

Index

- Acheson, Dean, 27, 35
Allison, William B., 4
Allott, Gordon, 68, 78–81, 100
Appropriations Act, First Supplemental,
 creation of policy committees in,
 12, 13
Armstrong, William L., 100, 103, 104
Army-McCarthy hearings, 43, 44
Assistant majority leader, Republican.
 See Republican whip
- Baker, Howard H., Jr., 89–90
Baldwin, Raymond, 29
Barkley, Alben W., 5
Beach, Edward, 80
Bilbo, Theodore G., 22
Bretton Woods agreement, 8
Bricker amendment, 38–39
Bricker, John W., 38–39
Bridges, Styles, 36, 39–40, 58
 as RPC chairman, 52–59, 62
Brownell, Herbert, 38
Bryden, Elizabeth, 70
Buckley, James L., 82
Burgess, Arthur E., 58
Bush, George H.W., 93, 99, 110
- Capehart, Homer E., 40
Carlson, Frank, 57
Carter, James E. (Jimmy), 88–89, 90, 92
Clinton, William J., 108–9
Commission on the Operation of the
 Senate, 86–87
- Committees, Senate standing, 7–8, 24,
 29–30, 43–44
 jurisdiction of, 10
 reorganization of, 24
 staff of, 10, 24, 86
Congressional Budget Office, 89
Congressional Research Service, 10, 86
Craig, Larry E., 111
Curtis, Carl T., 91
- Democratic Policy Committee, 24, 51,
 81–82, 84
Dewey, Thomas E., 30
Dirksen, Everett M., 43, 78
 floor leadership, 59–60, 62–63, 65,
 67–68
Dole, Robert J., 109–10
Duff, James H., 57
Dulles, John Foster, 38
- Eagleburger, Lawrence, 109
Economic Policy Task Force, 108
Eisenhower, Dwight D., 36–37, 56–57,
 60, 62, 67
- Ferguson, Homer, 21, 40, 42, 43–44
Flanders, Ralph E., 44
Foreign Relations Committee, Senate, 24
Friedersdorf, Max L., 88–89, 91
- Galloway, George B., 10
General Accounting Office, 86, 89
Great Society, 66–67, 78
Griffin, Robert P., 78

Hall, Leonard, 57
 Hansen, Clifford P., 89
 Heller, Robert, 10
 Hickenlooper, Bourke B., 62–63, 65, 68
 Hildenbrand, William F., 84
 House of Representatives, 7, 13, 24, 65,
 100, 109

 Investigations, Senate Permanent
 Subcommittee on, 43

 Javits, Jacob K., 68, 89
 Johnson, Lyndon B., 40, 66, 78
 Johnston, Kelly D., 106
 Joint Committee on the Organization of
 Congress, 3, 10
 Joint Legislative-Executive Council, 11
 Jones, Lloyd W., 37, 58

 Kennedy, John F., 63, 65
 Kissinger, Henry, 109
 Knowland, William F., 21, 32, 37
 as floor leader, 36–37, 38, 40, 42,
 43, 44, 54, 56, 58, 60
 as RPC chairman, 37, 44
 Korean War, 35

 La Follette, Robert M., Jr., 10
 Labor Committee, Senate, 30
 Lawson, Rick, 104
 Legislative Reference Service, 10. *See*
 also Congressional Research Service.
 Legislative Reorganization Act of 1946,
 3, 11, 13, 23
 Legislative Reorganization Act of
 1970, 86
 Lodge, Henry Cabot, Jr., 32
 Loeffler, Carl, 23

 Lott, Trent, 110–11
 Lucas, Scott W., 35

 MacArthur, Douglas, 35
 McCarthy, Joseph R., 43–44
 McNary, Charles L., 5
 Military Affairs Committee, Senate, 7–8
 Millikin, Eugene D., 29, 32, 37, 40,
 54, 58
 Morse, Wayne L., 54

 National Republican Senatorial
 Committee, 106. *See also* Republican
 Senatorial Campaign Committee
 Nickles, Don, 104, 106, 108, 110–11
 Nixon, Richard M., 67
 as president, 75, 79, 81, 83
 as vice president, 54, 56–57

 Office of Technology Assessment, 89
 Order of Business, Committee on, 4. *See*
 also Republican Steering Committee

 Packwood, Robert W., 91
 Potts, Robert, 102–3
 President of the U.S.
 appointments by, 57, 62
 Bush, 99, 110
 Carter, 88–90, 92
 Clinton, 108–9
 Eisenhower, 37, 38, 56–57, 60, 62
 L.B. Johnson, 66, 78
 Kennedy, 63
 Nixon, 75, 76, 79, 81, 83
 Reagan, 93, 99, 100, 104
 Truman, 13, 30, 34, 35
 vetoes by, 30, 34, 110

Rayburn, Sam T., 13
 Reagan, Ronald, 93, 99, 100, 104
 Republican Calendar Committee, 34, 65
 Republican Conference, 7, 9, 21, 22–23, 29, 30, 56, 57, 60, 100, 111
 chairman of
 Allison, 4
 Vandenberg, 14
 Millikin, 29, 32, 37, 40, 54, 58
 Saltonstall, 59
 Packwood, 91
 secretary of, 81
 staff of, 5, 7–8, 23–24, 80, 91
 Republican Coordinating Committee, 63, 65
 Republican floor leader, Senate
 Baker, 89–90
 Bridges, 36
 contested election for, 60
 Dirksen, 60, 62–63, 65, 67–68, 78
 Dole, 109–10
 Knowland, 40, 42, 43, 44, 54, 56, 58
 Lott, 111
 McNary, 5
 relationship with RPC chairman,
 62, 67–68, 78, 84, 110
 Scott, 78, 84
 Taft, 36–37, 38–39
 Wherry, 35
 White, 7
 Republican National Committee, 8, 30
 Republican Platform Committee, 93
 Republican Policy Committee
 chairman of
 Allott, 68, 78–79, 80–81, 100
 Armstrong, 100, 103–4
 Bridges, 52, 54, 62
 challenge to, 32
 contested election for, 32, 62, 78
 Craig, 111
 Ferguson, 40, 42–44
 Hickenlooper, 63, 65, 68
 Knowland, 37–38, 44
 Nickles, 104, 106, 108, 110
 relationship with floor leader,
 62, 67–68, 78, 84, 110
 Taft, 22, 24–25, 29, 32, 34–35,
 44–45
 Tower, 81–82, 83–84, 88, 90,
 93
 creation of, 3–4, 12–13, 14, 21
 executive meetings of, 78–79, 83–84
 freshman senators and, 29
 joint hearings with House, 109
 as liaison with president, 60
 library of, 70
 luncheon meetings of, 42, 56, 59,
 60, 65, 70, 83, 104
 president and vice president at-
 tending, 56, 67, 93
 meetings of, 22, 63, 84
 mode of operation, 22, 44–45,
 51–52, 89
 offices of, 7, 70, 80, 91
 orientation for new senators, 113
 party unity and, 21–22, 38, 52, 54,
 57–58, 60, 62, 63, 78–79, 80–81,
 83–84, 90
 policy and, 21–23, 24, 30, 35, 37,
 63, 84, 87, 106–7
 presidential appointments and, 24,
 25, 57, 62
 press and, 30, 62, 63, 67, 68, 78,
 100, 106, 111
 publications of, 26, 34, 65, 70, 80,
 83, 107–8, 111
 Record Vote Analyses by, 26–28,
 107–8



- relations with Republican Conference, 22–23, 26, 43
- relations with Republican president, 56–57, 76, 79, 81, 83–84, 99, 104
- role of, 34, 52, 75–76, 79–80, 81, 86, 87, 88
- setting Senate floor schedule, 24
- size of, 32, 40, 56, 59–60, 87
- staff directors of, 38, 58, 80, 88, 91, 102, 104–6, 111
- staff of, 23–24, 25–26, 30–32, 34, 37, 81, 84, 90, 102–3, 110–11
 - work by, 57–58, 62, 65, 69–70, 80, 83, 87, 88–89, 93, 106, 108–9, 110
- task forces, use of, 108, 111
- television, use of, 100–103, 107
- See also* Republican Steering Committee
- Republican Senatorial Campaign Committee, 7, 30, 83. *See also* National Republican Senatorial Committee
- Republican Steering Committee, 3–16. *See also* Order of Business, Committee on
- Republican whip, 5, 26, 38, 43, 59, 111
- Riddick, Floyd M., 15–16
- Rules Committee, Senate, 44, 102
- Saltonstall, Leverett, 38, 43, 59, 60
- Scott, Hugh D., Jr., 78, 84
- Secretary of State, 35, 38
- Simon, William E., 90
- Smith, George H.E., 5–7, 8, 15–16, 23–24, 30–31, 37
- Smith, Margaret Chase, 32, 35
- Strauss, Lewis, 62
- Taft, Robert A.
 - as floor leader, 36–37, 38, 39
 - influence on RPC operation, 52, 115
 - as RPC chairman, 16, 21–22, 24, 25, 29–30, 32, 34, 35, 44–45
 - as Steering Committee chairman, 3, 5, 8, 9, 15–16
- Taft, Robert A., Jr., 81
- Taft-Hartley Act, 29–30, 34
- Thompson, Richard, 92
- Tower, John G., 78, 100
 - as RPC chairman, 81–84, 88–89, 90, 93
- Trice, J. Mark, 23, 42
- Truman, Harry S., 13, 30, 34, 35
- Vandenberg, Arthur H., 14, 24–25
- Vice President of the U.S., 56–57, 93
- Vietnam War, 68, 78, 86
- Watergate scandal, 83–84, 86
- Watkins, Arthur V., 30
- West, Jade, 111
- Wherry, Kenneth S., 35
- Whip. *See* Republican whip
- White, Wallace H., Jr., 7
- Young, Milton R., 81
- Young, Roland, 10