

## Analysis of Performance Information

According to the Government Performance and Results Act (GPRA) of 1993, an agency's Strategic Plan must be updated and revised at least every three years and cover a period of not less than five years forward from the fiscal year in which it is submitted. In May 2006, the Department began revising its FY 2003-2008 Strategic Plan and reviewing its related long-term measurable outcome goals. In April 2007, the FY 2007-2012 Strategic Plan was approved by the OMB and sent to Congress for review and approval. The final FY 2007-2012 Strategic Plan was made available to the public in July 2007.

The Department's FY 2007-2012 Strategic Plan condenses the Department's four goal structure to three goals. Additionally, the Department established 25 key indicators addressing its highest priorities toward achieving these long-term outcome goals. The indicators are included in the Department's annual *Budget and Performance Summary* and reported on in this document. The Department's full Performance Report for these measures, including an update on our progress toward meeting our FY 2012 long-term outcome goals, is included in Section II of this document.

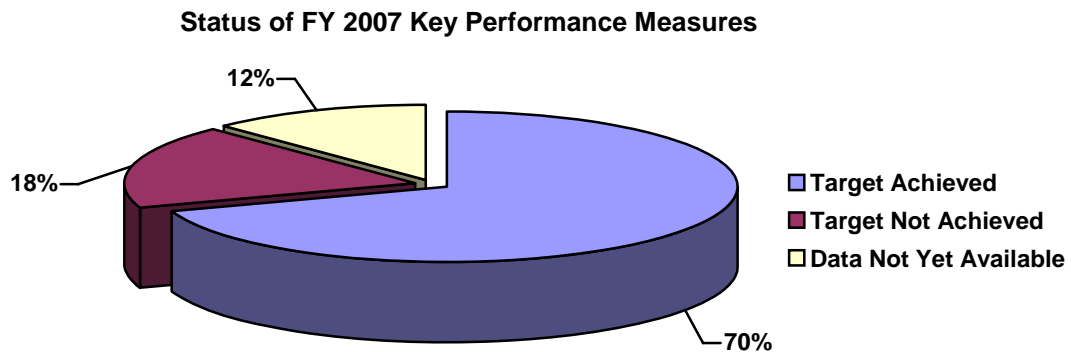
During FY 2007, Departmental leadership continued to display a clear commitment to performance management through the reliance on formal quarterly status reviews. Additionally, Departmental components have worked to improve the quality and timeliness of financial and performance information that inform quarterly status reporting and operating plans.

The Department achieved 70 percent of its key indicators in FY 2007. This percentage is likely to be higher as additional FY 2007 data become available; i.e., data for 12 percent of the key indicators are on a calendar year reporting schedule or are subject to necessary data validation prior to release. Much of the Department's success can be attributed to increased emphasis on long-term and annual performance measure development due to OMB's Program Assessment Rating Tool (PART), and placement of key performance indicators on cascading employee work plans beginning in December 2004, and the Department-wide quarterly status reporting implemented in the second quarter of FY 2005.

Although the Department achieved 70 percent of its performance targets in FY 2007, performance improvements are still needed in areas where planned performance was not achieved. Knowing that focusing on mission, agreeing on goals, and reporting results are the keys to improved performance, the Department will continue to examine its performance management system overall and implement improvements, where necessary. Additional improvement areas include: continuing to improve the quality and utility of performance information; developing the capacity to use performance information through the use of technology and reliable data systems; and continuing to work with OMB and other federal agencies to develop mechanisms to target and measure efficiency of law enforcement and regulatory programs.

In addition to its annual progress, the Department will continue to monitor progress made against its FY 2012 long-term performance goals for each of the 25 key indicators. As of the close of FY 2007, 96 percent of the Department's long-term key indicators are on-track for full achievement against FY 2012 targets. There are still five full years of performance remaining until the Department reports against planned progress, and a number of mechanisms are in place to ensure that the current progress is maintained, including quarterly status reporting, performance-informed budget submissions to request necessary/additional resources, and the OMB's PART to assist in making any serious deficiencies known to Departmental leadership so they can be corrected and remedied.

The chart below provides a summary of the Department's FY 2007 performance for its 25 key measures by Strategic Goal.



|  | FY 2007 Target                         | FY 2007 Actual | Target Achieved/ Not Achieved   |
|--|--|----------------|---|
| <b>Strategic Goal I: Prevent Terrorism and Promote the Nation's Security</b>   |  |                |   |
| Terrorist acts committed by foreign nationals against U.S. interests within U.S. borders [FBI]                               | Zero                                   | Zero           | Achieved  |
| NEW MEASURE: Catastrophic acts of domestic terrorism [FBI]   | Zero                                   | Zero           | Achieved  |
| <b>Strategic Goal II: Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People</b> |  |                |   |
| Number of organized criminal enterprises dismantled [FBI]  | 32                                     | 38             | Achieved  |
| Number of child pornography websites or web hosts shut down [FBI]  | 1,000                                  | 1,667          | Achieved  |
| NEW MEASURE: Percentage of firearms investigations resulting in a referral for criminal prosecutions [ATF]                   | 57%                                    | 57%            | Achieved  |
| DOJ's reduction in the supply of illegal drugs available for consumption in the U.S. [ADAG/Drugs]                            | Progress towards Establishing Baseline | TBD*           | N/A   |
| Consolidated Priority Organizations Target-linked drug trafficking organizations [DEA, FBI (Consolidated data - ADAG/Drugs)] |  |                |   |
| Disrupted  | 210                                    | 164            | Targets not achieved. CPOT-linked cases are highly sophisticated and it is difficult to predict how many disruptions will occur in a single FY. |
| Dismantled   | 135                                    | 81             |   |
| TITLE REFINED: Number of high-impact Internet fraud targets neutralized [FBI]  | 10                                     | 11             | Achieved  |
| Number of criminal enterprises engaging in white-collar crimes dismantled [FBI]  | 125                                    | 255            | Achieved  |
| Percent of cases favorably resolved: [ENRD, ATR, CRM, USA, TAX, CIV, CRT, (Consolidated data - JMD/Budget Staff)]            |  |                |   |
| Criminal Cases   | 90%                                    | 92%            | Achieved  |

| [ ] Designates the reporting entity  | FY 2007 Target            | FY 2007 Actual                        | Target Achieved/ Not Achieved  |
|--|---------------------------|---------------------------------------|--|
| Civil Cases  | 80%                       | 83%                                   | Achieved   |
| Percent of Assets/Funds returned to creditors: <b>[USTP]</b>   |                           |                                       |  |
| Chapter 7  | 56%**                     | Data not available until January 2008 | N/A  |
| Chapter 13   | 84%**                     | Data not available until April 2008   | N/A  |
| Homicides per site (funded under the Weed and Seed Program) <b>[OJP]</b>   | 4.1***                    | Data not available until October 2008 | N/A  |
| Percent reduction in DNA backlog (casework only) <b>[OJP]</b>  | 26%                       | 37%                                   | Achieved   |
| NEW MEASURE: Percent of children recovered within 72 hours of an issuance of an AMBER alert <b>[OJP]</b>                   | 75% or greater            | 85.3%                                 | Achieved   |
| <b>Strategic Goal III: Ensure the Fair and Efficient Administration of Justice</b>   |                           |                                       |  |
| Number of participants in the Residential Substance Abuse Treatment (RSAT) Program <b>[OJP]</b>                            | 20,000****                | Data not available until October 2008 | Achieved   |
| TITLE REFINED: Graduation rate of program participants in the Drug Courts Program <b>[OJP]</b>                             | 22.1%                     | 29%                                   | Achieved   |
| Ensure judicial proceedings are not interrupted due to inadequate security <b>[USMS]</b>                                   | Zero                      | 2                                     | Target not achieved. During these two incidents, neither the public or courtroom personnel were in danger, nor did either judge leave the bench. |
| NEW MEASURE: Total primary fugitives apprehended or cleared <b>[USMS]</b>  |                           |                                       |  |
| Number   | 30,692                    | 33,437                                | Achieved   |
| Percent  | 54%                       | 55%                                   | Achieved   |
| Per day jail costs <b>[OFDT]</b>   | \$67.09                   | \$64.40                               | Achieved   |
| Percent of system-wide crowding in federal prisons <b>[BOP]</b>  | 36%                       | 37%                                   | Target not achieved. The actual population exceeded the target population by 2,436 inmates.  |
| Ensure zero escapes from secure BOP facilities <b>[BOP]</b>  | Zero                      | Zero                                  | Achieved   |
| Comparative recidivism for Federal Prison Industries (FPI) inmates versus non-FPI inmates <b>[FPI / BOP provides data]</b> |                           |                                       |  |
| 3 years after release  | 15%                       | 39%                                   | Achieved   |
| 6 years after release  | 10%                       | 23%                                   | Achieved   |
| MEASURE REFINED: Rate of Serious Assaults in Federal Prisons (per 5,000 Inmates) <b>[BOP]</b>                              | 14/5,000 assaults/inmates | 12/5,000                              | Achieved   |
| Inspection Results—Percent of federal facilities with American Correctional Association (ACA) accreditations <b>[BOP]</b>  | 99%                       | 100%                                  | Achieved   |
| Percent of Executive Office for Immigration Review priority cases completed within established timeframes <b>[EOIR]</b>    |                           |                                       |  |
| Asylum   | 90%                       | 90%                                   | Achieved   |

| [ ] Designates the reporting entity | FY 2007 Target | FY 2007 Actual | Target Achieved/ Not Achieved  |
|-------------------------------------|----------------|----------------|--|
| Institutional Hearing Program       | 90%            | 86%            | Target not achieved. Vacant immigration judge positions and the fact that DHS did not file Notices to Appear in a timely manner contributed to missing this annual target. |
| Detained Cases                      | 90%            | 89%            | Target was not achieved. An increase in receipts of this case type as well as the vacancies in immigration judge positions contributed to missing this annual target.      |
| Detained Appeals                    | 90%            | 97%            | Achieved   |

Note: The Department of Justice has 25 key performance measures. Some measures have one or more annual targets; therefore, when calculating the pie chart above, the denominator equals 33.

N/A – Not applicable at this time. See the “FY 2007 Actual” column for when data will be available.

*\* Measuring reduction in the illegal drug supply is a complex process reflective of a number of factors outside the control of the drug enforcement. Moreover, the impact of enforcement efforts on the illegal drug supply and the estimated availability are currently not measurable in a single year. However, the Department is intent on achieving an interim goal of setting a baseline by the close of FY 2009. Once the baseline is set, the Department intends to achieve a 6 percent total reduction in the supply of illegal drugs available for consumption in the United States over the next three years.*

*\*\* Data lags one year due to the requirement to audit data submitted by U.S. Trustee prior to reporting.  
(FY 2006 target -- Chapter 7: 55%; FY 2006 actual -- Chapter 7: 63%)  
(FY 2006 target -- Chapter 13: 83%; FY 2006 actual -- Chapter 13: 87%)*

*\*\*\* Data are collected on a calendar year basis and reported with a one year lag.  
(CY 2006 target -- 4.3 homicides per site; CY 2006 actual -- 3.3 homicides per site)*

*\*\*\*\* Data are collected on a calendar year basis and reported with a one year lag.  
(CY 2006 target -- 17,500; CY 2006 actual -- 27,756)*