

**Functional Series 200  
Programming Policy**

**INTERIM UPDATE 05-01**

**SUBJECT:** The Nine Principles of Development

**NEW MATERIAL:** This IU discusses USAID's revised nine principles of development. USAID has been able to distill the fundamental lessons learned throughout USAID's experience into a series of principles that describe the way it approaches, understands, and assesses its endeavors.

**EFFECTIVE DATE:** 01/04/2005

**ATTACHMENTS:** [The Nine Principles of Development](#)

ADMINISTRATOR

USAID/General Notice  
ES  
01/04/2005

**EXECUTIVE MESSAGE**

**SUBJECT:** The Nine Principles of Development

As we start a new year I want to share with you my thoughts on USAID's guiding principles.

Over the last several months, there has been an effort to formalize and announce how we do our work. Thanks to the thoughtful input and energetic discussion in Washington and in many field missions, we have been able to distill the fundamental lessons learned throughout USAID's experience into a series of principles that describe the way we approach, understand and assess our endeavors. History has shown us that where these principles have been consistently applied, the success of our programs was enhanced; where they have been ignored, our programs have faced great challenges.

USAID's Nine Principles of Development and Reconstruction will help us strengthen and formalize USAID's institutional culture at a time of significant retirements and new recruitment. They will also help us articulate to those outside the development community how we approach development, which is especially important given the new prominence of development in national security policy.

I recently introduced the Principles in a speech at the National Defense University. Please see the attachment for the Principles and their definitions. They can also be found at [http://ppc.usaid.gov/ppc/documents/policy/dev\\_principles.pdf](http://ppc.usaid.gov/ppc/documents/policy/dev_principles.pdf).

The Principles will be the subject of a number of upcoming press notices and will be incorporated into future USAID trainings. I expect that they will be a useful reference to you in your work.

Andrew S. Natsios

Point of Contact: Any questions concerning this Notice may be directed to Charles North, PPC/P, (202) 712-4126.

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