

**Exhibit 300: Capital Asset Plan and Business Case Summary**

**Part I: Summary Information And Justification (All Capital Assets)**

**Section A: Overview (All Capital Assets)**

1. Date of Submission:
2. Agency: General Services Administration
3. Bureau: Office Of Governmentwide Policy
4. Name of this Capital Asset: Financial Management Line of Business Managing Partner
5. Unique Project (Investment) Identifier: (For IT investment only, see section 53. For all other, use agency ID system.) 023-30-01-01-01-1100-24
6. What kind of investment will this be in FY2009? (Please NOTE: Investments moving to O&M in FY2009, with Planning/Acquisition activities prior to FY2009 should not select O&M. These investments should indicate their current status.) Multi-Agency Collaboration
7. What was the first budget year this investment was submitted to OMB? FY2004

8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap:

There are no IT systems supporting the FMLOB program office, the IT systems associated with this initiative are the property of 4 Federal Shared Service Providers offering financial management services to any Federal agency under the umbrella of the FMLOB program office. FMLOB is undertaking several initiatives to reduce the cost and risks to implement modern financial systems. Among the initiatives are projects to standardize business processes and data elements, including the development of a common government-wide classification (CGAC) structure for use by all Federal agencies.

The President's Management Agenda (PMA) addresses the need for citizen-centered, results-oriented, and market-based federal government initiatives.

"Citizen-centered, not bureaucracy-centered." The proposed investment, leveraging as it does the benefits of competition, improvements in technology, and the economies of scale and skill, will achieve cost savings and cost avoidances that will allow Federal agencies to re-deploy resources to activities with greater importance to citizens.

"Results-oriented." The proposed investment enhances the timeliness, reliability, and accuracy of financial information, and achieves a measure of standardization and consistency in financial processes and terminology that will permit managers to use financial information more effectively and efficiently in achieving program results.

"Market-based." The proposed investment is the product of competition among Federal and commercial shared service providers. The shared-services approach recommended takes continuing advantage of competition among providers under this solution to the degree Federal agencies can shop from among the providers under the shared-services approach for the best services to suit their needs.

The goals of the FMLoB are aligned with Federal Government initiatives including:

- President's Management Agenda
- Federal Enterprise Architecture
- E-Government Act of 2002
- Office of the President E-Government Initiatives
- Chief Financial Officers Act of 1990
- Government Performance and Results Act of 1993
- Government Management Reform Act of 1994
- Federal Managers Financial Integrity Act of 1982
- Federal Financial Management Improvement Act of 1996
- Clinger-Cohen Act of 1996
- Cash Management Improvement Act of 1990
- Prompt Payment Act of 1982, amended in 1988
- Debt Collection Improvement Act of 1996
- Inspector General Act 78

9. Did the Agency's Executive/Investment Committee approve this request? Yes
  - a. If "yes," what was the date of this approval? 7/23/2007
10. Did the Project Manager review this Exhibit? Yes

11. Contact information of Project Manager?

Name

Phone Number

Email

a. What is the current FAC-P/PM certification level of the project/program manager? TBD

12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project? No

a. Will this investment include electronic assets (including computers)? Yes

b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only) No

1. If "yes," is an ESPC or UESC being used to help fund this investment?

2. If "yes," will this investment meet sustainable design principles?

3. If "yes," is it designed to be 30% more energy efficient than relevant code?

13. Does this investment directly support one of the PMA initiatives? Yes

If "yes," check all that apply:

Human Capital  
Budget Performance Integration  
Financial Performance  
Competitive Sourcing

a. Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? (e.g. If E-Gov is selected, is it an approved shared service provider or the managing partner?)

The proposed investment directly addresses three elements of the President's Management Agenda.  
1. Improved financial performance. The investment will incorporate reengineered financial management processes, timely availability of information; and financial results that will achieve and sustain clean audit opinions at component and government wide level.  
2. Electronic Government.  
3. Budget and Performance integration.

14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)? (For more information about the PART, visit [www.whitehouse.gov/omb/part](http://www.whitehouse.gov/omb/part).) No

a. If "yes," does this investment address a weakness found during a PART review? No

b. If "yes," what is the name of the PARTed program?

c. If "yes," what rating did the PART receive?

15. Is this investment for information technology? Yes

If the answer to Question 15 is "Yes," complete questions 16-23 below. If the answer is "No," do not answer questions 16-23.

For information technology investments only:

16. What is the level of the IT Project? (per CIO Council PM Guidance) Level 3

17. What project management qualifications does the Project Manager have? (per CIO Council PM Guidance) (1) Project manager has been validated as qualified for this investment

18. Is this investment or any project(s) within this investment identified as "high risk" on the Q4 - FY 2007 agency high risk report (per OMB Memorandum M-05-23) Yes

19. Is this a financial management system? No

a. If "yes," does this investment address a FFMIA compliance area?

1. If "yes," which compliance area:

2. If "no," what does it address?

b. If "yes," please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A-11 section 52

20. What is the percentage breakout for the total FY2009 funding request for the following? (This should total 100%)

- Hardware
- Software
- Services
- Other

21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities? Yes

22. Contact information of individual responsible for privacy related questions:

Name

Phone Number

Title

E-mail

23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval? No

Question 24 must be answered by all Investments:

24. Does this investment directly support one of the GAO High Risk Areas? No

**Section B: Summary of Spending (All Capital Assets)**

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated "Government FTE Cost," and should be excluded from the amounts shown for "Planning," "Full Acquisition," and "Operation/Maintenance." The "TOTAL" estimated annual cost of the investment is the sum of costs for "Planning," "Full Acquisition," and "Operation/Maintenance." For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

Table 1: SUMMARY OF SPENDING FOR PROJECT PHASES (REPORTED IN MILLIONS)									
(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)									
	PY-1 and earlier	PY 2007	CY 2008	BY 2009	BY+1 2010	BY+2 2011	BY+3 2012	BY+4 and beyond	Total
Planning:	41.609	1.245	4	10					
Acquisition:	58.706	13.201	23.956	21.914					
Subtotal Planning & Acquisition:	100.315	14.446	27.956	31.914					
Operations & Maintenance:	187.199	63.198	62.011444	65.167444					
TOTAL:	287.514	77.644	89.967444	97.081444					
<b>Government FTE Costs should not be included in the amounts provided above.</b>									
Government FTE Costs	59.138	26.686	19.164	19.868					
Number of FTE represented by Costs:	352	260	189	191					

Note: For the multi-agency investments, this table should include all funding (both managing partner and partner agencies). Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's? No

a. If "yes," How many and in what year?

3. If the summary of spending has changed from the FY2008 President's budget request, briefly explain those changes:

**Section C: Acquisition/Contract Strategy (All Capital Assets)**

1. Complete the table for all (including all non-Federal) contracts and/or task orders currently in place or planned for this investment. Total Value should include all option years for each contract. Contracts and/or task orders completed do not need to be included.

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Contracts/Task Orders Table:															* Costs in millions	
Contract or Task Order Number	Type of Contract/ Task Order	Has the contract been awarded (Y/N)	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/ Task Order	End date of Contract/ Task Order	Total Value of Contract/ Task Order (\$M)	Is this an Interagency Acquisition ? (Y/N)	Is it performance based? (Y/N)	Competitively awarded? (Y/N)	What, if any, alternative financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contract? (Y/N)	Does the contract include the required security & privacy clauses? (Y/N)	Name of CO	CO Contact information (phone/email)	Contracting Officer Certification Level (Level 1,2,3,N/A)	If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition ? (Y/N)

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

3. Do the contracts ensure Section 508 compliance?

a. Explain why:

4. Is there an acquisition plan which has been approved in accordance with agency requirements?

a. If "yes," what is the date?

b. If "no," will an acquisition plan be developed?

1. If "no," briefly explain why:

**Section D: Performance Information (All Capital Assets)**

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures (indicators) must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative measure.

Agencies must use the following table to report performance goals and measures for the major investment and use the Federal Enterprise Architecture (FEA) Performance Reference Model (PRM). Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for each of the four different Measurement Areas (for each fiscal year). The PRM is available at [www.egov.gov](http://www.egov.gov). The table can be extended to include performance measures for years beyond FY 2009.

Performance Information Table								
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2007	3.Best Value:Develop and deliver timely, accurate, and cost-effective acquisition services and business solutions.	Customer Results	Customer Benefit	Customer Satisfaction	Percentage of agencies with SSPs that are satisfied with their SSPs	None	70% of CFO Act Agencies and non CFO Act Agencies reporting that they are satisfied with their SSP, based on a 75% survey response of SSP customers.	As of 8/20/2007, 2 of the 4 SSPs reported customer survey results indicating 1) 96% customer satisfaction rate with a 24% response rate, and 2) 85% customer satisfaction rate (unreported response rate).
2007	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Mission and Business Results	General Government (Cross-Agency)	Central Fiscal Operations	% of CFO Act Agency systems migrated or in the process of migrating for all required services, but not necessarily fully deployed to an SSP	None	25% initiated migration by end of FY2007 (a CFO Act Agency is considered in the process of migrating when that agency has in place a signed master agreement with an SSP	As of 8/1/2007, 31.58% of CFO Act agency system have either migrated or are in at least the planning stages of migration to an SSP
2007	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Mission and Business Results	General Government (Cross-Agency)	Central Fiscal Operations	% of non-CFO Act Agency systems initiate migration analysis or in the process of initiating migration analysis.	None	50% of required small agencies initiate migration analysis per small agency guidance by end of FY2007.	As of 8/1/2007, 58% of non-CFO Act agency systems have either migrated or are in the planning stage of migration to an SSP
2007	4.Innovation:Develop new and better ways of conducting business that result in more	Processes and Activities	Management and Innovation	Innovation and Improvement	% of all General Ledger Transactions entered into SSPs General Ledger.	None	At least 30% of all G/L transactions reported to FMLOB are processed by	As of 4/30/2007, 25.7% of G/L transactions reported were processed by SSPs

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Performance Information Table								
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	productive and effective Federal policies and administrative operations.				Transactions shall be defined as the total number of debits and credits down to the detail level used to support the external reporting to the Treasury of the trial balance.		SSPs	
2007	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Technology	Quality	Compliance and Deviations	% of core federal financial systems using current certified software	TBD	At least 90% of core federal financial systems are using current certified software	As of 8/1/2007, 94.5% of core federal financial systems are using current certified software
2008	3.Best Value:Develop and deliver timely, accurate, and cost-effective acquisition services and business solutions.	Customer Results	Customer Benefit	Customer Satisfaction	Percentage of agencies with SSPs that are satisfied with their SSP	To be determined based on 2007 results	75% of CFO Act Agencies and non CFO Act Agencies reporting that they are satisfied with their SSP. Based on a 75% survey response of SSP customers.	TBD
2008	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Mission and Business Results	General Government (Cross-Agency)	Central Fiscal Operations	% of CFO Act Agencies migrated or in the process of migrating for all required services, but not necessarily fully deployed to an SSP.	To be determined based on 2007 results	An additional 10% of the remaining CFO Act agency systems migrate	TBD
2008	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Mission and Business Results	General Government (Cross-Agency)	Central Fiscal Operations	% of non CFO Act Agencies that initiate migration analysis or in the process of initiating migration analysis.	To be determined based on 2007 results	An additional 10% increase in non-CFO Act agency system migration	TBD
2008	3.Best Value:Develop and deliver timely, accurate, and cost-effective acquisition services and business solutions.	Processes and Activities	Financial (Processes and Activities)	Costs	Cost savings attributed to retirement of CFO Act and Non-CFO Act agency legacy core financial systems	None	Aggregate annual cost savings of at least \$50M	TBD
2008	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Processes and Activities	Management and Innovation	Innovation and Improvement	% of all General Ledger Transactions entered into SSPs General Ledger. Transactions shall be defined as the total number of debits and credits down to the detail level used to support the external reporting to the Treasury of the trial balance	To be determined based on 2007 results	Increase of 5% of total G/L transactions as reported to FMLOB are processed by SSPs	TBD

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Performance Information Table								
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2008	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Technology	Quality	Compliance and Deviations	% of core federal financial systems using current certified software	To be determined based on 2007 results	At least 97% of all core federal financial systems are using current certified software	TBD
2009	3.Best Value:Develop and deliver timely, accurate, and cost-effective acquisition services and business solutions.	Customer Results	Customer Benefit	Customer Satisfaction	Percentage of agencies with SSPs that are satisfied with their SSPs.	To be determined based on 2008 results	80% of CFO Act Agencies and non CFO Act Agencies reporting that they are satisfied with their SSP based on a 75% survey response of SSP customers.	TBD
2009	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Mission and Business Results	General Government (Cross-Agency)	Central Fiscal Operations	% of CFO Act Agency systems migrated or in the process of migrating for all required services, but not necessarily fully deployed to an SSP	To be determined based on 2008 results	An additional 10% of CFO Act agency systems migrate or initiate migration planning to SSPs	TBD
2009	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Mission and Business Results	General Government (Cross-Agency)	Central Fiscal Operations	% of non CFO Act Agency systems that initiate migration analysis or in the process of initiating migration analysis.	To be determined based on 2008 results	An additional 10% non-CFO Act agency systems migrate or initiate planning to migrate to an SSP	TBD
2009	3.Best Value:Develop and deliver timely, accurate, and cost-effective acquisition services and business solutions.	Processes and Activities	Financial (Processes and Activities)	Costs	Cost savings attributed to retirement of CFO Act and Non-CFO Act agency legacy core financial systems	To be determined based on 2008 results	Aggregate annual cost savings of at least \$70M	TBD
2009	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Processes and Activities	Management and Innovation	Innovation and Improvement	% of all G/L transactions entered into SSPs General Ledger. Transactions shall be defined as the total number of debits and credits down to the detail level used to support the external reporting to the Treasury of the trial balance.	To be determined based on 2008 results	Increase by 5% in total G/L transactions reported to FMLOB are processed by SSPs	TBD
2009	4.Innovation:Develop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	Technology	Quality	Compliance and Deviations	% of core federal financial systems using current certified software	To be determined based on 2008 results	At least 98% of core federal financial systems are using current certified software	TBD

**Section E: Security and Privacy (IT Capital Assets only)**

In order to successfully address this area of the business case, each question below must be answered at the system/application level, not at a program or agency level. Systems supporting this investment on the planning and operational systems security tables should match the systems on the privacy table below. Systems on the Operational Security Table must be included on your agency FISMA system inventory and should be easily referenced in the inventory (i.e., should use the same name or identifier).

For existing Mixed-Life Cycle investments where enhancement, development, and/or modernization is planned, include the investment in both the "Systems in Planning" table (Table 3) and the "Operational Systems" table (Table 4). Systems which are already operational, but have enhancement, development, and/or modernization activity, should be included in both Table 3 and Table 4. Table 3 should reflect the planned date for the system changes to be complete and operational, and the planned date for the associated C&A update. Table 4 should reflect the current status of the requirements listed. In this context, information contained within Table 3 should characterize what updates to testing and documentation will occur before implementing the enhancements; and Table 4 should characterize the current state of the materials associated with the existing system.

All systems listed in the two security tables should be identified in the privacy table. The list of systems in the "Name of System" column of the privacy table (Table 8) should match the systems listed in columns titled "Name of System" in the security tables (Tables 3 and 4). For the Privacy table, it is possible that there may not be a one-to-one ratio between the list of systems and the related privacy documents. For example, one PIA could cover multiple systems. If this is the case, a working link to the PIA may be listed in column (d) of the privacy table more than once (for each system covered by the PIA).

The questions asking whether there is a PIA which covers the system and whether a SORN is required for the system are discrete from the narrative fields. The narrative column provides an opportunity for free text explanation why a working link is not provided. For example, a SORN may be required for the system, but the system is not yet operational. In this circumstance, answer "yes" for column (e) and in the narrative in column (f), explain that because the system is not operational the SORN is not yet required to be published.

Please respond to the questions below and verify the system owner took the following actions:

1. Have the IT security costs for the system(s) been identified Yes  
and integrated into the overall costs of the investment:
  - a. If "yes," provide the "Percentage IT Security" for the budget year:
2. Is identifying and assessing security and privacy risks a part Yes  
of the overall risk management effort for each system supporting or part of this investment.

3. Systems in Planning and Undergoing Enhancement(s), Development, and/or Modernization - Security Table(s):			
Name of System	Agency/ or Contractor Operated System?	Planned Operational Date	Date of Planned C&A update (for existing mixed life cycle systems) or Planned Completion Date (for new systems)

4. Operational Systems - Security Table:							
Name of System	Agency/ or Contractor Operated System?	NIST FIPS 199 Risk Impact level (High, Moderate, Low)	Has C&A been Completed, using NIST 800-37? (Y/N)	Date Completed: C&A	What standards were used for the Security Controls tests? (FIPS 200/NIST 800-53, NIST 800-26, Other, N/A)	Date Complete(d): Security Control Testing	Date the contingency plan tested

5. Have any weaknesses, not yet remediated, related to any of the systems part of or supporting this investment been identified by the agency or IG?
  - a. If "yes," have those weaknesses been incorporated into the agency's plan of action and milestone process?
6. Indicate whether an increase in IT security funding is requested to remediate IT security weaknesses?
  - a. If "yes," specify the amount, provide a general description of the weakness, and explain how the funding request will remediate the weakness.
7. How are contractor security procedures monitored, verified, and validated by the agency for the contractor systems above?

8. Planning & Operational Systems - Privacy Table:
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(a) Name of System	(b) Is this a new system? (Y/N)	(c) Is there at least one Privacy Impact Assessment (PIA) which covers this system? (Y/N)	(d) Internet Link or Explanation	(e) Is a System of Records Notice (SORN) required for this system? (Y/N)	(f) Internet Link or Explanation
Delphi (Transportation)	No	Yes	<a href="http://www.dot.gov/pia/ost_delphi.htm">http://www.dot.gov/pia/ost_delphi.htm</a>	Yes	<a href="http://www.dot.gov/privacy/privacyactnotices/dotall.htm">http://www.dot.gov/privacy/privacyactnotices/dotall.htm</a>
FFS (Interior)	No	Yes	<a href="http://www.doi.gov/ocio/privacy/PIAs%20for%20Website.doc">http://www.doi.gov/ocio/privacy/PIAs%20for%20Website.doc</a>	Yes	<a href="http://www.doi.gov/ocio/privacy/List_doipa_notices_9-06-06.htm">http://www.doi.gov/ocio/privacy/List_doipa_notices_9-06-06.htm</a>
Momentum (Interior)	No	Yes	<a href="http://www.doi.gov/ocio/privacy/PIAs%20for%20Website.doc">http://www.doi.gov/ocio/privacy/PIAs%20for%20Website.doc</a>	Yes	<a href="http://www.doi.gov/ocio/privacy/List_doipa_notices_9-06-06.htm">http://www.doi.gov/ocio/privacy/List_doipa_notices_9-06-06.htm</a>
Oracle (FISMA)(Treasury)	No	Yes	PIA has been completed and filed but not publicly posted because the system doesn't collect personally identifiable information on the public.	No	No because the system is not a Privacy Act System of Records.
Oracle Federa Financials (Interior)	No	Yes	<a href="http://www.doi.gov/ocio/privacy/PIAs%20for%20Website.doc">http://www.doi.gov/ocio/privacy/PIAs%20for%20Website.doc</a>	Yes	<a href="http://www.doi.gov/ocio/privacy/List_doipa_notices_9-06-06.htm">http://www.doi.gov/ocio/privacy/List_doipa_notices_9-06-06.htm</a>
Pegasys (General Services Administration)	No	Yes	PIA has been completed and filed but not publicly posted because the system doesn't collect personally identifiable information on the public.	Yes	<a href="http://a257.g.akamaitech.net/7/257/2422/01jan20061800/edocket.access.gpo.gov/2006/pdf/E6-17069.pdf">http://a257.g.akamaitech.net/7/257/2422/01jan20061800/edocket.access.gpo.gov/2006/pdf/E6-17069.pdf</a>
<b>Details for Text Options:</b>					
Column (d): If yes to (c), provide the link(s) to the publicly posted PIA(s) with which this system is associated. If no to (c), provide an explanation why the PIA has not been publicly posted or why the PIA has not been conducted.					
Column (f): If yes to (e), provide the link(s) to where the current and up to date SORN(s) is published in the federal register. If no to (e), provide an explanation why the SORN has not been published or why there isn't a current and up to date SORN.					
Note: Working links must be provided to specific documents not general privacy websites. Non-working links will be considered as a blank field.					

**Section F: Enterprise Architecture (EA) (IT Capital Assets only)**

In order to successfully address this area of the capital asset plan and business case, the investment must be included in the agency's EA and Capital Planning and Investment Control (CPIC) process and mapped to and supporting the FEA. The business case must demonstrate the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture? Yes

a. If "no," please explain why?

FMLOB is a program office with no responsibilities to operate or maintain any computer system. Please reference FMLOB Federal SSP businesses cases for details on enterprise architecture.

2. Is this investment included in the agency's EA Transition Strategy? Yes

a. If "yes," provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment. FMLOB

b. If "no," please explain why?

FMLOB is a program office with no responsibilities to operate or maintain a computer system. Please reference FMLOB Federal SSP businesses cases for details on enterprise architecture.

3. Is this investment identified in a completed (contains a target architecture) and approved segment architecture? Yes

a. If "yes," provide the name of the segment architecture as provided in the agency's most recent annual EA Assessment. Financial Management

**4. Service Component Reference Model (SRM) Table:**

Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.egov.gov>.

Agency Component Name	Agency Component Description	FEA SRM Service Domain	FEA SRM Service Type	FEA SRM Component (a)	Service Component Reused Name (b)	Service Component Reused UPI (b)	Internal or External Reuse? (c)	BY Funding Percentage (d)
Receivables Accounting	Records, reports, and manages transactions related to money due from customers or	Back Office Services	Financial Management	Billing and Accounting			External	0

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<b>4. Service Component Reference Model (SRM) Table:</b>								
Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <a href="http://www.egov.gov">http://www.egov.gov</a> .								
Agency Component Name	Agency Component Description	FEA SRM Service Domain	FEA SRM Service Type	FEA SRM Component (a)	Service Component Reused Name (b)	Service Component Reused UPI (b)	Internal or External Reuse? (c)	BY Funding Percentage (d)
	other debtors							
Payables Accounting	Matches orders, invoices, and obligated funds; tracks funds owed by the financial management client to other organizations; and schedules payment of those funds	Back Office Services	Financial Management	Credit / Charge			External	0
Receivables Accounting	Records, reports, and manages transactions related to money due from customers or other debtors	Back Office Services	Financial Management	Debt Collection			External	0
Funds Management	Estimates budget to request funding and prevent obligation or disbursement of funds in excess of those appropriated or authorized, and supports internal policies on funds allocation and control	Back Office Services	Financial Management	Expense Management			External	0
Internal Financial Controls	Setting of controls to monitor and control financial resources	Back Office Services	Financial Management	Internal Controls			External	0
Payables Accounting	Matches orders, invoices, and obligated funds; tracks funds owed by the financial management client to other organizations; and schedules payment of those funds	Back Office Services	Financial Management	Payment / Settlement			External	0
Record Sales	Recording and posting of revenue from sales of products and services into the general ledger	Back Office Services	Financial Management	Revenue Management			External	0
Financial Reporting	Gathers financial data from all other financial management enterprise roles and generated defined and ad hoc reports based on those data	Business Analytical Services	Reporting	Ad Hoc			External	0
Financial Reporting	Gathers financial data from all other financial management enterprise roles and generated defined and ad hoc reports based on those data	Business Analytical Services	Reporting	Standardized / Canned			External	0
Performance Management	Defines the set of capabilities for	Business Management	Investment Management	Performance Management			External	10

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<b>4. Service Component Reference Model (SRM) Table:</b>								
Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <a href="http://www.egov.gov">http://www.egov.gov</a> .								
Agency Component Name	Agency Component Description	FEA SRM Service Domain	FEA SRM Service Type	FEA SRM Component (a)	Service Component Reused Name (b)	Service Component Reused UPI (b)	Internal or External Reuse? (c)	BY Funding Percentage (d)
	managing performance of an organization	Services						
Strategic Planning	Defines the set of capabilities for determining the strategic direction, objectives, and goals to support an organization	Business Management Services	Investment Management	Strategic Planning and Mgmt			External	5
Business Process and Standard Development	Defines the set of capabilities for the management of enterprise processes that support an organization.	Business Management Services	Management of Processes	Business Rule Management			External	25
Governance	Defines the set of capabilities to manage cross-agency policy development and adoption	Business Management Services	Management of Processes	Governance / Policy Management			External	10
Program Management	Defines the set of capabilities intended to influence and determine decisions, actions, business rules, and other matters within an organization	Business Management Services	Management of Processes	Program / Project Management			External	25
Requirements Management	Defines the set of capabilities to manage the definition and development of requirements	Business Management Services	Management of Processes	Requirements Management			External	20
Risk Management	Defines the set of capabilities to manage risk within a program and/or an organization	Business Management Services	Management of Processes	Risk Management			External	5

a. Use existing SRM Components or identify as "NEW". A "NEW" component is one not already identified as a service component in the FEA SRM.

b. A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

c. 'Internal' reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. 'External' reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

d. Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the percentage of the BY requested funding amount transferred to another agency to pay for the service. The percentages in the column can, but are not required to, add up to 100%.

<b>5. Technical Reference Model (TRM) Table:</b>				
To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.				
FEA SRM Component (a)	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (b) (i.e., vendor and product name)
Governance / Policy Management	Component Framework	Business Logic	Platform Dependent	microsoft suite
Business Rule Management	Component Framework	Business Logic	Platform Dependent	Microsoft suite
Performance Management	Component Framework	Business Logic	Platform Dependent	Microsoft suite
Strategic Planning and Mgmt	Component Framework	Business Logic	Platform Dependent	Microsoft suite
Program / Project Management	Component Framework	Business Logic	Platform Dependent	Microsoft suite
Requirements Management	Component Framework	Business Logic	Platform Dependent	microsoft suite
Risk Management	Component Framework	Business Logic	Platform Dependent	microsoft Suite

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<b>5. Technical Reference Model (TRM) Table:</b>				
To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.				
<b>FEA SRM Component (a)</b>	<b>FEA TRM Service Area</b>	<b>FEA TRM Service Category</b>	<b>FEA TRM Service Standard</b>	<b>Service Specification (b) (i.e., vendor and product name)</b>
Billing and Accounting	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Credit / Charge	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Debt Collection	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Internal Controls	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Revenue Management	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Payment / Settlement	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Expense Management	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level
Ad Hoc	Component Framework	Business Logic	Platform Dependent	The TRM is populated at the SSP level

a. Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications

b. In the Service Specification field, agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

6. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)? Yes

a. If "yes," please describe.

This initiative supports the development maintenance of financial management policy and standards. It also provides performance monitoring and coordination for the four FM shared service providers.

**Exhibit 300: Part IV: Planning For "Multi-Agency Collaboration" ONLY**

**Section A: Multi-Agency Collaboration Oversight (All Capital Assets)**

Part IV should be completed only for investments identified as an E-Gov initiative, a Line of Business(LOB) Initiative, or a Multi-Agency Collaboration effort. The "Multi-Agency Collaboration" choice should be selected in response to Question 6 in Part I, Section A above. Investments identified as "Multi-Agency Collaboration" will complete only Parts I and IV of the exhibit 300. Multi-agency Collaborations, such as E-Gov and LOB initiatives, should develop a joint exhibit 300.

**1. Stakeholder Table:**

As a joint exhibit 300, please identify all the agency stakeholders (all participating agencies, this should not be limited to agencies with financial commitment). All agency stakeholders should be listed regardless of approval. If the partner agency has approved this joint exhibit 300 please provide the date of approval.

Partner Agency Name	Partner Agency	Joint Exhibit Approval Date
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**2. Partner Capital Assets within this Investment:**

Provide the partnering strategies you are implementing with the participating agencies and organizations. Identify all partner agency capital assets supporting the common solution (section 300.7); Managing Partner capital assets should also be included in this joint exhibit 300. These capital assets should be included in the Summary of Spending table of Part I, Section B. All partner agency migration investments (section 53.4) should also be included in this table. Funding contributions/fee-for-service transfers should not be included in this table. (Partner Agency Asset UPIs should also appear on the Partner Agency's exhibit 53)

Partner Agency Name	Partner Agency	Partner Agency Asset Title	Partner Agency Exhibit 53 UPI (BY)
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**3. Partner Funding Strategies (\$millions):**

For jointly funded initiative activities, provide in the "Partner Funding Strategies Table": the name(s) of partner agencies; the UPI of the partner agency investments; and the partner agency contributions for CY and BY. Please indicate partner contribution amounts (in-kind contributions should also be included in this amount) and fee-for-service amounts. (Partner Agency Asset UPIs should also appear on the Partner Agency's exhibit 53. For non-IT fee-for-service amounts the Partner exhibit 53 UPI can be left blank) (IT migration investments should not be included in this table)

Partner Agency Name	Partner Agency	Partner exhibit 53 UPI (BY)	CY Contribution	CY Fee-for-Service	BY Contribution	BY Fee-for-Service
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An Alternatives Analysis for multi-agency collaborations should also be obtained. At least three viable alternatives, in addition to the current baseline (i.e., the status quo), should be included in the joint exhibit 300. Use OMB Circular A-94 for all investments, and the Clinger Cohen Act of 1996 for IT investments, to determine the criteria you should use in your Benefit/Cost Analysis.

4. Did you conduct an alternatives analysis for this investment? Yes
- a. If "yes," what is the date of the analysis? 7/30/2007
  - b. If "no," what is the anticipated date this analysis will be completed?
  - c. If no analysis is planned, please briefly explain why:

**5. Alternatives Analysis Results:**

\* Costs in millions

Use the results of your alternatives analysis to complete the following table:

Alternative Analyzed	Description of Alternative	Risk Adjusted Lifecycle Costs estimate	Risk Adjusted Lifecycle Benefits estimate
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6. Which alternative was selected by the Initiative Governance process and why was it chosen?

7. What specific qualitative benefits will be realized?

**8. Federal Quantitative Benefits: (\$millions):**

What specific quantitative benefits will be realized (using current dollars) Use the results of your alternatives analysis to complete the following table:

	Budgeted Cost Savings	Cost Avoidance	Justification for Budgeted Cost Savings	Justification for Budgeted Cost Avoidance
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9. Will the selected alternative replace a legacy system in-part or in-whole?

- a. If "yes," are the migration costs associated with the migration to the selected alternative included in this investment, the legacy investment, or in a separate migration investment?
- b. If "yes," please provide the following information:

**8b. List of Legacy Investment or Systems**

Name of the Legacy Investment of Systems	UPI if available	Date of the System Retirement
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### Section B: Risk Management (All Capital Assets)

You should have performed a risk assessment during the early planning and initial concept phase of this investment's life-cycle, developed a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

1. Does the investment have a Risk Management Plan? Yes
  - a. If "yes," what is the date of the plan? 7/30/2007
  - b. Has the Risk Management Plan been significantly changed since last year's submission to OMB? No
  - c. If "yes," describe any significant changes:
  
2. If there currently is no plan, will a plan be developed? No
  - a. If "yes," what is the planned completion date?
  - b. If "no," what is the strategy for managing the risks?

### Section C: Cost and Schedule Performance (All Capital Assets)

You should also periodically be measuring the performance of operational assets against the baseline established during the planning or full acquisition phase (i.e., operational analysis), and be properly operating and maintaining the asset to maximize its useful life. Operational analysis may identify the need to redesign or modify an asset by identifying previously undetected faults in design, construction, or installation/integration, highlighting whether actual operation and maintenance costs vary significantly from budgeted costs, or documenting that the asset is failing to meet program requirements.

EVM is required only on DME portions of investments. For mixed lifecycle investments, O&M milestones should still be included in the table (Comparison of Initial Baseline and Current Approved Baseline). This table should accurately reflect the milestones in the initial baseline, as well as milestones in the current baseline.

Answer the following questions about the status of this investment. Include information on all appropriate capital assets supporting this investment except for assets in which the performance information is reported in a separate exhibit 300.

1. Are you using EVM to manage this investment? No
  - a. If "yes," does the earned value management system meet the criteria in ANSI/EIA Standard-748? No
  - b. If "no," explain plans to implement EVM:  
Initiative is not required to use EVM because there are no IT Development activities.
  - c. If "N/A," please provide date operational analysis was conducted and a brief summary of the results:  
Operational analysis has not been performed.

#### Questions #2 are NOT applicable for capital assets with ONLY O&M

2. Is the CV% or SV% greater than +/- 10%? (CV%= CV/EV x 100; SV%= SV/PV x 100) No
  - a. If "yes," was it the CV or SV or both?
  - b. If "yes," explain the causes of the variance:
  
  - c. If "yes," describe the corrective actions:

#### Questions #3-4 are applicable to ALL capital assets

3. Has the investment re-baselined during the past fiscal year? No
  - a. If "yes," when was it approved by the agency head?

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4. Comparison of Initial Baseline and Current Approved Baseline:

Complete the following table to compare actual performance against the current performance baseline and to the initial performance baseline. In the Current Baseline section, for all milestones listed, you should provide both the baseline and actual completion dates (e.g., "03/23/2003"/ "04/28/2004") and the baseline and actual total costs (in \$ Millions). In the event that a milestone is not found in both the initial and current baseline, leave the associated cells blank. Note that the 'Description of Milestone' and 'Percent Complete' fields are required. Indicate '0' for any milestone no longer active.

Milestone Number	Description of Milestone	Initial Baseline		Current Baseline				Current Baseline Variance		Percent Complete	Agency Responsible for Activity
		Planned Completion Date (mm/dd/yyyy)	Total Cost (\$M) Estimated	Completion Date (mm/dd/yyyy)		Total Cost(\$M)		Schedule (# days)	Cost(\$M)		
				Planned	Actual	Planned	Actual				