



## UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT

### IRAQ RECONSTRUCTION AND HUMANITARIAN RELIEF

January 20, 2004

Weekly Update #15, Fiscal Year (FY) 2004

*This fact sheet highlights overall accomplishments and some weekly activities from USAID's reconstruction efforts in Iraq. For more information on USAID's programs in Iraq please see: [www.usaid.gov/iraq](http://www.usaid.gov/iraq)*

USAID assists the people of Iraq in reconstructing their country by working within the Coalition Provisional Authority (CPA). USAID programs are implemented in coordination with the United Nations, nongovernmental organizations (NGOs), and private sector partners. The USAID Mission in Iraq carries out programs in education, health care, food security, infrastructure reconstruction, airport and seaport management, economic growth, community development, local governance, and transition initiatives.

### Program Descriptions and Updates

#### 1. Restore Essential Infrastructure

**Electricity** -- *Objectives include the emergency repair or rehabilitation of power generation facilities and electrical grids. Teams of engineers from the Ministry of Electricity, USAID, the U.S. Army Corps of Engineers, and the CPA have been working since May to restore capacity to Iraq's power system, which had been looted and was dilapidated from decades of neglect and mismanagement.*

#### Accomplishments to date:

- Generated 4,518 MW on October 6—surpassing the pre-war level of 4,400 MW. The existing generation capacity, augmented by generators presently offline for repair, approximates the estimated demand for electrical power.
- Installed independent sources of power (e.g., diesel generators) at Baghdad airport and Umm Qasr seaport.
- Conducting necessary long-term repairs and scheduled maintenance at plants throughout the country to build a sustainable power grid.
- Repairing thermal and gas turbine units—essential components required of stable power generation.
- Rehabilitating units 5 and 6 at Doura Thermal Power plant.
- Rehabilitating units 1,2,3,4, and 6 of Bayji Thermal Power Plant.
- Continuing reconstruction of the country's 400kv transmission network by rebuilding 205 kilometers of Khor Az Zubayr - Nasiriyah 400kv line.
- Installing new generating capacity at Kirkuk and South Baghdad Power Plants.



Baghdad's Doura power plant. USAID Photo.

#### Highlights this week:

- Power production peaked at:

- 3,451 MW on January 7
- 3,777 MW on January 8
- 3,687 MW on January 9
- 3,719 MW on January 10
- 3,487 MW on January 11
- 3,596 MW on January 12
- 3,523 MW on January 13
- 3,427 MW on January 14
- As of January 14, forty generation units with the capacity to produce 2,042 MW of power were offline for service. Twenty-four units with the capacity to produce 1,033 MW were out for unscheduled service. Two thermal and six gas turbine units with the capacity to produce 323 MW of power were out for scheduled rehabilitation. Six thermal units and five gas turbine units with the capacity to produce 686 MW of power are out of service for scheduled maintenance.
- Doura unit 5 has been completely disassembled in preparation for rehabilitation. Although it is in poor condition, the unit is repairable.

**Airports** -- *Objectives include: providing material and personnel for the timely repair of damaged airport facilities, rehabilitating airport terminals; facilitating humanitarian and commercial flights, and preparing the eventual handover of airport operations to the Iraqi Airport Commission Authority.*

Accomplishments to Date:

- Processing non-military arrivals and departures at Baghdad International Airport.
- Completed infrastructure work to prepare Baghdad International Airport for commercial air operations. Work included:
  - Repairing Terminal C and administration offices.
  - Installing three “Rapidscan” X-ray machines in Terminal C.
  - Installing Very Small Aperture Terminal (VSAT) communications systems and 6.5-megawatt power generators.
- Completed rehabilitation of Iraqi customs office in Baghdad International Airport Arrival hall.
- Substantially prepared Al Basrah International Airport for commercial operations. Ongoing projects include:
  - Repairing runway, taxiway, and apron striping.
  - Installing two baggage x-ray units.
  - Repairing passenger support facilities.
  - Installing VSAT satellite communications.
  - Installing security fence
  - Repairing airport water and sewage treatment plants
- Completed evaluation of reconstruction requirements at Mosul Airport.



Baghdad International Airport has been refurbished and repaired with assistance from USAID and CPA.  
Photo: Thomas Hartwell

Highlights this week:

- Work at Al Basrah International Airport continues. Nearly 17,000 meters of wire and 7,200 posts have been set for the perimeter fencing. Water and wastewater treatment subcontractors completed plant surveys and unexploded ordinance inspections. Four vendors for restoration of generator and HVAC air conditioning system have mobilized.
- On January 7, Iraqi engineers from the Baghdad International Airport Telecommunication Department completed training on a new airport telephone communications system.

- Civil aviation personnel from Baghdad and Basrah International Airports have completed an intensive three week training course on airport communication equipment. They are now certified to operate and maintain the Very Small Aperture Terminal (VSAT) satellite communications system, which facilitate air traffic management. The system links the Baghdad and Basrah International Airports' Area Control Centers (ACC) with national airports and other air traffic control sites.

**Bridges, Roads, and Railroads** -- *Objectives include: rehabilitating and repairing damaged transportation systems, especially the most economically critical networks.*

Accomplishments to Date:

**Bridges**

- Demolished irreparable sections of three key bridges (Khazir, Tikrit, and Al Mat) and begun reconstruction.
  - Al Mat Bridge: A key link on Highway 10 that carries over 3,000 trucks daily on the main route between Baghdad and Jordan.
  - Khazir Bridge: Critical to the flow of fuel and agricultural products to the north.
  - Tikrit Bridge: An important link for passengers and commerce over the Tigris River between Tikrit and Tuz Khurmatu.
- Repaired a floating bridge on the Tigris River in Al Kut, improving traffic for approximately 50,000 travelers a day.

**Railroads**

- Integrated work between U.S. and Iraqi teams. The Iraqi Railway Administration contributes equipment and labor, while USAID contributes project management, material, and parts. Work on the railways includes:
  - Repairing 16 km of track in the port of Umm Qasr and 56 km of track between the port and Shuiaba Junction near Basrah to ensure that grain shipments from the seaport to mills are not jeopardized due to faulty track.
  - Continuing disposal of explosive ordinance on the rail line near Shuiaba Junction (Basrah Governorate).

**Highlights this week:**

- Progress continues on the rehabilitation of three critical bridges:
  - Khazir: Repaired the south span of the bridge and reopened it for two-way traffic on January 16, allowing the military to remove its temporary bridge.
  - Tikrit: On the upstream side of Pier 7, steel beams have been erected and dowels are installed. Work is expected to finish in May.
  - Al Mat: Twenty beams have been cast and the remainder will be completed this week. The south lanes of the bridge will open by the end of the month.



The south span of the Khazir bridge reopened for two-way traffic on January 16.

**Umm Qasr Seaport** -- *Objectives include: managing port administration, coordinating onward transport from the seaport, and facilitating cargo-handling services such as warehousing, shipment tracking, and storage.*

Accomplishments to Date:

- Reopened to commercial traffic June 17; completed first passenger vessel on July 16.
- Between May 23 and November 30, 2003, offloaded 638,000 metric tons of cargo at the port.

- Dredged the port to an average depth of 12.5 meters. Previously, the port was 9-10 meters deep, and limited cargo could arrive only during high tide. All 21 berths are now open to deep-draft ships.
  - An Iraqi dredger, which is being rehabilitated, will assist in maintaining the harbor.
- Renovated grain-receiving facility, which can process up to 600 metric tons of grain an hour. Final turnover of the facility to Iraqi authorities is expected at the end of January.
  - Over 150,000 tons of grain has been unloaded since the first ship arrived in mid-November.
- Interim port tariffs provide a revenue stream for financially sustainable port operations.
- Installed generators, energizing all three ring mains and restoring power to most parts of the port.
- Completed security fencing at the old and new ports and grain facility.
- Employing 500 Iraqi staff, the majority of which are in the Marine Department of the Port Authority.

**Telecommunications** -- *Objectives include: installing switches to restore service to 230,000 telephone lines in Baghdad area; repairing the nation's fiber optic network from north of Mosul through Baghdad and Nasiriyah to Umm Qasr by March 2004.*

**Accomplishments to Date:**

- Purchased tools, equipment, and parts to enable Iraqi engineers to restore the network.
- Eighteen of 22 telecommunications containers holding exchange switches and main distribution frames (MDFs) have been received and installed.
- Audited over 1200 km of the fiber optic backbone network
- Repairing the national fiber optic network from Mosul to Umm Qasr, connecting 20 cities to Baghdad and 70 percent of the population.
- Reconstituting Baghdad area phone service by installing switches with 240,000 lines capacity at 12 sites. Installation expected to be complete by March 2004.
- Installed switches at 10 of 12 sites and fully integrated them with the 14 legacy switches.
- Opened Baghdad's largest exchange, Al Mamoun, on December 13 and 15,500 subscriber lines have been connected to the Al Mamoun switch.
  - The Ministry of Communications is bringing in additional workers from outside Baghdad to expand the line-splicing workforce and accelerate progress.
- Installed a satellite gateway system at Al Mamoun and restored international calling service to Iraq on December 30.
- Training 52 Iraqi Telephone and Postal Company operators and engineers at Al Mamoun through January on telecommunications site operations, maintenance, and repairs.
- Trained the first classes of ITPC engineers and technicians in both the satellite gateway system and the telephone switches. Training will continue through January 2004.

**Highlights this week:**

- The Iraqi Telephone and Postal Company (ITPC) continues to make progress in splicing cables at communication sites around Iraq. To date, they have connected 37,200 subscribers at four of the twelve communication sites being rehabilitated. Over 15,500 subscribers have been connected at Al Mamoun, and 8,200 subscriber lines are fully operational. At Baya, 15,000 subscribers have been connected, and 3,000 subscriber lines are fully operational. Six thousand subscribers have been connected at Kadamiya and 7,200 subscribers at Sinak.

**Water and Sanitation** -- *Objectives include: rehabilitating and repairing essential water infrastructure to provide potable water and sanitation to communities and improve irrigation.*

**Accomplishments to Date:**

- *Nationwide:* Repaired hundreds of critical breaks in Iraq's water network immediately after the war, significantly increasing water flow.



- Repairing and rehabilitating water provision systems throughout central and southern Iraq increasing access to clean water for rural populations, with a special focus on providing clean water to rural schools and rural health centers.
- *Baghdad:* Expanding one water plant and rehabilitating three sewage plants.
  - Rehabilitating and adding capacity to Baghdad's Sharkh Dijlah water plant (previously named Saba Nissan water plant) to add 225,000 cubic meters a day to the water supply by May 2004—a 45 percent increase in water supply to Baghdad residents.
  - Installing back-up electrical generators at 39 Baghdad water facilities and pumping stations to ensure continuous water supply.
  - Rehabilitating Baghdad's sewage treatment plants—Old Rustimiyah, Rustimiyah 3, and Kerkh. Currently waste flows untreated directly into the Tigris River. When completed, the plants will be able to treat nearly 800 million liters of wastewater a day, benefiting 3.5 million people by summer 2004.
  - Rehabilitated 70 of Baghdad's 90 non-functioning waste pumping stations.
- *South Central:* Rehabilitating one water plant and four sewage plants.
  - Rehabilitated 48 compact village water treatment plants in An Najaf and Karbala, providing potable water to 100,000 people.
  - Rehabilitating An Najaf water treatment plant.
  - Repairing Ad Diwaniyah and Karbala sewage treatment plants, which serve 200,000 residents and are currently discharging untreated waste into the Euphrates River.
  - Rehabilitating An Najaf and Al Hillah sewage treatment plants to serve 194,000 residents.
- *South:* Rehabilitating the entire Sweet Water Canal system, including the canal, its reservoirs, and 14 water treatment plants and pumping stations
  - The system provides drinking water to 1.75 million residents of Basrah City. It had been operating at less than half capacity.
  - Completed the restoration of the Safwan water system. All 40,000 residents now have access to potable drinking water.
  - Rehabilitated and removed 34,000 cubic meters from the west settling-reservoir of the Canal, allowing it to be refilled with clean water. The east settling-reservoir has been drained and is being prepared for its cleaning.
  - Beginning work on Basrah's 14 water treatment plants in January. By summer 2004, water quality and volume will surpass prewar levels.
- *North:* Rehabilitating two water plants and one sewage plant.
  - Constructing 400 solid waste collection points in Kirkuk (At Tamim Governorate) to improve sanitation.



The newly restored west settling-reservoir of the Sweet Water Canal.

### **Highlights this week:**

- In central Iraq, sewage treatment plants are being restored to full capacity in the cities of An Najaf, Ad Diwaniyah, and Al Hillah. During 2004, as they are brought back online, they will serve more than a quarter million Iraqis, reducing pollution in the Euphrates river.
  - Al Hillah: Civil work is 85 percent complete. Al Hillah will serve 53,000 people when it is completed at the end of April.
  - Ad Diwaniyah: Civil work is more than 80 percent complete. Ad Diwaniyah will serve 80,000 people when it is completed in May.
  - An Najaf: Civil cleanup is 65 percent complete. An Najaf will serve 141,000 people when it is completed in December 2004.

- Two hundred seventy-five new potable water tanks were installed in homes in Baghdad's Rashid district giving 2,000 families access to fresh water in their homes.

## **2. Support Essential Health and Education**

**Health -- Objectives include:** *supporting a reformed Iraqi Ministry of Health; delivering essential health services; funding medicines and supplemental nutrients; establishing a rapid referral and response system for the most serious cases; providing medical equipment and supplies; training and recruiting health staff; providing health education and information; and determining the specific needs of the health sector and of vulnerable populations such as women and children.*



Iraqi women and children wait to see a doctor at a primary health care center in Baghdad's Al Kharkh district. Photo: Thomas Hartwell

### **Accomplishments to Date:**

- Procured more than 30 million doses of vaccines since July with support from the Ministry of Health and UNICEF.
- Vaccinated three million children under the age of five through the Expanded Immunization Program since June. USAID will provide vaccines for 4.2 million children under five and 700,000 pregnant women.
- Continuing a monthly immunization campaign with UNICEF and the Ministry of Health with 4,000 health workers and 124 supervisors.
- Preparing to print 5,000 registry books for immunization recording under a grant to UNICEF. The registry books will be distributed to 1,000 health centers in Iraq.
- Rehabilitated 20 delivery rooms serving more than 300,000 residents of Basrah.
- Awarded 35 small grants worth almost \$2 million to support Iraqi NGO healthcare efforts throughout Iraq.
- Developed a hospital and clinic facility database for the Ministry of Health on facility type, location, service distribution, cost information, and building condition.
- Renovated more than 60 primary health clinics and re-equipping over 600 to provide essential primary health care services.
- Distributed high-protein supplementary food rations to more than 120,000 pregnant and nursing mothers and malnourished children under five.
- Evaluated 18 national and regional public health laboratories for equipment needs.
- Rehabilitated the National Polio Laboratory.
- Training more than 8,000 health workers to identify and treat acutely malnourished children.
- Working with the Iraqi Ministry of Health to develop a Master Plan that will reduce child mortality and increase the level of preventative care available to the Iraqi people through assistance to their nine working groups which address: public health, health care delivery, health information systems, pharmaceuticals, medical supplies and equipment, health care finance, education and training, human resources, legislation and regulation, licensing and accreditation.



Iraqis receive medicine from a primary health care center in Baghdad's Al Kharkh district. Photo: Thomas Hartwell

- Conducted the first master training of medical professionals in public health, community medicine, and health care delivery. The master trainers have trained an additional 140 health professionals; the exercise will ultimately branch out to 2,500 medical staff.
- Working with the Ministry of Health to assist in the delegation of functions to other entities in the health sector such as NGOs, professional associations, community organizations, and businesses.

### **Highlights this week:**

- Fourteen small grants worth a total of \$930,000 have been approved to support NGO healthcare efforts in Iraq. The grants will renovate primary healthcare centers, repair sewage pipelines, install medical waste incinerators, rehabilitate water pumping stations, and develop mental health training and health information systems.
- A new database developed for the Ministry of Health will monitor the state of Iraq's healthcare facilities using a database. The database will allow the Ministry to ensure the facilities are in appropriate condition to provide healthcare. Ministry staff has received training on use of the database.
- Immunization programs are continuing in Iraq to prevent common childhood illnesses which increase child mortality.

**Education -- Objectives include:** *increasing enrollment and improving the quality of primary and secondary education, ensuring that classrooms have sufficient materials, facilitating community involvement, training teachers, implementing accelerated learning programs, and establishing partnerships between U.S. and Iraqi colleges and universities.*

### **Accomplishments to Date:**

- *Immediate Aftermath of the Conflict*
  - Provided technical assistance for the resumption of the Ministry of Education functions.
  - Provided assistance for resumption of Ministry salaries.
  - Funded 5.5 million examinations for transitional grades, which ensured the smooth continuation of school.
  - Conducted a survey of secondary schools in all permissive areas in the country (3,300 schools total).
- *Facilities and Supplies*
  - Rehabilitated 2,241 schools during the first term of school year 2003-04.
  - Awarded 503 grants worth \$5,649,659 to rehabilitate schools and education Directorate General Offices countrywide.
  - Provided materials, equipment and supplies:
    - Distributed 1,493,923 secondary school kits that include pens, pencils, paper, math equipment, and other supplies.
    - Distributed 156,068 student desks, 26,347 teacher desks, 56,466 teacher chairs 24,802 metal cabinets and 61,500 chalkboards.
    - Delivered 808,000 primary student kits.
    - Delivered 81,735 primary teacher kits.
  - Reviewed 48 math and science textbooks for grades 1-12.
  - Printed 5.6 million math and science textbooks which have been distributed to schools countrywide. Second phase printing has commenced.
- *Institutional Strengthening*
  - Trained 899 secondary school Master Trainers during September 2003-January 2004 nation wide.
  - Training of 21,000 secondary school teachers and administration staff will continue during the mid-term break in February. Remaining staff is expected to be trained during the summer holidays.



A student from the Hala Bint Khuwaylid secondary girl's school in the Amil district of Baghdad attends a class in a refurbished school.  
Photo: Thomas Hartwell

- Began accelerated learning program in Baghdad, Nasiriyah, Ad Diwaniyah, and Karbala' on November 15 and in Arbil on November 22. Of the 699 students registered, 616 are attending the program. 52% are boys and 48% girls.
- *Higher Education*
  - After a 14-year absence, the Fulbright Scholarship Program has returned to Iraq. The program will award at least 25 scholarships for Iraqis to study in the United States in 2004. USAID participated in the bi-national review committee for Iraq.
  - Launched Higher Education and Development (HEAD) Program. Awarded five grants worth an estimated \$15 million for U.S.-Iraqi university partnerships:
    - 1) A consortium led by Research Foundation of the State University of New York at Stony Brook partnering with Baghdad University, Al Mustansiriyah University/Baghdad, and Mosul University in archeology and environmental research.
    - 2) The University of Hawaii College of Agriculture and Human Resources partnering with the University of Mosul Hamam Al-Alil for strengthening academic, research, and extension programs.
    - 3) The Human Rights Institute at DePaul University College of Law and the International Institute of Higher Studies in Criminal Sciences (Italy) partnering with University of Baghdad to reform legal education.
    - 4) Jackson State University partnering with University of Mosul for public health and sanitation.
    - 5) The University of Oklahoma partnering with Al Anbar University, Basrah University, and the University of Salah ad Din in higher education initiatives.
  - The Ministry of Higher Education and Scientific Research will purchase 8,000 student desks for classrooms in three universities in southern Iraq. The desks will be assembled and delivered by February 2004. The \$200,000 grant to the Ministry complements five partnership grants made by USAID to U.S. universities to help Iraqi universities re-establish their academic programs and to strengthen partnerships between American and Iraqi universities.

#### **Highlights this week:**

- The University of Baghdad is working with a consortium of U.S. universities to develop their Archaeology program and facilities. A team from the State University of New York at Stony Brook recently visited Baghdad to inspect facilities, assess needs, and solicit local bids toward execution of the program. Critical components of this effort, aimed at restoring Iraq's capacity to conduct higher education, are bringing libraries up to current graduate standards; bringing faculty up-to-date in their fields; enhancing graduate education and establishing IT capacity to support libraries.

### **3. Expand Economic Opportunity**

**Economic Growth** -- *Objectives include: currency conversion and monetary data, small businesses credits, commercial legislation, a national employment program, a bank-to-bank payment system, a financial management information system, tax policy and administration, budget planning, insurance, and electricity reform.*

#### **Accomplishments to Date:**

- Began facilitating the Central Bank program to exchange new dinars for old on October 15, 2003, at a rate of 2,000 Iraqi dinars per dollar. The program was completed on January 15, 2004, unifying and strengthening Iraq's currency, a critical component of sustained economic growth.
  - 100% of the 6.36 trillion new Iraqi dinars are now in country and 4.62 trillion Iraqi dinars are in circulation--106 percent of the original demand estimate of 4.36 trillion. To date, 3,410 tons of old currency—more than a third of the 9,000 tons that exist—have been destroyed.
  - The overall management plan for the currency exchange operation was developed by BearingPoint, including security and logistics.



- Monetary authorities influence the exchange rate by conducting a daily auction in which banks exchange Iraqi dinars and U.S. dollars.
- Assisted the Central Bank in procuring and managing a bank-to-bank payment system that allows banks to conduct transactions and other business. Eighty branches were part of the system by late October. Basic training was also provided to bank staff.
- Assisting CPA in strengthening bank credit underwriting capacity to increase lending to small and medium-sized enterprises. Two state-owned banks and seven private sector banks have been recommended for the program.
- Assist CPA in expanding Iraqi employment. More than 76,000 jobs have been created through the CPA-funded National Employment Program, a pilot public works program that intends eventually to generate at least 100,000 temporary jobs.
- Supporting CPA's Oil for Food (OFF) Program in planning, program management, logistics, database applications, and communications to support the CPA OFF Coordination Center in the north and south.
- Reforming and updating commercial laws that will encourage private sector participation, including foreign investment.



Baz R. Karim, an Iraqi engineer, supervises the arrival of USAID-funded "ministry in a box" to the Iraqi Central Bank which includes desks, chairs, telephones and computers to help the ministry get back to business.  
Photo: Thomas Hartwell

#### **Highlights this week:**

- Beginning in March 2004, a new accounting and reporting system called the Financial Information Management System (FIMS) will be used by the Ministry of Finance. The goal of this system is to strengthen financial management in the Iraqi public sector.

**Food Security** -- *Objectives include: providing oversight support for the countrywide public distribution system, which provides basic food and non-food commodities to 25 million Iraqis; participating in the design of a monetary assistance program to replace the commodity-based distribution system in order to support local production and free-market infrastructure; and promoting comprehensive agriculture reform to optimize private participation in production and wholesale markets.*

#### **Accomplishments to Date:**

- Worked with the U.N. World Food Program (WFP) and Coalition Forces to re-establish Iraq's public distribution system in less than 30 days, avoiding a humanitarian food crisis and maintaining food security throughout the country.
- Placed food specialists in Baghdad, Basrah, Al Hillah, and Arbil to support food operations immediately after the conflict. USAID continues to provide support in Baghdad for ongoing operations with the CPA and the Ministry of Trade during the transition of public distribution system responsibilities.
- Provided \$425 million in food and cash to WFP to continue food operations through December 2003. Additional WFP involvement is sought through June 2004.



Marsh Arabs in Southern Iraq will benefit from the Marshlands Initiative, which aims to rejuvenate the Marshlands ecologically, socially and economically. USAID Photo.

- Providing ongoing support and technical assistance to WFP and local Iraqi authorities in the Ministry of Trade and the Kurdish Food Departments to ensure the smooth transition of public distribution system management tasks to the Iraqi government. Special attention is being paid to the transition in the northern governorates of Dahuk, Sulaymanyah, and Arbil. The initial handover of responsibilities occurred on November 21 without significant problems.
- Coordinating agriculture production and marketing through the public distribution system.
- Awarded the contract for Agriculture Reconstruction and Development in Iraq (ARDI) to DAI on October 17.
  - In December 2003-February 2004, USAID will focus on quick-impact activities to stimulate agricultural production: rehabilitating agriculture colleges, revitalizing the poultry industry, procuring and distributing veterinary medicines, demonstrating crop technology, and rehabilitating veterinary clinics.
- Coordinating the \$4-million Marshlands Initiative, which will create a river basin and hydraulic model of the marshes and include the following field activities: equipping a soil and water lab for the Ministry of Water Resources, designing pilot projects for waste management and drinking water, and developing activities in fisheries, aquaculture, and livestock, particularly water buffalo.
- The World Food program will continue to assist with supporting the PDS through June 2004 and will begin work immediately to help assure food deliveries continue. USAID played a key role in negotiating a Memorandum of Understanding that has been signed by the CPA, the Ministry of Trade of Iraq and the World Food Program that details WFP's new areas or responsibility to include: capacity building and training, procurement of food commodities, the renegotiation of certain food contracts, shipment and overland transport of food commodities, and pipeline management.

#### **Highlights this week:**

- On January 14 and 15, a workshop titled, "Setting Agricultural Objectives: The Role of the Ministry of Agriculture" was conducted in Baghdad. The program focused on redefining the role of the Ministry, with an emphasis on further engagement in the regulatory side of production and marketing. The workshop was attended by senior managers from the Ministry of Agriculture, Director Generals and Directors from 15 governorates and media representatives and was facilitated by USAID.

#### **4. Improve Efficiency and Accountability of Government**

**Local Governance** -- *Objectives include: promoting diverse and representative citizen participation in provincial, municipal and local councils; strengthening the management skills of city and provincial administrations, local interim representative bodies, and civic institutions to improve the delivery of essential municipal services; promoting effective advocacy and participation of civil society organizations; enhancing leadership skills; and serving as a recruiting tool for future leaders.*

#### **Accomplishments to Date:**

- Implementing local governance activities in 18 governorates. More than 19 million people are engaging in local policy discourse through local government entities and civil society organizations to:
  - Enhance transparency and participation in local decision-making processes.
  - Restore basic services.
  - Improve the effectiveness and efficiency of local service delivery,
  - Establish, develop, and expand the number of civil society organizations that can interact with local government entities.
- Established an interim structure of government, the Governorate Council, to represent the population of 18 governorates, including Baghdad. Additional local entities that have been established include 78 city councils, 54 district councils, 48 subdistrict councils, and 138 neighborhood councils.
- Awarded more than 139 grants to local government agencies and civil society organizations totaling \$10.6 million strengthen the capacity of municipal authorities to deliver core municipal services.

- Established the Iraqi Women in Local Governance Group in response to the challenge of women's gross under-representation in political processes across Iraq. The group will develop and guide program activities in order to expand women's participation at all levels.
- Awarded two grants worth \$475,000 to the Ministry of Human Rights for the rehabilitation of buildings to house the National Evidence Storage Facility (NESF). The NESF will serve as a venue to analyze recovered documents and store forensic evidence of mass graves and human rights abuses of the Ba'ath government. The facility is part of a larger effort to help build Iraq's capacity to investigate complex crimes and implement international law enforcement best practices.
- Working with local governance service departments to plan, budget, and manage their resources, and providing training on transparency and accountability in the use of those resources. The team's work with officials in Dhi Qar resulted in more efficient delivery of public services to over 390,000 residents.
- Employing 868 Iraqi workers, of which more than half are senior and mid-level professionals.
- A civic education task force is planning a nationwide campaign to educate Iraqis on democracy. The Civic Education Campaign will implement a range of activities including convening focus groups and town hall meetings and assisting in distribution of hand bills and posters.

#### Highlights this week:

- Women's membership in Community Action Groups in the rural district of Dhi Qar increased from two at the time the groups were created to 63 on January 3.
- A female English teacher in rural al Muthanna' became the first woman in the governorate to become a candidate and the first to win a selection.
- CPA Administrator Ambassador L. Paul Bremer attended a focus group, which was held January 10 in An Nasiriyah (Dhi Qar Governorate) to discuss the integration of women into Iraqi civil society.
- Twenty-one managers of the Mosul Water Department received training in strategic management from faculty at Mosul University.
- In Kirkuk, the Special Committee for Civic Education of the Provincial Council will begin meeting with citizens of Kirkuk and other cities throughout the province to discuss the transition to democracy.
- Members of the business community in Najaf are rejuvenating the local Chamber of Commerce to represent the interests of businesses in local government. They intend to support a business information center and business development workshops.
- Iraqi leaders in Al Muthanna' Governorate are educating citizens about democracy and the political transition. Iraqi communities throughout the country are planning seminars, workshops, public meetings and helping to create a national dialogue to the democratic transition.
- On January 9, Ad Diwaniyah Women's Center opened to assist impoverished women and their children. Rehabilitation of the center included extensive renovation and provision of furniture, office equipment, and an Internet center.



Groundbreaking ceremony for Mosul City Park restoration. Photo: USAID

**Community Action Program** -- Objectives include promoting diverse, representative citizen participation in and among communities to identify, prioritize, and satisfy critical community needs. CAP is implemented by five U.S. NGOs with offices in nine major Iraqi cities. Each concentrates on one region in Iraq: ACDI/VOCA (North), International Relief and Development--IRD (Baghdad), Cooperative Housing Foundation International--CHF (Southwest Central), Mercy Corps (Southeast Central), and Save the Children (South).

### Accomplishments to Date:

- Established over 600 Community Action Groups in 16 governorates. The projects undertaken by the Community Action Groups are part of a campaign targeting grassroots democratic development.
- CAP has committed \$44 million for 1,228 community projects across Iraq; 629 projects have already been completed.
- Iraqi communities have contributed more than \$12 million—a quarter of the total project funding—to community projects. Contributions have included labor, land, buildings, and other in-kind assistance.
- Five U.S. NGOs each concentrate on a region: ACDI/VOCA (North), IRD (Baghdad), CHF (Southwest Central), Mercy Corps (Southeast Central), and Save the Children (South).
  - ACDI/VOCA focuses on the conflict prone areas of Mosul, Kirkuk, the area northwest of Baghdad, and the Iran-Iraq border. Their work bringing communities together has resulted in 116 completed projects and another 170 are in development. These include establishing a youth center in Huwija and establishing a new local water supply in Tikrit.
  - CHF has established a strong presence in the communities of the Shi'a holy cities of Najaf and Karbala, as well as Hillah by establishing very active community associations. An emphasis on critical infrastructure has provided these communities with results such as access roads, sewage and water rehabilitation, school repairs, and swamp clean-up in addition to vital social infrastructure such as community centers and sports clubs. They have completed 68 projects which have contributed more than \$3 million to local economies.
  - IRD has completed 128 projects and established 142 community action groups. Their projects incorporate a special emphasis on income generation. A marketplace that will serve 250,000 residents is being constructed, and crews are cleaning up medical waste dumps and educating medical personnel on proper disposal methods.
  - Mercy Corps has completed 28 projects and has 150 more in development. These projects are addressing needs resulting from decades of governmental neglect and focus on water, sewage, community clean-up, and school rehabilitation.
  - Save the Children has completed 239 projects through 138 community action groups, which include about 40 percent female membership. Projects have focused primarily on immediate community needs such as sewage clean up, water treatment and distribution, public health, and girls' access to education.

### Highlights this week:

- Rehabilitation of roads and swamp areas in the Nasir neighborhood of Sadat al Hindiyah, located 80 kilometers south of Baghdad, is now complete. A project to improve residents' access to social and economic networks by draining swamps and paving major roads was initiated on October 5.
- Construction of a new emergency medical ward in Al Mukhayam neighborhood of Karbala City in south-central Iraq is underway and is expected to be completed by February 4, 2004.
- Rehabilitation of The Al Huda Institute in the Masbah area of Karada (Baghdad) is expected to begin this month and should be complete by mid-February. The Institute provides job training to over 350 handicapped students in the fields of sewing, secretarial services, TV repair, welding and electrical repair.
- Engineering Give a Hand, a Baghdad based Iraqi NGO, recently improved the disposal of medical wastes in the Al Mahmoodiya and Abu Ghraib regions of Baghdad. The grant constructed 20 brick incinerators for the main health centers. The grant is also supplying 12 health centers with plastic containers and nylon sacks to gather medical waste, and providing training to 56 staff members regarding handling and disposing of medical waste.



<i>Agency</i>	<i>Implementing Partner</i>	<i>Sector</i>	<i>Regions</i>	<i>Amount</i>
<b>FY 2003-2004*</b>				
<b>RECONSTRUCTION</b>				
<b>USAID/ANE .....</b>				<b>Subtotal: \$1,660,250,660</b>
	Abt Associates	Health	Countrywide	\$20,995,000
	AFCAP	Logistics	Countrywide	\$91,500,000
	Army Corps of Engineers	Architecture and Engineering services	Countrywide	\$10,000,000
	BearingPoint	Economic Governance	Countrywide	\$47,500,000
	Bechtel National	Airports, buildings, emergency communications, power, railroads, roads and bridges, Umm Qasr seaport, water and sanitation	Countrywide	\$1,029,833,859
	Bechtel National	Infrastructure II: Airports, buildings, emergency communications, power, railroads, roads and bridges, Umm Qasr seaport, water and sanitation	Countrywide	\$18,000,000
	Community Action Program	Development in impoverished communities	Countrywide	\$70,000,000
	DAI	Marshlands	Countrywide	\$4,000,000
	DAI	Agriculture	Countrywide	\$5,000,000
	Fed Source	Personnel Support	Countrywide	\$163,572
	IRG	Reconstruction Support	Countrywide	\$29,087,094
	RTI	Local Governance	Countrywide	\$155,611,000
	CAII	Education	Countrywide	\$47,053,000
	UNICEF	Health, Water, and Sanitation	Countrywide	\$36,700,000
	UNICEF	Education	Countrywide	\$7,000,000
	UNESCO	Textbook Printing and Distribution: Math and Science	Countrywide	\$10,000,000
	WHO	Strengthen Health System	Countrywide	\$10,000,000
	SSA	Port Management	Umm Qasr	\$14,318,985
	SkyLink	Airport Management	Baghdad Al Basrah Mosul	\$27,200,000
	MSI	Monitoring and Evaluation	Countrywide	\$5,500,000
	University Partners	Consortium led by the Research Foundation of the State University of	Baghdad University, Al Mustansiriyah	\$20,730,000

		New York (SUNY) at Stony Brook which includes Columbia University, Boston University and Oxford University (England), University of Hawaii, DePaul University College of Law and the International Institute of Higher Studies in Criminal Sciences in Siracusa, Italy; and Jackson State University and the Mississippi Consortium for International Development; and Oklahoma State University.	University in Baghdad, Mosul University, Mosul University's College of Agriculture and Forestry in Hamam al-Alil, Basrah University, Al-Anbar University, and University of Salahaddin.	
	Yankee Group	Telecoms Planning	Countrywide	\$58,150
<b>EMERGENCY RELIEF</b>				
<b>USAID/OFDA .....</b>				<b>\$86,898,040</b>
	Administrative	Administrative Costs	Countrywide	\$6,838,947
	AirServ	Logistics	Countrywide	\$5,309,876
	ARC	Capacity building, Disaster support	Al Basrah	\$537,746
	The Cuny Center	Research studies	Countrywide	\$40,260
	GOAL	Coordination, Nutrition	Al Muthanna'	\$1,507,900
	International Dispensary Association	Health	Countrywide	\$1,284,972
	InterAction	Coordination	Kuwait City	\$92,860
	IOM	IDP programs	Countrywide	\$5,000,000
	Logistics	Commodities and DART support	Countrywide	\$12,005,804
	UNICEF	Health, nutrition, water/sanitation	Countrywide	\$4,000,000
	UN OCHA	Coordination and Information	Countrywide	\$1,200,000
	USAID Amman	Support for emergency water activities	Countrywide	\$500,000
	WFP	Logistics and pre-positioning of food	Countrywide	\$5,000,000
	IMC	Food Security, Health, Nutrition, Water/Sanitation, Capacity building	Countrywide	\$10,702,900
	IRC	Health, Water/Sanitation	Countrywide	\$4,998,685
	Mercy Corps	Health, Non-Food Items, Shelter, Water/Sanitation	Countrywide	\$7,000,000
	SCF/US	Food Security, Health, Shelter, Nutrition, Non-Food Items, Water/Sanitation, NGO Consortium	Countrywide	\$6,883,131
	World Vision	Health, Logistics, Non-Food Items, Water/Sanitation	Countrywide	\$4,994,959
	CARE	Quick-impact projects, Water/Sanitation, Health, Blankets	Countrywide	\$9,000,000
<b>USAID/FFP .....</b>				<b>\$425,571,000</b>
	WFP	Operations	Countrywide	\$45,000,000
	WFP	Emerson Trust – 81,500 MT	Countrywide	\$40,337,000
	WFP	P.L. 480 Title II emergency food commodities – 163,820 MT	Countrywide	\$140,234,000
	WFP	Regional Purchase – 330,000 MT	Countrywide	\$200,000,000
<b>STATE/PRM .....</b>				<b>\$38,935,691</b>
	UNHCR	Emergency assistance	Countrywide	\$21,000,000
	ICRC	Emergency assistance	Countrywide	\$10,000,000

	IFRC	Emergency assistance	Countrywide	\$3,000,000
	IOM	TCN – transportation assistance	Countrywide	\$3,630,000
	International Catholic Migration Commission	Humanitarian assistance to Iraqi refugees	Lebanon and Jordan	\$1,305,691
<b>USAID/OTI.....</b>				<b>\$72,205,318</b>
	Administrative	Administrative Costs	Countrywide	\$2,912,048
	IOM	Iraq Transition Initiative	Countrywide	\$10,587,595
	DAI	Iraq Transition Initiative	Countrywide	\$48,000,000
	Internews	Media	Countrywide	\$160,359
	Radio SAWA	Media	Countrywide	\$400,000
	NDI/IRI	National Governance	Countrywide	\$400,000
	IFES	National Governance	Countrywide	\$1,042,315
	Spa War	Inter-Ministry Communications	Countrywide	\$8,703,001**
<b>TOTAL USAID ASSISTANCE TO IRAQ IN FY 2003/2004 .....</b>				<b>\$2,244,925,018</b>
<b>TOTAL STATE ASSISTANCE TO IRAQ IN FY 2003 .....</b>				<b>\$38,935,691</b>
<b>Total STATE/USAID Assistance to Iraq in FY 2003/2004 .....</b>				<b>\$2,283,860,709</b>

\* Figures in funding sheet are subject to change and do not represent a final official accounting of USG obligations.

\*\* For accounting purposes, funding for this activity has been obligated by OFDA under an existing interagency agreement.