



UNITED STATES DEPARTMENT OF STATE  
OVERSEAS BUILDINGS OPERATIONS

# INDUSTRY ADVISORY PANEL



PROVIDING PLATFORMS FOR DIPLOMACY

13 February 2007

20 September 2007

17 July 2007

13 December 2007



ACCRA, GHANA  
NEW USAID ANNEX

# AGENDA

0930 – 0955                      Opening Remarks

0955 – 1200                      Morning Session

1200 – 1300                      Lunch

1300 – 1530                      Afternoon Session



ALGIERS, ALGERIA  
NEW EMBASSY COMPOUND

# DISCUSSION TOPICS

## 1 HVAC (revisited)— New Strategies for Improving Indoor Air Quality?

### IAP Champions:

DARRYL HORNE, 703-641-1100, dhorne@horne.com

Dr. MARVIN OEY, 703-295-6397, moey@asce.org

### DOS/OBO Champions:

GEORGE GLAVIS, 703-875-5741, glavisgo@state.gov

DAVID LANGFITT, 703-875-4790, langfittdv@state.gov

## 2 The Workforce (revisited)—The challenge of acquiring and sustaining a skilled workforce are widespread, how is industry dealing with this dilemma? How can we ensure the recruitment and retention of a quality workforce for the future?

### IAP Champions:

REGAN McDONALD, 703-805-1542, mcdonald.regan@gmail.com

BILL FLEMMING, 973-753-3550, william.flemming@skanskausa.com

### DOS/OBO Champions:

CARMEN MONTGOMERY, 703-875-4150, montgomerycd@state.gov

JONATHAN BLYTH, 703-875-4131, blythjj@state.gov

BILL MINER, 703-875-6119, minerwg@state.gov

## 3 Value Engineering (revisited)—What is new and is it working for OBO?

### IAP Champions:

GREG KNOOP, 301-718-0080, g-knoop@okarch.com

JOHN WOODS, 703-658-4400, john@woodspeacock.com

### DOS/OBO Champion:

KATHY BETHANY, 703-875-6369, bethanykf@state.gov

# DISCUSSION TOPICS

## 4 BIM (revisited)—What progress are we making in effectively implementing BIM?

### IAP Champions:

CLARE ARCHER, 301-317-6111, [carcher@gilbaneco.com](mailto:carcher@gilbaneco.com)

SUMAN SORG, 202-393-6445, [sumans@sorgandassociates.com](mailto:sumans@sorgandassociates.com)

### DOS/OBO Champions:

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JOHN ROBINSON, 703-875-5150, [robinsonjp@state.gov](mailto:robinsonjp@state.gov)

NICK RETHERFORD, 703-875-6596, [retherfordrm@state.gov](mailto:retherfordrm@state.gov)

## 5 Project Closeout/Commissioning—What are the critical issues?

### IAP Champions:

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CLARE ARCHER, 301-317-6111, [carcher@gilbaneco.com](mailto:carcher@gilbaneco.com)

### DOS/OBO Champions:

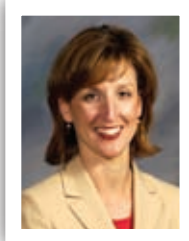
ROB MCKINNIE, 703-875-6268, [mckinniera2@state.gov](mailto:mckinniera2@state.gov)

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MANAGUA, NICARAGUA  
NEW EMBASSY COMPOUND

# PANEL MEMBERS



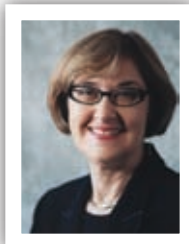
**CLARE ARCHER** is a Senior Manager in Gilbane Building Company's Mid-Atlantic Region, based in Laurel, MD and represents the **ASSOCIATED GENERAL CONTRACTORS OF AMERICA (AGC)** on the Panel. After earning a B.S. degree from Indiana University of Pennsylvania in 1990, Ms. Archer went to work for an architecture/engineering/construction management firm in Arlington, VA. She began working with Gilbane Building Company in 1997. As a Senior Manager, Archer focuses on business and client development for the public sector—local, state and federal agencies. Clare is an active member of AGC's Government Affairs Committee, and is currently the President of AGC of Metropolitan Washington, DC. As a member of the Government Affairs Committee Clare was a leader on the GSA Construction Manager as Constructor task force, on which she worked closely with GSA representatives to develop a standard template and language for use of this delivery system within GSA. She is also actively involved in the Construction Management Association of America (CMAA) and the District of Columbia Building Industry Association (DCBIA).

IAP TERM: SEPTEMBER 2007 – SEPTEMBER 2008



**BILL FLEMMING** is Senior Vice President of Pre-construction Services at Skanska USA Building Inc., one of three Skanska business units in the U.S., and a leading national and local provider of construction, pre-construction consulting, general contracting and design-build services to a broad range of U.S. industries. As the company's senior pre-construction executive, he leads efforts on projects of all sizes and complexities. Flemming is on the board of directors of the **DESIGN-BUILD INSTITUTE OF AMERICA (DBIA)**, and represents that organization on the Panel. He is also a member of the International Society of Pharmaceutical Engineers (ISPE). He has been a featured speaker at Tradeline Inc., the Society of Marketing Professional Services (SMPS) and ISPE, and is a published author. Flemming also is a member of the Skanska USA Civil business unit's board of directors. He has a M.B.A. from Golden Gate University, a B.S. in Construction Management and a B.S. in Architectural Engineering Technology from the University of Cincinnati.

IAP TERM: JULY 2007 – JULY 2008



**NANCY ABER GOSHOW, AIA**, is the founding partner of Goshow Architects, the largest 8(a) WBE full service architectural firm in NYC focusing on sustainable buildings for the public sector. Ms. Goshow holds a master's degree from The Pratt Institute and a bachelor's degree from Pennsylvania State University. She represents **WOMEN CONSTRUCTION OWNERS & EXECUTIVES (WCOE)** as Northeast regional director. She is a national founding partner of Women Impacting Public Policy and a member of the Women Presidents' Organization. Ms. Goshow received the "Woman of the Year Award" from the National Association of Women in Construction, and her firm was profiled on PBS's "New American Heroes." Prior to forming Goshow, she worked at Skidmore, Owings & Merrill, and Beyer Blinder Belle. IAP TERM: JULY 2007 – JULY 2008



**DARRYL K. HORNE** is President and CEO of Horne International, Inc., a program engineering and technology firm with a strong focus on securing government facilities at home and abroad from chemical, biological, nuclear, and physical threats. Mr. Horne represents the **NATIONAL DEFENSE INDUSTRIAL ASSOCIATION (NDIA)** on the Panel. As founder of Horne Engineering Services, Inc., he created a company that has produced more than \$200 million in revenue. He is a licensed professional engineer and has more than 20 years of technical and management experience. He was appointed to the Virginia Military Institute's Board of Visitors, serving as a member of the Executive Committee, as Board Vice-President, and as chair of three committees. Mr. Horne is also a Trustee on the Federal City Council. He is the recipient of numerous awards, including an Ernst & Young Entrepreneur of the Year Award, and was a finalist for a National Capital Business Ethics Award. Recently, he was recognized as a Top Entrepreneur by *US Black Engineer & Information Technology* magazine. IAP TERM: JULY 2007 – JULY 2008



## INDUSTRY ADVISORY PANEL



**GREGORY S. KNOOP, AIA, LEED-AP**, is a Principal for Oudens, Knoop, Knoop, + Sachs Architects. He has over 17 years of diverse experience in project planning, design, and administration. He is responsible for the firm's efforts in designing for diplomacy. His experience in embassy planning, and design, has included the U.S. embassy facilities in Ljubljana and Abuja. He was the architect for embassy renovations for Paris, Ankara, Hermosilla, and several projects in South America. Mr. Knoop is a member of **SAVE INTERNATIONAL**, and represents this organization on the panel. He has been involved in many OBO Value Engineering studies, has published articles on value engineering, and was a lecturer at the SAVE International 2007 conference. Mr. Knoop received a Bachelor of Architecture degree with honors from Carnegie Mellon University in 1990. He holds licenses in Maryland, the District of Columbia, Pennsylvania, West Virginia, Virginia, and is NCARB certified. **IAP TERM: SEPTEMBER 2007 – SEPTEMBER 2008**



**REGAN P. McDONALD, PE**, is a Senior Principal for Corporate Facilities Administration with BAE Systems Information Technology. He is representing the **SOCIETY OF AMERICAN MILITARY ENGINEERS (SAME)** and serves as the Vice President of the Northern Virginia Post of SAME. A career officer in the U.S. Army Corps of Engineers (USACE), Regan served in a variety of positions including Deputy Commander of the Detroit District USACE, Assistant Professor of Civil Engineering at West Point, Advisor to the Iraqi Ministry of Water Resources, and Chief of Staff of the National Geospatial-Intelligence Agency's New Campus Program Office (BRAC). He holds a B.S. degree in Civil & Environmental Engineering from Clarkson University, an M.S. in Civil Engineering from Cornell University, and an M.B.A. from Virginia Tech. **IAP TERM: SEPTEMBER 2007 – SEPTEMBER 2008**



**MARVIN OEY, PH.D, PE**, is the Director of the Construction Institute (CI) at the **AMERICAN SOCIETY OF CIVIL ENGINEERS (ASCE)**, and represents the organization on the Panel. Prior to this position, Dr. Oey served as an analyst with Independent Project Analysis (IPA) working with some of the largest oil companies, chemical producers, pharmaceutical companies, forest product companies, and consumer products manufacturers in the world to help enhance capital productivity using IPA's project evaluation system and project system benchmarking. Dr. Oey started his career with the Construction Industry Institute (CII) at the University of Texas at Austin where he received his Ph.D. He was involved in quantifying the cost, schedule, and safety benefits of CII best practices. **IAP TERM: JULY 2007 – JULY 2008**



**SUMAN SORG, FAIA**, currently serves as Principal of Sorg and Associates, and represents the **AMERICAN INSTITUTE OF ARCHITECTS (AIA)** on the Panel. After serving a term in the Peace Corps, in west Africa, Ms. Sorg went on to pursue a graduate degree in Historic Preservation from Cornell University. She started Sorg and Associates, P.C. in 1986, which has grown exponentially over the last 20 years to become one of the top architectural firms in Washington, D.C. and one of the largest woman-owned firms on the East Coast. **IAP TERM: FEBRUARY 2007 – FEBRUARY 2008**



**JOHN O. WOODS, JR., PE**, is Principal and co-founder of Woods•Peacock Engineering Consultants, a SDVOB. Prior to Woods•Peacock, he spent 29 years with FDE Consulting Engineers, 24 as co-owner. In his 37-year structural engineering career he has designed, or been responsible for the design of more than 500 significant structures, and has consulted on thousands more worldwide. Since 1983, he has visited more than 40 countries consulting on buildings for the U.S. Department of State. On the Panel, he represents the **AMERICAN COUNCIL OF ENGINEERING COMPANIES (ACEC)**. He has served as president of ACEC/Metropolitan Washington, and on numerous committees and task forces of ACEC and the Coalition of American Structural Engineers. He is also a large complex case panel member of the American Arbitration Association, and was appointed to the U.S. Access Board in 2005. He has served on the Viet Nam Veterans Memorial Fund since the initial design competition. He received a B.S.C.E. degree from The Citadel, and a M.S. degree from Duke University. **IAP TERM: SEPTEMBER 2007 – SEPTEMBER 2008**



MANAGUA, NICARAGUA  
NEW USAID ANNEX

# PARTICIPANTS

**General Charles E. Williams**  
Director/Chief Operating Officer

**Jonathan Blyth**  
Chief of Staff/Legislative Affairs

**Phyllis Patten**  
Special Assistant/Scheduler for COO

**Jay Hicks**  
Managing Director, Planning and Development

**Paul Rowe**  
Managing Director, Operations and Maintenance

**Joseph Toussaint**  
Managing Director, Project Execution

**Jürg Hochuli**  
Managing Director, Resource Management

**Patrick McNamara**  
Acting Managing Director, Real Estate

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**Andrea Walk**  
External Affairs Visual Information Specialist

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Director, Human Resources Division

**Roberto Coquis**  
Director, Management Support Division

**Song Keller**  
Director, Information Management Division

**Shirley Miles**  
Manager, Internal Review/Operations Research

**Bill Miner**  
Director, Design and Engineering Division

**Kathy Bethany**  
Director, Cost Management Division

**Herbert Treger**  
Branch Chief, Area Management Africa

**Stephen Klein**  
Director, Security Management Division

**Rob McKinnie**  
Director, Construction and Commissioning Division

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Director, Planning Integration Division

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**Richard Gausseres**  
Branch Chief, Capital Planning

**Brian Schmuecker**  
Branch Chief, Design Coordination

**George Glavis**  
Branch Chief, Mechanical Engineering

# INDUSTRY ADVISORY PANEL

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Mechanical Engineer

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Deputy Value Engineering Manager

**Laurie Dennis**  
Deputy Value Engineering Manager

**Reza Darvishian**  
Civil Engineer

**John Smithson**  
Mechanical Engineer

**Dena Richardson**  
Mechanical Engineer

13 DECEMBER 2007



PANAMA CITY, PANAMA  
NEW EMBASSY COMPOUND

# INVITEES

**Diane Ailor**  
DBI Architects

**Mary Anderson**  
Schnabel Engineering

**Mike Barton**  
Surge Suppression

**Ida Brooker**  
Boeing

**Isaac Brown**  
Alpha Technology Group

**William Brown**  
Page Southerland Page

**Renee Byrd**  
Horne International

**Richard Carbone**  
Peace Corps

**Peter Ciotoli**  
Weston Solutions

**John Cook**  
CEI Group

**Charles Clements**  
Roth Overseas Construction

**Mike Douglas**  
Bentley Systmes

**Ronald Drescher**  
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**Jonathan Fonseca**  
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**Kurt Gutierrez**  
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**Nancy Hiteshue**  
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C & H Associates

**Kieran Kayatin**  
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**Benjamin Lilly**  
Hankins and Anderson

**Jeffrey Lynn**  
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**John Malloy**  
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**Brian McDaniel**  
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**Mark McIntosh**  
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## INDUSTRY ADVISORY PANEL

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**Douglas Norton**  
Siemens Government Business Office

**Michael Youngblut**  
Hess Egan Hagerty & L'Hommedieu

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Goshow Architects

**Robin Olsen**  
Associated Owners & Developers

**Pascal Pittman**  
KlingStubbins

**Luigi Prezioso**  
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Siemens Energy & Automation

**Rosemarie Schmidt**  
Marriott International

**Adam Shirvinski**  
DLT Solutions

**Christopher Smith**  
The Barbour Group

**Thomas Smith**  
ManTech International

**Patrick Stingley**  
Department of State, Diplomatic Security

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