

5867404948577624115263486
34 DEPARTMENT 2585993
5039 OF DEFENSE 69452
52 EDUCATION 878928852
5784 ACTIVITY 8999585732
0697859584993049588291236
9658678459468954566886213
8756423965639871452365456
9789546887845681246795478
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123568545 BUDGET 546533
42158 BOOK 563694567122
65428975421335687895416674
6359865247851234678456899
3689345874 FY 2004 87546
25879965841245784112456875
16987558565486352415865332
36975818975664795698142623
36984512570981254963537869



dodea

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Questions/comments regarding this Budget Book should be directed to the DoDEA Comptroller, Irma Finocchiaro at DSN 425-3302 or commercial (703) 588-3302.

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97895468878456812467954784
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654289754213356878954166741
635227521795127179156998
368 0676
258 754
169 326
369 237
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Communities Investing
in Success
for All Students



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87564239656398714523654568
97895468878456812467954784
989574123545369745812365963
63523687441645792463545821
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42158 MISSION 56369456712
654 6741
635 998
368 0679
258 754
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The Department of Defense
Education Activity provides,
in military communities worldwide,
exemplary educational programs
that inspire and prepare all students
for success in a global environment.



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06 GUIDING PRINCIPLES 9

96586784594689545668862134

875
978
989
635
123
42
654
635
368
258
169
369

- Student achievement...
a shared responsibility.
- Trust and respect for
others rights.
- Unlimited opportunities to
reach high expectations.
- Dedication to lifelong
learning.
- Equal access to a quality education
based on standards.
- New and motivating challenges
to inspire excellence.
- Total accountability with
teamwork.
- Success for all...students first!



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Department of Defense Education Activity

A Worldwide School System

Introduction

The Department of Defense Education Activity (DoDEA) is a DoD field activity operating under the direction, authority, and control of the Deputy Assistant Secretary of Defense for Military Community and Family Policy. DoDEA is comprised of the DoD Dependents Schools (DoDDS), the overseas school system, and the DoD Domestic Dependent Elementary and Secondary Schools (DDESS), the domestic school system. These school systems provide a world class education program that inspires and prepares all students in the military communities around the world to be successful and responsible citizens in a dynamic global environment. To ensure sustained high levels of student achievement, DoDEA developed a Community Strategic Plan and a Performance Plan with goals and benchmarks that drive funding and organizational improvements.

The fiscal year 2004 (FY 2004) Budget Book contains detailed information pertaining to the worldwide operations of DoDEA. This is our fifth publication providing financial information to DoDEA's stakeholders to facilitate partnering efforts in providing quality education to all students. The data contained in each section are designed to highlight specified areas or provide other significant budget data that place the DoDEA budget in perspective.

The DoDEA budget is supported by the Operation and Maintenance, Defense-Wide, Military Construction, and Procurement appropriations. A significant characteristic of the DoDEA budget is that fixed costs comprise approximately 97 percent of the total Operation and Maintenance budget. Fixed costs include pay and benefits (67 percent), permanent change of station allocations, student commuting, textbooks, non-DoD schools tuition, instructional computers, local area networks, T-1 lines, base support, sustainment, restoration and modernization, rents, utilities and communications. Discretionary costs comprise approximately 3 percent and include travel, supplies, equipment and miscellaneous services.

FY 2004 Funding Status

The FY 2004 DoDEA budget presented to Congress requested \$1,564.9 million in direct budget authority for all appropriations and \$35.9 million in reimbursable authority for a total program of \$1,600.8 million. After Congressional and Office of the Secretary of Defense Comptroller adjustments to date, DoDEA will operate in FY 2004 with an adjusted budget of \$1,557.4 million. This represents a 9 percent increase in Operation and Maintenance, Defense-Wide budget, a 49 percent decrease in Procurement, and a 15 percent decrease in Military Construction compared to FY 2003 DoDEA adjusted budget. This is an overall increase of 3 percent in the total program from the FY 2003 actual levels. A breakout of the funding by appropriation is shown in Section A. It is apparent that expenditures for Operation and Maintenance outweigh everything else. Military Construction is only 3 percent of the total for FY 2004 and Procurement is less than 1 percent.

The programs supported by this year's budget assume that DoDEA will continue to be the Presidential and national showcase for education excellence. DoDEA's budget continues the implementation of a full day kindergarten program in the overseas schools (this program currently exists in DDESS) and a program to reduce the pupil to teacher ratio from 23:1 to 18:1 in grades 1-3. With exception of three locations, full implementation of these programs will be completed by FY 2005. The DoDEA budget makes available additional T-1 lines to schools within the system starting in FY 2003 and will become fully operational in FY 2004. Funding allows DoDEA to redefine the high school (9-12) program to include advanced studies, vocational/technical preparation, support, and enrichment in academic courses; to enhance college and career counseling, and to increase distance learning opportunities for student learning and professional development of staff. The budget addresses increased staffing for assessment teams to maximize instructional time for students, standardizes curriculum, and provides extensive professional development to special needs educators, regular education classroom teachers, administrators, and parents to comply with the Individuals with Disabilities Education Act (IDEA) guidance and the "No Child Left Behind" Reform Act of 2001. The budget also satisfies requirements for specialized equipment and furnishings for students with moderate to severe disabilities.

After congressional adjustments, the FY 2004 budget contains \$52.1 million in Military Construction for two projects in DoDDS (additions and renovations at Sigonella ES/HS and Vicenza ES/HS) and one project in DDESS (new Mainside Primary School).

Personnel costs make up 67 percent of the Operation and Maintenance budget. It is estimated that DoDEA will execute 13,869 full time equivalents (FTEs) in FY 2004. The preponderance of the FTEs (92 percent) are school based (principals, teachers, aides, counselors, psychologists, instructional specialists, school clerical, and school custodial staff). The remaining 8 percent of the FTEs are above school-based (Headquarters, Area Directors staffs, and District staffs). A detailed breakout of FTE by location and pay plan is included in Section A.

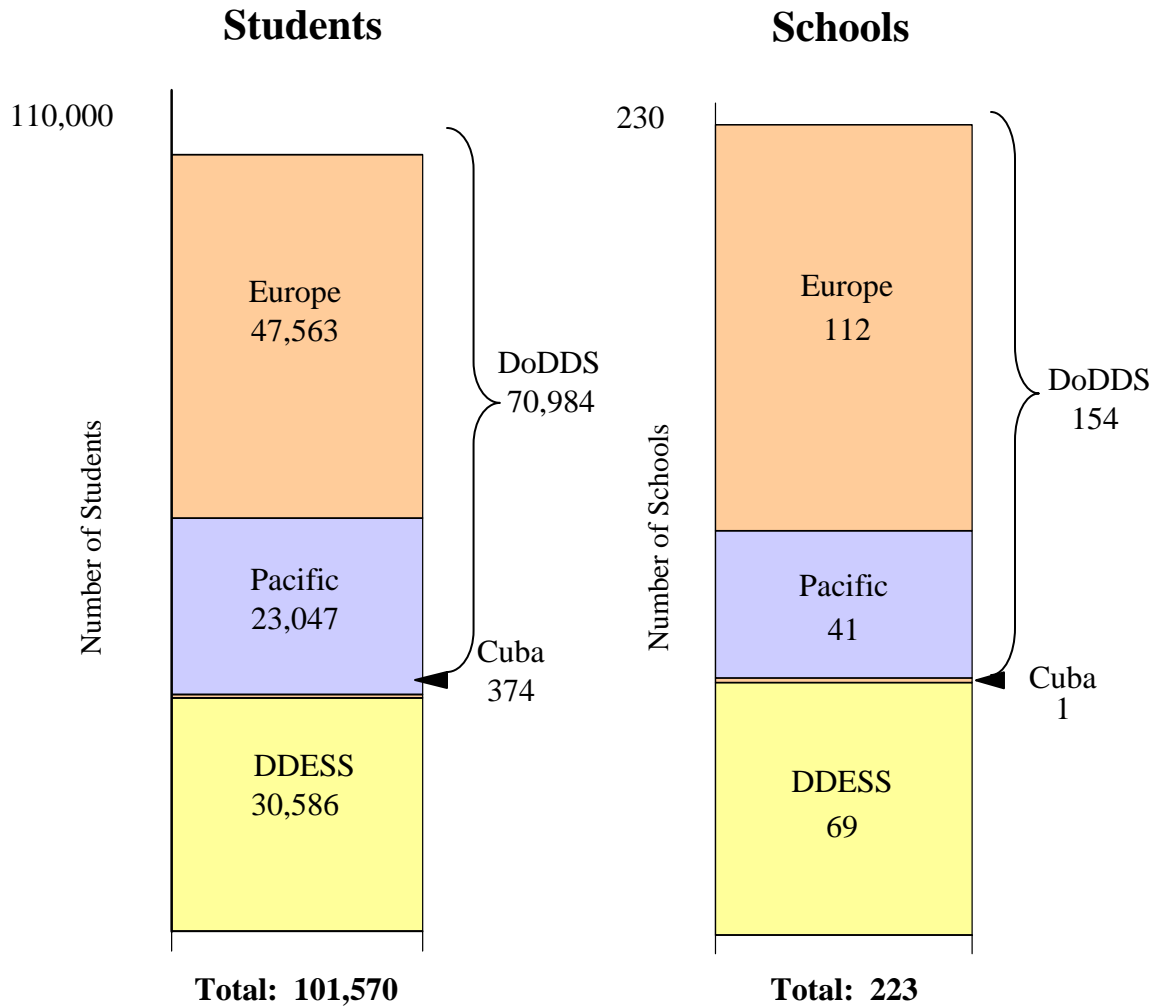
The restructuring of DDESS was completed at the beginning of SY 2003/2004, bringing the number of DDESS districts to seven.

The FY 2004 budget supports 101,570 students and 223 schools worldwide. The DoDDS enrollment represents 70 percent and the DDESS 30 percent. The enrollment trend continues to show a slight decrease. FY 2004 reflects two school openings (Sasebo ES and Humphreys ES). At the end of SY 03/04, DoDEA will close two DoDDS schools (Bad Aibling ES/HS and Verona ES) and two DDESS schools (Roosevelt Roads ES and M/HS).

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123568545 DoDEA 54653354
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368925 REVIEW 4875469673
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169875585654863524158653326
369758189756647956981426237
369845125709812549635378698



DEMOGRAPHICS



DoDDS

- As of September 30, 2003, DoDDS had 70,984 students in 154 schools, in 13 countries.
- Additionally, tuition is paid for 2,640 eligible DoD students to attend non-DoDDS schools in approximately 118 countries where there are no DoDDS schools available.
- FY 2004 reflects the openings of Sasebo ES and Humphreys ES at the beginning of school year 2003/2004 and the closure of Bad Aibling ES/HS and Verona ES.

DDESS

- As of September 30, 2003, DDESS had 30,586 students enrolled in 69 schools in seven states, one commonwealth, and one territory.
- Additionally, tuition and/or transportation is paid for approximately 1,810 DoD students enrolled in public schools operated by the Local Education Agency in four states.
- FY 2004 reflects the closure of Roosevelt Roads ES and M/HS at the end of school year 2003/2004

FUNDING PROFILE

Operation and Maintenance (O&M): A one year appropriation which funds day to day operations and supports such expense items as salaries, travel, contracts, supplies and equipment.

Procurement (Proc): A multiyear (3 yrs) appropriation which funds the purchase of investment items with a unit cost in excess of \$250,000.

Military Construction (MILCON): A multiyear (5 yrs) appropriation which funds new construction projects in excess of \$500,000.

	<u>O&M*</u> (\$000)	<u>PROC</u> (\$000)	<u>MILCON</u> (\$000)
HQ/CSS	210,269	369	2,713
EUROPE	639,254	420	31,163
PACIFIC	276,877		800
CUBA	5,391		
DDESS	<u>372,260</u>	<u>420</u>	<u>17,426</u>
TOTAL	1,504,051	1,209	52,102

Total Budget: \$1,557,362

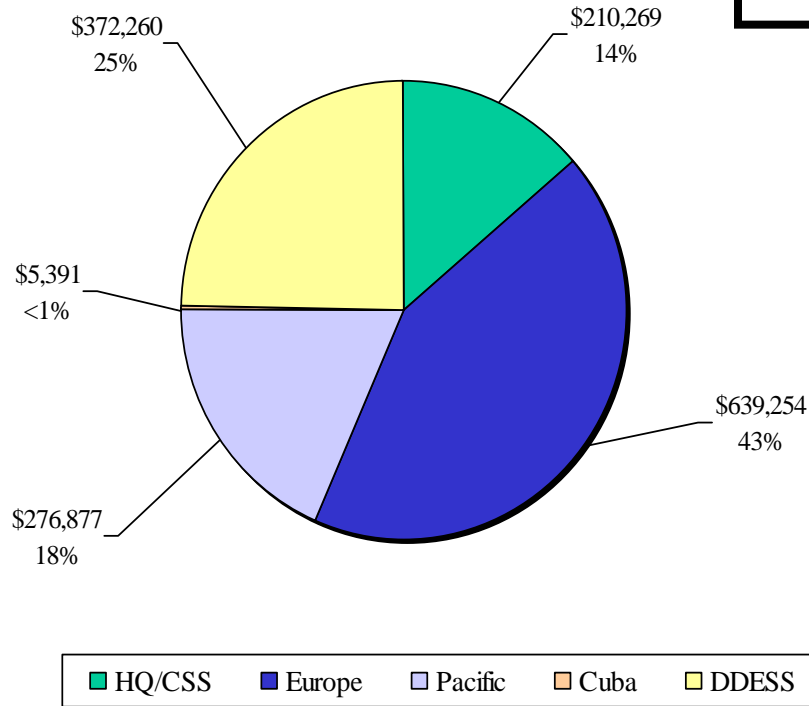
*Includes Direct and Reimbursable funding (Direct funding is appropriated by Congress and Reimbursable funding is earned from tuition receipts).

FUNDING PROFILE

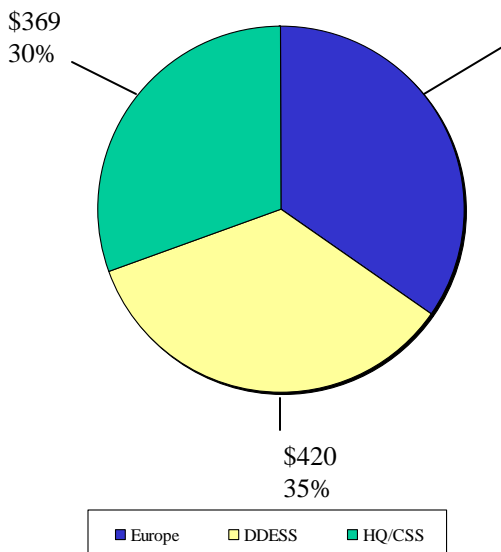
(\$000)

Total Budget	
DoDEA:	\$ 1,557,362
DoDDS:	\$ 953,905
DDESS:	\$ 390,106
HQ/CSS:	\$ 213,351

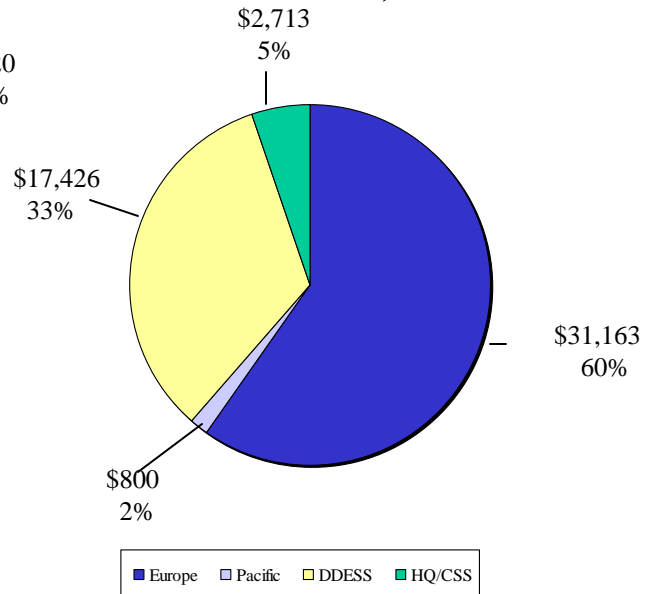
O&M \$1,504,051



Procurement \$1,209



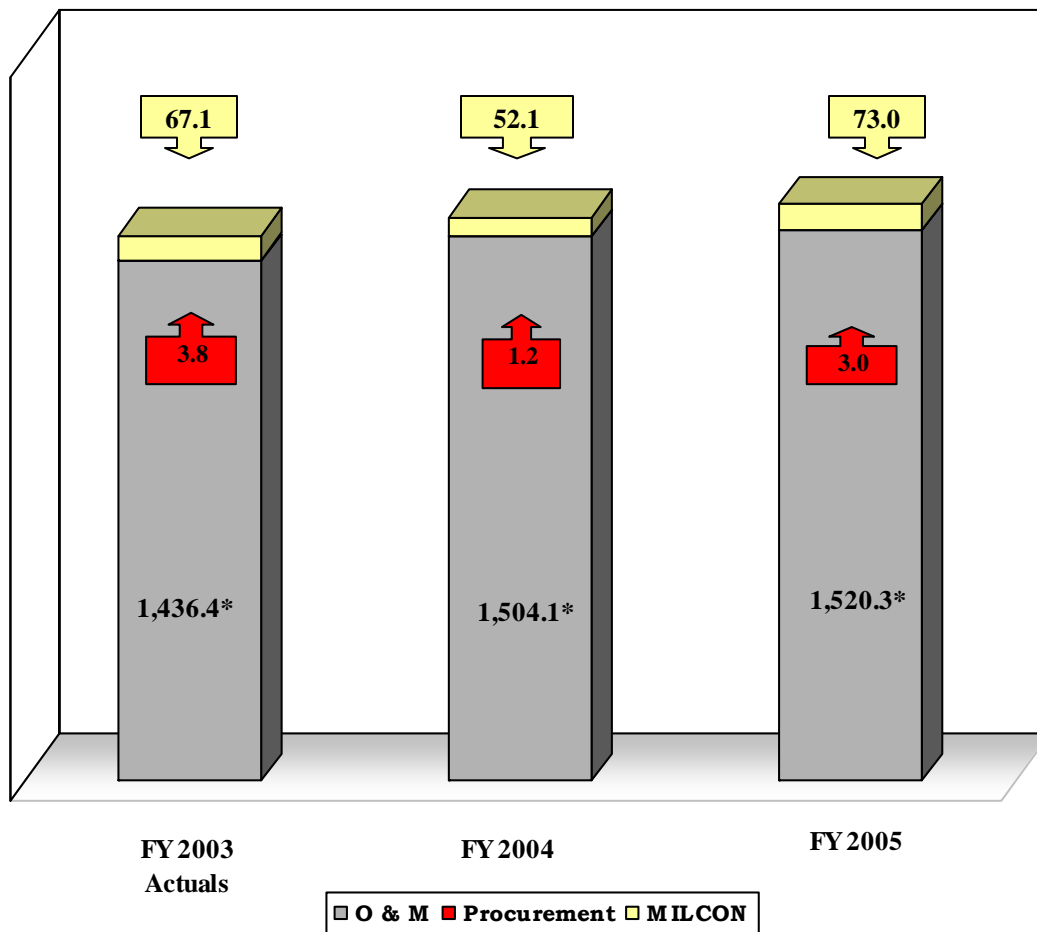
MILCON \$52,102



BUDGET TREND

FY 2003 - FY 2005

(\$000)



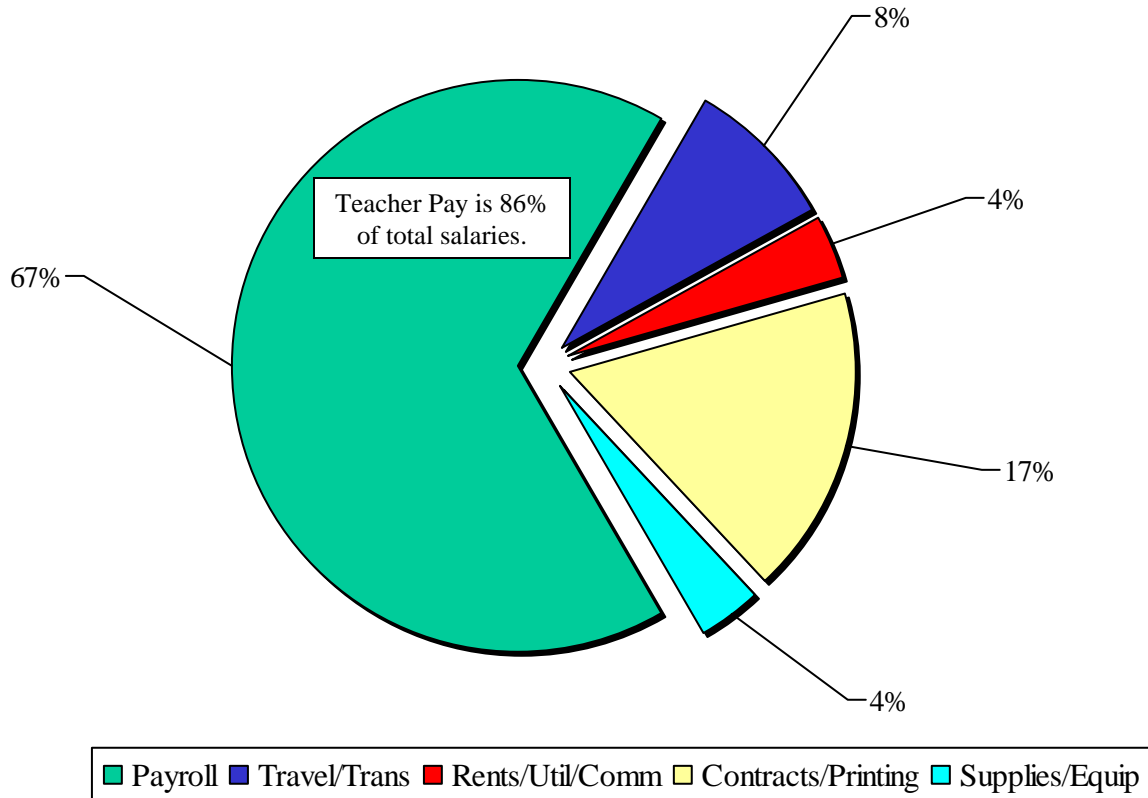
* Direct & Reimbursable

Note: The FY 2004 budget represents an increase of 3% from the FY 2003 actuals. O&M increased by 5%, MILCON decreased by 22%, and Procurement decreased by 68%.

O&M BUDGET

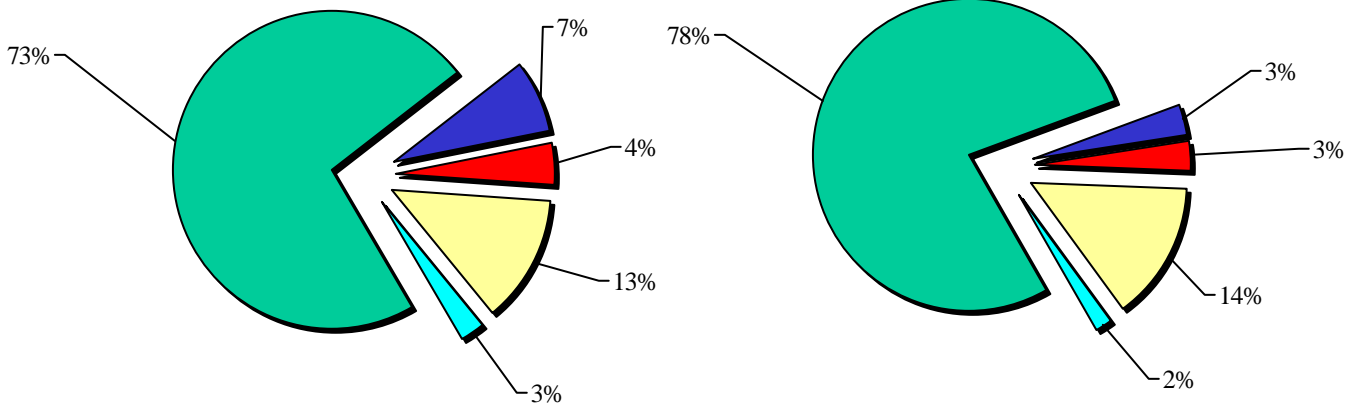
By Object Class

Schools are labor intensive--67% of our budget is consumed by personnel costs.



DoDDS

DDESS



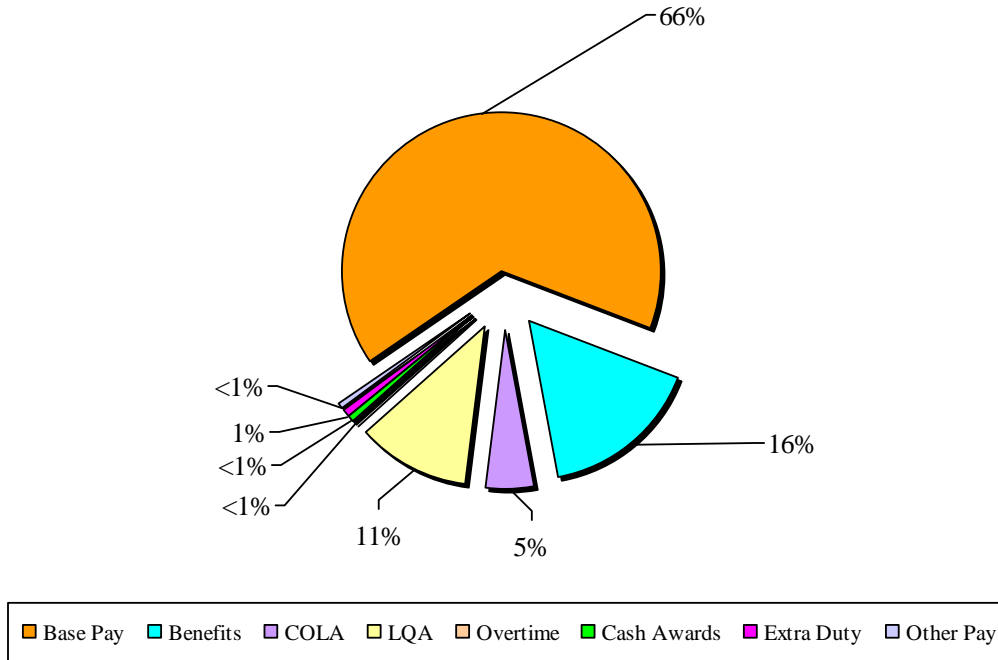
Note: Contracts include Sustainment.

PAYROLL

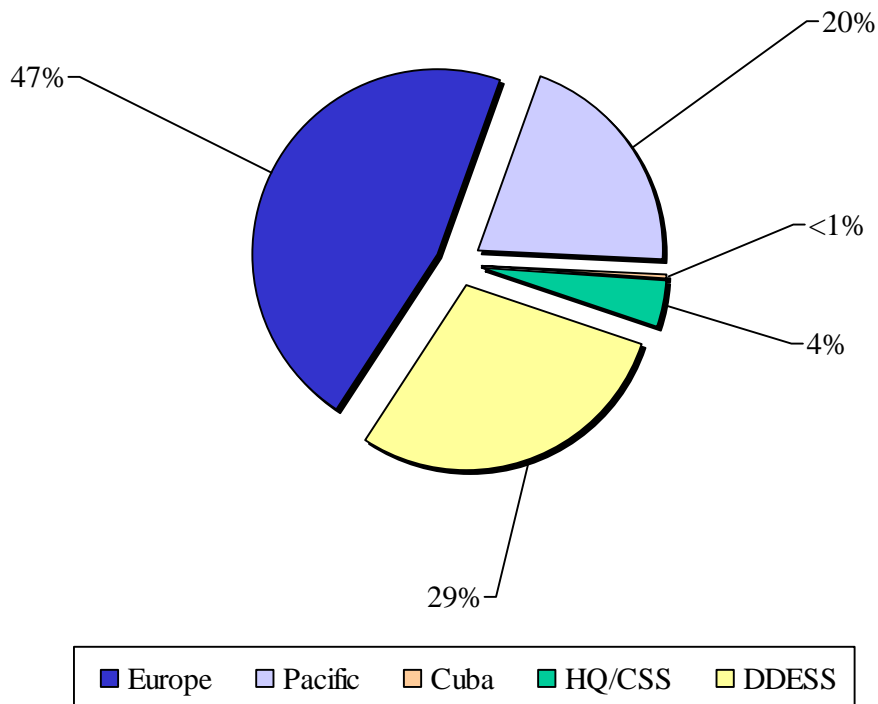
(\$000)

The DoDEA budget supports unique payroll costs required by law for overseas employees such as Living Quarters Allowance (LQA), Cost of Living Allowance (COLA), and differentials.

Total Payroll by Element: \$1,004,917



Total Payroll by Area

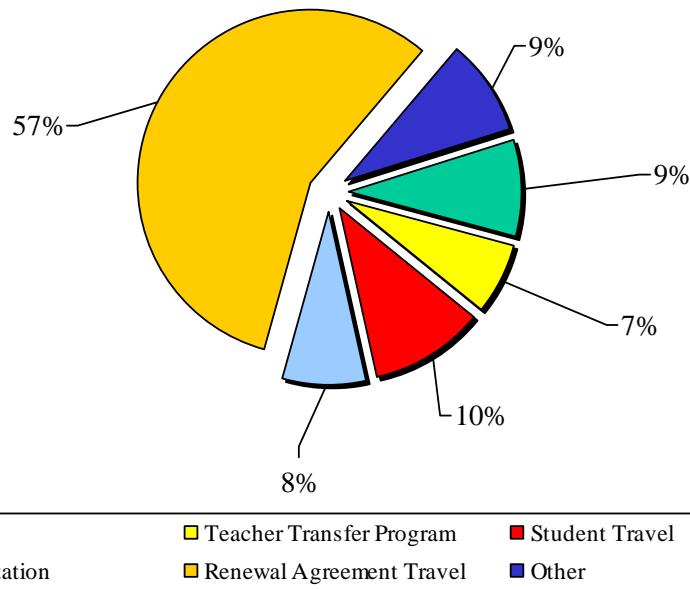


PERMANENT CHANGE OF STATION

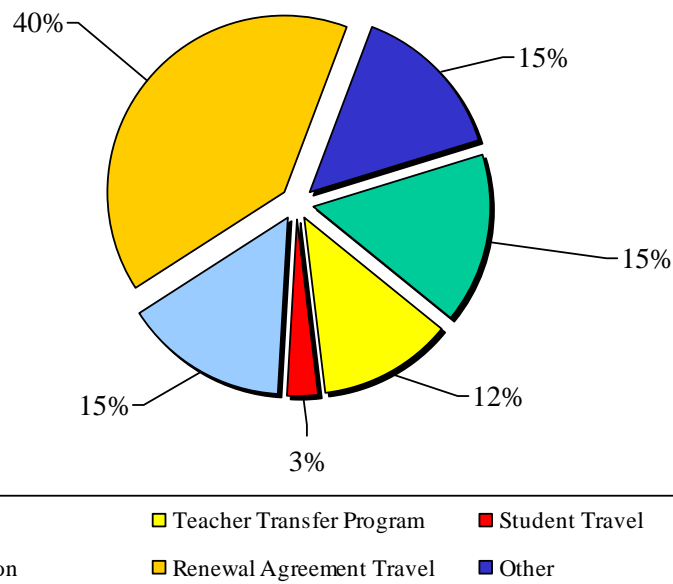
(\$000)

With the exception of the Teacher Transfer Program, the permanent change of station expenses are required by law.

Total Estimated Orders: 4,564



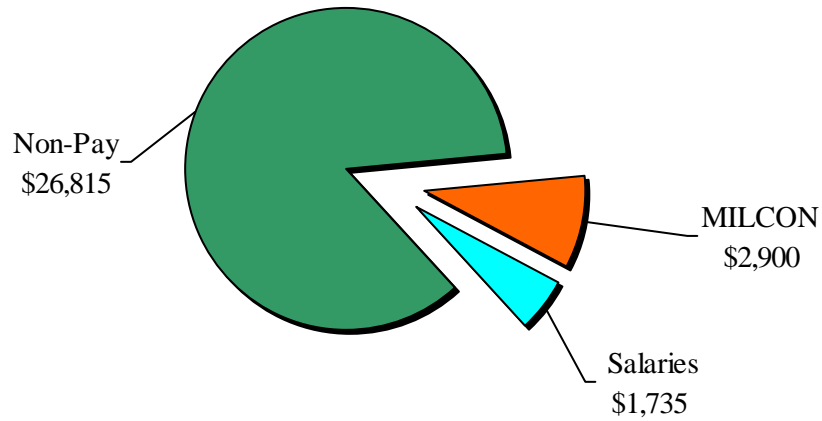
Total Budget: \$32,768



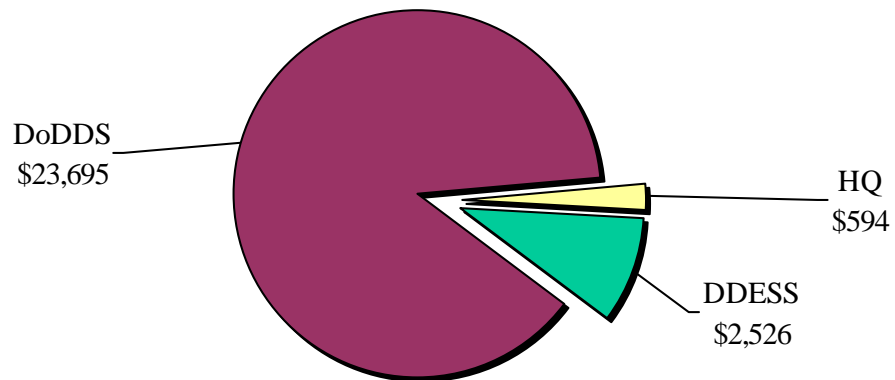
SAFETY AND SECURITY

(\$000)

Total Funding: \$31,450



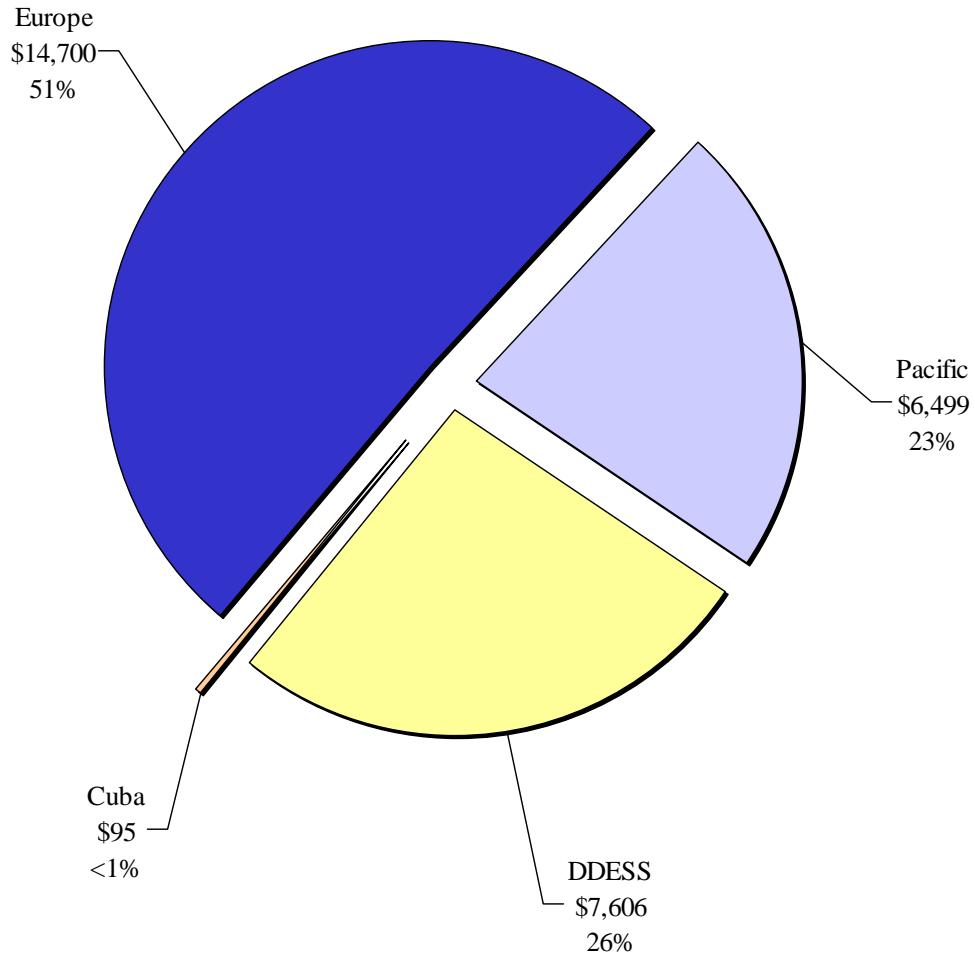
O&M Non-Pay: \$26,815



TECHNOLOGY PROGRAM

(\$000)

Total Funding: \$28,900



<u>ACTIVITY</u>	<u>% LANs Complete</u>	<u>% Internet Complete</u>	<u>Students per Educational Computer</u>
DoDEA	99%	100%	2.3:1
DoDDS-E	100%	100%	3.1:1
DoDDS-P	100%	100%	1.7:1
DDESS	99%	100%	2.0:1

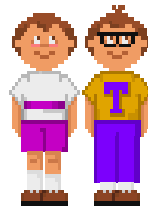
PER PUPIL COSTS



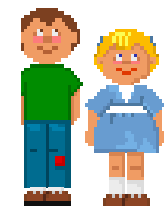
DoDDS = \$13,502



DDESS = \$11,773



DoDEA = \$12,981



National (est.) = \$9,494*

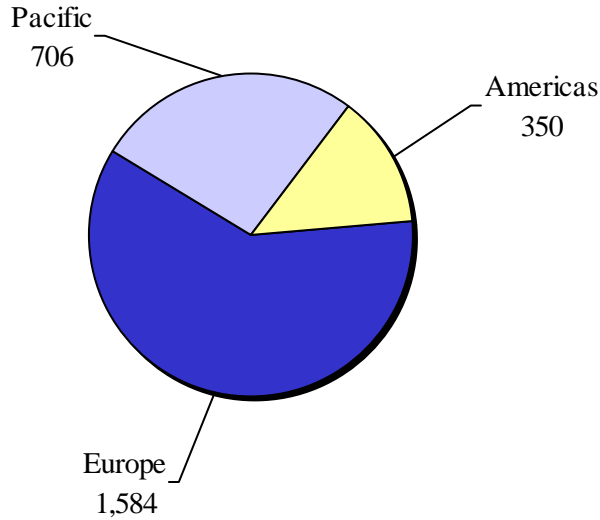
Note: Based on FY 2004 Performance Plan data. (Excludes costs associated with Non-DoDDS Tuition Program, DDESS Special Arrangements, Congressional and Office of the Secretary of Defense adjustments.)

*Source: National Center for Education Statistics (NCES)

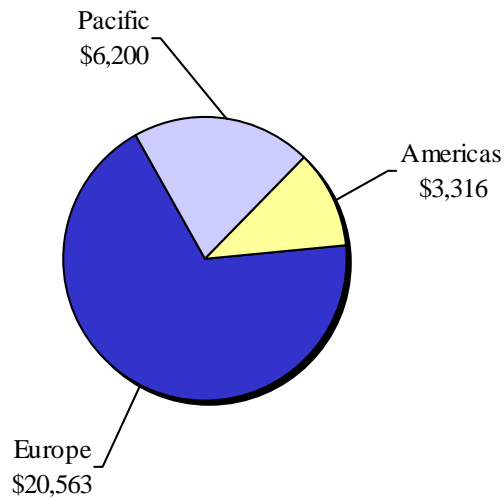
NON-DODDS TUITION PROGRAM

(\$000)

Enrollment: 2,640



Tuition: \$30,079



Average Tuition Per Student

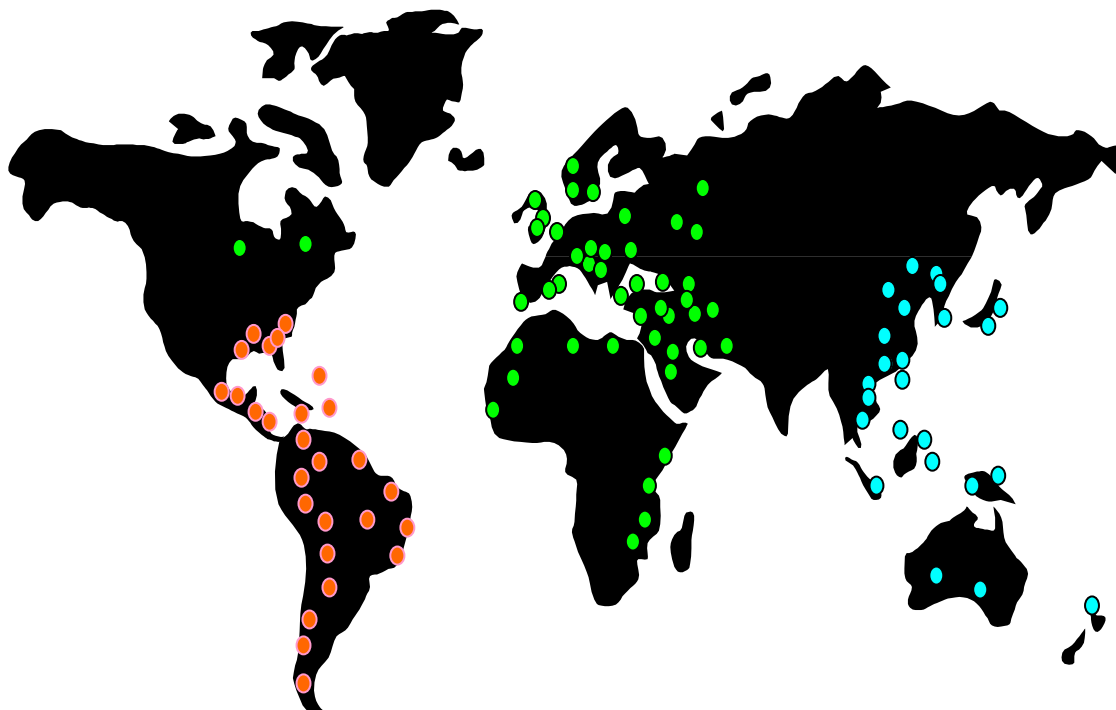
Europe	\$12,982
Pacific	\$ 8,782
Americas	\$ 9,474

*Excludes \$300 thousand for Non-DoDDS Tuition Study managed by Headquarters.

NON-DODDS TUITION PROGRAM

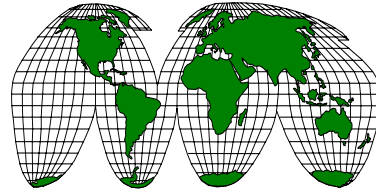
Student Locations Worldwide

Europe ●
Pacific ●
Americas ●



NON-DODDS TUITION PROGRAM

Student Locations Worldwide (Countries)



Americas

Andros Island
Argentina
Bahamas, Nassau
Bolivia
Brazil
Canada
Chile
Costa Rica
Ecuador
El Salvador
Guatemala
Honduras
Jamaica
Mexico
Netherlands Antilles
Nicaragua
Panama
Paraguay
Peru
Puerto Rico
Uruguay
Venezuela

Pacific

Australia
Bangladesh
Burma
Cambodia
China
Fiji
Hong Kong
India
Indonesia
Japan
Laos
South Korea
Malaysia
Mongolia
Nepal
New Zealand
Philippines
Singapore
Sri Lanka
Taiwan
Thailand
Vietnam

Europe

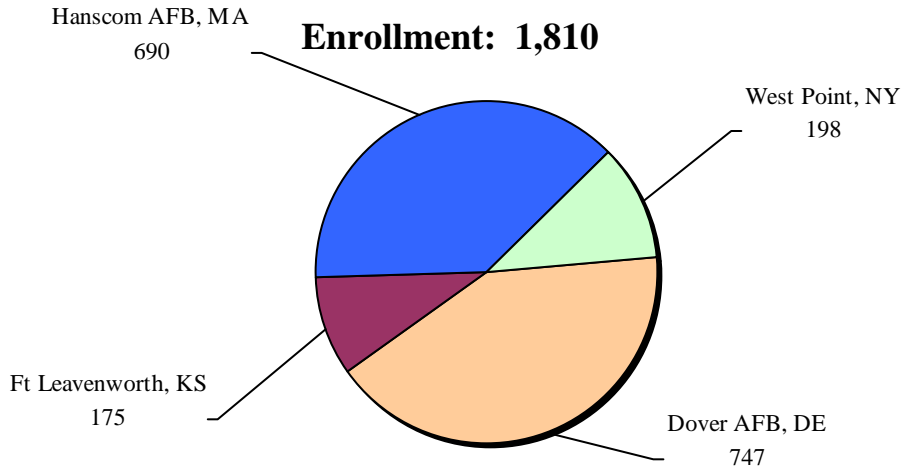
Armenia
Austria
Azerbaijan
Belarus
Belgium
Botswana
Bulgaria
Cameroon
Canada
Chad
Croatia
Cyprus
Czech Republic
Denmark
Egypt
Eritrea
Estonia
Ethiopia
Finland
France
Germany
Ghana
Greece
Hungary
Ireland
Israel
Italy
Jordan
Kazakhstan

Kenya
Kuwait
Kyrgyzstan
Latvia
Lithuania
Luxembourg
Macedonia
Madagascar
Malta
Moldova
Morocco
Mozambique
Netherlands
Nigeria
Norway
Oman
Poland
Portugal
Qatar
Romania
Russia
Saudi Arabia
Senegal
Slovenia
South Africa
Spain
Sweden
Switzerland
Syria
Tanzania

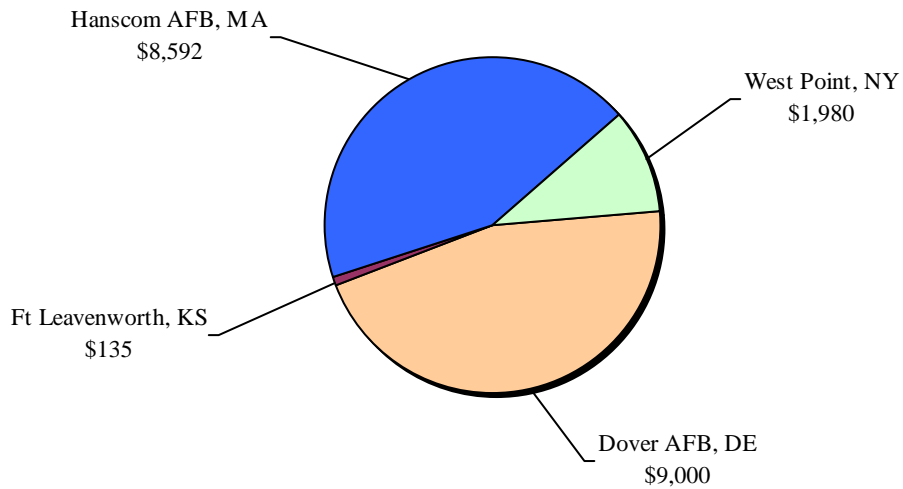
Georgia
Mali
Togo
Tunisia
Turkey
Turkmenistan
Uganda
Ukraine
United Arab Emirates
United Kingdom
United States
Uzbekistan
Yugoslavia
Zambia
Zimbabwe

DOMESTIC SCHOOLS SPECIAL ARRANGEMENTS

(\$000)



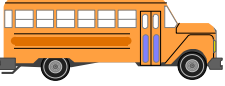








Education/Transportation Services: \$19,707



Average Cost Per Student	
Delaware	\$12,048
Kansas	\$ 771
Massachusetts	\$12,452
New York	\$10,000

SIGNIFICANT EXPENDITURES

		(\$000)	% of BUDGET
	CIVILIAN PAYROLL	1,004,917	67%
	PCS	32,768	2%
	STUDENT COMMUTE	66,578	4%
	TEXTBOOK, SUPPLIES & OTHER CONTRACTS*	42,113	3%
	SAFETY AND SECURITY	26,815	2%
	NON-DoDDS SCHOOLS TUITION**	30,379	2%
	SPECIAL ARRANGEMENT SCHOOLS	19,707	1%
	TECHNOLOGY***	28,900	2%
	DFAS SUPPORT	8,023	1%
	LEASES	9,428	1%

*Includes textbooks for new curriculum implementation, replacement textbooks, school supplies and equipment.

**Includes \$300K for HQ Study.

***Includes T-1 Lines, WANs, LANs, ADP hardware/software maintenance, and Data Communication Network.

<p>Significant O&M Expenditures \$1,269,628 TOTAL O&M BUDGET \$1,504,051</p>

FULL-TIME EQUIVALENTS (FTEs)

Distribution by Location

DoDEA Management Headquarters	248
Consolidated School Support	183
DoDDS-Europe	6,047
DoDDS-Pacific	2,842
Cuba	51
DDESS	<u>4,498</u>
Total	13, 869

Distribution by Pay Plan

SES	6
GS*	3,446
WG	409
TP**	9,658
FN (Direct)	92
FN (Indirect)	<u>258</u>
Total	13,869

* Includes Aides

**Includes Substitutes

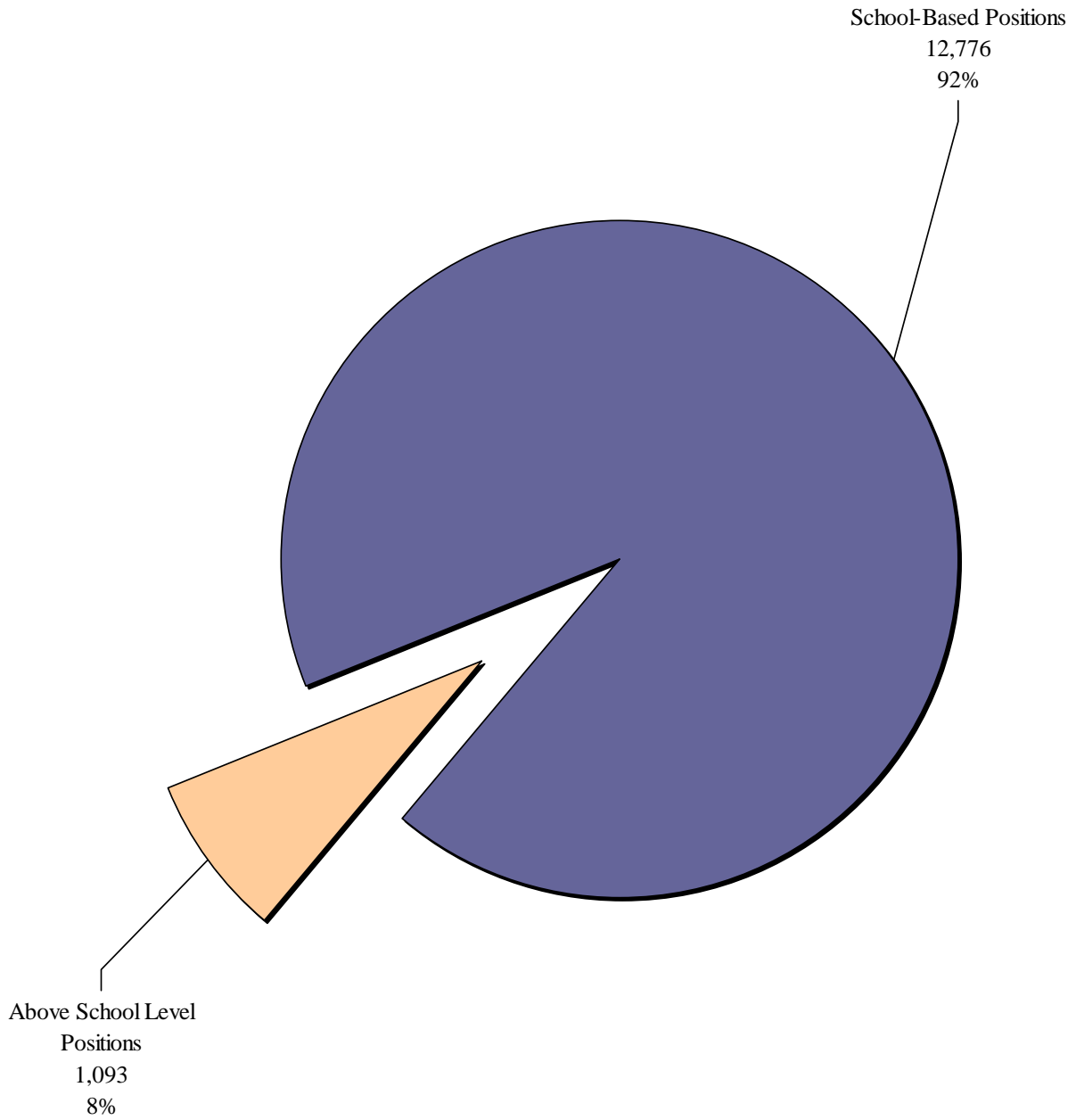
Headquarters:

- Establish policies and practices
- Identify, secure and provide resources
- Establish standards
- Establish and implement accountability measures
- Provide Technical Assistance

Consolidated School Support:

- Personnel
- Procurement
- Financial
- Logistics
- Information Technology

DISTRIBUTION OF FTEs



Above School Level comprised of Director, Area Directors, and District Office Staffs

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34258599365559471245684559
50396945269316879485921567
52878928852471257489654235
578489995857329242451897513
0697859584993049588291239
96586784594689545668862134
87564239656398714523654568
97895468878456812467954784
989574123545369745812365963
63523687441645792463545821
123568545 **DoDEA** 54653354
42158 **HEADQUARTERS** 6
65428975421335687895416674
63598652478512346784568998
3689257302543098487546967
258799658412457841124568754
169875585654863524158653326
369758189756647956981426237
369845125709812549635378698



DODEA HEADQUARTERS

	<u>FY 2004</u>
	(\$000)
Office of the Director	
Director's Travel	55
Director's Initiatives	<u>338</u>
Subtotal Office of the Director	393
Office of the Chief of Staff	
Operations:	
Programmatic Travel	73
Printing and Reproduction	10
ADP Commercial Services	99
Training	12
Supplies	21
Subscriptions	45
Other Equipment	110
ADP Equipment	27
ADP Software Maintenance	18
Non-DoDDS Schools	<u>300</u>
Subtotal Office of the Chief of Staff	715
Commercial Activities Program Office	
Operations:	
Training	32
Supplies/Government Purchase Card Purchases	7
Equipment	4
Commercial Activities:	
Logistics Studies	1,287
Studies Related Travel	<u>90</u>
Subtotal Commercial Activities Program Office	1,420

DODEA HEADQUARTERS

FY 2004
(\$000)

Equal Employment Opportunity

Operations:

Programmatic Travel	40
ADP Equipment	4
EEOC Automatic System (Tracking System)	30
Awards (Internal/External)	4
Training Materials	10
Publications and Online Services	2
Training (EEO Personnel)	4
Printing	1
Furniture/Move	10

Investigations/EEO Complaints:

Mediators	10
Contract Final Agency Decision Writers	30
Contract Counselors	25
Investigators (OCI)	25
Contract Investigators	20
Court Reporters	30
Legal Fees/Settlements	10

Special Emphasis Program:

Sign Language Interpreters	<u>2</u>
----------------------------	----------

Subtotal Equal Employment Opportunity **257**

Office of Compliance and Assistance

Investigations	13
Training	7
Supplies	5
Equipment	<u>6</u>

Subtotal Office of Compliance and Assistance **31**

DODEA HEADQUARTERS

FY 2004

(\$000)

General Counsel

Headquarters Office Operations:

Programmatic Travel	16
Computerized Legal Research	35
Training	3
Supplies	1
Subscriptions	1

Pensacola Office Operations:

Programmatic Travel	27
Administrative Travel	10
Communications	8
Utilities and Janitorial Services	10
Computerized Legal Research	2
Copier and Fax Machine Service Maintenance	2
Supplies	6
Subscriptions	10
Information on Technology Service	10
Postage	<u>2</u>

Subtotal General Counsel **143**

Total Office of the Director **2,959**

DODEA HEADQUARTERS

FY 2004
(\$000)

Associate Director for Education

Operations	499
ACDE	144
Grants	74
High School Initiative	5,457
Technology Training in Military Schools	500
Lewis Center for Education Research	3,000
Professional Development Project	1,200
Mathematics & Tech Teachers Dev	1,000
i-SAFE	1,000
Jason Foundation	800

Education Operations

Leadership Training	796
DoDEA Recognition Programs	97
Social Studies & Policy	265
Sure Start/Preschool	238
Full Day Kindergarten/Reduced Class Size	1,243
ELA (Elementary)	294
ELA (Secondary)	327
Performing Arts (Music)	73
Visual Arts (Art)	5,370
Foreign Language/Host Nation	45
Distance Education	1,018
PE/Health	428
Science	19,040
Middle School	106
Gifted Education	259
Mathematics	589
AVID/Program Support	685
Assessment	6,176
Accreditation	385
Accountability	235
Research & Evaluation	225
English as a Second Language	81
Compensatory Education	300
Special Education	137
Special Education Initiative	14,900
Pupil Personnel Services	139
Business/Vocational/Technical Education	547
Professional Technical Services	2,562
Cisco Academies	708
Information Centers	1,470
School Information Systems	<u>2,584</u>

Total Associate Director for Education

B - 4

74,996

DODEA HEADQUARTERS

FY 2004

(\$000)

Human Resources Center

Operations:

Professional Support Services (NASDTEC, IPMA, DFAS, CASU)	315
Other Services/Personnel Network (PNET) On-Line Research	9
Administrative Travel	85
Training	37
Supplies	90
ADP Software	16
Subscriptions	40

Personnel Programs:

Educator Career Program (ECP)	45
Teacher Recruitment Visits	60
Other Teach Recruitment Activities	55
Teacher Recruitment and Advertisements	40
Classification Program	10
Union Travel	36
Background Checks	300
Arbitration Fees	325

Personnel Automation Systems:

ESI Retirement Calculator	25
EB Tech- Electronic Official Personnel File (EOPF)	75
Orig Publisher Software	50
DoDEA Software Maintenance	22
Modern System (Army Support)	1,300
Modern System (PC Replacement)	140
DCPDS Lifecycle Replacement	500
RESUMIX for GS Recruiting	165
Employee Applicant System Support	200
Legacy DCPDS Data Storage/Retrieval	30
Employee Benefits Information System	92
Modern System Business Objects Licenses (Software)	<u>45</u>

Subtotal Human Resources Center

4,107

DODEA HEADQUARTERS

FY 2004

(\$000)

Office of Communications/Public Affairs Office

Operations:

Programmatic Travel	52
Contract (Sign Language Interpreter)	35
Printing and Reproduction	20
ADP Hardware Maintenance	10
Training	15
Supplies	20
Web Server Contract	200
ADP Supplies	10
Subscriptions	1
Equipment	<u>40</u>

Subtotal Office of Communications/Public Affairs **403**

DODEA HEADQUARTERS

	<u>FY 2004</u>
Associate Director for Financial and Business Operations:	(\$000)
ADFBO Office Operations	733
FDK/RPTR Initiatives (DoDDS and DDESS)	<u>5,394</u>
Subtotal Associate Director for Financial and Business Operations	6,127
Office of the Comptroller	
Programmatic Travel	76
Budget Officers/Accounting Conferences	76
Budget/Accounting Software Development	1,500
Supplies	10
Equipment	51
Printing and Reproduction	10
Contract Services	733
Training	41
Interest Penalty Payments (DFAS)	203
Defense Finance and Accounting Service (DFAS)	<u>6,922</u>
Subtotal Office of the Comptroller	9,622
Logistics Division	
Operations:	
Travel	61
Training	20
ADP Equipment Leases/Maintenance	10
HQ Facility Operations:	
Equipment Leases/Maintenance	223
Supplies	325
Postage	203
Leases (Webb Building)	2,644
Sustainment, Restoration, and Modernization	102
Programs:	
Student Meal Subsidies	1,834
Hazardous Material Abatement	1,874
MILCON Prioritization Meeting	20
Defense Property Accountability System (DPAS)	80
DoDEA Facilities Condition Study	1,868
DoDEA Facilities Management Database	812
DDRV ISSA (Freight Transportation Support)	<u>61</u>
Subtotal Logistics Division	10,137

DODEA HEADQUARTERS

FY 2004
(\$000)

Procurement Division

Operations:

Programmatic Travel	151
Transportation	3
Rents/Utilities/Communications	42
Printing/Reproduction	12
Contractual Services	518
Supplies & Materials	40
Equipment	<u>44</u>

Subtotal Procurement Division **810**

Information Technology Division

Logistical Support/Telephones	510
Operations	177
ADP Hardware/Software Maintenance and Upgrades	2,478
Communications Network (includes SIPRNet)	2,129
Standard Software/Training	65
Video Teleconferencing Communications	173
Information Assurance (includes Public Key Infrastructure)	<u>595</u>

Subtotal Information Technology Division **6,127**

DODEA HEADQUARTERS

FY 2004

(\$000)

Office of Safety & Security (OSS)

OSS Program Management & Planning:

Programmatic Travel	52
Program Management Contracts	374
HQ Security Contracts	35
Training	70
Supplies	17
Equipment	65

DoDDS-Europe Safety & Security (S&S) Program Management & Planning:

Programmatic Travel	156
Management & Planning Contracts	230
Physical Security Contracts	5,953
AVL & BSAP Transportation Security	11,917
Training	26
Supplies	4
Equipment	18

DoDDS-Pacific Safety & Security (S&S) Program Management & Planning:

Programmatic Travel	104
Management & Planning Contracts	48
Physical Security Contracts	1,424
AVL & BSAP Transportation Security	3,883
Training	8
Supplies	6
Equipment	12

DODEA HEADQUARTERS

FY 2004
(\$000)

DDESS Safety & Security (S&S) Program Management & Planning:

Programmatic Travel	52
Management & Planning Contracts	26
Physical Security Contracts	1,736
AVL & BSAP Transportation Security	700
Training	4
Supplies	2
Equipment	<u>6</u>

Subtotal Office of Safety & Security (OSS) **26,928**

Total Associate Director for Financial and Business Operations **59,751**

OTHER:

Educational Opportunities Directorate

Operations	<u>493</u>
------------	------------

Total Educational Opportunities Directorate **493**

Centrally Managed Accounts

Payroll*	44,667
Permanent Change of Station (PCS)	<u>32,768</u>

Total Centrally Managed Accounts **77,435**

* Includes payroll for HQ, CSS, and DoDDS Cuba.

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42158 **EUROPE** 56369456712
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368925 **DIRECTOR** 4875469
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DIRECTOR, DoDDS EUROPE

	<u>FY 2004</u>
	(\$000)
Office of the Director	
Operations	129
Personnel Operations	156
Procurement Operations	64
Fiscal Operations	
Civilian (U.S.) Pay	456,393
Local National (LN) Pay	9,476
Non-DoDDS Schools Tuition	20,563
Administrative	196
Logistics Operations	
Facilities Support	197
Facilities Sustainment	13,828
Facility Recapitalization (Restoration/Modernization)	2,762
Hazardous Material Abatement	1,574
Logistics Support	600
Custodial Services	102
Vehicle Operations and Maintenance	104
Transportation (Drayage)	1,400
Administrative	237
Transfer from Procurement Appropriation	1,100
Information Technology Operations	
ADP Hardware/Software Maintenance	4,200
T-1 Lines	5,064
Software Program Management	46

DIRECTOR, DoDDS EUROPE

	<u>FY 2004</u>
	(\$000)
Information Technology Operations (Continued)	
Technology Initiatives	8,138
Administrative	54
Education Operations	
Reading Improvement/Reading Recovery	85
Fine Arts	79
Music	38
Gifted Education (formerly TAG)	150
Foreign Languages	9
Physical Education/Health	21
Athletic Programs	511
JROTC	76
Professional Technical Studies	28
Extra/Co-Curricular Programs	381
Outdoor Education (Hinterbrand Lodge)	61
Computer Education	24
Special Education (Includes Assistive Tech)	150
Counseling and Guidance Services	7
Health Services	173
Psychological Services	83
Educational Media Center Services and Automation	110
School Improvement Program (SIP)	42
Community Relations/Partnerships	5
Staff Development	180
Student Athletic Travel - Area Events	420
Student Activities Travel	320
IT-Student Information/Data Management	97
JASON Project	86
Administrative	<u>81</u>
Subtotal Office of the Director, DoDDS Europe	529,600

DIRECTOR, D_oDDS EUROPE

FY 2004

(\$000)

Europe Districts

Bavaria:

Travel	427
Student Transportation	7,687
Transportation of Goods	155
Utilities, Rents and Communication	1,957
Printing	132
Contracts	4,897
Facility Repair and Maintenance (Sustainment)	2,175
Supplies	1,752
Equipment	<u>39</u>
Total Bavaria Funding	19,221

Heidelberg:

Travel	359
Student Transportation	8,868
Transportation of Goods	209
Utilities, Rents and Communication	2,386
Printing	187
Contracts	4,561
Facility Repair and Maintenance (Sustainment)	2,335
Supplies	1,923
Equipment	<u>24</u>
Total Heidelberg Funding	20,852

DIRECTOR, D_oDDS EUROPE

FY 2004

(\$000)

Europe Districts (Continued)

Isles:

Travel	1,232
Student Transportation	9,169
Transportation of Goods	52
Utilities, Rents and Communication	2,419
Printing	57
Contracts	5,564
Facility Repair and Maintenance (Sustainment)	1,220
Supplies	2,423
Equipment	<u>83</u>
Total Isles Funding	22,219

Kaiserslautern:

Travel	377
Student Transportation	7,812
Transportation of Goods	6
Utilities, Rents and Communication	2,499
Printing	4
Contracts	4,872
Facility Repair and Maintenance (Sustainment)	2,223
Supplies	1,952
Equipment	<u>23</u>
Total Kaiserslautern Funding	19,768

DIRECTOR, DoDDS EUROPE

	<u>FY 2004</u>
	(\$000)
Europe Districts (Continued)	
Mediterranean:	
Travel	1,440
Student Transportation	11,320
Transportation of Goods	218
Utilities, Rents and Communication	7,217
Printing	60
Contracts	4,738
Sustainment, Restoration and Modernization	1,309
Supplies	1,244
Equipment	<u>48</u>
Total Mediterranean Funding	27,594
Subtotal European Districts	109,654
Total Director, DoDDS Europe	639,254

NOTE: PCS costs are centrally managed at Headquarters DoDEA. Excludes: Headquarters-managed programs, e.g., travel, textbook implementation, full-day kindergarten, etc.

DIRECTOR, DoDDS EUROPE

Enrollment: 47,563

Full Time Equivalent (FTEs):

Office of the Director, DoDDS Europe	214
Europe Districts:	
Bavaria	1,230
Heidelberg	1,372
Isles	1,008
Kaiserslautern	1,336
Mediterranean	<u>887</u>
Total FTEs:	6,047

Memo:

Above School Level*	500	(8%)
School-Based	5,547	(92%)

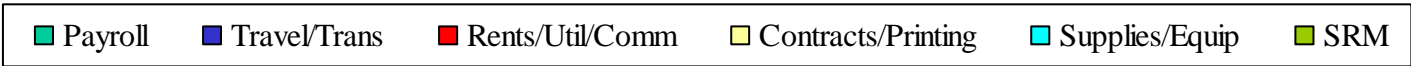
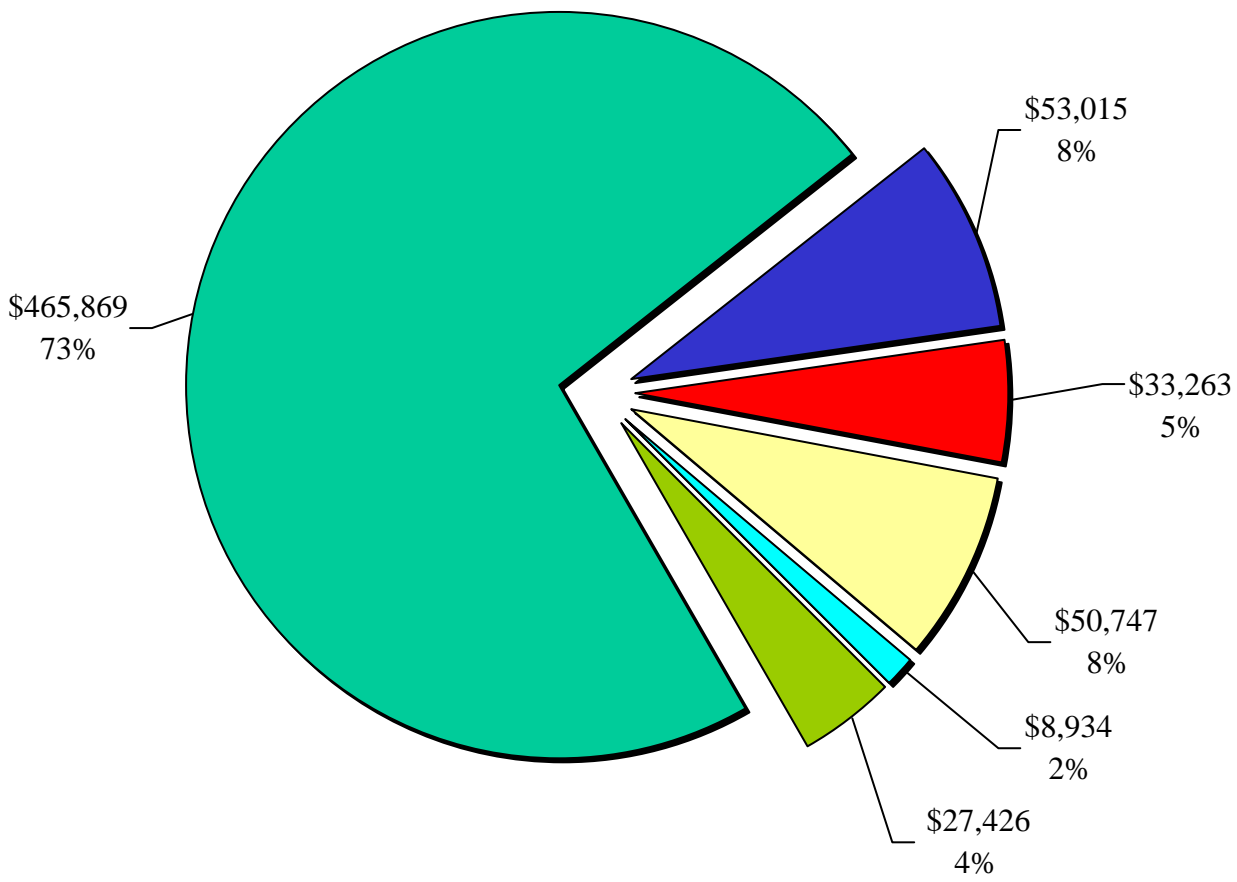
*Above School Level comprised of Area Director and District Office Staffs

Note: Enrollment data as of September 30, 2003.

O&M BUDGET

By Object Class

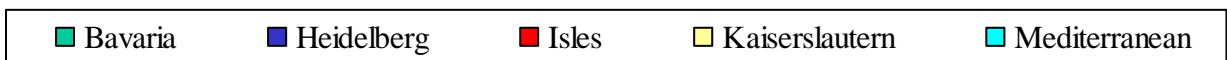
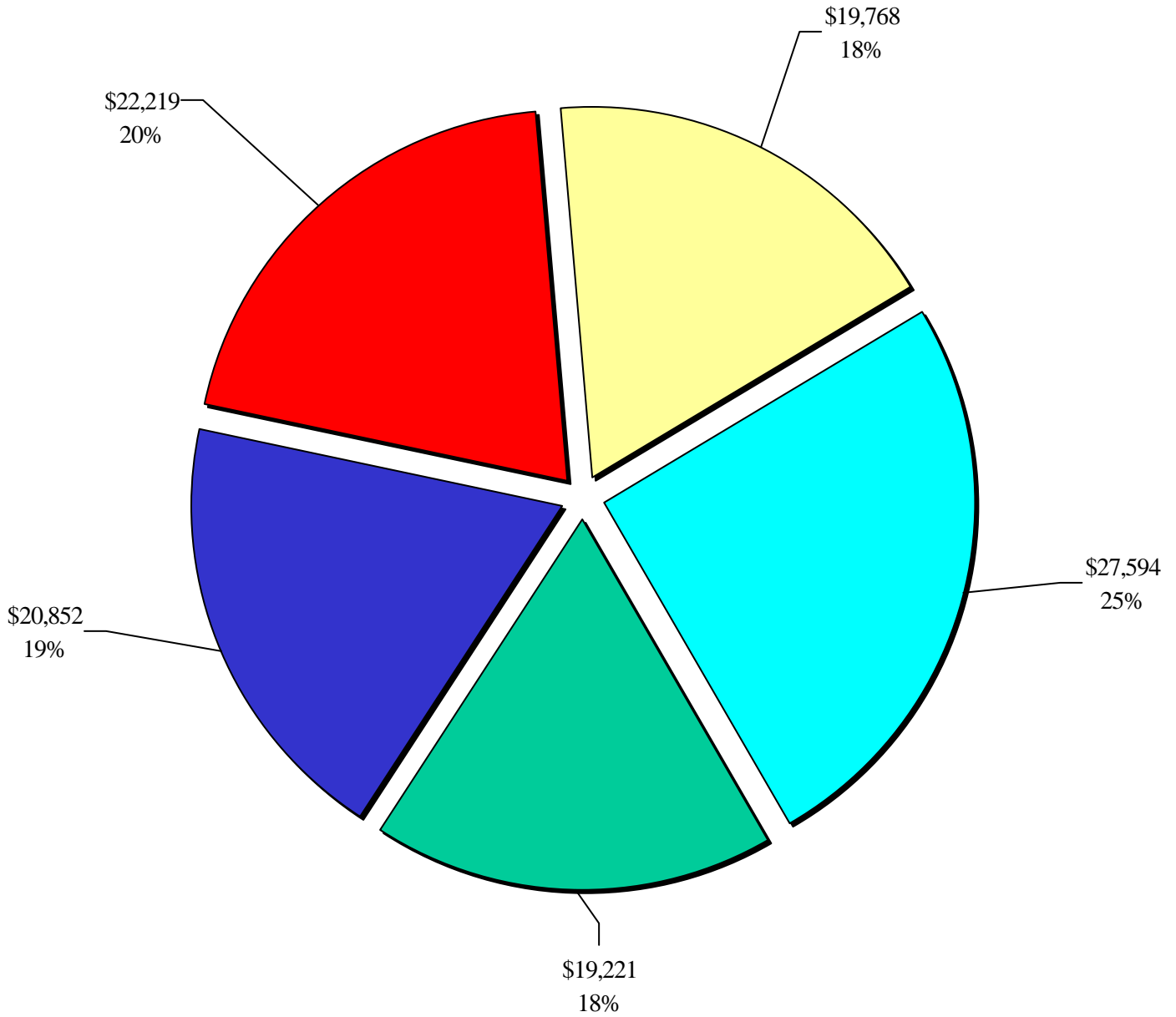
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Total: \$639,254

O&M BUDGET BY DISTRICT

(\$000)



Total: \$109,654

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368925 **ENROLLMENT** 487
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LOCATIONS OF DoDEA SCHOOLS EUROPE

ICELAND



NETHERLANDS ■ BELGIUM



ENGLAND



GERMANY



PORTUGAL ■ SPAIN



ITALY



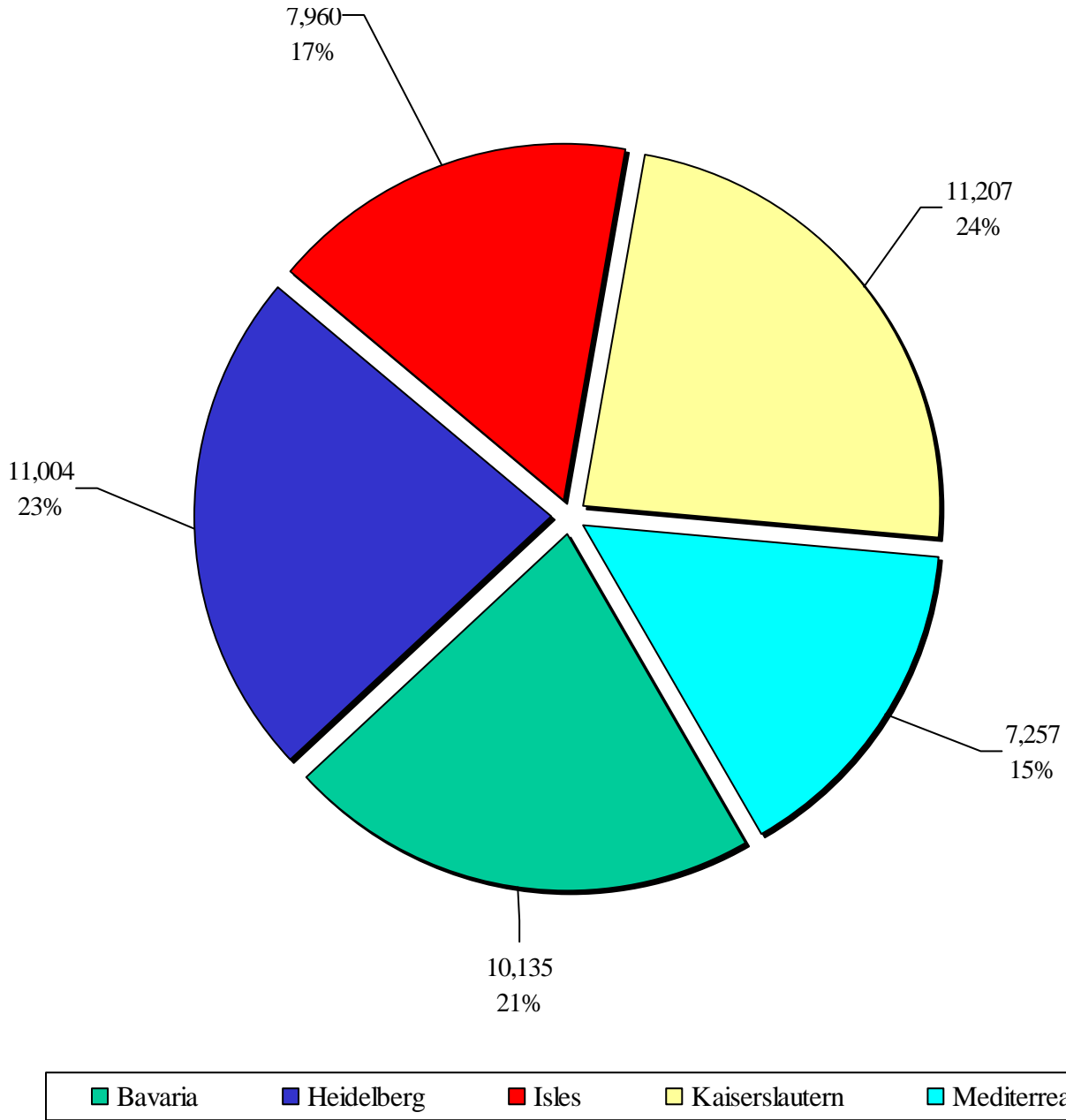
GREECE ■ TURKEY



BAHRAIN



ENROLLMENT BY DISTRICT



Total: 47,563

Note: Enrollment data as of September 30, 2003. Pre-K includes Sure Start programs.

BAVARIA DISTRICT

Elementary Schools

Ansbach ES (K-6, 279 students)
Bad Kissingen ES (SS*-5, 118 students)
Bamberg ES (SS-6, 692 students)
Boeblingen ES (K-6, 247 students)
Grafenwoehr ES (K-6, 345 students)
Hohenfels ES (SS-6, 498 students)
Illesheim ES (SS-6, 259 students)
Kitzingen ES (SS-5, 643 students)
Patch ES (K-6, 455 students)
Rainbow ES (SS-6, 285 students)
Robinson Barracks ES (K-6, 271 students)
Schweinfurt ES (SS-5, 725 students)
Vilseck ES (SS-6, 740 students)
Wuerzburg ES (SS-4, 726 students)

Elementary/Middle School

Garmisch ES/MS (K-8, 138 students)

Middle Schools

Schweinfurt MS (Gr 6-8, 244 students)
Wuerzburg MS (Gr 5-8, 675 students)

High Schools

Ansbach HS (Gr 7-12, 295 students)
Bamberg HS (Gr 7-12, 308 students)
Hohenfels HS (Gr 7-12, 276 students)
Patch HS (Gr 7-12, 621 students)
Vilseck HS (Gr 7-12, 538 students)
Wuerzburg HS (Gr 9-12, 607 students)

Unit School

Bad Aibling ES/HS (K-12, 150 students)

* SS: Sure Start Program

HEIDELBERG DISTRICT

Elementary Schools

Argonner ES (SS*-5, 487 students)
Aukamm ES (K-5, 243 students)
Babenhausen ES (K-5, 186 students)
Bad Nauheim ES (K-6, 152 students)
Butzbach ES (SS-6, 345 students)
Darmstadt ES (SS-5, 442 students)
Dexheim ES (K-6, 84 students)
Gelnhausen ES (SS-5, 240 students)
Giessen ES (SS-6, 322 students)
Hainerberg ES (SS-5, 825 students)
Mannheim ES (SS-5, 1,073 students)
Mark Twain ES (1-5, 240 students)
Patrick Henry ES (SS-5, 1,067 students)
Sportfield ES (SS-5, 324 students)

Elementary/Middle Schools

Halvorsen/Tunner ES/MS (K-8, 333 students)

Middle Schools

Darmstadt MS (Gr 6-8, 169 students)
Hanau MS (Gr 6-8, 419 students)
Heidelberg MS (Gr 6-8, 670 students)
Mannheim MS (Gr 6-8, 409 students)
Wiesbaden MS (Gr 6-8, 484 students)

High Schools

Giessen HS (Gr 7-12, 331 students)
Hanau HS (Gr 9-12, 336 students)
Heidelberg HS (Gr 9-12, 755 students)
Mannheim HS (Gr 9-12, 360 students)
Wiesbaden HS (Gr 9-12, 708 students)

*SS: Sure Start Program

ISLES DISTRICT

Elementary Schools

Alconbury ES (SS*-6, 286 students)

Croughton ES (SS-6, 126 students)

Feltwell ES (SS-5, 376 students)

Iceland ES (SS-6, 544 students)

Lajes ES (SS-6, 328 students)

Lakenheath ES (SS-3, 828 students)

SHAPE ES (K-6, 633 students)

West Ruislip ES (K-6, 184 students)

Intermediate School

Liberty Intermediate (Gr 4-5, 426 students)

Middle School

Lakenheath MS (Gr 6-8, 703 students)

High Schools

Alconbury HS (Gr 7-12, 214 students)

Iceland HS (Gr 7-12, 216 students)

Lajes HS (Gr 7-12, 150 students)

Lakenheath HS (Gr 9-12, 665 students)

London Central HS (Gr 7-12, 364 students)

SHAPE HS (Gr 7-12, 580 students)

Unit Schools

Bahrain ES/HS (SS-12, 737 students)

Brussels ES/HS (K-12, 310 students)

Menwith Hill ES/HS (K-12, 290 students)

*SS: Sure Start Program

KAISERSLAUTERN DISTRICT

Elementary Schools

AFNORTH ES (Pre K-6, 348 students)
Bitburg ES (SS*-4, 404 students)
Geilenkirchen ES (K-6, 225 students)
Kaiserslautern ES (K-5, 641 students)
Kleine Brogel ES (K-6, 33 students)
Neubruecke ES (K-6, 193 students)
Ramstein ES (SS-2, 822 students)
Sembach ES (SS-3, 331 students)
Smith ES (SS-6, 516 students)
Spangdahlem ES (SS-4, 472 students)
Vogelweh ES (SS-5, 339 students)
Volkel ES (K-6, 56 students)
Wetzel ES (SS-6, 490 students)

Intermediate School

Ramstein Intermediate (Gr 3-5, 835 students)

Elementary/Middle School

Landstuhl ES/MS (K-8, 863 students)

Middle Schools

Bitburg MS (Gr 5-8, 264 students)
Kaiserslautern MS (Gr 6-8, 384 students)
Ramstein MS (Gr 6-8, 768 students)
Sembach MS (Gr 4-8, 336 students)
Spangdahlem MS (Gr 5-8, 264 students)

High Schools

AFNORTH HS (Gr 7-12, 309 students)
Baumholder HS (Gr 7-12, 441 students)
Bitburg HS (Gr 9-12, 347 students)
Kaiserslautern HS (Gr 9-12, 558 students)
Ramstein HS (Gr 9-12, 968 students)

*SS: Sure Start Program

MEDITERRANEAN DISTRICT

Elementary Schools

Aviano ES (SS*-6, 759 students)

Incirlik ES (SS-6, 347 students)

Naples ES (SS-6, 965 students)

Rota ES (SS-6, 585 students)

Sigonella ES (SS-5, 647 students)

Vicenza ES (SS-6, 597 students)

Elementary/Middle Schools

Gaeta ES/MS (K-8, 193 students)

La Maddalena ES/MS (K-8, 261 students)

Sevilla ES/MS (K-8, 50 students)

Verona ES/MS (K-8, 56 students)

Middle School

Aviano MS (Gr 6-8, 289 students)

Middle/High School

Sigonella MS/HS (Gr 6-12, 458 students)

High Schools

Aviano HS (Gr 9-12, 263 students)

Incirlik HS (Gr 7-12, 192 students)

Naples HS (Gr 7-12, 561 students)

Rota HS (Gr 7-12, 327 students)

Vicenza HS (Gr 7-12, 294 students)

Unit Schools

Ankara ES/HS (K-12, 252 students)

Livorno ES/HS (K-12, 161 students)

*SS: Sure Start Program

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42158 **CUBA** 63694567122329
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369845125709812549635378698



DoDDS CUBA

	<u>FY 2004</u> (\$000)
DoDDS Cuba	
Travel	41
Student Transportation	127
Utilities, Rents and Communication	122
Printing	40
T-1 Lines	32
Technology Initiatives	63
Contracts	857
Restoration and Modernization	132
Sustainment	357
Supplies	212
Equipment	<u>33</u>
Total DoDDS Cuba	2,016

Enrollment 374

Unit School

W.T. Sampson ES/HS (SS*-12; 374 students)

Full Time Equivalent (FTEs) 51

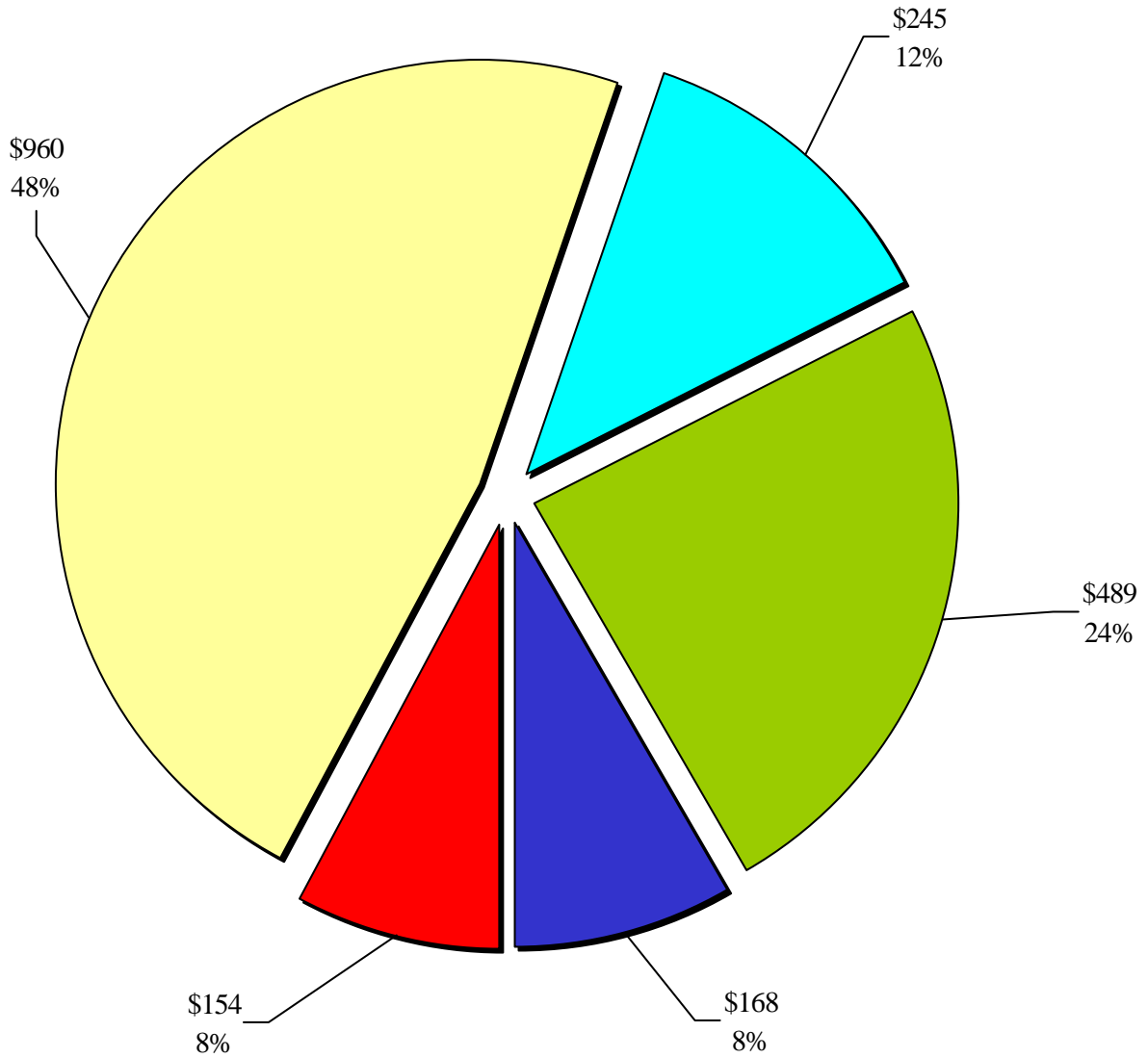
Notes: Payroll and PCS costs are centrally managed at Headquarters DoDEA. Excludes Headquarters-managed programs, e.g., travel, security, anti-terrorism, etc. Enrollment data as of September 30, 2003.

*SS: Sure Start Program

O&M BUDGET

By Object Class

(\$000)



Total: \$2,016

Note: Excludes payroll.

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368925 **DIRECTOR** 4875469
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369845125709812549635378698



DIRECTOR, DoDDS PACIFIC

	<u>FY 2004</u>
	(\$000)
Office of the Director	
PBAC Initiatives	1,200
Area Office Operations	700
Galena IDEA	5,000
Education Division Operations	517
Personnel Division Operations	200
Fiscal Operations	
Operations	500
Civilian (U.S.) Pay	203,640
Local National (LN) Pay	800
Non-DoDDS Schools Tuition	6,200
Staff Assistance Visits	60
Logistics Operations	
Hazardous Material Abatement	771
Logistics Support/Facility Lease	215
Sustainment	10,042
Restoration and Modernization	2,403
Warehouse Operations	175
Information Technology Operations	
Operations	1,400
Technology Initiatives	4,799
ADP Hardware/Software Maintenance	110
ITSS Contract and Operations	2,700
Communication Network T-1 Lines	1,700

DIRECTOR, D_oDDS PACIFIC

FY 2004
(\$000)

Procurement Operations 50

PACTMO Operations

Daily Student Commuting	7,335
Extra/Co-Curricular Transportation	2,080
Special Education Transportation	410
Other Transportation	250
Operations	<u>1,110</u>

Subtotal Office of the Director 254,367

Pacific Districts

Japan:

Travel	1,046
Student Transportation	795
Transportation of Goods	37
Utilities, Rents and Communication	1,926
Printing	52
Contracts	3,390
Repair and Maintenance	1,155
Supplies	<u>2,229</u>

Total Japan Funding 10,630

Korea:

Travel	700
Utilities, Rents and Communication	449
Printing	162
Contracts	352
Repair and Maintenance	880
Supplies	778
Equipment	<u>39</u>

Total Korea Funding 3,360

DIRECTOR, DoDDS PACIFIC

FY 2004
(\$000)

Pacific Districts (Continued)

Okinawa:

Travel	650
Transportation of Goods	90
Utilities, Rents and Communication	1,180
Printing	70
Contracts	2,570
Repair and Maintenance	1,910
Supplies	1,500
Equipment	<u>550</u>
Total Okinawa Funding	8,520

Subtotal Pacific Districts **22,510**

Total Director, DoDDS Pacific **276,877**

Enrollment: 23,047

Full Time Equivalent (FTEs):

Office of the Director, DoDDS Pacific	169
Pacific Districts:	
Japan	1,250
Korea	455
Okinawa	<u>968</u>
Total FTEs	2,842

Memo:

Above School Level*	169	(6%)
School-Based	2,673	(94%)

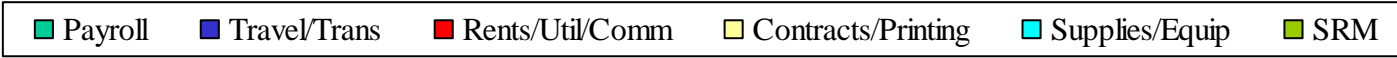
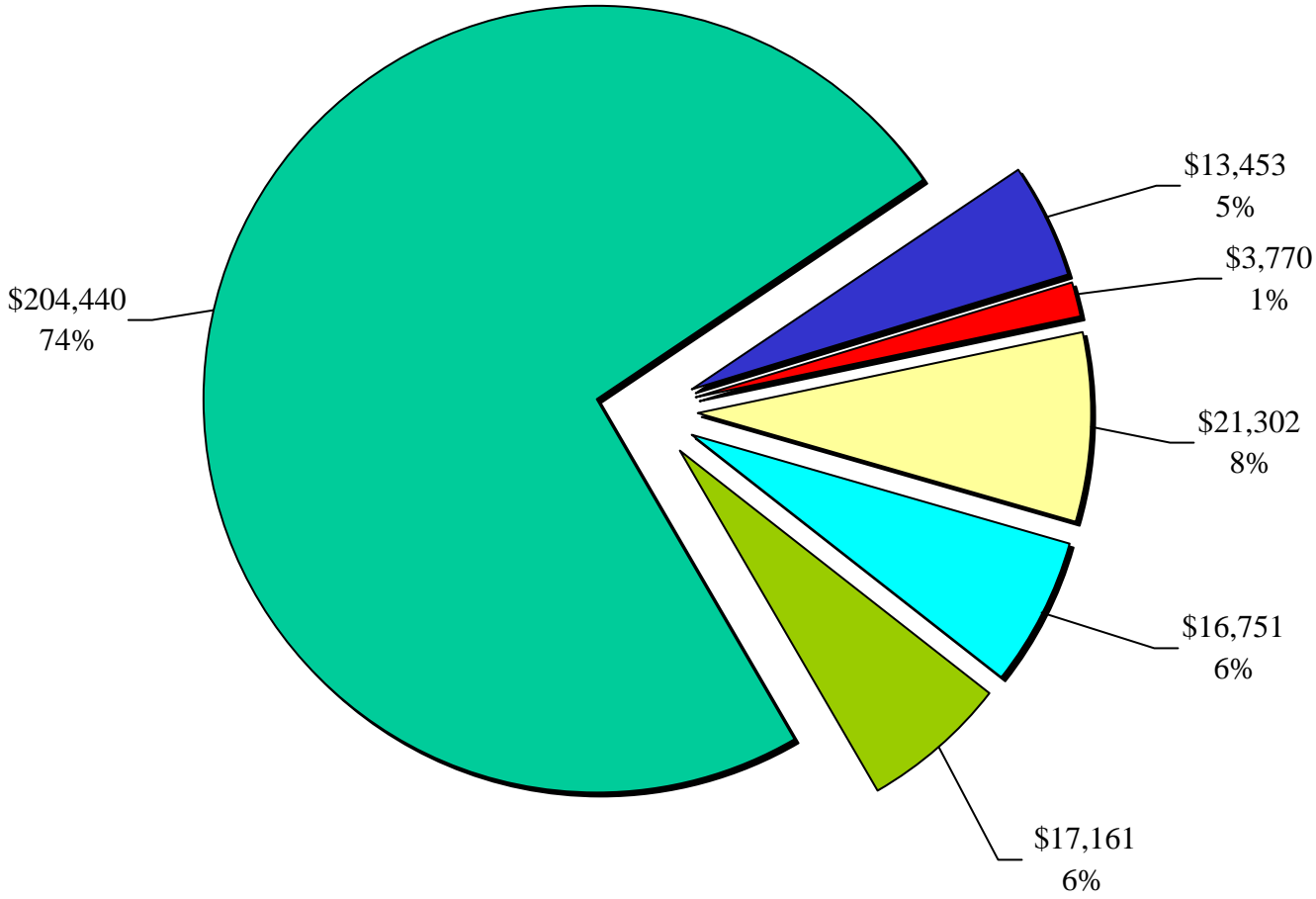
*Above School Level comprised of Area Director and District Office Staffs

Notes: PCS costs are centrally managed at Headquarters DoDEA. Excludes: Headquarters-managed programs, e.g., travel, textbook implementation, full-day kindergarten, etc. Enrollment data as of September 30, 2003.

O&M BUDGET

By Object Class

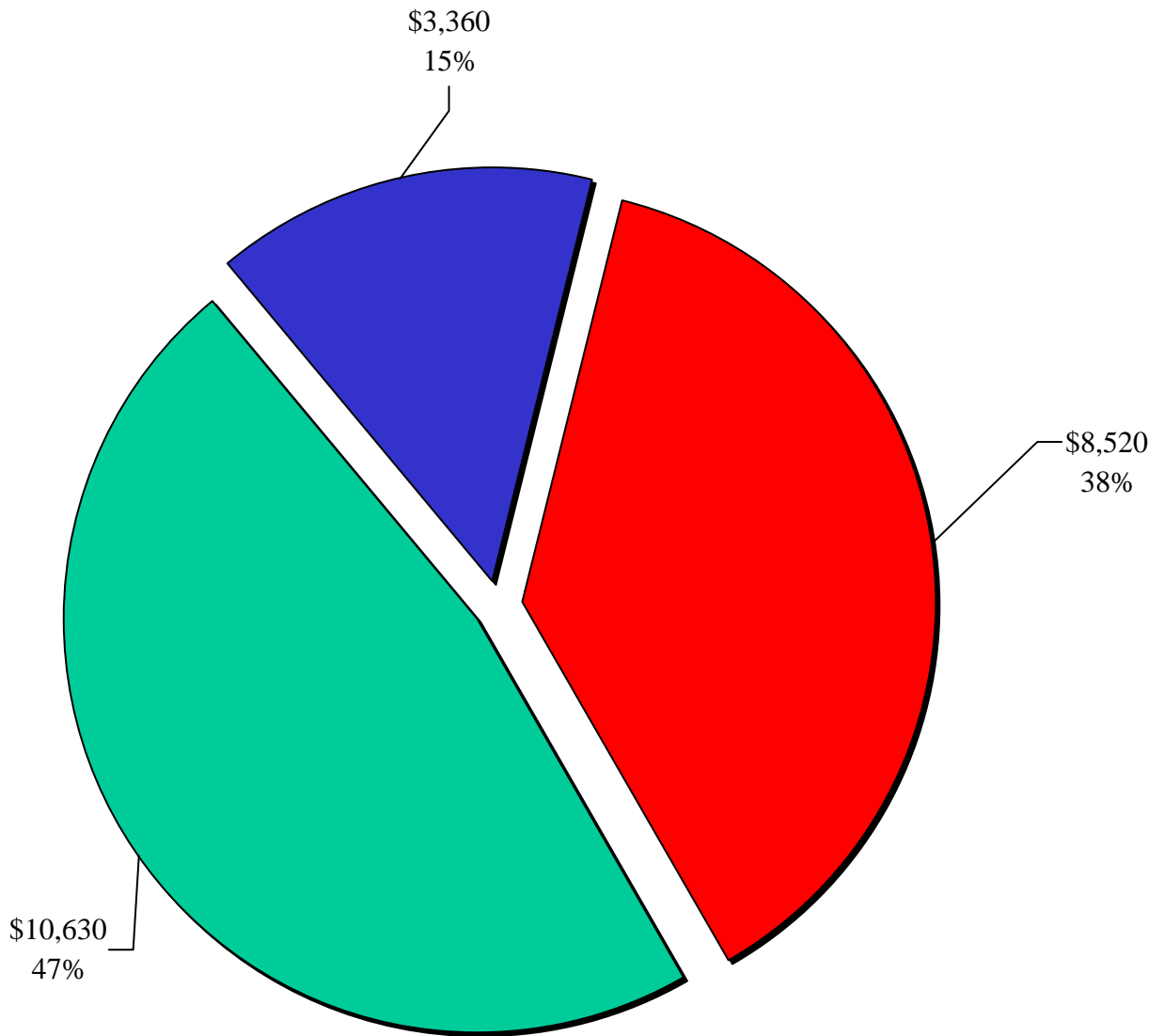
(\$000)



Total: \$276,877

O&M BUDGET BY DISTRICT

(\$000)



Total: \$22,510

Notes: Excludes Director-managed programs, e.g., payroll, antiterrorism/force protection, information technology, etc.

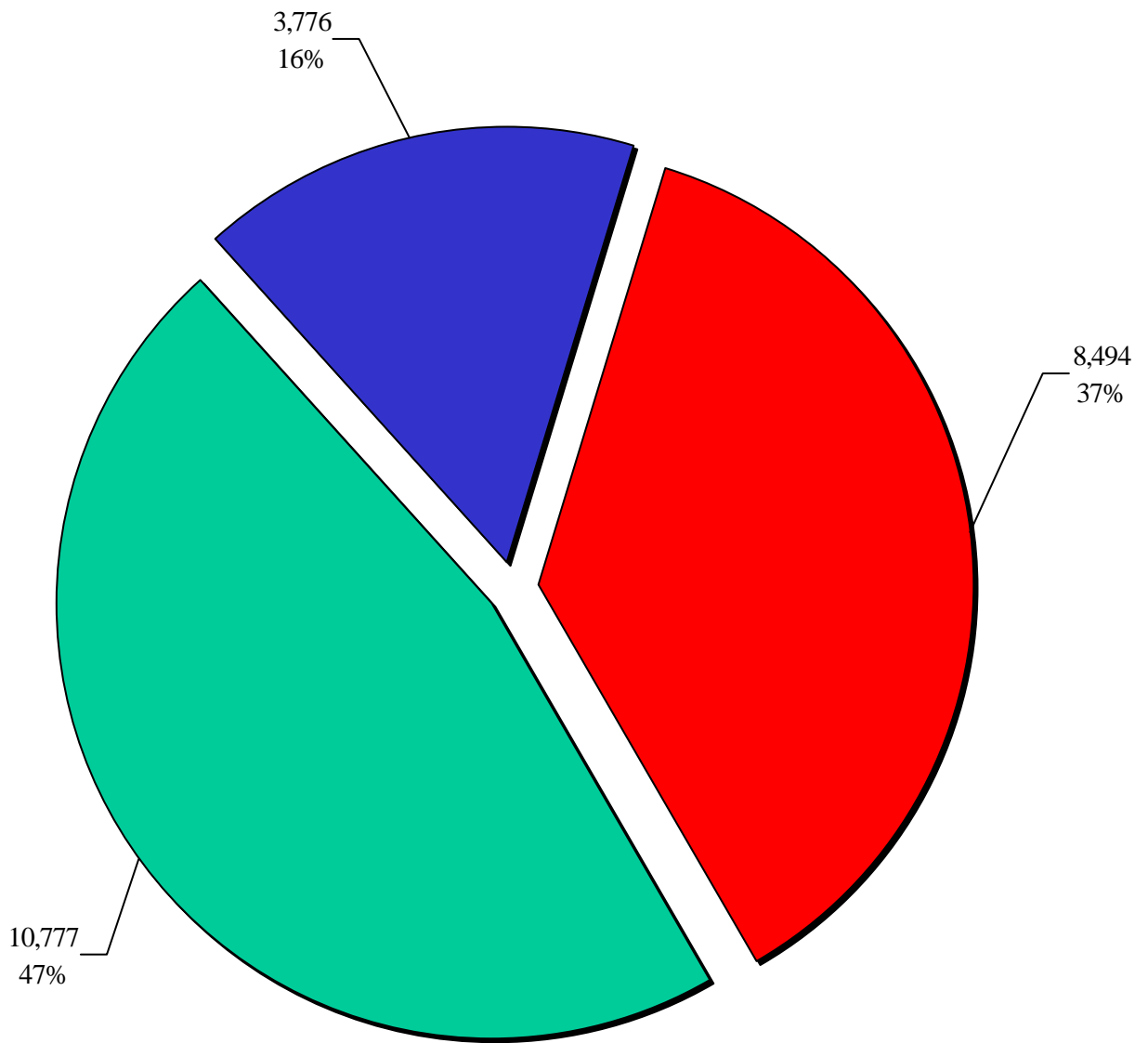
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368925 **ENROLLMENT** 4875
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LOCATIONS OF DoDEA SCHOOLS PACIFIC



ENROLLMENT BY DISTRICT



Total: 23,047

Note: Enrollment data as of September 30, 2003.

JAPAN DISTRICT

Elementary Schools

Arnn ES (Pre-K-6, 494 students)
Byrd ES (Pre-K-5, 142 students)
Cummings ES (SS*-6, 406 students)
Darby ES (SS-6, 356 students)
Ikego ES (K-3, 462 students)
Lanham ES (SS-6, 703 students)
Perry ES (SS-6, 509 students)
Sasebo ES (SS-6, 271 students)
Sollars ES (SS-6, 892 students)
Sullivans ES (SS-5, 1,316 students)
Yokota East ES (K-5, 720 students)
Yokota West ES (SS-5, 442 students)

Middle Schools

Yokosuka MS (Gr 6-8, 717 students)
Yokota MS (Gr 6-8, 448 students)

High Schools

Edgren HS (Gr 7-12, 572 students)
King HS (Gr 7-12, 341 students)
Kinnick HS (Gr 9-12, 601 students)
Perry HS (Gr 7-12, 252 students)
Yokota HS (Gr 9-12, 409 students)
Zama HS (Gr 7-12, 724 students)

*SS: Sure Start Program

KOREA DISTRICT

Elementary Schools

Camp Humphreys American ES (K-6, 92 students)

Joy ES (K-6, 28 students)

Osan ES (SS*-6, 351 students)

Seoul ES (SS-5, 1,089 students)

Middle School

Seoul MS (Gr 6-8, 556 students)

High Schools

Osan HS (Gr 7-12, 286 students)

Seoul HS (Gr 9-12, 654 students)

Unit Schools

Pusan ES/HS (Pre-K-12, 181 students)

Taegu ES/HS (SS-12, 539 students)

*SS: Sure Start Program

OKINAWA DISTRICT

Elementary Schools

Bechtel ES (SS*-6, 923 students)

Earhart ES (Gr 4-6, 403 students)

Hope ES (SS-3, 727 students)

Kadena ES (SS-6, 1,015 students)

Killin ES (SS-6, 677 students)

Kinser ES (SS-6, 607 students)

Stearley Heights ES (K-6, 555 students)

Zukeran ES (SS-6, 763 students)

Middle Schools

Kadena MS (Gr 7-8, 651 students)

Lester MS (Gr 7-8, 564 students)

High Schools

Kadena HS (Gr 9-12, 950 students)

Kubasaki HS (Gr 9-12, 659 students)

*SS: Sure Start Program

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DIRECTOR, DDESS

FY 2004

(\$000)

Office of the Director

Area Service Center 167

Centrally Managed

Pay 5,700

Workmen's Compensation 869

Defense Finance and Accounting Service (DFAS) 1,101

Special Arrangements 19,707

Permanent Change of Station 550

Sustainment 9,370

Restoration and Modernization 192

Hazardous Material Abatement 1,005

Technology Initiatives 5,161

T-1 Lines 1,204

Non-DoD Schools Tuition (Americas) 3,316

Records Management 53

Subtotal Office of the Director 48,395

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts:

Georgia/Alabama District

Fort Benning Schools

Pay	27,311
Student Transportation	961
Utilities, Rents and Communication	274
Printing	92
Supplies	437
Equipment	<u>146</u>
Subtotal Fort Benning Schools Funding	29,221

Robins School:

Pay	4,381
Student Transportation	171
Utilities, Rents and Communication	82
Printing	5
Supplies	68
Equipment	<u>22</u>
Subtotal Robins Schools Funding	4,729

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts (Continued)

Fort Rucker Schools:

Pay	7,016
Student Transportation	200
Utilities, Rents and Communication	112
Printing	36
Supplies	143
Equipment	<u>48</u>

Subtotal Fort Rucker Schools Funding **7,555**

Maxwell School

Pay	3,945
Student Transportation	96
Utilities, Rents and Communication	119
Supplies	79
Equipment	<u>26</u>

Subtotal Maxwell School Funding **4,265**

Total Georgia/Alabama District **45,770**

DIRECTOR, DDESS

FY 2004
(\$000)

DDESS Districts (Continued):

Guam District:

Pay	19,802
Travel	900
Student Transportation	928
Utilities, Rents and Communication	1,609
Printing	57
Sustainment	261
Supplies	384
Equipment	<u>112</u>
Total Guam District Funding	24,053

Kentucky District*

Kentucky District Office

Pay	1,020
Supplies	<u>10</u>
Subtotal Kentucky District Office Funding	1,030

***Includes Community Superintendent's Offices**

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts (Continued):

Fort Campbell Schools

Pay	36,241
Student Transportation	1,668
Utilities, Rents and Communication	697
Printing	151
Sustainment	32
Supplies	632
Equipment	<u>210</u>

Subtotal Fort Campbell Schools Funding **39,631**

Fort Knox Schools

Pay	28,521
Student Transportation	778
Utilities, Rents and Communication	739
Printing	15
Sustainment	3
Supplies	425
Equipment	<u>142</u>

Subtotal Fort Knox Schools Funding **30,623**

Total Kentucky District **71,284**

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts (Continued):

North Carolina District*

North Carolina District Office:

Pay	1,020
Supplies	<u>10</u>

Subtotal North Carolina District Funding **1,030**

Camp LeJeune Schools:

Pay	30,107
Student Transportation	319
Utilities, Rents and Communication	760
Printing	116
Sustainment	41
Supplies	496
Equipment	<u>166</u>

Subtotal Camp LeJeune Schools Funding **32,005**

***Includes Community Superintendent's Office**

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts (Continued):

Fort Bragg Schools*:

Pay	34,535
Student Transportation	1,698
Utilities, Rents and Communication	1,701
Printing	441
Sustainment	25
Supplies	671
Equipment	<u>224</u>
Subtotal Fort Bragg Schools Funding	39,295

Total North Carolina District

72,330

Puerto Rico District

Puerto Rico Schools:

Pay	33,675
Student Transportation	1,035
Utilities, Rents and Communication	2,235
Printing	70
Contracts	12,000
Sustainment	765
Supplies	491
Equipment	<u>163</u>
Total Puerto Rico Schools Funding	50,434

***Includes Community Superintendent's Offices**

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts (Continued)

South Carolina/Fort Stewart District

Fort Jackson Schools:

Pay	9,382
Utilities, Rents and Communication	91
Sustainment	5
Supplies	115
Equipment	<u>38</u>

Subtotal Fort Jackson Schools Funding **9,631**

Laurel Bay Schools:

Pay	8,690
Student Transportation	461
Utilities, Rents and Communication	226
Supplies	158
Equipment	<u>52</u>

Subtotal Laurel Bay Schools Funding **9,587**

Fort Stewart Schools:

Pay	11,375
Student Transportation	225
Utilities, Rents and Communication	99
Supplies	223
Equipment	<u>75</u>

Subtotal Fort Stewart Schools Funding **11,997**

Total South Carolina/Fort Stewart District **31,215**

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts (Continued):

Virginia/New York District

Quantico Schools:

Pay	15,877
Student Transportation	459
Utilities, Rents and Communication	240
Printing	119
Sustainment	45
Supplies	122
Equipment	<u>40</u>
Subtotal Quantico Schools Funding	16,902

Dahlgren Schools:

Pay	2,547
Utilities, Rents and Communication	54
Printing	13
Sustainment	26
Supplies	28
Equipment	<u>9</u>
Subtotal Dahlgren Schools Funding	2,677

DIRECTOR, DDESS

FY 2004

(\$000)

DDESS Districts (Continued):

West Point Schools:

Pay	7,927
Student Transportation	855
Utilities, Rents and Communication	151
Printing	24
Sustainment	86
Supplies	118
Equipment	<u>39</u>
Subtotal West Point Schools Funding	9,200
Total Virginia/New York District	28,779
Subtotal DDESS Districts	323,865
Total Director, DDESS	372,260

DIRECTOR, DDESS

Enrollment: 30,586

Full Time Equivalent (FTEs):

Office of the Director, DDESS	225
DDESS Districts:	
Georgia/Alabama Districts	645
Puerto Rico District	606
Camp Lejeune Community	457
Fort Bragg Community	552
Fort Campbell Community	556
Fort Knox Community	401
South Carolina/Fort Stewart School System	424
Guam District	294
Virginia/New York	314
Kentucky-DSO	12
North Carolina-DSO	<u>12</u>
Total FTEs	4,498

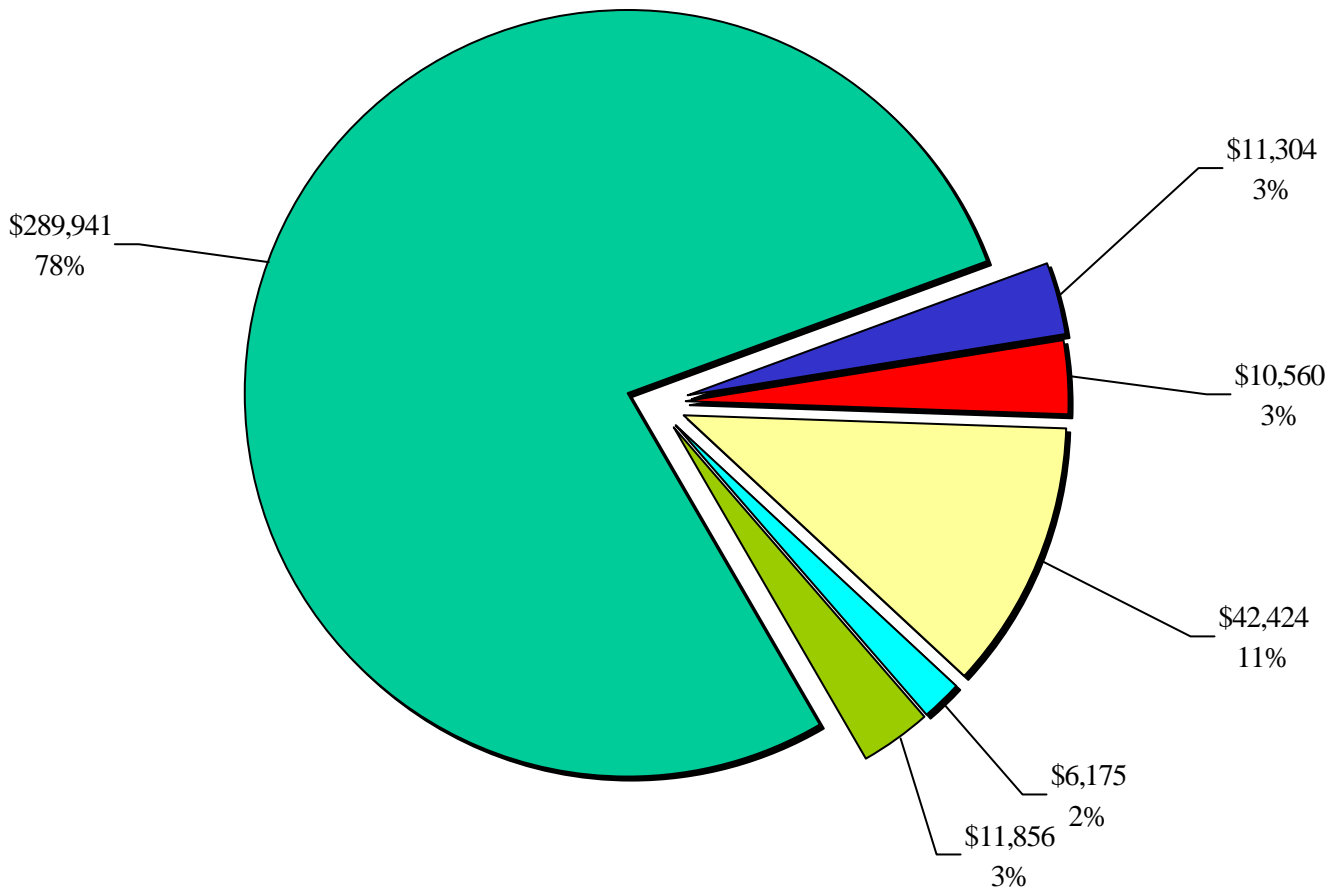
Memo:

Above School Level*	304	(7%)
School-Based	4,194	(93%)

*Above School Level comprised of Area Director and District Office Staffs

O&M BUDGET

By Object Class
(\$000)

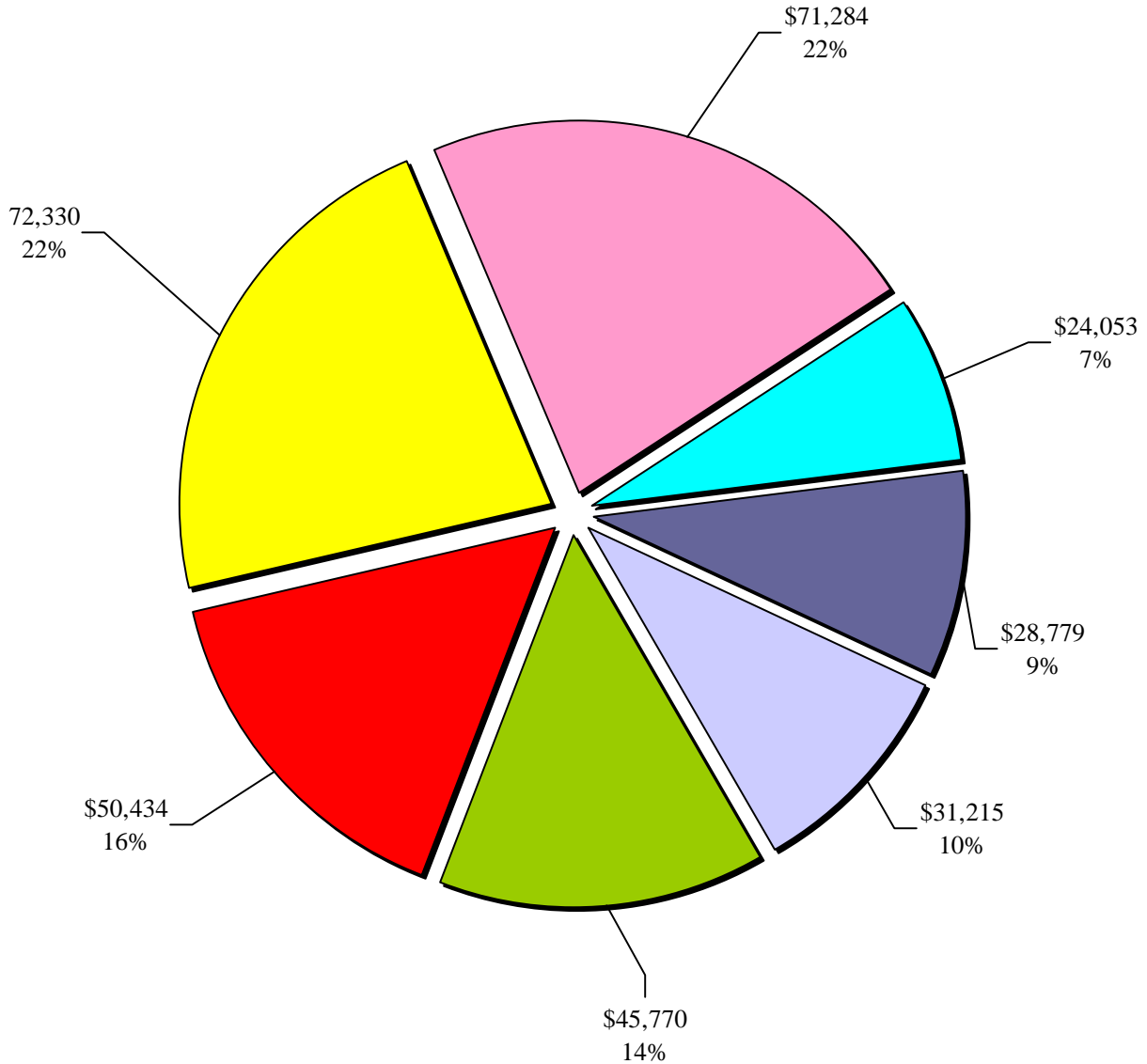


Payroll Travel/Trans Rents/Util/Comm Contracts/Printing Supplies/Equip SRM

Total: \$372,260

O&M BUDGET BY DISTRICT

(\$000)



■ Georgia/Alabama	■ Puerto Rico	■ North Carolina
■ Kentucky	■ Guam	■ Virginia/New York
■ South Carolina/Fort Stewart		

Total: \$323,865

Notes: District budgets include payroll. Excludes Director –managed programs, e.g., safety and security, information technology, etc.

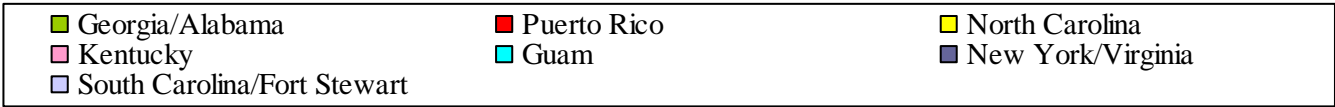
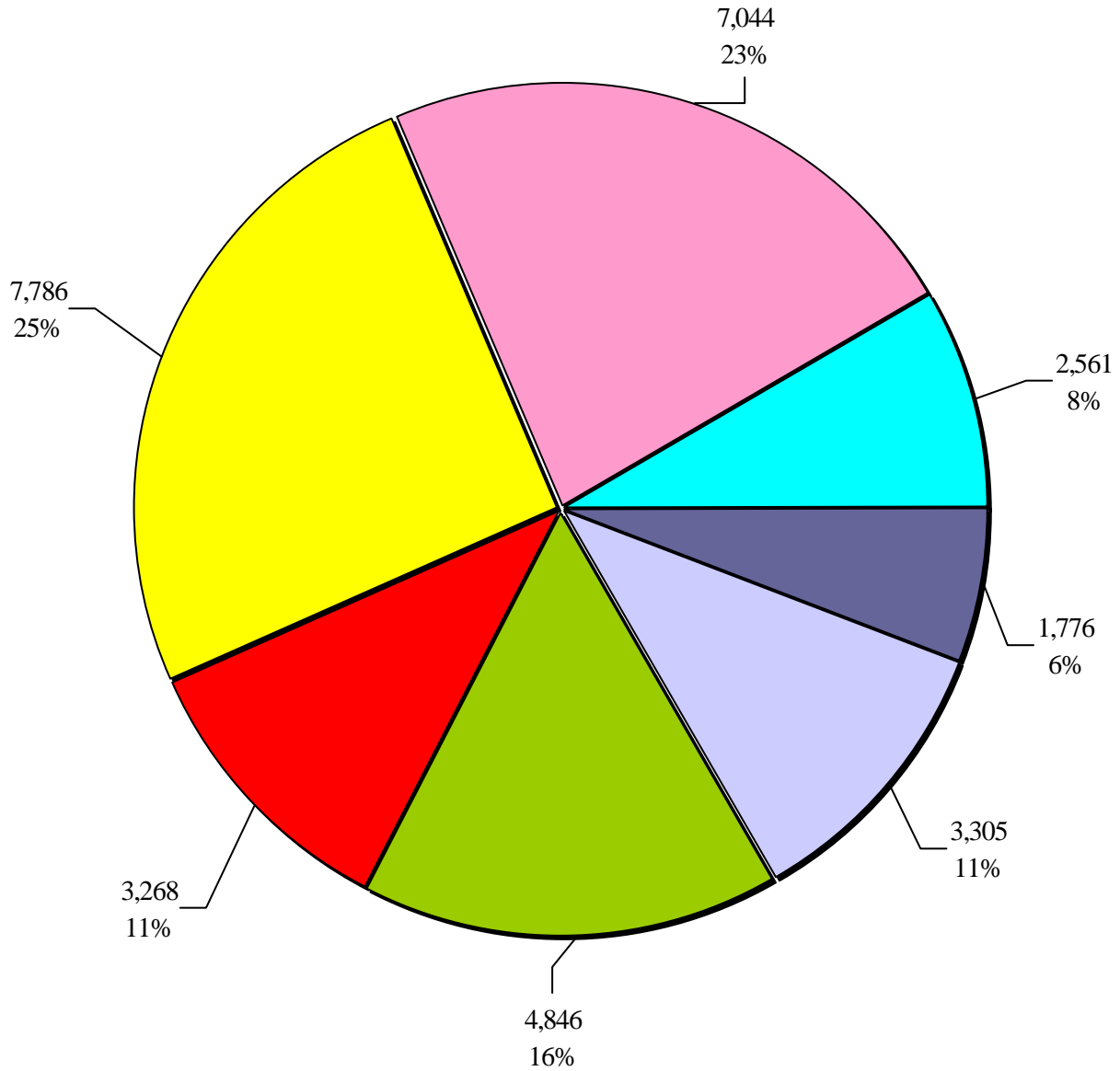
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123568545 **DDESS** 54653354
42158 **BY DISTRICT** 636945
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63598652478512346784568998
368925 **ENROLLMENT** 487
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369758189756647956981426237
369845125709812549635378698



LOCATIONS OF DoDEA SCHOOLS AMERICAS



ENROLLMENT BY DISTRICT



Total: 30,586

Note: Enrollment data as of September 30, 2003.

GEORGIA/ALABAMA DISTRICT

Fort Rucker:

Primary School

Fort Rucker PS (Pre-K-2, 483 students)

Elementary School

Fort Rucker ES (Gr 2-6, 474 students)

Fort Benning:

Elementary Schools

Dexter ES (Pre-K-5, 292 students)

Loyd ES (Pre-K-5, 376 students)

McBride ES (Pre-K-3, 317 students)

Stowers ES (Pre-K-5, 567 students)

White ES (Pre-K-5, 312 students)

Wilson ES (Pre-K-5, 418 students)

Middle School

Faith MS (Gr 6-8, 635 students)

Maxwell AFB:

Maxwell AFB ES (Pre-K-6, 524 students)

Robins AFB:

Robins ES (Pre-K-6, 448)

GUAM DISTRICT



Elementary School

Andersen ES (Pre-K-5, 952 students)

Elementary/Middle School

McCool ES/MS (Pre-K-8, 811 students)

Middle School

Andersen MS (Gr 6-8, 344 students)

High School

Guam HS (Gr 9-12, 454 students)

KENTUCKY DISTRICT

Fort Campbell:

Elementary Schools

Barkley ES (Pre-K-5, 577 students)

Jackson ES (Pre-K-5, 617 students)

Lincoln ES (Pre-K-5, 604 students)

Lucas ES (Pre-K-5, 547 students)

Marshall ES (Pre-K-5, 539 students)

Middle Schools

Mahaffey MS (Gr 6-8, 415 students)

Wassom MS (Gr 6-8, 341 students)

High School

Fort Campbell HS (Gr 9-12, 568 students)

Fort Knox:

Elementary Schools

Kingsolver ES (Pre-K-3, 228 students)

Mudge ES (Pre-K-3, 260 students)

Pierce ES (Pre-K-3, 311 students)

Van Voorhis ES (Pre-K-3, 492 students)

Intermediate Schools

MacDonald IS (Gr 4-6, 290 students)

Walker IS (Gr 4-6, 363 students)

Middle School

Scott MS (Gr 7-8, 395 students)

High School

Fort Knox HS (Gr 9-12, 497 students)

NORTH CAROLINA DISTRICT

Camp Lejeune:

Primary School

Tarawa Terrace I PS (Pre-K-1, 306 students)

Elementary Schools

Berkeley Manor ES (Pre-K-5, 484 students)

Delalio ES (Pre-K-5, 323 students)

Russell ES (Pre-K-5, 311 students)

Stone Street ES (Pre-K-5, 411 students)

Tarawa Terrace II ES (K-5, 429 students)

Middle School

Brewster MS (Gr 6-8, 575 students)

High School

Lejeune HS (Gr 9-12, 473 students)

Fort Bragg:

Elementary Schools

Bowley ES (Pre-K-4, 470 students)

Butner ES (Pre-K-4, 532 students)

Devers ES (Pre-K-4, 568 students)

Holbrook ES (Pre-K-4, 360 students)

McNair ES (Pre-K-4, 419 students)

Murray ES (Pre-K-4, 497 students)

Pope ES (Pre-K-4, 303 students)

Middle School

Irwin MS (Gr 5-6, 740 students)

Junior High School

Albritton JHS (Gr 7-9, 585 students)

PUERTO RICO DISTRICT

Elementary Schools

Antilles ES (Pre-K-2, 522 students)

Roosevelt Roads ES (Pre-K-5, 503 students)

Intermediate School

Antilles IS (Gr 3-5, 442 students)

Middle School

Antilles MS (Gr 6-8, 443 students)

Middle/High School

Roosevelt Roads M/HS (Gr 6-12, 373 students)

High School

Antilles HS (Gr 9-12, 558 students)

Unit School

Ramey ES/HS (PreK-12, 427 students)

SOUTH CAROLINA/FORT STEWART DISTRICT

Laurel Bay:

Primary School

Laurel Bay PS (Pre-K-2, 645 students)

Intermediate School

Laurel Bay IS (Gr 3-6, 404 students)

Fort Jackson:

Elementary Schools

Hood Street ES (Gr 2-3, 207 students)

Pierce Terrace ES (Pre-K-1, 219 students)

Pinckney ES (Pre-K and Gr 4-6, 340 students)

Fort Stewart:

Elementary Schools

Brittin ES (K-6, 573 students)

Diamond ES (Pre-K-6, 917 students)

VIRGINIA/NEW YORK DISTRICT

Virginia:

Quantico:

Elementary Schools

Ashurst ES (K-3, 179 students)

Burrows ES (Gr 4-5, 129 students)

Russell ES (Pre-K-3, 227 students)

Middle/High School

Quantico MS/HS (Gr 6-12, 273 students)

Dahlgren:

Elementary/Middle School

Dahlgren ES/MS (Pre-K-8, 184 students)

New York:

West Point:

Elementary Schools

West Point ES (Pre-K-4, 520 students)

Middle School

West Point MS (Gr 5-8, 264 students)