

Chapter 1

Decision Support for Agricultural Efficiency

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1. Introduction

The efficiency of agriculture has been one of the most daunting challenges confronting mankind in its need to manage natural resources within the constraints of weather, climate, and other environmental conditions. Defined as maximizing output per unit of input, agricultural efficiency reflects a complex relationship among factors of production (including seed, soil, human, and physical capital) and the exogenous influence of nature (such as temperature, sunlight, weather, and climate). The interaction of agricultural activity with the environment creates another source of interdependence, (e.g., the effect on soil and water from applications of pesticides, fungicides, and fertilizer). Agricultural production has long been a large component of international trade and of strategic interest as an indicator of the health and security of nations.

The relationship between climate change and agriculture is complex. A changing climate can influence agricultural practices (e.g., climate-induced changes in patterns of rainfall could lead to changes in these practices). Agriculture is not only influenced by a changing climate, but agricultural practices themselves are a contributory factor through emissions of greenhouse gases and influences on fluxes of carbon through photosynthesis and respiration. In short, agriculture is both a contributor to and a recipient of the effects of a changing climate (Rosen Zweig, 2003; National Assessment Synthesis Team, 2004).

The use of Earth observations by the agricultural sector has a long history. The Large Area Crop Inventory Experiment (LACIE), jointly sponsored by the US National Aeronautics and Space Administration (NASA), the US Department of Agriculture (USDA), and the National Oceanic and Atmospheric Administration (NOAA) conducted from 1974 to 1978 demonstrated the potential for satellite observations to make accurate, extensive, and repeated surveys for global crop forecasts. LACIE used observations from the Landsat series of multi-spectral scanners on sun-synchronous satellites. The Agriculture and Resources Inventory Surveys through Aerospace Remote Sensing

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505 (AgRISTARS) followed LACIE and extended the use of satellite observations to include early warning of production
506 changes, inventory and assessment of renewable resources, and other activities (Congressional Research Service, 1983;
507 National Research Council, 2007; Kaupp *et al.*, 2005). Today these data are used by agencies of the federal government,
508 commodity trading companies, farmers, relief agencies, other governments, and essentially anyone with an interest in
509 crop production at a global scale.

510

511 An approach, among others, to increasing agricultural efficiency is to expand and enhance uses of Earth
512 observation data for (1) policy and resource management decision support, (2) monitoring and measuring climate
513 change affects, and (3) providing policy and resource climate change decision support. The foremost example of the
514 application of Earth observations in agriculture is found in the USDA's crop-monitoring decision-support system, the
515 Production Estimates and Crop Assessment Division (PECAD) of the USDA's Foreign Agricultural Service (FAS).
516 (Reorganization at USDA finds the PECAD functionality, but not the name, residing within the USDA's FAS as part of
517 the Office of Global Analysis, Impact Analysis Division, International Production Assessment
518 [USDA/FAS/OGA/IAD/IPA]). PECAD is now the world's most extensive and longest running (over two decades)
519 operational user of remote sensing data for evaluation of worldwide agricultural productivity (NASA, 2001). A
520 Description of the PECAD decision-support system, its functionality, its analysis style, how it deals with making
521 decisions under uncertainty, and its future uses form the basis of this chapter.

522

523 **2. Description of PECAD**

524 The USDA/FAS uses PECAD to analyze global agricultural production and crop conditions affecting planting,
525 harvesting, marketing, commodity export and pricing, drought monitoring, and food assistance. Access to and uses of
526 PECAD are largely by the federal government, rather than state and local governments, as a means of assessing regions
527 of interest in global agricultural production.

528 PECAD uses satellite data, worldwide weather data, and agricultural models in conjunction with FAS overseas
529 post reports, foreign government official reports, and agency travel observations to support decision making. FAS also
530 works closely with the USDA Farm Service Agency and the Risk Management Agency to provide early warning and
531 critical analysis of major crop events in the US. (FAS OnLine Crop Assessment at
532 http://www.fas.usda.gov/pecad2/crop_assmnt.html, accessed April 2007). FAS seeks to promote the security and

533 stability of the US food supply, improve foreign market access for U.S. agricultural products, provide reports on world
534 food security, and advise the US government on international food aid requirements. FAS bears the primary
535 responsibility for USDA's overseas activities: market development, international trade agreements and negotiations, and
536 the collection and analysis of statistics and market information. FAS also administers USDA's export credit guarantee
537 and food aid programs.

538 PECAD's Crop Condition Data Retrieval and Evaluation (CADRE) database management system, the
539 operational outcome of the LACIE and AgRISTARs projects, was one of the first geographic information systems (GIS)
540 designed specifically for global agricultural monitoring (Reynolds, 2001). CADRE is used to maintain a large satellite
541 imagery archive to permit comparative interpretation of incoming imagery with that of past weeks or years. The
542 database contains multi-source weather data and other environmental data that are incorporated as inputs for models to
543 estimate parameters such as soil moisture, crop stage, and yield. These models also indicate the presence and severity of
544 plant stress or injury. The information from these technologies is used by PECAD to produce, in conjunction with the
545 World Agricultural Outlook Board, official USDA foreign crop production estimates. (FAS OnLine Crop Assessment at
546 http://www.fas.usda.gov/pecad2/crop_assmnt.html, accessed April 2007)

547 Figure 1 (Kaupp *et al.*, 2005, p. 5) illustrates the global data sources and decision support tools for PECAD.
548 The left-hand portion of the figure shows sources of data for the CADRE geospatial DBMS. These inputs include
549 station data from the World Meteorological Organization and coarse resolution data from Meteosat, Scanning
550 Multichannel Microwave Radiometer (SSMR), and Geostationary Satellite (GOES). Meteosat, operated by the
551 European Organization for the Exploitation of Meteorological Satellites (EUMETSAT), provides visible and infrared,
552 weather-oriented imaging. The SSMR and its successor, the Special Sensor Microwave/Imager (SSM/I), are microwave
553 radiometric instruments in the US Air Force Defense Meteorological Satellite Program. Additional weather data come
554 from the US GOES program.

555 Medium resolution satellite data include Advanced Very High Resolution Radiometer (AVHRR)/NOAA,
556 Spot-Vegetation, and Terra/Aqua MODIS. AVHRR/NOAA, operated by NOAA, provides cloud cover and land, water,
557 and sea surface temperatures at approximately 1-km spatial resolution. The Systeme Pour L'Observation de la Terre
558 (SPOT) supplies commercial optical Earth imagery at resolutions from 2.5 to 20 meters (m); SPOT-Vegetation is a
559 sensor providing daily coverage at 1 km resolution. The NASA Moderate Resolution Imaging Spectroradiometers
560 (MODIS) on the Terra and Aqua satellites, part of the US Earth Observation System, show rapid biological and

561 meteorological changes at 250 to 1,000 m spatial resolution every two days. NASA's Global Inventory Modeling and
562 Mapping Studies (NASA/GIMMS) group processes data acquired from SPOT and Terra/Aqua MODIS.
563 NASA/GIMMS provides PECAD with cross-calibrated global time series of Normalized Difference Vegetation Index
564 maps from AVHRR and SPOT-Vegetation. Moderate-resolution Earth observation data are also used from the US
565 Landsat program.

566 Sources of high resolution and radar altimeter satellite data include SPOT, IKONOS, Poseidon, and Jason.
567 IKONOS is a commercial Earth imaging satellite providing spatial resolution of 1 and 4 m. Data from Poseidon and its
568 successor, Jason, provide lake and reservoir surface elevation estimates. Poseidon, part of the TOPEX/Poseidon
569 mission, and Jason-1, a follow-on mission, are joint ventures between NASA and the Centre National d'Etudes
570 Spatiales (CNES) using radar altimeters to map ocean surface topography (including sea surface height, wave height,
571 and wind speed above the ocean). These data enable analysts to assess drought or high water-level conditions within
572 some of the world's largest lakes and reservoirs to predict effects on downstream irrigation potential and inform
573 production capacity estimates (Birkett and Doorn, 2004; Kanarek, 2005). The assimilation of these data into PECAD is
574 described in detail in a recent systems engineering report (NASA, 2004b).

575 PECAD combines the satellite and climate data, crop models (along the bottom portion of the figure), a variety
576 of GIS tools, and a large amount of contextual information, including official government reports, trade and new
577 sources, and on-the-ground reports from a global network of embassy attaches and regional analysts. The integration
578 and analysis is attained by "convergence of evidence analysis" (Kaupp *et al.*, 2005). This convergence methodology
579 seeks to reconcile various independent data sources to achieve a level of agreement to minimize estimate error (NASA,
580 2004a).

581 The crop assessment products indicated along the right-hand side of the PECAD architecture in figure 1
582 represent the periodic global estimates used to inform official USDA forecasts. These products are provided to the
583 agricultural market, including farmers; agribusiness; commodity traders and researchers; and federal, state, and local
584 agencies. In addition to CADRE, other automated components include two features providing additional types of
585 information. The FAS Crop Explorer (middle of diagram) is a feature on the FAS Web site since 2002 (Kanarek, 2005).
586 Crop Explorer offers near-real-time global crop condition information based on satellite imagery and weather data from
587 the CADRE database and NASA/GIMMS. Thematic maps of major crop growing regions show vegetation health,
588 precipitation, temperature, and soil moisture. Time-series charts show growing season data for agro-meteorological

589 zones. For major agriculture regions, Crop Explorer provides crop calendars and crop areas. Through Archive Explorer,
590 PECAD provides access to an archive of moderate- to high-resolution data, allowing USDA users (access is controlled
591 by user name and password) to search an image database.

592

593 **3. Potential Future Use and Limits**

594 The most recent enhancements to PECAD/CADRE have included the integration and evaluation of MODIS,
595 Topex/Poseidon, and Jason-1 products (NASA, 2006a). Figure 2 summarizes the Earth system models, Earth
596 observations data, and the CADRE DBMS and characterizes their outputs. Several planned Earth observations missions
597 anticipated when this image was prepared (indicated in italics) show how PECAD/CADRE could incorporate new
598 opportunities, including those with additional land, atmosphere, and ocean observations. These would include space-
599 based observations of atmospheric carbon dioxide (CO₂) from the Orbiting Carbon Observatory (OCO) and
600 measurement of global sea surface salinity (Aquarius) to improve understanding of the links between the water cycle,
601 climate, and the ocean. Other opportunities for enhancing PECAD/CADRE could include improvements in predictive
602 modeling capabilities in weather and climate (National Aeronautics and Space Administration, 2006a).

603 In a recent evaluation report for PECAD, NASA has acknowledged that one of the largest technology gaps in
604 meeting PECAD requirements is the design of NASA systems for research purposes rather than for operational uses
605 (NASA, 2004a). PECAD analysts require dependable inputs, implying the use of operational systems that ensure
606 continuous data streams and that minimize vulnerability to component failure through redundancy. The report also
607 emphasizes that PECAD requires systems that deliver real-time or near-real-time data. Many NASA missions have
608 traded timeliness for experimental research or improvements in other properties of the information delivered.
609 Additionally, the report identifies several potential Earth science data streams that have not yet been addressed,
610 including water balance, the radiation budget (including solar and long wave radiation flux), and elevation, and
611 expresses concern about the potential continuity gap between Landsat 7 and the Landsat Data Continuity Mission.

612 A 2006 workshop convened at the United Nations Food and Agriculture Organization (FAO) by the Integrated
613 Global Observations of Land (IGOL) team identified priorities for agricultural monitoring during the next 5 to 10 years
614 as part of the emerging GEOSS. In summary, the meeting called for several initiatives including the following (United
615 Nations Food and Agriculture Organization, 2006):

616 (1) the need for an international initiative to fill the data gap created by the malfunction of Landsat 7;

- 617 (2) a system to collect cloud-free, high resolution (10 to 20 m) visible, near-infrared, and shortwave infrared
618 observations at 5 to 10-day intervals;
- 619 (3) workshops on global agricultural data coordination and on integrating satellite and *in situ* observations;
- 620 (4) an inventory and evaluation of existing agro-meteorological data sets to identify gaps in terrestrial networks, the
621 availability of data, and validation and quality control in order to offer specific recommendations to the World
622 Meteorological Organization to improve its database;
- 623 (5) funding to support digitizing, archiving, and dissemination of baseline data; and
- 624 (6) an international workshop within the GEOSS framework to develop a strategy for “community of practice” for
625 improved global agricultural monitoring.

626 A recent study by the National Research Council (NRC) of the use of land remote sensing expressed additional
627 concerns about present limits on the usefulness of Earth observations in agricultural assessment) (National Research
628 Council, 2007). These include data integration, communication of results, and capacity to use and interpret data.
629 Specifically, the NRC identified these concerns:

- 630 (1) inadequate integration of spatial data with socioeconomic data (locations and vulnerabilities of human populations
631 and access to infrastructure) to provide information that is effective in generating response strategies to disasters or
632 other factors influencing access to food or impairing agricultural productivity;
- 633 (2) a lack of communication between remote sensing mission planners, scientists and decision makers to ascertain what
634 types of information enable the most effective food resource management; and
- 635 (3) shortcomings in the acquisition, archiving, and access to long-term environmental data and development of capacity
636 to interpret these data, including maintaining continuity of satellite coverage over extended time frames, providing
637 access to affordable data, and improving capacity to interpret data.

638

639 **4. Uncertainty**

640 Two aspects of PECAD provide means of validation and verification of crop assessments. One is the maturity
641 of PECAD as a decision support system. Over the years, it has been able to benchmark, validate, verify, and then
642 selectively incorporate additional data sources and automated decision tools. An example of the systems engineering
643 review associated with a decision to incorporate Poseidon and Jason data, for example, is offered in a detailed NASA
644 study (NASA, 2004b).

645 Another example demonstrates how data product accuracy, delivery, and coverage are tested through
646 validation and verification during the process of assimilating new data sources, as well as to ascertain the extent to
647 which different data sources corroborate model outputs (Kaupp *et al.*, 2005). Essential considerations included
648 enhanced repeatability of results, increased accuracy, and increased throughput speed.

649 Another significant aspect of resolving uncertainty in PECAD is its extensive use of a convergence
650 methodology to assimilate information from regional field analysts and other experts. PECAD seeks to provide accurate
651 and timely estimates of production, yet must accommodate physical and biological influences (e.g., weather or pests),
652 the fluctuations in agricultural markets, and developments in public policy impacting the agricultural sector (Kaupp *et*
653 *al.*, 2005). The methodology brings a large amount of additional information to the PECAD forecasts, well beyond the
654 automated outputs of the decision support tools. This extensive additional analysis may not fully correct for, but
655 certainly mitigates, the uncertainty inherent in the data and modeling at the early stages. Figure 3, a simplified version
656 of Figure 1, shows the step represented by the analyses that take place during this convergence of information in
657 relation to the outputs obtained from the decision support tools and their data inputs. Figure 4 further describes the
658 nature of information included in the convergence methodology in addition to the outputs of the data and automated
659 decision support tools. Official reports, news reports, field travel, and attaché reports are additional inputs at this stage.
660 The process is described as one in which, “while individual analysts reach their conclusions in different ways, giving
661 different weight to various inputs, analysts join experts from the USDA’s Economic Research Service and National
662 Agricultural Statistics Service once a month in a ‘lock-up.’ In this setting, the convergence of evidence approach is fully
663 realized as analysts join together in committee formed by (agricultural) commodity. Final commodity production
664 estimates are achieved by committee consensus” (NASA, 2004a, p. 4).

665 The convergence methodology is at the heart of analysis and the final step prior to official world agricultural
666 production estimates and suggests that uncertainty inherent in data and automated models at earlier stages of the
667 analysis are “scrubbed” in a broader context at this final stage.

668

669 **5. Global change information and PECAD**

670 The relationship between climate and agriculture is complex. Agriculture is not only influenced by a changing
671 climate, but agricultural practices themselves are a contributory factor through emissions of greenhouse gases and

672 influences on fluxes of carbon through photosynthesis and respiration. In short, agriculture is both a contributor to and a
673 recipient of the effects of a changing climate (Rosenzweig, 2003).

674 At present, PECAD is not directly used to address these dimensions of the climate-agriculture interaction.
675 However, many of the data inputs for PECAD are climate-related, thereby enabling PECAD to inform understanding of
676 agriculture as a “recipient” of climate-induced changes in temperature, precipitation, soil moisture, and other variables.
677 If reliable climate change prediction of temperature, precipitation, soil moisture, and other necessary variables become
678 available, then these variables can be used as input to PECAD and the results may be used to provide long-range
679 planning of agricultural practices. In addition, spatial and geographic trends in the output measures from PECAD have
680 the potential to contribute to understanding of how the agricultural sector is responding to a changing climate.

681 The output measures of PECAD also can serve to inform understanding of agriculture as a “contributor” to
682 climate changes. For example, observing trends in PECAD’s measures of production and composition of crops can shed
683 light on the contribution of the agriculture sector to agricultural soil carbon sequestration.

684

685 *The effects of a changing climate on agricultural efficiency as measured by PECAD:*

686

687 PECAD relies on several data sources for agro-meteorological phenomena that affect crop production and the quality of
688 agricultural commodities. These include data that are influenced by climate (e.g., precipitation, temperatures, snow
689 depth, and soil moisture). The productivity measures from PECAD (yield multiplied by area) are also influenced by
690 climate-induced changes in these data.

691 In addition, the productivity measures of PECAD can be indirectly but significantly affected by possible
692 climate-induced changes in land use. Examples of such changes include the reallocation of land from food production to
693 biomass fuel production or from food production to forestry cultivation as a means of carbon sequestration. In all of
694 these cases, Earth observations can contribute to understanding climate-related effects on agricultural efficiency
695 (National Research Council, 2007). Much of the research to integrate Earth observations into climate and agriculture
696 decision support tools is relatively recent; for example, in FY05, NASA, and USDA began climate simulations using
697 GISS GCM ocean temperature data and also completed fieldwork for verification and validation of a climate-based crop
698 yield model (NASA, 2006b). The UN FAO has begun to coordinate similar research on integrating Earth observations

699 and decision support systems to study possible effects of changing climate on food production and distribution (e.g., see
700 United Nations Food and Agriculture Organization, no date).

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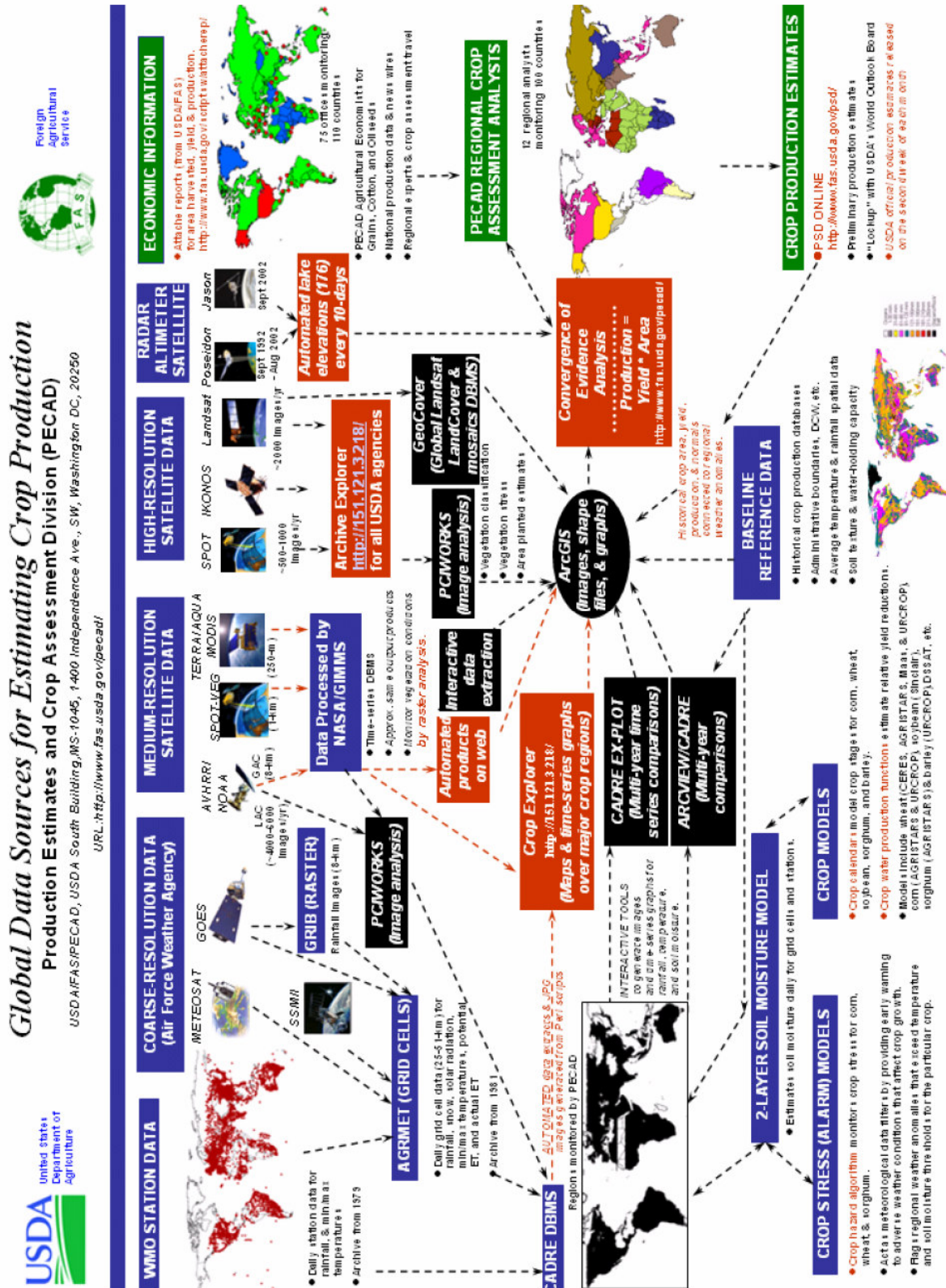
702 *The effects of agricultural practices and efficiency on climate:*

703

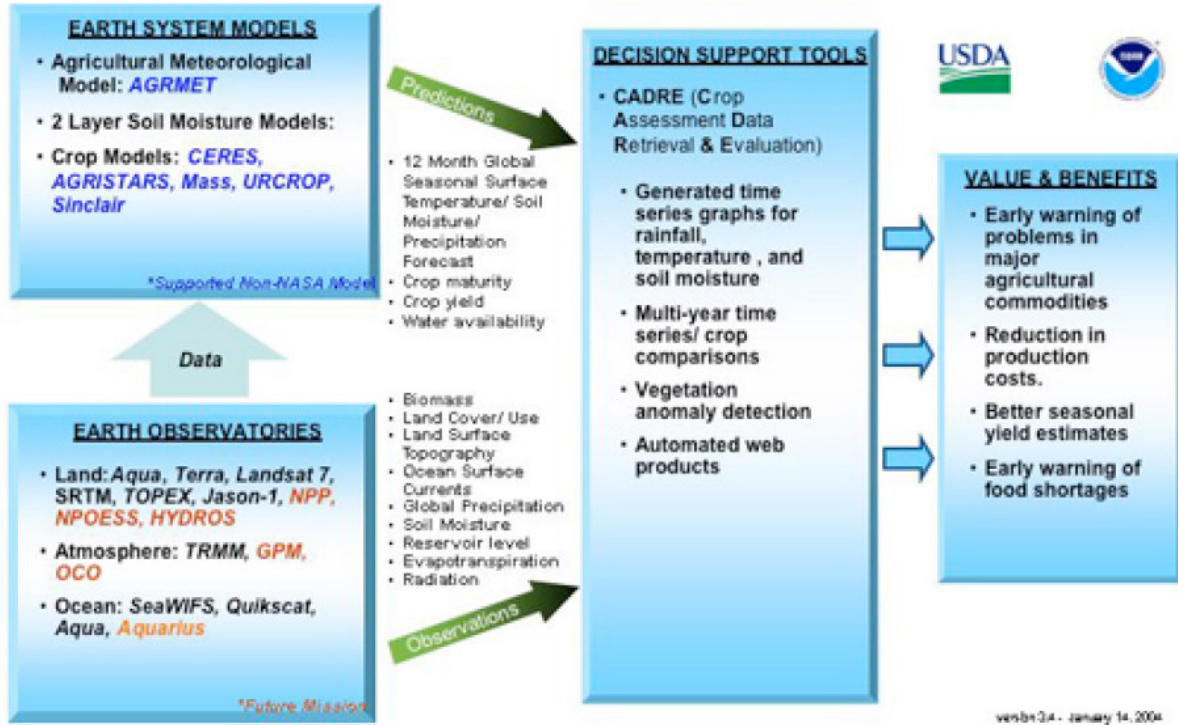
704 In addition to consideration of the effects of climate on agriculture, the feedback from agricultural practices to climate
705 has also been a topic of study (e.g., see <http://www.fao.org/NES/1997/971201-e.htm>, accessed April 2007). The crop
706 assessments and estimates from PECAD, by revealing changes in agricultural practices, could play a role as early
707 indicators to inform forecasting future agricultural-induced effects on climate. The Agricultural Research Service within
708 USDA and NASA have undertaken research using Earth observation data to study scale-dependent Earth—atmosphere
709 interactions, suggesting that significant changes in regional land use or agricultural practices could affect local and
710 regional climate (NASA, 2001).

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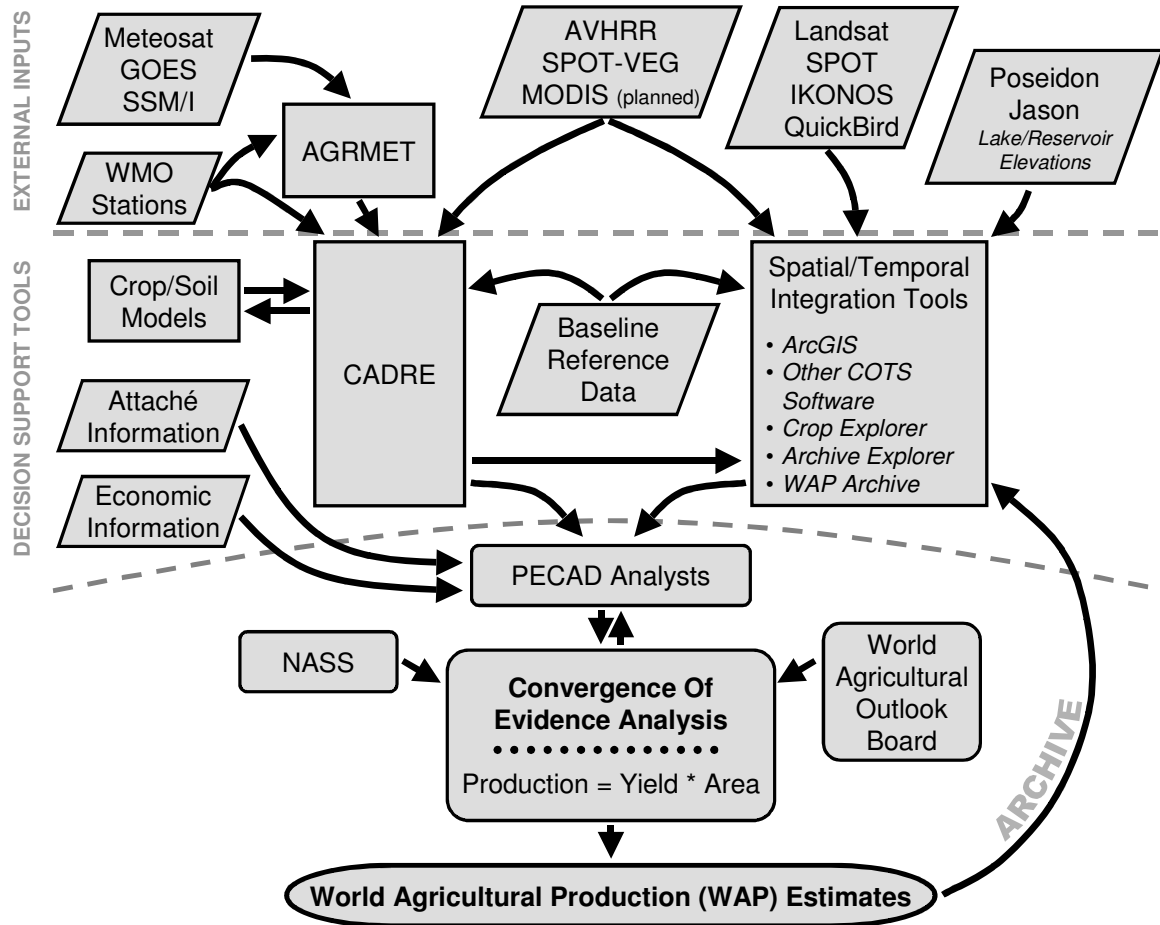
712 **Figure 1: The PECAD Decision Support System: Data Sources and Decision Support Tools** (Source:
 713 Kaupp and coauthors, 2005, p. 5).
 714



715 **Figure 2. The PECAD Decision Support System: Earth System Models, Earth Observations, Decision**
 716 **Support Tools, and Outputs** (Source: National Aeronautics and Space Administration, 2006a, p. 32).



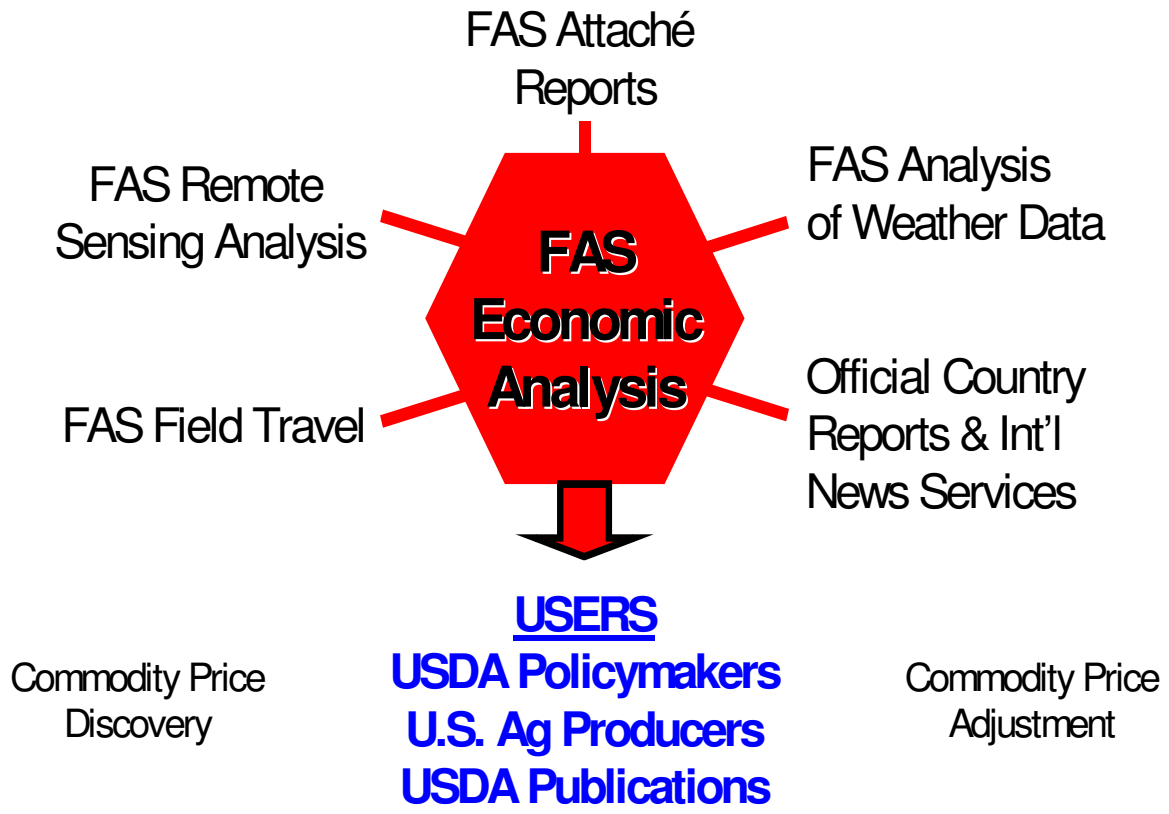
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720 **Figure 3: The PECAD Decision Support System: The Role of Convergence of Evidence Analysis** (Source: National
 721 Aeronautics and Space Administration, 2004a, p. 8).



From: http://www.fas.usda.gov/pecad/remote/overview/frame_OV.htm

722 **Figure 4: The PECAD Decision Support System: Information Sources for the Convergence of Evidence Analysis**

723 (Source: National Aeronautics and Space Administration, 2004a, p. 5).