



INDEX BY RECOMMENDATION

NUMERICAL LIST OF COMMISSION RECOMMENDATIONS AND PAGE NUMBERS

COMMISSION

RECOMMENDATION

NUMBER	TITLE OF RECOMMENDATION	FINAL REPORT PAGE #
1	Fort Wainwright, AK	5
2	Fort Gillem, GA	6
3	Fort McPherson, GA	8
4	Fort Bragg, NC	9
5	Fort Monmouth, NJ	10
6	Fort Hood, TX	13
7	Red River Army Depot	14
8	Fort Monroe, VA	16
9	Maneuver Training	17
10	Operational Army (IGPBS)	18
11	RC Transformation, AL	20
12	RC Transformation, AZ	22
13	RC Transformation, AR	23
14	RC Transformation, CA	25
15	RC Transformation, CT	26
16	RC Transformation, DE	27
17	RC Transformation, GA	29
18	RC Transformation, HI	30
19	RC Transformation, IL	31
20	RC Transformation, IN	32
21	RC Transformation, IA	33
22	RC Transformation, KY	35
23	RC Transformation, LA	36
24	RC Transformation, MD	37
25	RC Transformation, MA	38
26	RC Transformation, MI	40
27	RC Transformation, MN	41

COMMISSION**RECOMMENDATION****NUMBER****TITLE OF RECOMMENDATION****FINAL REPORT PAGE #**

28.....	RC Transformation, MO	42
29.....	RC Transformation, MT	43
30.....	RC Transformation, NE.....	44
31.....	RC Transformation, NH	46
32.....	RC Transformation, NJ	47
33.....	RC Transformation, NM.....	48
34.....	RC Transformation, NY	49
35.....	RC Transformation, NC	50
36.....	RC Transformation, ND	51
37.....	RC Transformation, OH.....	52
38.....	RC Transformation, OK	54
39.....	RC Transformation, OR	56
40.....	RC Transformation, PA	57
41.....	RC Transformation, PR	58
42.....	RC Transformation, RI	60
43.....	RC Transformation, TN.....	61
44.....	RC Transformation, TX	62
45.....	RC Transformation, VT	65
46.....	RC Transformation, WA.....	66
47.....	RC Transformation, WV	67
48.....	RC Transformation, WI.....	69
49.....	RC Transformation, WY	70
50.....	Single Drill Sergeant.....	71
51.....	US Army Garrison, MI	72
52.....	USAR Command and Control New England	73
53.....	USAR Command and Control Northeast	74
54.....	USAR Command and Control Northwest	76
55.....	USAR Command and Control Southeast.....	77
56.....	USAR Command and Control Southwest.....	78
57.....	Marine Corps Logistics Base, Barstow, CA.....	81
58.....	Naval Support Activity Corona, CA	82
59.....	Naval Weapons Station Seal Beach Detachment, Concord, CA	83
60.....	Submarine Base New London, CT	84
61.....	Officer Training Command, Pensacola, FL.....	86

COMMISSION**RECOMMENDATION****NUMBER****TITLE OF RECOMMENDATION****FINAL REPORT PAGE #**

62 Naval Air Station Atlanta, GA.....	87
63 Navy Supply Corps School Athens, GA	88
64 Naval Support Activity New Orleans, LA	89
65 Naval Air Station Brunswick, ME	91
66 Marine Corps Support Activity Kansas City, MO	92
67 Naval Station Pascagoula, MS.....	94
68 Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA	95
69 Naval Shipyard Portsmouth, Kittery, ME	97
70 Naval Station Newport, RI	98
71 Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX	99
72 Engineering Field Division/Activity.....	100
73 Navy and Marine Corps Reserve Centers (Rollup).....	101
74 Navy Recruiting Districts	103
75 Navy Regions	103
76 Navy Reserve Centers (Rollup)	104
77 Navy Reserve Readiness Commands.....	105
78 Birmingham International Airport Air Guard Station, AL	111
79 Eielson Air Force Base, AK; Moody Air Force Base, GA; and Shaw AFB, SC	112
80 Kulis Air Guard Station, AK, and Elmendorf Air Force Base, AK.....	114
81 Fort Smith Air Guard Station, AR, and Luke Air Force Base, AZ	115
82 Beale Air Force Base, CA, and Selfridge Air National Guard Base, MI	117
83 March Air Reserve Base, CA	118
84 Onizuka Air Force Station, CA	120
85 Bradley International Airport Air Guard Station, CT; Barnes Air Guard Station, MA; Selfridge Air National Guard Base, MI; Shaw Air Force Base, SC; and Martin State Air Guard Station, MD	121
86 New Castle Airport Air Guard Station, DE.....	122
87 Robins Air Force Base, GA.....	124
88 Boise Air Terminal Air Guard Station, ID	125
89 Mountain Home Air Force Base, ID; Nellis Air Force Base, NV; and Elmendorf AFB, AK.....	126
90 Capital Air Guard Station, IL, and Hulman Regional Airport AGS, IN.....	128
91 New Orleans Air Reserve Station, LA.....	130
92 Andrews Air Force Base, MD; Will Rogers Air Guard Station, OK; Tinker Air Force Base, OK; and Randolph Air Force Base, TX.....	131

COMMISSION**RECOMMENDATION****NUMBER****TITLE OF RECOMMENDATION****FINAL REPORT PAGE #**

93.....	Martin State Air Guard Station, MD	133
94.....	Otis Air National Guard Base, MA-Lambert St. Louis International Airport Air Guard Station, MO; and Atlantic City Air Guard Station, NJ.....	134
95.....	W.K. Kellogg Airport Air Guard Station, MI	137
96.....	Duluth International Airport Air Guard Station, MN	138
97.....	Key Field Air Guard Station, MS	139
98.....	Great Falls International Airport Air Guard Station, MT	141
99.....	Reno-Tahoe International Airport Air Guard Station, NV	142
100.....	Cannon Air Force Base, NM.....	143
101.....	Niagara Falls Air Reserve Station, NY	145
102.....	Schenectady County Airport Air Guard Station, NY	147
103.....	Pope Air Force Base, NC; Pittsburgh International Airport Air Reserve Station, PA; Yeager Air Guard Station, WV	148
104.....	Grand Forks Air Force Base, ND	151
105.....	Hector International Airport Air Guard Station, ND.....	153
106.....	Mansfield-Lahm Municipal Airport Air Guard Station, OH.....	154
107.....	Springfield-Beckley Municipal Airport Air Guard Station, OH	156
108.....	Portland International Airport Air Guard Station, OR.....	157
109.....	Ellsworth Air Force Base, SD, and Dyess Air Force Base, TX.....	159
110.....	Nashville International Airport Air Guard Station, TN	161
111.....	Ellington Air Guard Station, TX.....	162
112.....	Lackland Air Force Base, TX	164
113.....	Hill Air Force Base, UT; Edwards Air Force Base, CA; Mountain Home Air Force Base, ID; Luke Air Force Base, AZ; and Nellis Air Force Base, NV	165
114.....	Langley Air Force Base, VA	166
115.....	Richmond Air Guard Station, VA, and Des Moines International Airport AGS, IA	167
116.....	Fairchild Air Force Base, WA.....	169
117.....	General Mitchell Air Reserve Station, WI	170
118.....	Air Force Logistics Support Centers.....	172
119.....	F-100 Engine Centralized Intermediate Repair Facilities	173
120.....	Aviation Logistics School	179
121.....	Combat Service Support Center	180
122.....	Joint Center for Consolidated Transportation Management Training.....	181
123.....	Joint Center of Excellence for Culinary Training.....	182
124.....	Joint Center of Excellence for Religious Training and Education.....	183

COMMISSION**RECOMMENDATION****NUMBER****TITLE OF RECOMMENDATION****FINAL REPORT PAGE #**

125.....	Joint Strike Fighter Initial Joint Training Site.....	184
126.....	Net Fires Center	185
127.....	Prime Power to Fort Leonard Wood, MO	186
128.....	Undergraduate Pilot and Navigator Training.....	187
129.....	Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations.....	191
130.....	Co-locate Defense Military Department Adjudication Activities.....	193
131.....	Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency	195
132.....	Co-locate Miscellaneous Army Leased Locations	197
133.....	Colocate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations.....	199
134.....	Co-locate Missile and Space Defense Agencies.....	201
135.....	Colocate Navy Education and Training Command and Navy Education and Training Professional Development & Technology Center	203
136.....	Consolidate Army Test and Evaluation Command Headquarters.....	204
137.....	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies.....	205
138.....	Consolidate Correctional Facilities into Joint Regional Correctional Facilities.....	208
139.....	Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell Offices	209
140.....	Consolidate Defense Information Systems Agency and Establish Joint C4ISR Capability.....	210
141.....	Consolidate Media Organizations into a New Agency for Media and Publications.....	212
142.....	Consolidate Transportation Command Components	213
143.....	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	214
144.....	Create Joint Mobilization Sites.....	216
145.....	Defense Finance and Accounting Service	217
146.....	Joint Basing.....	219
147.....	Relocate Air Force Real Property Agency.....	222
148.....	Relocate Army Headquarters and Field Operating Agencies.....	223
149.....	Relocate Miscellaneous Department of the Navy Leased Locations.....	225
150.....	Naval Weapons Station Seal Beach, CA.....	229
151.....	Riverbank Army Ammunition Plant, CA.....	230
152.....	Sierra Army Depot, CA	231
153.....	Rock Island Arsenal, IL.....	232
154.....	Newport Chemical Depot, IN	233

COMMISSION**RECOMMENDATION****NUMBER****TITLE OF RECOMMENDATION****FINAL REPORT PAGE #**

155.....	Kansas Army Ammunition Plant, KS	234
156.....	Lima Tank Plant, OH	235
157.....	Mississippi Army Ammunition Plant, MS.....	236
158.....	Hawthorne Army Depot, NV	236
159.....	Watervliet Arsenal, NY	238
160.....	Umatilla Chemical Depot, OR	239
161.....	Lackland Air Force Base, TX	240
162.....	Lone Star Army Ammunition Plant, TX	241
163.....	Deseret Chemical Depot, UT.....	242
164.....	Ship Intermediate Maintenance Activity Norfolk, VA.....	243
165.....	Fleet Readiness Centers (Rollup).....	243
166.....	Naval Shipyard Detachments	250
167.....	Defense Intelligence Agency	253
168.....	National Geospatial-Intelligence Agency.....	254
169.....	Walter Reed National Military Medical Center, Bethesda, MD.....	257
170.....	Brooks City Base, TX	259
171.....	McChord Air Force Base, WA	261
172.....	San Antonio Regional Medical Center, TX.....	262
173.....	Convert Inpatient Services to Clinics.....	264
174.....	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisition.....	266
175.....	Commodity Management Privatization	271
176.....	Depot-Level Repairable Procurement Management Consolidation	272
177.....	Supply, Storage, and Distribution Management Reconfiguration.....	277
178.....	Co-locate Extramural Research Program Managers.....	281
179.....	Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation.....	282
180.....	Consolidate Ground Vehicle Development & Acquisition in a Joint Center	284
181.....	Consolidate Maritime C4ISR Research, Development & Acquisition, T&E	285
182.....	Consolidate Navy Strategic Test and Evaluation	288
183.....	Consolidate Sea Vehicle Development & Acquisition	289
184.....	Create a Naval Integrated Weapons & Armaments Research, Development and Acquisition, Test & Evaluation Center	290
185.....	Create an Air Integrated Weapons & Armaments Research, Development and Acquisition, Test & Evaluation Center.....	293

COMMISSION**RECOMMENDATION****NUMBER****TITLE OF RECOMMENDATION****FINAL REPORT PAGE #**

186.....	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition.....	294
187.....	Defense Research Service-Led Laboratories	297
188.....	Establish Centers for Fixed Wing Air Platform Research, Development and Acquisition, Test & Evaluation	299
189.....	Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation	301
190.....	Navy Sensors, Electronic Warfare, and Electronics Research, Development and Acquisition, Test & Evaluation	302
191.....	Close or Further Realign Naval Air Station Brunswick, ME	91
192.....	Close or Realign Broadway Complex San Diego, CA.....	107
193.....	Close or Further Realign Master Jet Base Oceana, VA	108
195.....	Close or Further Realign Galena Airport FOL, AK.....	174
196.....	Close or Realign Defense Finance and Accounting Service.....	217
197.....	Close or Realign Professional Development Education.....	188
198.....	Close or Realign Joint Medical Command HQs.....	226