Vortex Hydro Energy, LLC

Michael M. Bernitsas

Ph.D., CEO and CTO

Gus Simiao

MSE, MBA, Dir. of Business Development

NREL's 20th Annual, **Industry Growth Forum** 8 November 2007

Overview



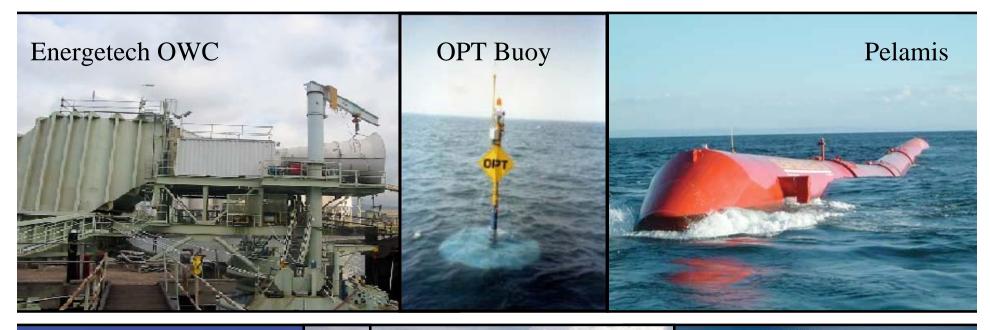
Landscape Technology Finances

- The Problem: Low-cost energy sustainability
- Part of the Solution: Marine energy
 - VIVACE: Taps into an untapped energy source: V_{current} < 3 knots*
- First Market: River/coastal energy production
 - Beta Customer: Detroit Wayne County Port Authority
- Competition: Cost competitive at maturity \$0.055/kWh
- Business Model: GE-Wind: devices and service
- Next Funding: \$3-\$5 Million

Competition: Marine Energy Conversion



Landscape Technology Financia





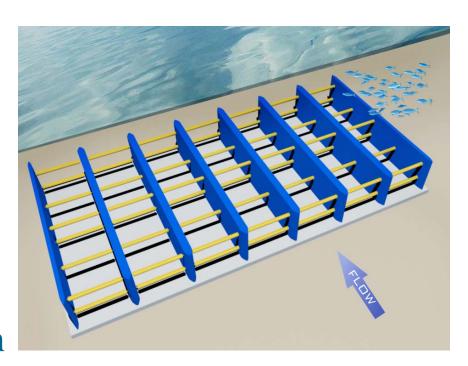
VIVACE Advantage



Landscape

Financial

- Untapped energy source
 - -Most currents: V_{current} < 3 knots
 - -Turbines require 6 knots average
- Dispatchable
- Scalable (1kW 1GW)
- Cost competitive: \$0.055/kWh
- Unobtrusive
- Manufacturable

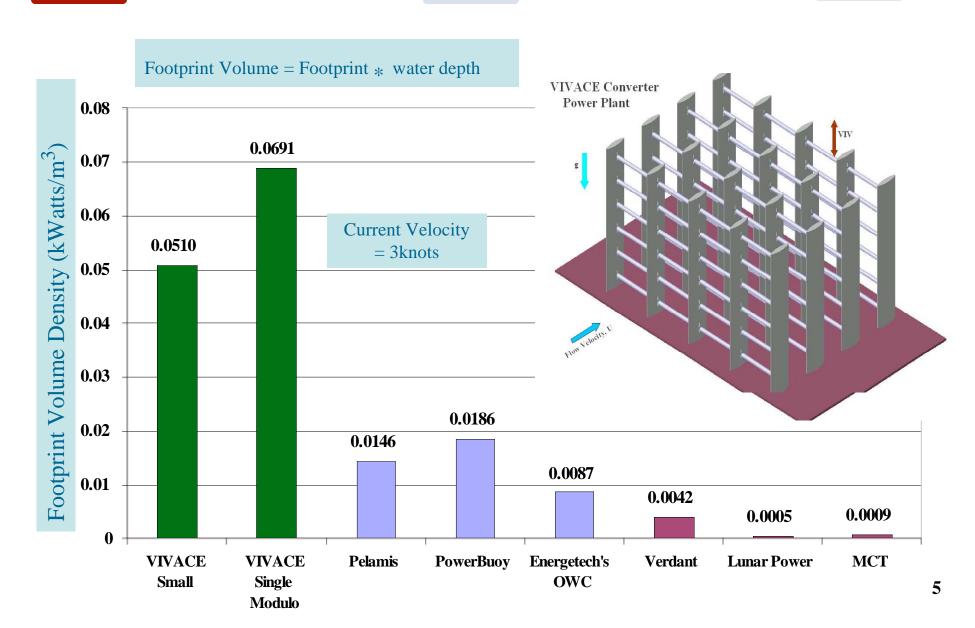




Marine Converters



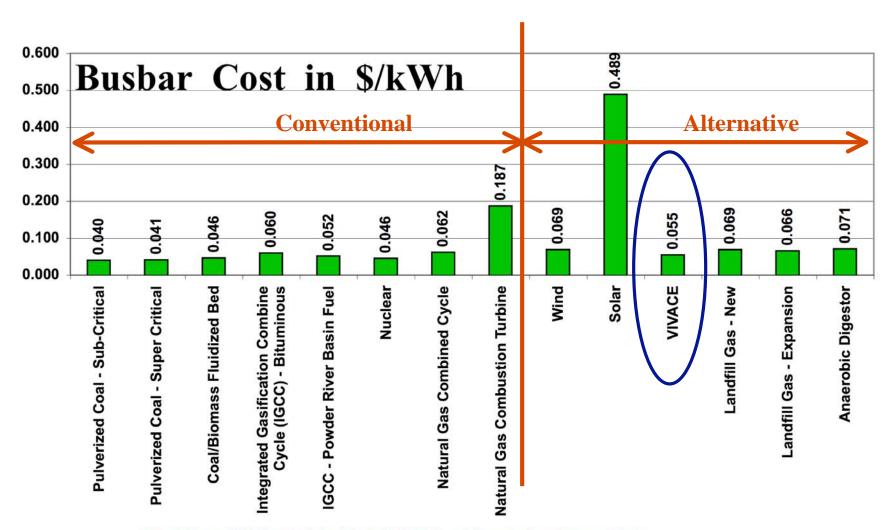
Landscape Technology Financial



Energy Cost (\$/KWh)



Landscape Technology Financial

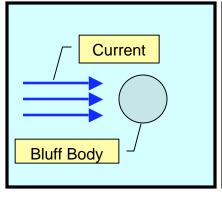


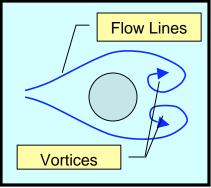
- (1) Oil at \$70/barrel is \$0.041/kWh (thermal values only)
- (2) Natural Gas at $10/10^6$ BTU is 0.034/kWh

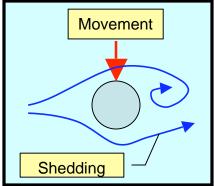
How it Works

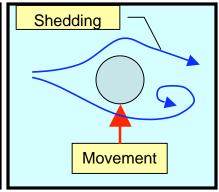


 Landscape
 Technology

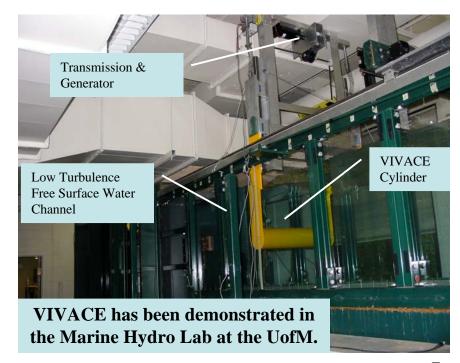








- Vortex Induced Vibration (VIV)
- High energy density
- Operates like fish swim
- Scalable
- Works 24/7
- Unobtrusive to people and fish



Proof of Concept



Landscape

Technology

Financial

Flow Velocity U=1.6knots (0.8m/s)



Lab model

Beta Customer



Landscape

Technology

Financial

- Detroit/Wayne County Port Authority
 - About \$500,000 paid by the Detroit WCPA
 - Design/Install: 12 months (3kW)

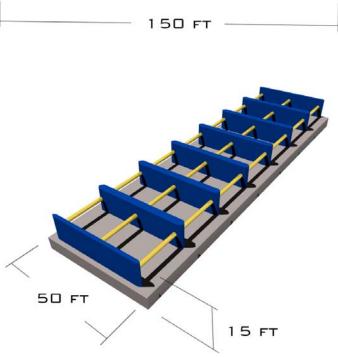


VIVACE: 21 Cylinder Array Detroit River Project

- Gamma Customer
 - Ambassador Bridge (50kW)

- Ocean Prototype
 - Off-shore Florida (100kW)





Patent Protected



Landscape

Technology

Patents pending:

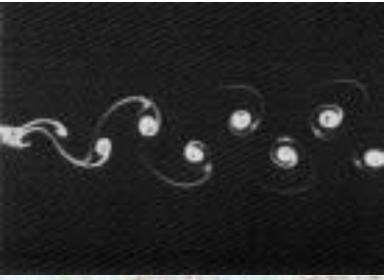
1st on the VIVACE <u>concept</u>
U.S. on Nov 10, 2005
International on Nov 11, 2005

2nd on <u>turbulence enhancement</u> U.S. on May 28, 2007

3rd on shape enhancement Disclosure in Oct 2007

Extensive know-how







Funding



Landscape Technology Financial

Awarded

- DOD: Office of Naval Research
- DOE: Invention & Innovation
- Detroit WC Port Authority with DTE foundation
- Private
- U of Michigan

Near Future

- DOD: Office of Naval Research
- Detroit WC Port Authority (DTE):
 Second Phase
- DOE: Marine Energy
- DOC: NIST-TIP
- NextEnergy

Total funding to date: \$400,000 Next funding: \$3-5 Million

Financial Projections



Landscape

Technology

Financial

Year	1	2	3	
Customer Type		Beta Customer	Gamma Customer	
Customer		Detroit WC Port Auth	Ambassador Bridge	
Goal		Prove technology in marine environment	Develop technology of single module	
Units Sold	0	1	2	
Installed kW	-	3 kW	100 kW	
Revenues	\$305,000	\$750,000	\$1,250,000	
Net Income	(\$298,000)	(\$1,522,000)	(\$1,060,000)	
EBIT Margin	-71%	-189%	-77%	
Cost/kW (\$kW)	-	\$723,133	\$22,124	

Financial Projections



Landscape

Fechnology

Financial

Year	4	5	6	7	
Customer Type	Target Customers				
Customer		Electric Utility			
Goal	Establish functionality of modular installation	Increase scale			
Units Sold	1	4	12	31	
Installed kW/yr	500	2,000	6,000	15,600	
Revenues	\$2,250,000	\$7,000,000	\$20,000,000	\$51,800,000	
Net Income	(\$1,201)	\$460,000	\$2,860,000	\$8,698,000	
EBIT Margin	-46%	14%	21%	29%	
Cost/kW (\$/kW)	\$6,568	\$3,020	\$2,622	\$2,360	

Management Team



Landscape Technology Financial

- CTO and Interim CEO
 - Michael M. Bernitsas, PhD MIT
 - Prof., University of Michigan
 - Director Marine Renewable Energy Lab
 - Blakely Smith Medal 2003
- President
 - James C. MacBain, PhD
 - UofM Government Relations
- Director of Business Development
 - Gus Simiao
 - MSE, MBA UofM
- Three part-time engineers

Searching for:

- CEO
- VP Engineering
- Board Members

Summary vortexhydroenergy.com



Landscape **Technology Financial**

Breakthrough technology

- Untapped energy source low speed currents
- Few/simple moving parts
- Cost competitive \$2,500/kW \$0.055/kWh
- Dispatchable
- Environmentally compatible
- Scalable and modular

Large renewable energy market

- Civilian and military applications
- Target: 500kW modules
- Potential for assembly line production

High Gross Margin

Exit strategy, sell the company in 5-7 years

Landscape Technology Financial

BACKUP SLIDES

Size and Growth



Landscape

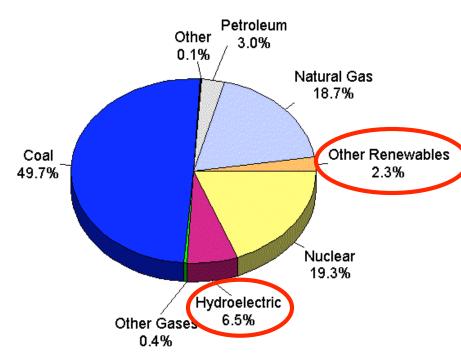
Market

Technology

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U.S. Power Generation

$8.8\% \rightarrow \text{Renewable}$



Energy Information Administration, Form EIA-860, "Annual Electric Generator Report."

Renewable Portfolio Standards

State	Amount	Year	
Arizona	15%	2025	
California	33%	2020	
Colorado	10%	2015	
Connecticut	10%	2010	
DC	11%	2022	
Hawaii	20%	2020	
Illinois	25%	2017	
New York	24%	2013	
Pennsylvania	18%	2020	
Texas	5,880 MW	2015	

Market Opportunity



Landscape

Market

Technology

inancial

Electrical Generation

Coastal Generation (\$7.5 billion/year)

Ocean current energy estimated as high as 40X existing world electrical generating capacity

Low-head Hydropower (\$3.8 billion/year)

Undeveloped river energy: 5,400 TWh/yr (World Energy C.)

Pumping

- Desalination (\$750 million/year)
 - ~2 million gal/day are installed annually, requiring 250 MW
- Irrigation (market value not yet determined)
 - Raising water out of rivers

Marine Renewable Energy



Landscape

Market

Fechnology

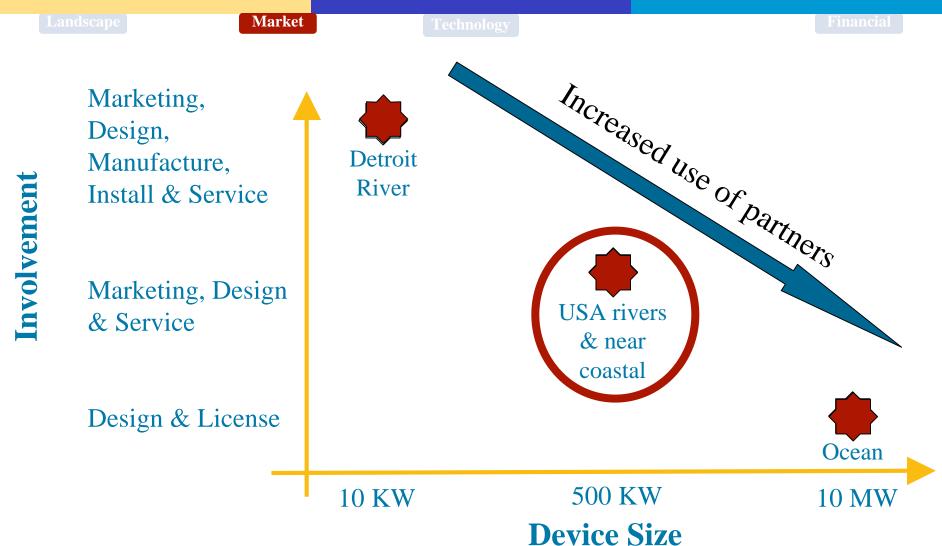
Financial

- Water: The largest medium for storing energy
- 0.1% of the ocean energy:
 - Would cover the energy needs of 15 billion people
 - Clean, renewable, abundant, world-wide available
- Marine energy:
 - Currents, waves, tides, thermal, salinity
- •□ Marine currents:
 - Most currents flow at $V_{current}$ < 3 knots
 - Challenge: Turbines, water-mills need V_{current} > 6 knots

Technology development is VHE's current focus

Value Chain



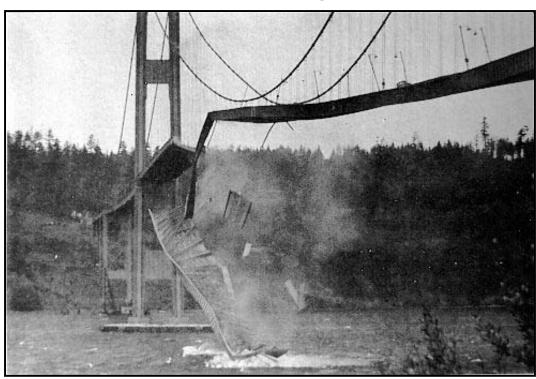


The Concept



Landscape Technology

1940: Tacoma Narrows bridge



1965: Ferrybridge, England



VIVACE can control VIV to generate energy!

Three patents pending

Harness a powerful and destructive force in nature

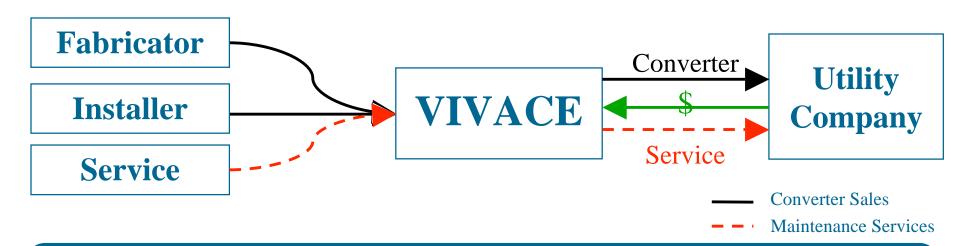
Model & Value Chain



Landscape Technology Business Finan

- Business Model: Technology and service provider (GE-Wind)
- Sale of VIVACE to electric utilities: 500 KW units @ \$1.5M
- Sale of Services: \$250K /device/year

Revenue model similar to GE-Wind



VHE will partner with marine engineering companies

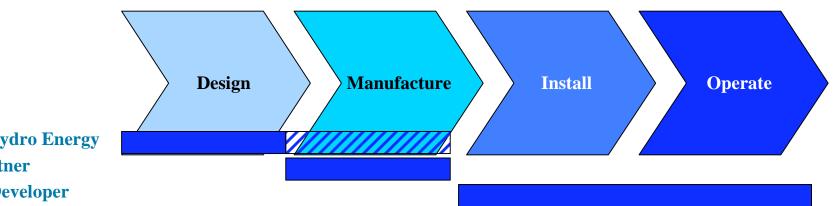
Marketing & Sales Strategy



Business

Small-scale Freshwater Installations

- Initial product, target launch is late 2009
- Product: Modular VIVACE units
- Customers: Project developers
- Business Model: Equipment sales (through JV) & support
- Marketing strategy: Push, utilizing existing network of wind/solar developers



Vortex Hydro Energy Mfg. Partner **Project Developer**

Marketing & Sales Strategy

(2/2)



Landscape

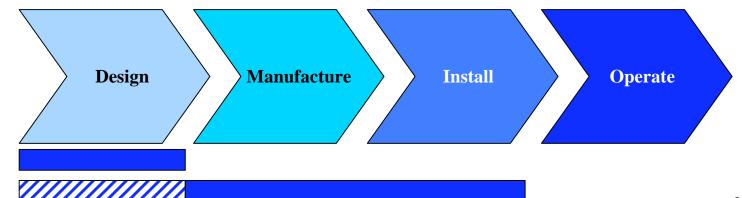
Technology

Business

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Large-scale Ocean Installations

- Much bigger market opportunity
- Product: Ocean VIVACE power plants
- Customers: Utilities
- Business Model: Technology licensing & engineering support
- Marketing Strategy: Pull, targeted marketing focused on coastal utilities



Vortex Hydro Energy EPC Contractor

Risk Mitigation



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Environment

- Study impact of VIVACE on: bottom sediments and fish-food film
- U of M School Natural Resources and Environment: Dr. David Allan

Market

- Cost of energy may go down
- Environmental responsibility (California)

Technology

- Technology may not scale as expected
- Development plan designed to mitigate such risk

Regulatory



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Placing device in river – 1.5 to 3 years

- Army Core of Engineers
- Section 404 Clean Water Act & Section 10 of Rivers / Harbors Act
- River Banks Owned by local, municipal and county
- Expedite: Scientific instrument 6 months

Grid Connection – 2+ Years

- Federal Energy Regulatory Commission (FERC)
- Expedite: "Verdant Exception" 6 Months
 - Cannot sell electricity

Environmental

- Department of Environmental Quality (Michigan) 401 Certification
- Green Credit Certification Low Impact Hydroelectric Institute

Although cumbersome regulation is not a barrier

FAQ's



Landscape Technology Business

Financia

Q1. What are the biggest obstacles?

People's perception.

People cannot relate cylinders to lift because we live in air and typically see wings, airplanes, birds; not fish swimming.

Nothing new in hydropower for thousand of years: dams, paddle wheels, sails, propellers.

So, even though VIVACE imitates nature (fish) it appears exotic to people.

How is VHE Financed?



Landscape

Technology

Financial

Year	1	2	3	4
Alpha	375			
Beta	305	500		
Gamma		500	1,000	
Target Customer		1,000	1,000	2,000

Ambassador Bridge

Future Grants

Port Authority

Awarded Grants

Funding Rounds

Acknowledgements



Landscape

Technology

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Hamilton Clark & Co John McKenna, 20th Forum Mentor



Office of Technology Transfer: Andrew McColm

Daniel Broderick



Ross School of Business: Gustavo Simiao

Paul Kirsch



Detroit Wayne County Port Authority: John Kerr



Vortex Hydro Energy: Dr. James C. MacBain



Next Energy



DOE





Shepherd Advisors: Loch McCabe







GESI

Great idea ... great team ... great support