
INTELLIGENCE COMMUNITY DIRECTIVE NUMBER 207



NATIONAL INTELLIGENCE COUNCIL (EFFECTIVE: 09 JUNE 2008)

A. AUTHORITY: The National Security Act of 1947, as amended; the Intelligence Reform and Terrorism Prevention Act of 2004; Executive Order 12333, as amended; and other applicable provisions of law.

B. PURPOSE:

1. This Intelligence Community (IC) Directive (ICD) establishes Director of National Intelligence (DNI) overarching policy and IC responsibilities concerning the National Intelligence Council (NIC) and National Intelligence Officers (NIOs), and the support that the NIC may require from the IC.
2. This ICD rescinds Director of Central Intelligence Directive (DCID) 2/2, Authorities and Responsibilities of the National Intelligence Council and the National Intelligence Officers; DCID 3/11, Foreign Weapon and Space Systems Intelligence; DCID 3/9, Foreign Atomic Energy Intelligence; DCID 3/10, Foreign Scientific and Technical Intelligence; and DCID 3/16, Foreign Denial and Deception Analysis.
3. Nothing in this ICD shall affect the authorities and responsibilities of the Office of the Director of National Intelligence (ODNI) Mission Managers under ICD 900 (Mission Management) or any other applicable law or regulation. The NIC shall work with DNI Mission Managers and senior ODNI and other IC officials to ensure IC efforts are fully integrated and responsive.

C. APPLICABILITY: This ICD applies to the IC, as defined by the National Security Act of 1947, as amended; and other departments or agencies that may be designated by the President, or designated jointly by the DNI and the head of the department or agency concerned, as an element of the IC.

D. POLICY:

1. Chairman and Vice Chairman of the NIC

a. The Deputy Director of National Intelligence for Analysis is concurrently the Chairman of the NIC.

b. The Assistant Deputy Director of National Intelligence for the National Intelligence Council is the Vice Chairman of the NIC who supports the Chairman in all duties and is responsible for the day-to-day management and oversight of the NIC.

c. The Chairman and Vice Chairman select, set performance expectations for, and evaluate the performance of each NIO; formulate and implement the NIC's budget, develop and execute the NIC's production plans, and review and approve all NIC products.

d. The Chairman of the NIC has the authority to structure the NIC to meet the DNI's needs as the head of the IC and as the principal adviser to the President, the National Security Council (NSC), and the Homeland Security Council (HSC) for intelligence matters related to national security.

e. The Chairman, Vice Chairman, or the responsible NIO may task IC elements to provide analytical support for producing the NIC's National Intelligence Estimates (NIEs), NSC Principals Committee (PC) and Deputies Committee (DC) materials, materials for the Congress, and other major requirements as determined by the NIC.

f. The Chairman, Vice Chairman, or the responsible NIO will collaborate with the Deputy DNI for Collection (DDNI/C), the National Intelligence Coordination Center (NIC-C), relevant ODNI Mission Managers, and relevant all-source analytic units to understand the state of collection on specific topics, support the development of collection strategies and evaluate success at addressing gaps.

g. The NIC supports, uses, and helps revise the National Intelligence Priorities Framework (NIPF), in accordance with ICD 204 (NIPF), to help guide allocation of analytic and collection resources.

2. Intelligence Community Elements

a. The heads of the IC elements shall provide analytic support to National Intelligence Council-led IC assessments of intelligence topics, including the production of NIEs, NSC PC and DC materials, materials for the Congress, and other major requirements as determined by the NIC.

b. The heads of the IC elements shall provide collection support, through the DDNI/C and the NIC-C, to the NIC. This support includes enabling the NIC to understand the state of collection on specific topics, responding to gaps identified by the NIC, supporting the development of collection strategies, and evaluating success at addressing gaps.

3. National Intelligence Officers

a. NIOs support the policy community and military decision makers through production of NIEs, PC and DC materials, materials for Congress, and other Intelligence Community-coordinated all-source strategic analyses on key topics of interest. They also author non-Intelligence Community-coordinated personal assessments on major developments and ongoing situations for the President's Daily Briefing and memoranda for senior policy makers. NIOs will

articulate the basis for their independent assessments and, when they adopt alternative views, how their views differ from those of other IC elements and IC judgments.

b. NIOs maintain close contact with national level customers in order to understand their intelligence requirements and to respond effectively to their requirements for analytical products.

c. NIOs are to be authorized access to all collection and information related to their mission areas.

d. NIOs advise the DNI on subjects in their areas of expertise. NIOs task, coordinate, and produce the necessary preparatory and briefing materials for the DNI and Principal Deputy Director of National Intelligence's participation in NSC Principals and Deputies Committee meetings as well as other NSC, HSC, and Cabinet meetings. They provide policy makers and military decision makers with Intelligence Community-coordinated assessments on critical national security issues.

e. NIOs articulate substantive intelligence priorities to guide intelligence analysis. NIOs review the research and production plans of analytic components of the IC, promote competing analysis, identify unnecessary redundancies and gaps, and direct strategies to address gaps. NIOs also advise the DNI on gaps and shortfalls in analytic capabilities across the IC.

f. NIOs bolster analysis in the IC through exemplary use of analytic tradecraft and standards, effective use of alternative analyses, collaboration within the IC, and by experimenting with and creatively applying new analytic techniques and tools to substantive issues.

g. NIOs identify and articulate the IC's analytic needs and priorities for collection, and identify both critical strategic and crisis situation intelligence gaps that must be addressed, based on the IC's analytic requirements and senior policy maker customers' and military decision makers' needs. NIOs accomplish this in collaboration with the Assistant Deputy Directors of National Intelligence for Analytic Mission Management and Collection Mission Management, the DDNI/C and the NIC-C. Where there are DNI-designated Mission Managers, they will take the lead for such activities, in collaboration with the relevant NIO and others.

E. ROLES AND RESPONSIBILITIES:

1. The NIC consists of the senior-most intelligence analysts supporting the DNI in carrying out responsibilities as the head of the IC and as the principal adviser to the President, the NSC, and the HSC for intelligence matters related to national security. The NIC's NIOs are acknowledged authorities in their areas of responsibility. The NIOs are drawn from the ranks of senior IC analysts, and substantive experts from other government agencies, academia, and the private sector.

2. The NIC produces coordinated assessments of the IC's views on critical national security issues. The NIC's flagship product is the National Intelligence Estimate, which provides the authoritative written judgments of the IC on national security issues for the United States Government.

3. The NIC's NIOs lead strategic analysis in the IC. The NIC articulates substantive intelligence priorities to guide intelligence analysis, reviews, research, and production plans of the Community's analytic components, and advises the DNI on gaps and shortfalls in analytic capabilities.

4. The NIC provides authoritative analytic guidance to collection by working in coordination with the DDNI/C and the NIC-C. Expanding on the NIPF, the NIC identifies and articulates the IC's analytic needs to collection, recommends collection priorities, and identifies intelligence gaps that must be addressed. Where there are DNI-designated Mission Managers, they will take the lead for such activities, in collaboration with the relevant NIO and others.

5. Where there is a DNI-designated Mission Manager, NIOs work in close collaboration with those Mission Managers on all analytic issues affecting their missions.

6. For the issues and countries where there is no DNI-designated Mission Manager, NIOs will have mission management responsibilities to provide substantive leadership, drive collection, and oversee all aspects of national intelligence relating to their areas of responsibility.

7. The NIC is authorized to task IC elements to provide substantive intelligence analysis for NIEs, NSC PC and DC materials, materials for the Congress, and other major requirements as determined by the NIC -- and for working with the NIC-C/Collection Mission Management to develop collection postures.

8. The NIC provides strategic warning and manages the National Foreign Intelligence Warning System, the National Warning System, and the National Warning Board. (See ICD 201, National Foreign Intelligence Warning System.)

9. The NIC functions as the Secretariat to the National Intelligence Board.

10. The NIC otherwise assists the DNI in carrying out the responsibilities as the head of the IC.

11. The NIC fosters analytic collaboration and leads analytic transformation within the IC.

12. The NIC reaches out to nongovernmental experts in academia, think tanks, the private sector, and foreign government counterparts in accordance with applicable IC policies and directives to broaden the IC's knowledge.

13. The NIC manages the Long-Range Analysis Unit, which focuses on under-examined strategic threats and serves as the lead organization for long-range interagency analytic projects.

14. The NIC is the IC's single interface for developing, coordinating, and publishing Intelligence Community-coordinated threat assessments of foreign direct investment in the United States in support of the Committee on Foreign Investment in the United States.

15. Except as explicitly stated therein, ICD 900 does not apply to NIOs.

F. TECHNICAL PRODUCTION COMMITTEES:

1. The NIC charters, manages, supports, oversees and directs Technical Production Committees.

a. These Committees include the Joint Atomic Energy Intelligence Committee, the Weapons and Space Systems Intelligence Committee, the Foreign Denial and Deception Committee, the Scientific and Technical Intelligence Committee, and any others subsequently chartered under this Directive.

b. The Chairman of the NIC has the authority to establish, charter, direct, modify, and disestablish NIC Technical Production Committees and shall approve charters for each Committee. The charters shall be promulgated as annexes to this Directive. The Chairman of the NIC will determine which NIO will manage each Committee and shall appoint Committee Chairs based on recommendations from the appropriate NIOs, who will vet nominations from participating IC elements.

c. The Chairman and the Vice Chairman of the NIC shall determine the Technical Production Committees' functions and their staffing and resource needs.

d. NIOs oversee NIC Technical Production Committees. The NIC Technical Production Committees produce analysis, promote collaboration and effective use of IC resources, and guide collection priorities and strategies.

e. NIC Technical Production Committees will author charters defining their mission focus, responsibilities, structure, and operating procedures. These charters will be approved by the Chairman of the NIC in consultation with the NIO responsible for managing the committee. Committees shall produce analysis on the topics of their charters for consumers across the U.S. Government. They also shall identify intelligence gaps and priorities for collection and analysis and shall support IC efforts to coordinate collection initiatives and strategies. Committee projects shall appropriately respond to requests for Intelligence Community-coordinated products and may address issues of substantial disagreement within the IC, topics requiring multi-agency resources, or NIO concerns. The Committees also may initiate projects to achieve the goals identified in their charters. The Committees shall coordinate their production plans and actions with the appropriate NIOs.

f. The Committees shall coordinate across the IC, and with foreign partners as appropriate, in accordance with applicable IC policies and directives, to facilitate collaboration and information sharing.

g. Each Committee has the authority to define its structure and operating procedures and to establish, direct, modify, and disestablish subordinate subcommittees, panels, and working groups subject to the approval of the appropriate NIOs.

h. Appropriate IC elements shall provide representatives to the NIC Technical Production Committees and make available other intelligence professionals and other assets as appropriate, to support the Committees' missions. IC elements shall provide, within established channels, all information pertinent to the Committees' missions and functions. IC elements shall have the opportunity to nominate candidates to chair the Committees and subordinate bodies.

G. EFFECTIVE DATE: This ICD becomes effective on the date of signature.



Director of National Intelligence

9 JUN 08

Date