# Georgia

# **The Challenge**

USAID's key challenge in Georgia is to help consolidate the achievements of the Rose Revolution and increase the pace of economic, democratic, and social reform to the point where they are irreversible. The major impediments are political and economic constraints caused by Georgia's two breakaway republics (Abkhazia and South Ossetia), a lack of institutional capacity throughout government, rising poverty levels in rural areas, a poor investment climate resulting in lack of employment opportunity, and poor overall health indicators, particularly for women and children. In response, USAID implements a broad program of assistance to strengthen government institutions that advance key reforms, and delivers resources for a robust program of community-based activities to improve economic and social conditions.

# **Objectives, Sectors and Workforce**

**Mission Director: Denny Robertson** 

MCA Status: Signed Compact PEPFAR Focus Country: No Provided or Received Services From Other Missions: Provided

| Program Budget (Appropriations by Objective)          |         | FY 2004 | FY 2005 | FY 2006 | FY 2007 | Percent<br>Change | 2005 SO<br>Performance |          | Direct SO<br>Admin. |
|---|---------|---------|---------|---------|---------|-------------------|------------------------|----------|---------------------|
|   |         | (\$000) | (\$000) | (\$000) | (\$000) | FY 04-07          |                        | Score    | Cost Ratio          |
| 114-0131 Increased Economic Growth                    |         | 9,600   | 14,000  | 12,200  | 10,167  | 5.9%              | 1.12                   | Exceeded | 0.10                |
| 114-0151 Energy and Environment                       |         | 12,448  | 13,400  | 9,140   | 6,800   | -45.4%            | 1.24                   | Exceeded | 0.11                |
| 114-0231 Good Local Governance                        |         | 8,415   | 10,850  | 7,120   | 6,233   | -25.9%            | 1.18                   | Exceeded | 0.10                |
| 114-0340 Social and Health Services                   |         | 10,762  | 13,825  | 8,130   | 9,003   | -16.3%            | 1.07                   | Met      | 0.14                |
| 114-0410 Special Initiatives and Cross-Cutting Issues |         | 1,100   | 0       | 0       | 0       | N/A               | N/A                    |          | N/A                 |
| 114-0420 Program Support                              |         | 4,168   | 5,571   | 6,780   | 5,579   | 33.9%             |                        |          | 0.12                |
| Transfer to Other US Government Agency                |         | 26,777  | 30,354  | 22,960  | 20,218  | -24.5%            |                        |          |                     |
| PL 480 Title II not Allocated to a Strategic Obj      | ective  | 2,974   | 1,594   | 1,406   |         | N/A               |                        |          | ı                   |
| Country Total   |         | 76,244  | 89,594  | 67,736  | 58,000  | -23.9%            |                        |          |                     |
|   |         |         | •       |         |         |                   |                        |          |                     |
|   |         | FY 2004 | FY 2005 | FY 2006 | FY 2007 | Percent           |                        |          |                     |
| Program Budget (Appropriations by Account)            |         | (\$000) | (\$000) | (\$000) | (\$000) | Change            |                        |          |                     |
|   |         | (\$000) | (\$000) | (\$000) | (\$000) | FY 04-07          |                        |          |                     |
| Child Survival and Health Programs                    | Fund    | 0       | 2,000   | 0       | 0       | N/A               |                        |          |                     |
| Economic Support                                      |         | 985     | 0       | 0       | 0       | N/A               |                        |          |                     |
| FREEDOM Suppo   |         | 72,285  | 86,000  | 66,330  | 58,000  | -19.8%            |                        |          |                     |
| PL 480 T  | itle II | 2,974   | 1,594   | 1,406   | 0       | N/A               |                        |          |                     |
|   | Total   | 76,244  | 89,594  | 67,736  | 58,000  | -23.9%            |                        |          |                     |
|   | -       |         |         |         |         |                   |                        |          |                     |
|   |         | FY 2004 | FY 2005 | FY 2006 | FY 2007 | Percent           |                        |          |                     |
| Program Budget by Sector and Account                  |         | (\$000) | (\$000) | (\$000) | (\$000) | Change            |                        |          |                     |
|   |         | (\$000) |         |         | (\$000) | FY 04-07          |                        |          |                     |
| Basic Education                                       | FSA     | 0       | 537     | 320     | 559     | N/A               |                        |          |                     |
| Agriculture and Environment                           | FSA     | 19,289  | 19,752  | 16,233  | 12,603  | -34.7%            |                        |          |                     |
| Higher Education & Training                           | FSA     | 2,465   | 4,079   | 3,541   | 3,884   | 57.6%             |                        |          |                     |
| Economic Growth                                       | FSA     | 23,923  | 29,548  | 19,414  | 16,667  | -30.3%            |                        |          |                     |
| Human Rights  | FSA     | 225     | 206     | 222     | 220     | -2.2%             |                        |          |                     |
| Democracy and Governance                              | FSA     | 18,199  | 22,786  | 18,672  | 16,973  | -6.7%             |                        |          |                     |
| Conflict Management / Humanitarian Assistance         | FSA     | 4,594   | 2,596   | 2,428   | 2,291   | -50.1%            |                        |          |                     |
| Family Planning / Reproductive Health                 | CSH     | 0       | 2,000   | 0       | 0       | N/A               |                        |          |                     |
|   | ESF     | 985     | 0       | 0       | 0       | N/A               |                        |          |                     |
|   | FSA     | 529     | 800     | 497     | 356     | -32.7%            |                        |          |                     |
| HIV / AIDS  | FSA     | 380     | 1,042   | 1,590   | 1,075   | 182.9%            |                        |          |                     |
| Child Survival and Maternal Health                    | FSA     | 1,928   | 3,118   | 2,409   | 2,218   | 15.0%             |                        |          |                     |
| Other Infectious Diseases                             | FSA     | 753     | 1,536   | 1,004   | 1,154   | 53.3%             |                        |          |                     |
| PL 480 Title II not Allocated to a S                  | Sector  | 2,974   | 1,594   | 1,406   |         | N/A               |                        |          |                     |
|   | Total   | 76,244  | 89,594  | 67,736  | 58,000  | -23.9%            |                        |          |                     |
|   |         |         |         |         |         | 1                 |                        |          |                     |
|   |         |         |         |         |         | Percent           |                        |          |                     |
| Workforce   |         | FY 2004 | FY 2005 | FY 2006 | FY 2007 | Change            |                        |          |                     |
|   |         |         | 10      | 10      |         | FY 04-07          |                        |          |                     |
| US Direct Hires                                       |         | 9       | 13      | 13      | 13      | 44.4%             |                        |          |                     |
| US Non Direct Hires                                   |         | 9       | 4       | 3       | 3       | -66.7%            |                        |          |                     |
| Foreign Nationals                                     |         | 63      | 78      | 78      | 78      | 23.8%             |                        |          |                     |
| Total   |         | 81      | 95      | 94      | 94      | 16.0%             |                        |          |                     |
|   |         |         |         |         |         |                   |                        |          |                     |
| Our section 5   |         | FY 2004 | FY 2005 | FY 2006 | FY 2007 | Percent           |                        |          |                     |
| Operating Expense                                     |         | (\$000) | (\$000) | (\$000) | (\$000) | Change            |                        |          |                     |
|   |         | , ,     |         |         | . ,     | FY 04-07          |                        |          |                     |
| Salaries and benefits                                 |         | 1,192   | 1,095   | 896     | 929     | -22.1%            |                        |          |                     |
| Travel  |         | 569     | 522     | 226     | 166     | -70.8%            |                        |          |                     |
| Transportation of t                                   | nings   | 178     | 136     | 113     | 113     | -36.5%            |                        |          |                     |

| 1,065 | 1,084                                   | 470  | 510  | -52.1%  |
|-------|---|--|--|---|
| 82    | 88                                      | 105  | 134  | 63.4%   |
| 271   | 103                                     | 45   | 0  | N/A   |
| 855   | 725                                     | 628  | 669  | -21.8%  |
| 539   | 594                                     | 462  | 424  | -21.3%  |
| 4,751 | 4,347                                   | 2,945  | 2,945  | -38.0%  |
| 1,984 | 1,613                                   | 1,685  | 1,867  | -5.9%   |
|       |   |  | 2,416  |   |
|       |   |  | 7,228  |   |
|       |   |  | 7.6%   |   |
|       |   |  |  |   |
|       | 82<br>271<br>855<br>539<br><b>4,751</b> | 82  88    271  103    855  725    539  594    4,751  4,347 | 82  88  105    271  103  45    855  725  628    539  594  462    4,751  4,347  2,945 | 82  88  105  134    271  103  45  0    855  725  628  669    539  594  462  424    4,751  4,347  2,945  2,945    1,984  1,613  1,685  1,867 |

| Mission Summary                                  | FY 2004 | FY 2005 | FY 2006 | FY 2007 |
|--|---------|---------|---------|---------|
| Program per US Direct Hire (\$000)               | 8,472   | 6,892   | 5,210   | 4,462   |
| Program per All US (\$000)                       | 4,236   | 5,270   | 4,234   | 3,625   |
| Program per Position (\$000)                     | 941     | 943     | 721     | 617     |
| Operating Expense as % of Program Funding        |         |         |         | 5.1%    |
| Program Funded Admin Expense as % of Total Admin |         |         |         | 33.4%   |
| Total Admin Expense as % of Program Funding      |         |         |         | 12.5%   |

# Other Major Donors:

#### Bilateral: Germany

Multilateral: European Bank for Reconstruction and Development, World Bank, European Union, World Food Program, United Nations Children's Fund, United Nations Development Program.