respond to the initial short form mailing
- Important because it saves field staff from having to visit these households
- Must print, address, finish AND mail approximately 40M packages in 10 calendar days (possible to print packages ahead of time if addressing technology can meet Census requirements)
 - "10-day" clock starts when printer receives address file; completes when last package is mailed
 - Will work with contractor to determine file formats, method of data transmission, etc.

2010 Replacement Mailing (RM) Overview

- RM package will be a slightly different Form from the original MO/MB package (e.g., possibly a colored flap over front page of Form)
 - See sample provided in handout materials
- Census may decide to provide \$\$ incentives for beating the 10-day window (feedback?)

2010 Security Overview "Title 13"

- The Census Bureau is fundamentally driven by two U.S. codes: Sections 9 and 214 of Title 13, regarding information confidentiality (9), and wrongful disclosure of information (214)
- Criminal penalties for disclosing any Title 13 data
- Title 13 U.S.C. § 9 requires that data collected by the Census Bureau in its surveys, including the Decennial Census addresses, shall remain confidential

2010 Security Overview (continued)

- We do not want to risk that Census mail is not opened by the public due to either real or perceived security concerns
- > Security includes personnel, physical, operations, and IT
- We cannot mitigate all threats, but are in the process of deciding where to focus efforts.
- We need to leverage technologies that will help us minimize risks
- Contract contingencies to deal quickly with the unknown
- Facilities shall be available at all times for physical security inspections

Draft Requirements: Paper and Color

- Most forms will be a single sheet, folded
 - Paper will be JCPA80, 50# white opacified offset
 - Paper sizes will range from 8.5 inches x 10 inches to 11 inches x 28 inches
 - Bilingual forms may be in booklet format of 8-16 pages (to be determined)

Draft Requirements: Paper and Color

- Contractor will be required to submit paper and ink samples
- The Contractor shall be able to print up to three colors
 - The Government must have confidence in the Contractor's ability to handle the ranges of color currently under consideration
 - Contractor will follow CIE L*a*b* specifications to establish acceptable color ranges

Draft Requirements: QA/QC

- GPO QATAP Level II required for printing and finishing
- Penalties will be applied and incentives may apply for quality control and assurance measures
 - (See QATAP at http://www.gpo.gov/asforms/index.html)
- Rigorous QC, automated as much as possible
- QC certifications desirable (i.e., ISO, SixSigma, etc)
- Draft Quality Assurance Plan due within 6 months of contract award; must be updated and maintained.
- Government representatives will perform independent inspections and quality control at all stages
- Evidence of completion of verification processes must be provided back to Census in near real-time*
- * Near real-time refers to the ability to obtain information about a process in sufficient time to take corrective action as a normal part of the workflow

Draft Requirements: QA/QC

- Measurements are still under consideration. However, the following are anticipated, at a minimum:
 - Pre-Production Measurements: Certification of paper manufacturing run, certifications of inks
 - Ink quality data: CIE L*a*b* and density tests
 - Color match tolerances
 - Printing Measurements: Type quality and uniformity, solid and screen tint color match
 - Process Measurements: paper dust, paper cuts, trim size, position
 - Address quality: Bar codes, bar code verification; verification that all mail was placed in the mail-stream
 - Automated defect detection systems are encouraged
 - Color measurement and control systems are required
 - For additional detail and definitions, see QATAP Level II Printing specifications (http://www.gpo.gov/asforms/index.html)

Draft Requirements: Print Tests

- ➤ The 2008 Dress Rehearsal will provide a full test of ALL 2010 systems, on a smaller scale
- Possibly a full systems test in 2009 to have a scaled up test prior to production
- Purpose of tests:
 - Provide confidence in solutions and approaches
 - Reduce risk
 - Validate RM technologies and approaches
 - Make any necessary refinements

Draft Requirements: Interfaces

- > GPO
 - GPO and Census will act as one technical team
 - GPO has all contractual authority
 - GPO will provide project management as well as QC staff
- Census
 - Phase A will be spent collaborating with Census to refine technical specifications
 - Will work with paper data capture contractor and other Census stakeholders via technical working groups, etc.

Draft Requirements: Interfaces (continued)

>USPS

- In 2006 Census is testing the feasibility of postal address tracking to explore the benefits for mailing and check-in operations
- GPO/Census will manage the USPS relationship, but significant interaction/coordination between the contractor and local postal authorities is expected

Draft Requirements: Security

- The Government is required to comply with the Federal Information Security Management Act (FISMA). See the NIST website at
 - http://csrc.nist.gov/sec-cert/fisma-news.html
- Subcontractors must meet all security requirements
- Additional security measures can be recommended based on Offeror's experience
- Physical Security
 - Detailed procedures and plans for each facility must be provided by the contractor in a Physical Security Plan
 - Secure area(s) dedicated to the manufacture and storage of Census materials and data are required

Draft Requirements: Security

Personnel Security

- Investigative & Pre-employment verification are required
- Confidentiality oaths are required
- Restricted access to production, finishing, and mailing areas
- Must complete annual Title 13 Course provided by the Census Bureau
- May be able to have different requirements for different levels of access (TBD)
- Foreign National restrictions may apply

Draft Requirements: Security

- Operations
 - Security Plans, Risk Management
 Plans/Assessments, and Continuity of Operation
 Plans will be required
 - All operations subject to audit at any time
- Information/Title 13
 - Facility must be certified by the Chief of the Census Information Technology Security Office (ITSO)
 - Systems and equipment at secure facilities must be approved by the Government
 - Restricted personnel access to data

Draft Requirements: Management/Operations

- Management requirements will emphasize collaboration with GPO, Census and the USPS
- Swift problem identification and resolution required
- Extensive reporting, via automated means (near real-time), to Census web portal required
- Staffing
 - Ensure adequate resources for this massive job
 - Ensure experienced personnel and management teams
 - Ensure that staff is adequately trained for production and security
- Operations
 - Emphasize change control, standards/processes, audits, identification and implementation of improvements
 - Extensive Quality Control, highly automated
 - Provide production plan & workflow processes that include, machinery/equipment capabilities and capacity
 - Meet ALL scheduled dates, no exceptions!!!

Responding to the RFP: What you should know

- Award will be made to one or more printers and/or mailers at the option of the government
- Teaming is encouraged
- The government will require discussions with vendors deemed to be in the competitive range
- Offerors will be required to have key personnel available for all discussions
- Government will require revised technical and/or cost proposals after discussions

Responding to the RFP: What you should know (continued)

- RFP will provide some assumptions for cost and technical modeling purposes
- Offerors' cost proposals must reflect volume discounts
- ➤ Government will require past performance and relevant similar experience; may also contact any other references known to the government (e.g., in GPO databases)

Register to do business with GPO



www.contractorconnect.gpo.gov

Different types of contracts:

- Small Purchase
- One Time Bid
- Term Contracts
- GPO placed/handled and Direct Deal contracts
- Simplified Purchase Agreement (SPA)
- Compact

Frequently asked questions:

- Who qualifies to be a contractor for GPO?
- What are the requirements of printing procurement?
- Why do previous contractors have to re-register?
- How do contractors know what jobs are available for procurement?
- After registration when are you able to bid on solicited procurements?

Frequently asked questions (cont.):

- How do you enter a Bid or Offer?
- What causes a bid to be rejected?
- Once bids are accepted, how are contracts awarded?
- How can you be defaulted on a contract?



Let's navigate www.contractorconnect.gpo.gov







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Thank you for your participation in GPO's procurement program!

 If you have any questions, please call GPO's Procurement Support Branch, (202)512-0526



5 Minute Break

Question & Answer Session

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