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AMEMBASSY JAKARTA PRIORITY
AMEMBASSY NAIROBI PRIORITY
AMEMBASSY MONROVIA PRIORITY
AMEMBASSY ANTANANARIVO PRIORITY
AMEMBASSY LILONGWE PRIORITY
AMEMBASSY NOUAKCHOTT PRIORITY
AMEMBASSY MAPUTO PRIORITY
AMEMBASSY MANAGUA PRIORITY
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AMEMBASSY LIMA PRIORITY
AMEMBASSY KIGALI PRIORITY
AMEMBASSY DAKAR PRIORITY
AMEMBASSY FREETOWN PRIORITY
AMEMBASSY DUSHANBE PRIORITY
AMEMBASSY KAMPALA PRIORITY
AMEMBASSY LUSAKA PRIORITY

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AIDAC FOR MISSION DIRECTORS/DEPUTY DIRECTORS AND

E.O. 12958: N/A

TAGS:

SUBJECT: DCHA/FFP GUIDANCE FOR THE REVIEW OF TITLE II
FY 2005 CYCLE DAPS, DAP AMENDMENTS AND CS RESULTS
REPORTS AND RESOURCE REQUESTS

REF:

- A) PL 480 TITLE II FY 2005 DEVELOPMENT PROGRAM
POLICIES AND GUIDELINES
- B) PL 480 TITLE II DEVELOPMENT PROGRAM GUIDELINES FOR

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CS RESULTS REPORTS

(FY 2003) AND RESOURCE REQUESTS (FY 2005)

C) 98 STATE 044913 (TITLE II M&E REPORTING REQUIREMENTS);

D) 98 STATE 086386 (BELLMON CERTIFICATION REQUIREMENTS FOR PL 480

TITLE II ACTIVITIES);

E) 99 STATE 095910 (ENHANCED MISSION RESPONSIBILITIES)

SUMMARY

FOOD FOR PEACE OFFICERS

1. THIS CABLE PROVIDES DEVELOPMENT PROGRAM (DP) REVIEW AND MANAGEMENT GUIDANCE FOR USAID PERSONNEL PROVIDING OVERSIGHT TO PL 480 TITLE II FOOD AID PROGRAMS IN THE FIELD.

2. MISSION STAFF WITH TITLE II RESPONSIBILITIES SHOULD REVIEW THE GUIDANCE DOCUMENTS TO BE FAMILIAR WITH THEIR CONTENTS, AS WELL AS THE ABOVE REFERENCED CABLES AND MISSION MANAGEMENT CRITERIA. THESE INSTRUCTIONS FOR MISSION REVIEW OF FY 2005 CYCLE DOCUMENTS SHOULD ADDRESS MOST MISSION QUESTIONS AND CONCERNS; FURTHER CLARIFICATION MAY BE OBTAINED FROM COUNTRY BACKSTOP OFFICERS (CBOS) AT DCHA/FFP.

3. FINAL GUIDANCE TO COOPERATING SPONSORS (CS) AND

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MISSIONS FOR FY 2005 DEVELOPMENT ASSISTANCE PROGRAMS
(DAP) AND DAP AMENDMENTS WERE SENT JANUARY 9, 2004,
AND CAN BE FOUND ON THE FFP WEBSITE AT
HTTP://WWW.USAID.GOV/OUR_WORK/HUMANITARIAN_ASSISTANCE/
FP/FY05 DAP.HTML

DAP AND DAP AMENDMENT SUBMISSION AND REVIEW

4. CS WILL SUBMIT DAP PROPOSALS AND DAP AMENDMENTS TO
DCHA/FFP AND TO THE USAID MISSION OR REPRESENTATIVE
(WITH COPIES TO THE EAST OR WEST AFRICA REGIONAL FOOD

FOR PEACE OFFICER, IF APPROPRIATE) NO LATER THAN
FEBRUARY 17, 2004.

5. PURSUANT TO THE DAP GUIDELINES, MISSIONS SHOULD NOT
REQUEST THE CS TO REVISE DAPS/DAP AMENDMENTS FOR
RESUBMISSION TO DCHA/FFP. USAID MISSIONS WILL REVIEW
DAPS/DAP AMENDMENTS AND SUBMIT COMMENTS, VIA EMAIL TO
COGNIZANT DCHA/FFP CBO WITHIN 30 DAYS OF RECEIPT OF
THE COMPLETE DAP (PLEASE REFER TO THE DAP GUIDELINES
AS TO THE ITEMS REQUIRED THAT CONSTITUTE A COMPLETE
DAP). TIMELY SUBMISSION OF MISSION COMMENTS WILL BE
CRITICAL. MISSION COMMENTS SHOULD INCLUDE AN
APPROVAL/DISAPPROVAL RECOMMENDATION AND TECHNICAL
COMMENTS WHICH INCLUDE BRIEF DESCRIPTIONS OF ANY
DEFICIENCIES AND STEPS TO CORRECT THEM, MAKING A
DISTINCTION BETWEEN THRESHOLD AND NON-THRESHOLD
ISSUES, BASED ON THE DAP GUIDELINES.

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6. A FORMAL REVIEW OF DAPS/DAP AMENDMENTS DURING THE CONGRESSIONALLY MANDATED 120-DAY REVIEW PERIOD WILL BE HELD EITHER IN WASHINGTON OR THE FIELD. USAID/WASHINGTON WILL REVIEW THE DAP/DAP AMENDMENT AND USAID/MISSION COMMENTS AND SEND AN "ISSUES LETTER" TO THE CS, NO LATER THAN APRIL 6. AFTER RESOLUTION OF THESE ISSUES AND FOLLOWING FORMAL REVIEW MEETING (OPTIONAL), USAID/WASHINGTON WILL REACH A FINAL DECISION (APPROVE AND NEGOTIATE A SIGNED TRANSFER AUTHORIZATION, OR DENY APPROVAL) ON DAPS/DAP AMENDMENTS WITHIN 120 DAYS OF SUBMISSION OF A COMPLETE DOCUMENT TO DCHA/FFP. IN THE CASE OF DENIAL, FFP WILL SPECIFY THE REASONS AND INFORM THE CS OF THE CONDITIONS THAT MUST BE MET FOR APPROVAL OF THE PROPOSAL. IN THE CASE OF DENIAL THE PROPOSAL SHOULD BE DEFERRED TO THE SUBSEQUENT DAP CYCLE. IN ALL CASES, PRIOR TO APPROVAL, A COMPLETE, REVISED DAP/DAP AMENDMENT WILL BE REQUIRED, RESPONDING TO USAID/MISSION AND USAID/WASHINGTON COMMENTS. DECISIONS WITH REGARD TO FIELD REVIEWS WILL BE JOINTLY MADE BY THE MISSION AND DCHA/FFP, IN CONSULTATION WITH THE CS.

RESULTS REPORT AND RESOURCE REQUEST SUBMISSION AND REVIEW

7 UNDER FFP'S STREAMLINED MANAGEMENT, RESULTS REPORTS

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(FY 2003) WERE REQUIRED TO BE SUBMITTED ON NOVEMBER
1, 2003 AND RESOURCE REQUESTS (FY 2005) SUBMITTED ON
OR BEFORE JANUARY 15, 2004 TO DCHA/FFP AND TO THE
USAID MISSION OR REPRESENTATIVE (WITH COPIES TO THE
EAST OR WEST AFRICA REGIONAL FOOD FOR PEACE OFFICER,
WHERE APPROPRIATE). MISSION COMMENTS ON BOTH
SUBMISSIONS SHOULD BE SUBMITTED, VIA EMAIL TO THE
COGNIZANT DCHA/FFP CBO WITHIN 30 DAYS OF THE RECEIPT
OF THE RESOURCE REQUEST. IN THOSE CASES WHERE A
MISSION RECOMMENDS CHANGES IN ANNUAL FUNDING LEVELS
(AN ACTIVITY, MISSION COMMENTS SHOULD INCLUDE BRIEF
REASONS FOR THE RECOMMENDED CHANGES.

8. RESOURCE REQUESTS FOR THE SECOND YEAR OF A DAP WILL
BE GRANTED WITH MINIMAL REVIEW. DOCUMENT SUBMISSION
SHOULD FOLLOW THE FORMAT OF THE RESOURCE REQUEST
SECTIONS, AS APPLICABLE.

COORDINATION WITH MISSION STRATEGY

9. WHERE TITLE II ACTIVITIES ARE PROPOSED IN COUNTRIES
WITH RESIDENT USAID MISSIONS AND FALL WITHIN THE USAID
COUNTRY STRATEGY, FFP ENCOURAGES CONSISTENCY OF THE
FOOD-ASSISTED ACTIVITY WITH THE MISSION'S RELEVANT
STRATEGIC OBJECTIVE (S), TO THE EXTENT POSSIBLE. IN
THIS REGARD, MISSIONS SHOULD CONTINUE TO INVITE CSS TO
PARTICIPATE IN PLANNING PROCESSES OF USAID MISSIONS,
AS MEMBERS OF EXPANDED STRATEGIC OBJECTIVE, STRATEGIC
SUPPORT OBJECTIVE AND/OR SPECIAL OBJECTIVE (SO) TEAMS.

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THEY SHOULD ALSO PARTICIPATE IN THE IDENTIFICATION OF COUNTRY DEVELOPMENT PROBLEMS AND IN THE DEVELOPMENT OF INFORMATION SYSTEMS OR INDICATORS SHOWING THE IMPACT OF THE USE OF TITLE II FOOD AID ON IMPROVED FOOD SECURITY.

10. THE ACTIVITIES OUTLINED IN NEW DAPS WILL IDEALLY BE CONSISTENT WITH MISSION PRIORITIES FOR THE ASSOCIATED COUNTRIES. HOWEVER, THIS IS NOT A REQUIREMENT FOR APPROVAL OF A DAP, WHICH CANNOT BE DENIED SOLELY BECAUSE IT DOES NOT FIT WITHIN MISSION STRATEGIC OR SPECIAL OBJECTIVES. IF A USAID MISSION DETERMINES THAT A GIVEN TITLE II ACTIVITY, OR CS PROGRAM AS A WHOLE WILL NOT FIT INTO ITS STRATEGIC OBJECTIVES, THE MISSION SHOULD NEVERTHELESS PROVIDE COMMENTS FOLLOWING THE INSTRUCTIONS CONTAINED IN THIS CABLE. AT A MINIMUM, THE MISSION IS REQUESTED TO DISCUSS HOW THE PROGRAM COMPLEMENTS USAID'S FOOD

SECURITY POLICY OBJECTIVES AS STATED IN THE FEBRUARY, 1995 FOOD SECURITY POLICY PAPER, HOST COUNTRY FOOD SECURITY OBJECTIVES, AS WELL AS HOW THE PROGRAM WILL RESULT IN BENEFITS THAT CAN BE SUSTAINED BY THE HOST GOVERNMENT AND/OR OTHER DONORS. ADDITIONALLY, MISSIONS SHOULD INDICATE ANY MISSION DA OR OTHER CONTRIBUTIONS IN ACCORDANCE WITH THE FY 2005 BPBS GUIDANCE FROM USAID/PPC.

11. IF NO USAID MISSION IS PRESENT IN THE COUNTRY, THE PROPOSAL SHOULD BE REVIEWED BY THE U.S. DIPLOMATIC POST'S COUNTRY TEAM, WHO SHOULD PROVIDE COMMENTS TO

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DCHA/FFP. THE USAID REGIONAL ECONOMIC DEVELOPMENT
SERVICES OFFICE (REDSO), REGIONAL FOOD FOR PEACE
OFFICERS, AND/OR BILATERAL MISSIONS WITH OVERSIGHT
RESPONSIBILITIES FOR THE NON-PRESENCE COUNTRY SHOULD
ALSO REVIEW AND COMMENT ON THE PROPOSAL.

12. IF A CS IS PROPOSING A REGIONAL PROGRAM, THE DAP
SHOULD BE SUBMITTED TO ALL AFFECTED USAID MISSIONS
(AND/OR OTHER STRUCTURES, AS APPLICABLE) FOR REVIEW
AND SUBMISSION OF COMMENTS TO DCHA/FFP.

MISSION CABLE RECOMMENDATIONS AND REVIEW COMMENTS

13. A MISSION CABLE IS REQUIRED TO CONVEY THE
FOLLOWING:
A) FORMAL RECOMMENDED LEVELS (COMMODITY TONNAGES,
MONETIZATION / LOCAL CURRENCY BUDGET, SECTION 202(E)
AND ITSH FUNDING);
B) CONCURRENCE WITH ENVIRONMENTAL COMPLIANCE
DOCUMENTATION;
C) FINANCIAL CERTIFICATION OF A CS'S ABILITY TO
MANAGE MONETIZATION FUNDS;
D) A REVIEW OF THE BELLMON ANALYSIS AND A BELLMON
DETERMINATION BY THE MISSION DIRECTOR; AND
E) A STATEMENT REGARDING THE CS'S HOST COUNTRY FOOD
FOR PEACE PROGRAM AGREEMENT (SEE PARA. 18).

14. MISSIONS TO WHOM RESPONSIBILITY FOR ANNUAL
RESOURCE REQUEST REVIEW AND APPROVAL HAS BEEN

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REDELEGATED SHOULD REFER TO 99 STATE 095910 FROM
DCHA/FFP ON ENHANCED MISSION RESPONSIBILITIES.

AER SUBMISSION

15. THE ANNUAL ESTIMATE OF REQUIREMENTS (AER) IS A
REQUIRED COMPONENT OF ALL SUBMISSIONS, AND FOLLOWS THE
SAME SUBMISSION AND REVIEW PROCESS. ALTHOUGH THE AER
IS PREPARED AND SIGNED BY THE CS, EXECUTION OF THE
REMAINING SIGNATURES WILL BE CONTINGENT ON WHETHER THE
MISSION RECOMMENDS THE ACTIVITY FOR APPROVAL. ONLY
WHEN APPROVAL IS RECOMMENDED, THE USAID MISSION
(AND/OR OTHER STRUCTURES, AS APPLICABLE) SHOULD SIGN
THE AER AND RETURN IT TO THE CS TO BE SIGNED BY THE CS
HEADQUARTERS, AND FINALLY SUBMITTED TO DCHA/FFP. WHEN
DISAPPROVAL IS RECOMMENDED AND COMMUNICATED TO
DCHA/FFP, THE USAID/MISSION SHOULD NOT SIGN THE AER.
HOWEVER, IN THE CASE OF ANY SUPPLEMENTAL OR REVISED
AERS, CS HEADQUARTERS MAY SIGN FOR THEIR FIELD OFFICES
(SUBJECT TO CS POLICY AND PROCEDURES) AND DCHA/FFP MAY
SIGN FOR THE USAID/MISSION (SUBJECT TO EMAIL
CONCURRENCE WITH TONNAGE LEVELS). USAID/MISSIONS TO
WHOM RESPONSIBILITY FOR RESOURCE REQUEST REVIEW AND
APPROVAL HAS BEEN REDELEGATED SHOULD REFER TO 99 STATE
095910 FROM DCHA/FFP ON ENHANCED MISSION
RESPONSIBILITIES.

BELLMON DETERMINATION

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16. THE MISSION DIRECTOR IS REQUIRED BY DCHA/FFP TO DETERMINE THAT THE USAID FOOD AID PROGRAM DOES NOT CREATE A DISINCENTIVE TO LOCAL PRODUCTION AND PROVIDE A STATEMENT ACKNOWLEDGING THE ADEQUACY OF STORAGE. MISSIONS MUST ALSO MAKE A BELLMON DETERMINATION WHEN THE ANALYSIS IS PROVIDED BY THE CS, WHERE A MISSION DOES NOT UNDERTAKE THE ANALYSIS ITSELF. MISSIONS ARE REMINDED TO ENSURE THAT BELLMON ANALYSES ARE TO TAKE INTO ACCOUNT THE AGGREGATE IMPACT OF MULTIPLE CS PROGRAMS, AS WELL AS TITLE I, TITLE III, AND USDA SECTION 416(B) AND FOOD FOR PROGRESS PROGRAMS, IF APPLICABLE. THIS MUST BE SUBMITTED AS PART OF THE MISSION REVIEW CABLE (SEE PARA. 13) AND CERTIFIED IN EACH CALL FORWARD CONCURRENCE CABLE.

HOST COUNTRY FOOD FOR PEACE AGREEMENTS

17. IN ALL CASES MISSIONS ARE REQUESTED TO CLOSELY REVIEW ALL CS HOST COUNTRY FOOD FOR PEACE AGREEMENTS (HCFFPAS), AS CALLED FOR IN USAID REG 211 SECTIONS

211.2 AND 211.3. GENERAL COUNSEL INTERPRETATION OF THE REQUIREMENT IS THAT THE HCFFPA MUST INCORPORATE AND/OR MAKE REFERENCE TO ALL OF REG. 11 IN ITS TEXT OR AS AN ANNEX TO THE AGREEMENT. HCFFPAS THAT FALL SHORT OF THIS STANDARD MUST BE AMENDED AND RENEGOTIATED WITH THE HOST GOVERNMENT. IN THE INTERIM, OR IF THERE IS

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NO HCFFPA, THE MISSION CABLE (SEE PARA. 13) SHOULD
CONVEY A JUSTIFICATION AND CERTIFY TO FFP THAT THE
PROGRAM CAN BE EFFECTIVELY IMPLEMENTED IN THE ABSENCE
OF SUCH AN AGREEMENT. THIS CABLE SHOULD ALSO STATE
WHAT STEPS THE CS WILL TAKE IN THE FUTURE TO OBTAIN A
HCFFPA, AND THE PROJECTED TIMEFRAME.

APPROVAL CRITERIA

18. APPROVAL OF DAP PROPOSALS WILL BE BASED ON THE
CRITERIA DESCRIBED IN THE DAP PROPOSAL GUIDANCE.
THESE COVER THE AREAS OF TECHNICAL QUALITY, GEOGRAPHIC
& SECTORAL FOCUS, LEGISLATIVE MANDATES, INTEGRATION &
PARTNERSHIP, AND COOPERATING SPONSOR CAPACITY. DAP
AMENDMENTS WILL ALSO BE REVIEWED AGAINST SOME OR ALL
OF THESE CRITERIA, AS APPROPRIATE.

19. IN THE CASE OF A FOLLOW-ON DAP, ADDITIONAL
EMPHASIS WILL BE PLACED ON THE FIFTH (5TH) YEAR CSR4
OF THE PREVIOUS DAP. FINAL EVALUATIONS ARE EXPECTED
TO BE COMPLETED BY THE FIRST QUARTER OF THE FINAL YEAR
OF THE DAP. THEY WILL INFLUENCE THE REVIEW OF THE
FOLLOW-ON PROPOSAL. ANNUAL FUNDING IS SUBJECT TO THE
AVAILABILITY OF FUNDS AND COMMODITIES.

DCHA/FFP OPERATING YEAR BUDGET AND APPROVAL LEVELS

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20. DCHA/FFP WILL PREPARE A DRAFT OPERATING YEAR BUDGET (OYB) FOR FY 2005, BASED ON THE CONGRESSIONAL BUDGET JUSTIFICATION (CBJ) THAT IS EXPECTED TO BE SUBMITTED TO CONGRESS IN JANUARY 2004. THE RESULTING OYB BUDGET WILL BE USED IN MONITORING PROGRAM-WIDE AND SPECIFIC APPROVAL LEVELS THROUGH THE FY 2005 APPROVAL CYCLE.

APPROVAL DOCUMENTATION

21. FOR COMPLETED SUBMISSIONS WITHOUT THRESHOLD ISSUES, PROGRAM APPROVAL DOCUMENTS WILL BE DRAFTED IMMEDIATELY UPON COMPLETION OF THE REVIEW. HOWEVER, OBLIGATION NORMALLY TAKES PLACE ONCE FY 2005 FUNDING BECOMES AVAILABLE ON OCTOBER 1, 2004.

ENVIRONMENTAL COMPLIANCE

22. COMPLIANCE WITH REGULATION 216 IS REQUIRED OF ALL TITLE II DEVELOPMENT ACTIVITIES. ALL TITLE II DAPS SHOULD INCLUDE AN INITIAL ENVIRONMENTAL EXAMINATION (IEE). IEES OR IEE AMENDMENTS MUST BE CLEARED BY THE MISSION DIRECTOR OR HIS/HER DESIGNEE, BE SENT TO FFP FOR CLEARANCE, AND FROM FFP TO THE DCHA OR GEOGRAPHIC BUREAU ENVIRONMENTAL OFFICER FOR FINAL CONCURRENCE. ALL CSR4S SHOULD INCLUDE AN ENVIRONMENTAL STATUS REPORT (ESR) DETAILING THE ACTIONS THEY HAVE

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UNDERTAKEN WITH REGARDS TO THEIR PREVIOUSLY APPROVED
IEE.

PROCUREMENT

23. IT IS DCHA/FFP POLICY TO ADHERE TO THE REQUIREMENTS OF THE FOREIGN ASSISTANCE ACT AND USAID SOURCE ORIGIN AND NATIONALITY RULES REGARDING PROCUREMENT. WHEN CSS ARE REQUESTING TITLE II FUNDING FOR VEHICLE PROCUREMENT, THE MISSION WILL PROVIDE CONCURRENCE OF THE CS'S PROCUREMENT PLAN (INCLUDING VEHICLES & HIGH VALUE EQUIPMENT) FOR THE FULL DAP PERIOD. FOR APPROVAL OF NON-U.S. VEHICLES, MISSIONS ARE EXPECTED TO PROVIDE: 1) SPECIFIC CONCURRENCE FOR NON-U.S. VEHICLES OR EQUIPMENT, BASED ON THE CS'S JUSTIFICATION WHY U.S. VEHICLES OR EQUIPMENT ARE NOT ADEQUATE TO CARRY OUT TITLE II ACTIVITIES; AND 2) A DESCRIPTION OF THE USAID MISSION'S VEHICLE OR EQUIPMENT PROCUREMENT POLICY OR PLAN, AS ENDORSED BY THE USAID/MISSION'S EXECUTIVE OFFICER (EXO) OR CONTRACTING OFFICER. NON-U.S. VEHICLES, IF REQUIRED, SHOULD BE REQUESTED IN DAPS OR DAP AMENDMENTS, ALTHOUGH SUCH REQUESTS WILL ALSO BE CONSIDERED AS PART OF A RESOURCE REQUEST FOR ON-GOING PROGRAMS.

GENERAL MISSION MANAGEMENT

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24. DCHA/FFP USES A LIST OF TEN MISSION MANAGEMENT CRITERIA TO ASSIST IN: 1) ASSESSING THE STRENGTHS AND WEAKNESSES OF MISSION TITLE II PROGRAM MANAGEMENT; 2) IDENTIFYING CAPACITY NEEDS AND DEVELOPING APPROPRIATE TRAINING RESPONSES, WHERE POSSIBLE; AND 3) EVALUATING MISSION CAPACITY FOR REDELEGATION OF CERTAIN MANAGEMENT AND ANNUAL RESOURCE REQUEST APPROVAL RESPONSIBILITIES.

25. AS A REMINDER, AN ANNUAL REVIEW OF MISSION MANAGEMENT OF TITLE II PROGRAMS SHOULD SERVE IN LIEU OF THE REQUIREMENT, AS STATED IN USAID HANDBOOK NINE PENDING ISSUANCE OF THE FFP ADS, FOR MISSIONS TO SUBMIT FOOD AID MANAGEMENT PLANS, EXCEPT AS OTHERWISE REQUESTED BY DCHA/FFP. CONDUCTING THIS SELF-ASSESSMENT SHOULD BECOME A ROUTINE PART OF ANNUAL TITLE II REVIEWS.

26. THE SUMMARY CRITERIA ARE LISTED BELOW. DETAILED EXAMPLES ARE PROVIDED ON DCHA/FFP'S WEBSITE OR ARE AVAILABLE FROM CBOS.

- I. INTEGRATION WITH MISSION STRATEGY: TITLE II FOOD AID DEVELOPMENT PROGRAMS ARE WELL INTEGRATED INTO THE OVERALL STRATEGIC PLAN OF THE MISSION.

- II. CAPACITY FOR TECHNICAL REVIEW AND OVERSIGHT: THE MISSION HAS THE CAPABILITY AND ESTABLISHED RECORD FOR PROVIDING TECHNICAL REVIEW AND OVERSIGHT OF TITLE II FOOD AID DEVELOPMENT PROGRAMS.

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- III. MANAGEMENT STRUCTURE AND STAFF: THE MISSION HAS A CLEARLY DEFINED MANAGEMENT STRUCTURE AND SUFFICIENT KNOWLEDGEABLE STAFF TO MANAGE TITLE II FOOD AID DEVELOPMENT PROGRAMS.

- IV. COMPETENT COMMODITY MANAGEMENT: THE MISSION HAS AN ESTABLISHED RECORD OF COMPETENT PERFORMANCE IN COMMODITY MANAGEMENT IN ACCORDANCE WITH USAID REGULATION 211 REQUIREMENTS.

- V. INSTITUTIONAL RELATIONSHIPS: THE MISSION HAS ON-GOING CONSTRUCTIVE RELATIONSHIPS WITH HOST COUNTRY GOVERNMENT AGENCIES, COOPERATING SPONSORS, WORLD FOOD PROGRAM AND OTHER DONORS.

- VI. MONETIZATION: THE MISSION HAS PERFORMED PROPERLY THOSE RESPONSIBILITIES RELATED TO MONETIZATION OF FOOD AID.

- VII. BELLMON DETERMINATION: THE MISSION CAN BE RELIED ON TO CONFIRM THAT COOPERATING SPONSORS HAVE PROVIDED SUFFICIENT AND ACCURATE INFORMATION FOR THE MISSION DIRECTOR'S BELLMON DETERMINATION.

- VIII. REPORTS AND RECORDS: THE MISSION RECEIVES AND REVIEWS THE REPORTS REQUIRED OF THE CSS AND RECIPIENT AGENCIES AND MAINTAINS RECORDS OF AGREEMENTS PERTAINING TO THE CONDUCT OF TITLE II FOOD AID DEVELOPMENT PROGRAMS IN-COUNTRY.

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- IX. FINANCIAL MANAGEMENT: THE MISSION PERFORMS THE NECESSARY REVIEWS AND FOLLOW-UP ACTIONS TO ENSURE PROPER FINANCIAL MANAGEMENT OF TITLE II FOOD AID PROGRAMS.

- X. MONITORING AND EVALUATION: THE MISSION HAS DEVELOPED CLEAR PERFORMANCE INDICATORS FOR MEASURING RESULTS OF ITS STRATEGIES, BOTH FOOD SECURITY RELATED AND OTHERS, AND WORKS WITH THE CSS TO ESTABLISH MONITORING AND EVALUATION PROCEDURES THAT MEET BOTH MISSION AND GLOBAL NEEDS.

27. MISSION DIRECTORS AND DEPUTY DIRECTORS ARE REQUIRED TO ENSURE COMPLIANCE WITH THIS GUIDANCE. MISSION STAFF IS ENCOURAGED TO CONTACT CBOS IN CASE OF QUESTIONS OR CLARIFICATIONS.
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