Program Evaluations

Program evaluations are an important tool in analyzing the effectiveness and efficiency of Interior's programs, and in evaluating whether the programs are meeting their intended objectives. Interior's programs are evaluated through a variety of means, including performance audits, the Program Assessment Rating Tool (PART), financial audits, management control reviews, and external reviews from Congress, the Office of Management and Budget (OMB), the Office of the Inspector General (OIG), and other organizations, such as the National Academy of Public Administration (NAPA) and the National Academy of Sciences (NAS). Interior uses self-assessments to verify that performance information and measurement systems are accurate and support the Department's strategic direction and goals. Data collection and reporting processes are further reviewed and improved through the use of customer and internal surveys.

Examples of some of the program evaluations conducted for each Interior bureau during FY 2006 follow in Figure 2-14. (Note - This includes PART assessments conducted during FY 2006 for Budget Year 2008). Figure 2-15 lists all PARTS conducted from 2002 through 2006.

Interior program managers have developed action plans in response to the Administration's recommendations regarding the PARTed programs. These action plans were first implemented early in FY 2003 for programs assessed in FY 2002. Although periodic progress reports have been provided to OMB, Interior program managers and executives are actively tracking progress toward implementing recommendations to improve their programs. Interior is using a webbased management system to track and monitor its progress, and formal progress reviews are conducted quarterly.

PART reviews are available at <u>www.expectmore.</u> gov, and copies of specific program reviews can be obtained by writing the Department of the Interior, Office of Planning and Performance Management, Mail Stop 5258, 1849 C Street, NW, Washington, DC 20240. Please be specific regarding the program review of interest.

Sample Program Evaluations

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
BIA	Natural Resource Programs	Serving Com- munities	The program was assessed for Budget Year 2008 using PART. Once recommendations for programmatic improvement are final, an action plan to implement those improvements will be developed.	Recommendations under development	Arch Wells, Acting Deputy Director Trust Services 202-208-5831; or Jeffrey Loman, Natural Resources Division Chief, 202- 208-7373
BIA	Trust Real Estate Services	Serving Communities	The program was assessed for Budget Year 2008 using PART. Once recommendations for programmatic improvement are final, an action plan to implement those improvements will be developed.	Recommendations under development	Arch Wells, Acting Deputy Director Trust Services 202- 208-5831; or Matt Crain, Assistant Deputy Director for Trust Services, 202-208-6407
BLM	Procurement: Alaska, Califor- nia, National Fire Center, Montana & Oregon	Serving Communities	Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Property and Fleet Management, Alaska, California & Oregon	Serving Communities	Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	General Manage- ment, Utah, Mon- tana & Renewable Resources and Planning Director- ate	Resource Use	Evaluate effectiveness of internal and external communications, management, and leadership. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Invasive and Noxious Weeds Program Alternative Internal Control Review (AICR), California	Resource Protection	Focus on program guidance and management of work accomplishments. Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
BLM	Range Program AICR, Colorado	Resource Use	Focus on the grazing renewal permit process and rangeland health standards. Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Challenge Cost Share Program AICR, Wyoming and Arizona	Resource Use	Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Forestry Steward- ship Contracting Program AICR	Resource Use	Focus on effectiveness of guidance and delegations of authority. Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Helium Program AICR	Resource Use	Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Environmental Cleanup Liabilities Program AICR	Resource Protection	Focus on criteria, decisions to place sites on the list, and documentation of process and rationale. Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
BLM	Land and Water Conservation Fund Program AICR	Resource Protection	Focus on project ranking criteria and process. Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Oil and Gas Sur- face Management Program AICR	Resource Use	Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Land and Realty Program AICR, Eastern States	Resource Use	Evaluate program effectiveness, efficiency, and consistency with legal and regulatory requirements. Ensure prevention of waste, fraud, and abuse.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Radio Program AICR	Resource Protection	Evaluate organization, technology, and budget issues.	Actions are planned in response to each recommendation and will be monitored through completion.	Paul Jeske, Bureau of Land Manage- ment Control Coordinator, 1849 C Street NW, (LS1000) Wash- ington, D.C. 20240 Paul_Jeske@blm. gov
BLM	Improper Pay- ments Risk As- sessment	Serving Communities	To identify and evaluate the potential risks for making improper payments and make corrections where warranted.	Completed assessment; no additional actions required.	Tom Boyd, Bureau of Land Management National Business Center Director; Box 25047 Denver, Co 80225 Tomas_Boyd@ blm.gov
BLM	Resource Management (Including Grazing)	Resource Use	The program was assessed for Budget Year 2008 using PART. Once recommendations for programmatic improvement are final, an action plan to implement those improvements will be developed.	Awaiting OMB's recommendations; anticipated by February 2007.	www.expectmore.

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006 Bureau Title of Program Strategic Plan Purpose of Program Evaluation Actions Taken in For Copy Contact: Evaluated Mission Area Response to Evaluation Once follow-up ac-BLM Resource Protec-Resource To improve program performance by link-Carol Moore, tion Program As-Protection ing performance to budget decisions and tions are identified, Bureau of Land sessment Rating providing a basis for recommendations to an action plan to Management PART Tool (PART) improve performance. The program was complete the need-Coordinator; 1849 C Street NW; (LS assessed for Budget Year 2008. ed improvements 1000) Washingwill be developed. ton, D.C. 20240 Carol_Moore@ blm.gov BOR Dam Safety Resource An annual review of the program was No material Bruce Muller PM and POC 303-445-Program Protection completed in accordance with Directives weaknesses were & Standards FAC 01-06, Annual reportidentified during the 3238 ing for Dam Safety, Security and Related review. Operations. Randy Feuerstein, BOR Sensitive Auto-No material weak-Resource Systems reviews were completed on PM. Pam Hajny, mated Information Protection Reclamation's IT portfolio systems. nesses were identi-Systems fied. Non-material POC. phajny@ weaknesses were do.usbr.gov, 303incorporated into the 445-3009. POA&M BOR CALFED Awaiting OMB's Serving Com-The program was assessed for Budget Year www.expectmore. 2008 using PART. Once recommendations recommendations: munities for programmatic improvement are final, an anticipated by February 2007. action plan to implement those improvements will be developed. BOR Central Valley Serving Com-The program was assessed for Budget Year Awaiting OMB's www.expectmore. Project Restoramunities 2008 using PART. Once recommendations recommendations; for programmatic improvement are final, an tion Fund (CVP) anticipated by Febaction plan to implement those improveruary 2007. ments will be developed BOR Acquisition Man-Management Regional reviews were conducted in FY Review recommen-Liz Harrison, PM. Karla Smiley, POC. agement Excellence 2006. dations require a formal corrective ac-303-445-2450. tion plan from each Region for resolution of the problem areas noted. BOR Personal Property As a result of the re-Liz Harrison, PM. Management Annual Review was conducted. Management Excellence view, offices develop Roger Molinar, corrective action POC. 303-445plans to address all 3133. identified non-material deficiencies.

A risk assessment was conducted. No

or Congress.

programs require reporting to the President

Liz Harrison, PM.

Tom Lab, POC.

303-445-3436.

Reclamation formal-

ly notified DOI that

a risk assessment

was conducted and that no programs met the required criteria.

BOR

Improper Pay-

ments

Management

Excellence

Figure 2-14: Examples of	Program Evaluations C	onducted for the Department of	of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
FWS	Endangered Species	Resource Protection, Resource Use	Review of the FY 2001 - 2004 Endangered Species Section 6 Nontraditional Grant Programs	Review was completed in March 2006. The Branch of State Grants is working with the Division of Federal Aid and the Regions to implement the report's recommendations.	Bryan Arroyo, Acting Assistant Di- rector, Endangered Species, Bryan_Ar- royo@fws.gov, 202-208-4646
FWS	Endangered Species	Resource Protection, Resource Use	FY2006 Annual Assurance Statement on Internal Control	Review was completed by August 1, 2006, resulting in an "unqualified" (no material weakness or non-conformance).	Bryan Arroyo, Acting Assistant Di- rector, Endangered Species, Bryan_Ar- royo@fws.gov, 202-208-4646
FWS	Endangered Species	Resource Protection, Resource Use	FY 2006 Internal Control Review (ICR) Self-Assessment Certification (ECOS)	No material weaknesses were identified from the IT system security assessments that were conducted of the Environmental Conservation Online System (ECOS) and all associated applications.	Bryan Arroyo, Acting Assistant Di- rector, Endangered Species, Bryan_Ar- royo@fws.gov, 202-208-4646
FWS	Endangered Species	Resource Protection, Resource Use	Risk Assessment Required by Public Law 107-300	No significant weaknesses were found regarding payments through the Cooperative Endangered Species Conservation Fund (CESCF) or the use of Endangered Species – Resource Management funds. No additional action required.	Bryan Arroyo, Acting Assistant Di- rector, Endangered Species, Bryan_Ar- royo@fws.gov, 202-208-4646
FWS	Endangered Species: Time & Costs Required to Recover Spe- cies are Largely Unknown	Resource Protection	GAO Report GAO-06-463R April 2006	We have added a column to a table in the Recovery Report to Congress that will include time and cost estimates to recover species. We also are developing guidance that clarifies the need to include these estimates for species recovery.	Bryan Arroyo, Acting Assistant Director, Endangered Spe- cies Bryan_Arroyo@ fws.gov, 202-208-4646

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006						
Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:	
FWS	Fisheries Program	Resource Protection, Recreation, and Management Excellence	Administration's PART	Not yet finalized, Program pleased with preliminary rat- ing/score. Program drafted and remitted its PART Improve- ment Plan, not yet approved by OMB.	Joe Moran Joe_Moran@fws. gov p) 703-358-2250	
FWS	Habitat Conserva- tion (Resource Protec- tion)	Resource Protection	PART	PART Improvement Plan Adopt long-term outcome and annual output goals de- veloped during the PART process. Develop a process for independent pro- gram evaluation. Develop template for performance based budget.	Dave Stout Dave_Stout@fws. gov 703-358-2555 Hannibal Bolton Hannibal_Bolton@ fws.gov 703-358-2027	
FWS	Aquatic Nuisance Species	Resource Protection, Sustain Biological Communities	Administration's PART	Not yet finalized, Program pleased with preliminary rat- ing/score. Program drafted and remitted its PART Improve- ment Plan, not yet approved by OMB	Kari Duncan Kari_Duncan@ fws.gov 703-358-2464	
FWS	Conservation Planning, National Wildlife Refuge System	Resource Protection, Resource Use, Recreation, and Manage- ment Excel- lence	FY 2006 Internal Control Review (ICR)	Review was completed in August 2006. The Division of Conservation Planning and Policy is implementing Planned Corrective Actions to remedy the seven significant weaknesses that were identified. No material weaknesses were identified.	Ross Alliston, Refuge Plan- ning Coordinator, Ross_Alliston@ fws.gov, 703-358-2388	
FWS	NWRS/Region 7 Wildland Fire Man- agement Program Review	Resource Protection	Review of the management, planning, and operational procedures of the Region 7 Wildland Fire Management Program	Review was conducted in May 2006. Region 7 response to the Wildland Fire Management Program Review Draft Report received October 2006. Final Report scheduled for release November 2006.	Brian McManus, Chief, Branch of Fire Management Brian_McManus@ fws.gov 208-387-5583	

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
MMS	Property Management Annual Management Control Assessment	Management Excellence	An internal property compliance review of MMS Headquarters, Herndon, Virginia, was conducted during the AMAR using the current DOI Property Management Review Guidelines to ensure that the requirements of OMB Circular A-123 were being met. Surveys/interviews with program customers, property employees, and property managers were included and addressed as part of the review process. The final assessment also included any requirements issued in PAM's FY 2006 guidance.	As appropriate, corrective action plans were developed, implemented, and tracked for deficiencies identified in the course of the review/ assessment. This review initially identified two control weaknesses and corrective actions. However, because one control weakness was corrected prior to the issuance of this report, only one control weakness, with two corrective actions, was reported as requiring further attention. No material weaknesses were identified.	Rhonda Watkins, Chief, Support Services, MS2000, 381 Elden Street, Herndon, VA, 703- 787-1386
MMS	Acquisition Management Control Assessment	Management Excellence	An internal acquisition compliance review of MMS Headquarters, Herndon, Virginia, was conducted during the AMAR using current acquisition and assistance award regulations and OMB circulars to ensure that the requirements of OMB Circular A-123 were being met. Surveys/interviews with program customers, acquisition personnel, charge cardholders, and their related supervisors were conducted as part of the review. The final assessment also included any requirements issued in PAM's FY 2006 guidance. Also, responses were provided for the Acquisition Targeted Review Requirements regarding use of the Central Contractor Registration.	As appropriate, corrective action plans were developed, implemented, and tracked for deficiencies identified during the AMAR. This review identified 11 control weaknesses and 36 corrective actions. No material weaknesses were identified. Note: A&B performed combined DFRs of (1) Acquisition Internal Control Review and Assessment and (2) Federal Financial Assistance Internal Control Review and Assessment; and submitted a combined report to the Department.	James Shilkett, Chief PAIS Branch, MS2100, 381 Elden Street, Herndon, VA, 703-787-1371

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006 Actions Taken in Bureau Title of Program Strategic Plan Purpose of Program Evaluation For Copy Contact: Evaluated Mission Area Response to Evaluation MMS Erroneous Pay-Management A review of all programs and activities was This review identi-Robin Robinson, ments Excellence made to identify those which may be susfied no control 703-787-1302 ceptible to significant erroneous payments weaknesses or corin accordance with the Improper Payments rective actions. No Information Act of 2002 (PL 107-300). A material weaknessreview of MMS disbursements between es were identified. June 1, 2005, and March 30, 2006, was performed to identify duplicate payments and provide reasonable assurance that no uncollected duplicate payment existed. This review was also designed to determine the effectiveness of the internal controls over the disbursement process and provide reasonable assurance that accounting data was reliable MMS MMS IT Systems Management As required by the Federal Information The MMS Chief Nick Cusimano Excellence Security Management Act, a review was Information Officer Program Manager, done of the security controls on the followcertified that no ma-1201 Elmwood ing five MMS IT Systems: MMS Wide Area terial weaknesses Pkwy, Metarie, LA, Network, Advanced Budget/Accounting exist for the bureau 504-416-2421 Control and Information System, Technical General Support Information Management System, MRM System and Major Support System, and Outer Continental **Applications** Shelf Connect. MMS Negotiated Settle-Resource Use Analyzed the negotiated settlement process This review identi-John Price, Chief, to provide reasonable assurance that fied three control Office of Enforcements the process was functioning effectively, weaknesses and ment, Denver, CO, efficiently, and as designed. The team: (1) corrective ac-303-231-3749 reviewed process documentation, (2) identitions. No material fied and tested management controls within weaknesses were the process, and (3) reviewed sample identified settlement cases. MMS Analyzed the information management pro-This review Deborah Briggs, Information Man-Resource Use agement cess to provide reasonable assurance that identified 7 control Senior Project the process was functioning as designed. weaknesses and Manager, Denver, This effort included the: (1) evaluation of 13 corrective ac-CO, 303-231-3397 the new automated methodology for retrievtions. No material ing statistical information developed by the weaknesses were PMO, (2) current policies used to ensure identified. control of information management, (3) structural methodology used to distribute information to external parties, (4) review of the process documentation, and (5) review of sample information distributed to external parties. MMS Financial Manage-Resource Use Analyzed the financial management This review Lorraine Corona, ment System's system's data edits to provide reasonable identified 9 control Manager, Reporting Data Edits assurance that the edits did not adversely weaknesses and Services Denver, affect the MRM's financial and other pro-20 corrective ac-CO. 303-231-3671 cesses. The effort included the review of: tions. No material (1) process documentation, and (2) sample weaknesses were information passing through the system identified.

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
MMS	Bowhead Whale Arial Survey Project	Resource Use	Assessed the management controls and evaluation procedures in place for the inhouse study Bowhead Whale Aerial Survey Study Program and identified weaknesses or inadequacies in the Program. This effort identified and evaluated the (1) policies and procedures in place for assessing CFR Ch. II Subpart M, § 256.82 to allow MMS to assess the critical use/application of the information, the effective flow of information to stakeholders, and the appropriateness of the Program design, and (2) existing management controls for Program oversight.	This review identi- fied five control weaknesses and corrective ac- tions. No material weaknesses were identified. Best Practice: Proj- ect using best avia- tion safety practices available.	Cheri Hunter, Chief, Planning, Budget, and International Affairs, 381 Elden Street, MS 4001, Herndon, VA 703- 787-1681
MMS	Cost Recovery Fee Collection	Resource Use	Evalution was done to determine if the MMS cost recovery fee process and procedures met the internal control requirements of OMB Circular A-123 (revised) which requires documentation and assessment of controls.	This review identified two control weaknesses and corrective actions. No material weaknesses were identified. Best Practice: Use of PAY.GOV to collect cost recovery fees.	Cheri Hunter, Chief, Planning, Budget, and International Affairs, 381 Elden Street, MS 4001, Herndon, VA, 703- 787-1681
MMS	Oil Spill Response for Major Spills	Resource Use	MMS evaluated if industry oil spill response processes were in accordance with the Oil Spill Response Plan (OSRP) for the covered facility. MMS determined (1) if there were adequate and effective internal controls for these processes, (2) if the controls were adhered to and proper documentation was produced, and (3) if the OSRP should be modified based on the evaluation's findings.	This review identi- fied nine control weaknesses and corrective ac- tions. No material weaknesses were identified. Best Practice: Deploying an MMS representative to an operator's com- mand center during an actual oil spill response.	Cheri Hunter, Chief, Planning, Budget, and International Affairs, 381 Elden Street, MS 4001, Herndon, VA, 703- 787-1681
NPS	U.S. Park Police	Serving Com- munities	The program was assessed for Budget Year 2008 using PART. Once recommendations for programmatic improvement are final, an action plan to implement those improvements will be developed.	Awaiting OMB's recommendations; anticipated by February 2007.	www.expectmore.
NPS	Financial Manage- ment		A comprehensive review of internal conrols surrounding financial reporting was conducted during FY 2006. Key controls in the business processes affecting financial reporting were identified and tested. Corrective action plans were developed for all control weaknesses discovered, and these plans will be monitored to completion.	Sixty-four internal control weaknesses were identified. A corrective action plan exists for each weakness.	Jack Blickley, Accounting Op- erations Center, Jack_Blickley@ nps.gov, 703-487- 9071

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
NPS	Financial Manage- ment		Internal audits of government charge cards were conducted at almost 250 locations throughout the Service. Charge card holders were given immediate feedback on the results of the audits. Charge card holders privileges were suspended where egregious or repeated problems were discovered.	Policies and procedures were updated	Jack Blickley, Accounting Op- erations Center, Jack_Blickley@ nps.gov, 703-487- 9071
NPS	Financial Management		The National Park Service identified the types of payments it makes and evaluated the risks of those payments being erroneous, improper, or otherwise incorrect. The NPS used the same criteria for improper payments as defined in the Improper Payments Information Act and Office of Management and Budget guidance. The NPS then assessed the risk of each type of payment for improper payments and applied that risk to its programs, using the same program criteria used by all of Department of the Interior Bureaus. The risk assessment showed that four programs (representing 96 percent of NPS expenditures) had a low risk for improper payments, and the remaining program had a moderate risk, but that existing controls and processes would prevent or detect such payments.	A report was filed with the Department of the Interior	Jack Blickley, Accounting Op- erations Center, Jack_Blickley@ nps.gov, 703-487- 9071
NPS	Property Management		A review of management practices concerning the Service's vehicle fleet and other real and personal property was conducted at 25% of NPS' facilities in FY 2006. Corrective actions taken as a result of the review include issuance of updated policy and procedural guidance and development of web-based training courses.	Corrective actions are being implemented	Ernestine Arm- strong, Property Officer, Ernestine_ Armstrong@nps. gov, 202-354-1958
OSM	Federal Programs	Resource Use	AICR conducted to evaluate the compliance of the Knoxville Field Office's bond release program with Section 519 of SMCRA and with 30 CFR 800.40	No material weak- nesses identified. Improvements were recommended and are being imple- mented.	Brent Wahlquist, Regional Director, Appalachian Re- gion, bwahlquist@ osmre.gov, 412- 937-2828
OSM	Indian Lands Program	Resource Use	ICR conducted to assess controls for permitting, inspection and enforcements, and bond release of mining operations; and the administration of the grant funding for the Indian Lands Program.	No material weak- nesses identified. Improvements were recommended and are being imple- mented.	Allen Klein, Regional Director, Western Region, aklein@osmre. gov, 303-844-1400 x1401
OSM	Federal Managed Regulation of Surface Coal Min- ing (Abbreviated Reassessment)	Resource Use	The program was assessed for Budget Year 2008 using PART. Once recommendations for programmatic improvement are final, an action plan to implement those improvements will be developed.	Awaiting OMB's recommendations; anticipated by February 2007.	www.expectmore. gov
OSM	State Managed Regulation of Sur- face Coal Mining	Resource Use	The program was assessed for Budget Year 2008 using PART. Once recommendations for programmatic improvement are final, an action plan to implement those improvements will be developed.	Awaiting OMB's recommendations; anticipated by February 2007.	www.expectmore. gov

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
OSM	Sensitive Automated Information Systems	Management Excellence	AICR conducted to certify that all pre- scribed controls or alternative controls are in place and effective for systems in each Region, Denver Financial Management, and Headquarters.	No material weak- nesses identified. Improvements were recommended and are being imple- mented.	Eldrich Frazier, Chief Information Office,efrazier@ osmre.gov, 202- 208-2919
OSM	Personal Property Management	Management Excellence	AICR conducted to evaluate the Appalachian Region's Pittsburgh, Harrisburg, Johnstown and Wilkes-Barre offices and the Mid-Continent Region's offices compliance with Federal Management Regulations, DOI Regulations and OSM Directives.	No material weak- nesses identified. Improvements were recommended and are being imple- mented.	Theodore Woronka, Assistant Director, Finance & Adminis- tration, tworonka@ osmre.gov, 202- 208-2546
USGS	Beyond Mapping: Meeting National Needs Through Enhanced Geo- graphic Informa- tion Science	Serving Communities	Rapidly changing mapping technologies are nearly outpacing the workforce skills of government mapping agencies. As the Nation's civilian mapping agency, USGS recognized the strategic and societal implications of increased demand for geospatial information. USGS turned to the National Research Council (NRC) to help assess its future programmatic needs for a well educated GIScience workforce.	The Geospatial Information Office (GIO) is considering the strategic implications of the National Research Council (NRC) recommendations with respect to the USGS mission on sound science and in particular GI-Science (geographic information systems, data management techniques, visualization, remote sensing, and spatial statistics and modeling).	Steve Guptill (703) 648-4520
USGS	Cost Benefit Analysis of Water Resource Disci- pline Streamgag- ing Program	Serving Communities	The United States Geological Survey (USGS) developed the National Streamflow Information Program (NSIP) to plan for future streamgaging activities. The purpose of the evaluation was to: 1) Identify and describe the range of tangible and intangible benefits of the USGS streamgaging network, and 2) Estimate the probable tangible benefits of the network, thus permitting a comparison of economic benefit to cost.	The National Hydrologic Warning Council (NHWC) has completed their cost benefit study and prepared two reports "Benefits of USGS Streamgaging" is available on line at: http://nhwc.udfcd.org/PDF/nhwc_nsip_phaseA.pdf. The second report a more quantitative benefit analysis compares those benefits to the costs of the program. That report was released publicly by NHWC on Oct 23 at the Southwestern Association of ALERT systems conference. At that time, the recommendations will be reviewed and discussed for potential action.	Steve Blanchard (703) 648-5629

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006 Bureau Title of Program Strategic Plan Purpose of Program Evaluation Actions Taken in For Copy Contact: Evaluated Response to Evalu-Mission Area ation USGS **USGS** Cooperative Serving Com-Assess the effectiveness of the USGS in The Advisory Com-Ward Staubitz Water Program munities addressing the recommendations of the mittee on Water (703) 648-5061 1999 external Cooperative Program review Information (ACWI) external review of Task Force, and continued actions to be taken by the USGS to more fully implement the Cooperative Water Program is the recommendations of the 1999 report. complete and is posted on the Internet. To see the Task Force report and the USGS response. visit: http://acwi. gov/coop2004/ and click on the links under "Reports." To date. USGS has adopted 48 of the 59 recommendations from the report. USGS Panel Report to Serving USGS is a prominent partner with other Report recommen-William Carswell USGS on Digital Communities Federal agencies and the National States dations included: (1) (703) 648-4140 Orthoimagery Geographic Information Council (NSGIC) a strong program in a business plan, Imagery for the Nation supporting the (IFTN), for sustainable acquisition, mainteacquisition, maintenance, and dissemination of orthoimagery nance and distribution of orthoimagery and elevation data on a national basis. The American Society of Photogammetry and for the Nation; (2) Remote Sensing (ASPRS) Panel on Digital reinvigorated pro-Orthoimagery was chartered to examine the gram leadership by status and forecast the future of orthoimage USGS; (3) greater technology, to describe how such technolsupport for clearingogy will affect current and future orthoimage house functions and programs, and to make recommendations standards; and (4) based on these predictions. establishment of an archive of last resort for these "invaluable data." In 2007, a cost benefit analysis will be undertaken to predict the benefits of IFTN to stakeholders and to quantify costs. The FGDC is strengthening orthoimagery and elevation data standards to achieve national and international acceptance. Working with the National Archives and Records Administration (NARA), the USGS Earth Resources Observation and Science Data Center is in the midst of being

NARA-certified as a national archive for geospatial data.

Figure 2-14: Examples of Program Evaluations Conducted for the Department of the Interior During FY 2006

Bureau	Title of Program Evaluated	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken in Response to Evalu- ation	For Copy Contact:
USGS	Coastal and Marine Geology	Resource Use	The program was assessed for Budget Year 2008 using PART. Once recommendations for programmatic improvement are final, an action plan to implement those improvements will be developed.	Awaiting OMB's recommendations; anticipated by February 2007.	www.expectmore. gov
USGS	Vulnerability and Risk Analysis for Decision Making	Serving Communities	Assess the need for a national strategy on effectively using vulnerability assessments and risk analyses for decision making by community planners and emergency managers.	The American Association of Geographers (AAG) panel highlighted the concept of a national strategy and the need for de- veloping a coherent research agenda to provide direction in establishing a framework. The USGS is partnering with the Wharton School at the Uni- versity of Pennsyl- vania, and the AAG to begin develop- ment of the research agenda with the collaboration of key academic, govern- ment, and private sector leaders.	Carl Shapiro (703) 648-4446