

ANNUAL REPORT 2006

Presented to

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Office of National Drug Control Policy

NY/NJ HIDTA 2006 ANNUAL REPORT

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I. EXECUTIVE SUMMARY

The NY/NJ HIDTA region is a national distribution center for illicit drugs, principally cocaine, heroin, and marijuana. Multikilogram to ton quantities of these drugs are transported to the region by air, land, and sea conveyances from drug source and transit countries, such as Canada, Colombia, the Dominican Republic, and Mexico, as well as from other domestic locations, including Florida, Puerto Rico, and the Southwest. Once in the region, drug shipments typically are broken down into smaller quantities for further distribution within the region and transported to cities throughout the Northeast, Southeast, and Midwest.¹

The goal of the NY/NJ HIDTA is to measurably reduce crime, particularly drug-related crime, by increasing the effectiveness of information sharing, enforcement, training and prevention among law enforcement agencies in the New York metropolitan area and beyond. Serving as a coordinating umbrella for several national model law enforcement partnerships, the NY/NJ HIDTA's approach is to break down the traditional barriers among law enforcement agencies, eliminating redundancy wherever possible and "connecting the dots" between agencies and investigations.

The following initiatives, funded by the NY/NJ HIDTA, are designed to reduce duplication of effort and respond directly to the identified threats both effectively and efficiently.

- *New York OCDETF Strike Force*, led by DEA, consists of approximately 170 investigators from federal, state and local law enforcement and targets CPOTs and RPOTs.
- *El Dorado Money Laundering Task Force*, led by ICE, consists over 170 federal, state and local investigators and targets major money laundering organizations and the systems they use to launder their criminal proceeds.
- *Regional Fugitive Task Force*, led by the United States Marshals Service, consists of over 120 federal, state and local investigators and targets the worst-of-the-worst fugitives in New York and New Jersey.
- *New Jersey Drug Trafficking Organization Task Force*, led by DEA, consists of approximately 55 investigators from federal, state and local agencies and targets drug trafficking organizations in the five northern counties of New Jersey.
- *Regional Intelligence Center*, led by NYPD, consists of over 600 investigators and analysts from numerous federal, state and local law enforcement agencies. The RIC is one of the largest, most comprehensive criminal intelligence centers in the country.
- *The HIDTA Training Initiative* provides free training to investigators/analysts in the HIDTA region designed to increase their overall capacity and effectiveness in combating illegal narcotics and narcotics-related crime.
- *The Citywide Armory Center Project* (not HIDTA funded) transforms underused National Guard Armories into after-school centers for children in urban communities where juvenile crime is high, with 80% of the crimes occurring after school and before dinner. The purpose of the Armory Center Project is to reduce crime, build community, and improve health and education outcomes. There are currently three centers: Washington Heights, Jersey City and Harlem.

¹ National Drug Intelligence Center

II. INTRODUCTION TO THE NY/NJ HIDTA

The Federal Anti-Drug Abuse Act of 1988 established the Office of National Drug Control Policy ("ONDCP"), assigning the Director of ONDCP responsibility for implementing the National Drug Control Strategy. Among the powers granted to the Director was the authority to designate areas of the United States as "high intensity drug trafficking areas" ("HIDTAs") and to facilitate the coordination of drug enforcement by federal, state and local agencies within each area.

The mission of the National HIDTA Program is to disrupt the market for illegal drugs in the United States by assisting federal, state, and local law enforcement entities participating in the HIDTA program to dismantle and disrupt drug trafficking organizations, with particular emphasis on drug trafficking regions that have harmful effects on other parts of the United States.

In 1990, the first five HIDTAs were established in New York/New Jersey, Los Angeles, Miami, Houston and the Southwest Border. Today there are 28 HIDTAs, each assessing regional drug threats, designing multi-faceted strategies to counter these threats, and assisting the implementation of these strategies through federal resources.

The New York/New Jersey HIDTA ("NY/NJ HIDTA") is comprised of New York City (New York, Bronx, Kings, Queens, and Richmond Counties), Nassau, Suffolk, and Westchester Counties in New York and Bergen, Essex, Hudson, Passaic, and Union Counties in northern New Jersey. In 2007, the counties of Albany, Erie, Monroe and Onondaga in upstate New York were added to the HIDTA footprint.

The NY/NJ HIDTA is led by an Executive Board consisting of 24 federal, state and local law enforcement leaders in the New York metropolitan area. Their leadership enhances the integration and synchronization of efforts to reduce drug trafficking, while eliminating unnecessary duplication of effort, systematically improving the sharing of drug intelligence, and supporting programs that effectively reduce the demand for illegal drugs.

The NY/NJ HIDTA Director, Chauncey G. Parker, serves at the direction of the Executive Board. He is responsible for the day-to-day coordination of the NY/NJ HIDTA program which currently has partnerships with over 100 federal, state, local, and non-governmental agencies within the New York metropolitan area and beyond.

The mission of the NY/NJ HIDTA is to reduce domestic drug trafficking and measurably reduce illegal drug use and crime by enhancing and coordinating drug trafficking control efforts. Realizing that there is no single, effective solution, the NY/NJ HIDTA seeks to accomplish its mission through collaborative, measurable initiatives including enforcement, information sharing, training and prevention.

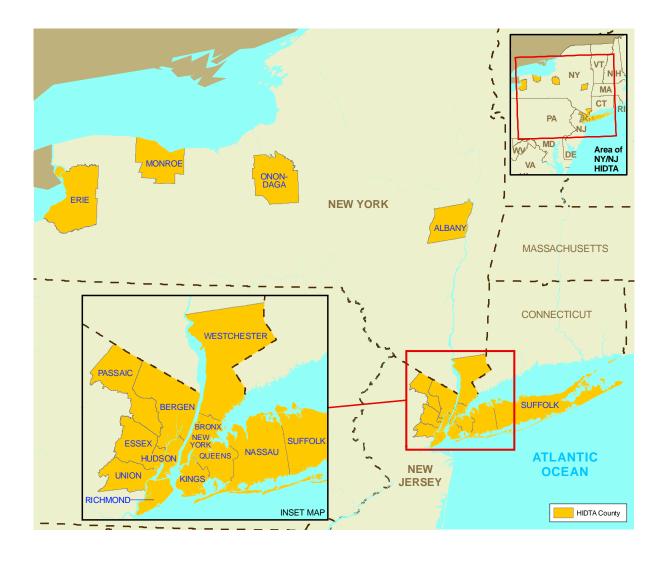
It is the vision of the NY/NJ HIDTA to make significant strides in the area of strategic intelligence. To enable participating agencies, individually and as members of HIDTA task forces, to use intelligence to drive enforcement. Efforts can then be coordinated to focus on those organizations that have the most detrimental effect on the community.

In CY 2006 the NY/NJ HIDTA consisted of 4 major enforcement task forces: Both the NY OCDETF Strike Force and the NJ Drug Trafficking Organization Task Force focus on disrupting/dismantling drug trafficking organizations (DTOs) operating within their geographic areas; the El Dorado Task Force focuses on disrupting/dismantling money laundering organizations and the methods used to launder their

crime proceeds; and the Regional Fugitive Task Force focuses on apprehending the most violent fugitives in the area. The HIDTA also supports the Regional Intelligence Center, one of the largest, most comprehensive in the country, as well as both a Training and a Technology initiative.

The following Annual Report documents the NY/NJ HIDTA's success in achieving the HIDTA Program Goals for January 1, 2006 through December 31, 2006.

- **2006 Budget:** \$11,624,441
- **Designation:** The NY/NJ HIDTA was designated in 1990.
- Geographic Area of Responsibility: The NY/NJ HIDTA is comprised of New York City, Nassau, Suffolk and Westchester counties and Bergen, Passaic, Union, Hudson and Essex counties in northern New Jersey. The counties of Albany, Erie, Monroe and Onondaga were added to the NY/NJ HIDTA's geographical area of responsibility in 2007. An estimated 21 million people, more than 7 percent of all residents of the United States, reside in the NY/NJ HIDTA region.



III. NATIONAL HIDTA GOALS

HIDTAs nationally have adopted two specific goals which guide all HIDTA initiatives and activities throughout the United States. The HIDTA Program goals are to:

- 1. Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking and/or money laundering organizations: and
- 2. Improve the efficiency and effectiveness of HIDTA Initiatives.

<u>Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking and/or money</u> <u>laundering organizations</u>

The NY/NJ HIDTA provides infrastructure support and resources to establish or increase the capabilities of federal, state, and local intelligence driven enforcement task forces, which operationally impact both the regional and national drug markets.

Improve the efficiency and effectiveness of HIDTA Initiatives

The NY/NJ HIDTA combines intelligence and state of the art technology to enhance the integration and synchronization of efforts of the HIDTA Initiatives and the law enforcement community as a whole.

The above goals represent clear targets for the NY/NJ HIDTA initiatives to achieve. They also provide the foundation upon which performance, planning and outcomes are measured each year.

IV. THREAT ASSESSMENT

The distribution and abuse of illegal drugs are a serious threat to the New York/New Jersey region. The overall rate of drug abuse in the region is high as reflected in a large number of drug-related treatment admissions, deaths, emergency department (ED) mentions, and arrestees testing positive for drugs. Further, most drugs remain readily available in the region.

Cocaine and heroin pose the most significant threats to the HIDTA region. Cocaine represents the greatest threat to the New York section of the HIDTA region, while heroin represents the greatest threat to the New Jersey section. Cocaine is frequently abused throughout the area, and crack cocaine distribution poses an increasing threat to New York City and the upstate New York counties, because this drug is becoming the primary source of income for several violent street gangs. Heroin is frequently abused in the HIDTA region, and its abuse is rapidly spreading to new and younger populations. Heroin-related admissions to publicly funded treatment facilities in the region far exceed those of any other drug, and heroin is increasingly being milled in the HIDTA region.

Other illegal drugs pose a serious threat to the NY/NJ HIDTA. Marijuana is the most commonly abused drug in the region; Crystal methamphetamine poses a lesser, yet increasing, threat to the HIDTA region - the drug is rising in popularity and may be spreading to a wider abuser population.

V. STRATEGY

The NY/NJ HIDTA implements the following initiatives to address the Threat described above as well as ONDCP's two main goals:

<u>Goal 1: Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking and/or</u> <u>money laundering organizations</u>

- New York OCDETF Strike Force disrupts/dismantles drug trafficking organizations with particular emphasis on Consolidated Priority Organization Targets (CPOTs).
- El Dorado Money Laundering Task Force disrupts/dismantles organizations involved in the laundering of the proceeds of narcotics trafficking and other financial crimes.
- **Regional Fugitive Task Force** identifies and apprehends the most significant drug trafficking and violent fugitives in the New York metropolitan area.
- New Jersey Drug Trafficking Organization Task Force disrupts/dismantles drug trafficking organizations in five counties in northern New Jersey.

Goal 2: Improve the efficiency and effectiveness of HIDTA Initiatives

- Regional Intelligence Center centralized location for the collection, analysis and dissemination of intelligence. The RIC serves as a regional platform for information sharing for law enforcement agencies throughout our HIDTA region.
- HIDTANET develops technology to enhance information sharing for law enforcement agencies throughout the HIDTA region including deconfliction services, centralized arrest photos and e-mail.
- **HIDTA Training Initiative** increases investigators' effectiveness in combating illegal narcotics and narcotics-related crime, by providing them with no cost training.

In 2007, the four upstate counties recently added to the HIDTA region submitted proposals to add both enforcement task forces and intelligence components to the existing strategy.

VI. HIDTA PERFORMANCE MEASURES

The HIDTA Program, nationwide, has adopted performance measures to quantify both outputs and efficiency. The following tables and charts serve as a standardized measure of the accomplishments of the NY/NJ HIDTA.

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Core TABLE 3: Percentage of Money Laundering Organizations Disrupted or Dismantled by Scope for year 2006

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Threat Specific TABLE 1: Fugitives Targeted and Apprehended, by Year Threat Specific TABLE 2: Predicate Felons Apprehended, by Year Threat Specific TABLE 3: Illegal Aliens Apprehended, by Year Threat Specific TABLE 4: Gang Affiliated Fugitives Apprehended, by Year

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GOAL 1:

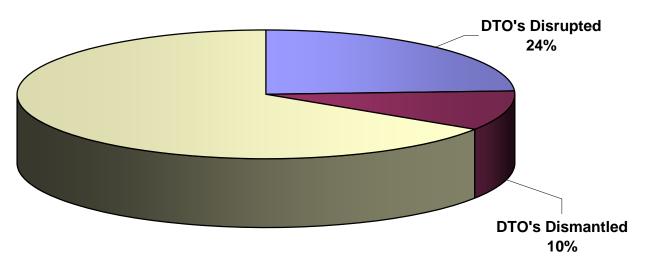
Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

Table 1: Pe	Table 1: Percentage of DTOs and MLOs Disrupted or Dismantled for Year 2006, at New York/New Jersey HIDTA										
Year	DTOs & MLOs Identified	DTOs & MLOs to be Disrupted or Dismantled	# DTOs & MLOs Disrupted	% Disrupted	# DTOs & MLOs Dismantled	% Dismantled	Total % Disrupted or Dismantled				
Total 2006	263	91	22	24%	9	10%	34%				

SOURCE: DTO Report

In CY 2006 263 DTOs & MLOs were identified and targeted. Of the 263, 22 were disrupted and 9 were dismantled.

Total DTOs Targeted



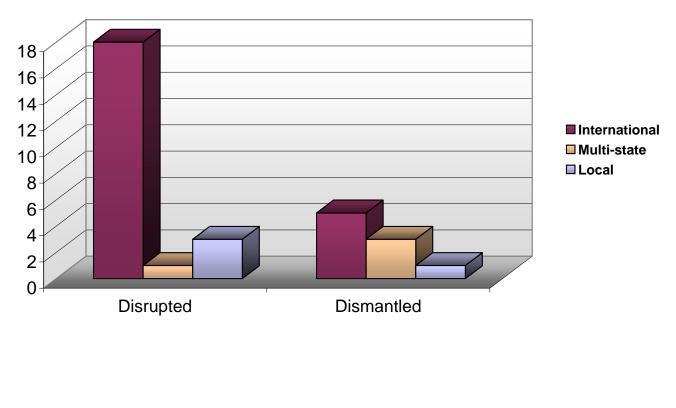
GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

Table	Table 2: Percentage of under Investigation DTOs and MLOs Disrupted or Dismantled by Scope for Year 2006, at New York/New Jersey HIDTA (All DTOs; MLOs included)										
Scope	Scope# DTOs & MLOs Identified# DTOs & MLOs Under 										
International	229	229	18	8%	5	2%	23	10%			
Multi-state	15	15	1	7%	3	20%	4	27%			
Local	19	19	3	16%	1	5%	4	21%			
Total	263	263	22	8%	9	3%	31	12%			

SOURCE: DTO Report

Of the 31 DTOs disrupted or dismantled, 23 were International organizations, 4 were Multi-state organizations and 4 were Local organizations.



DTOs Disrupted/Dismantled by Scope

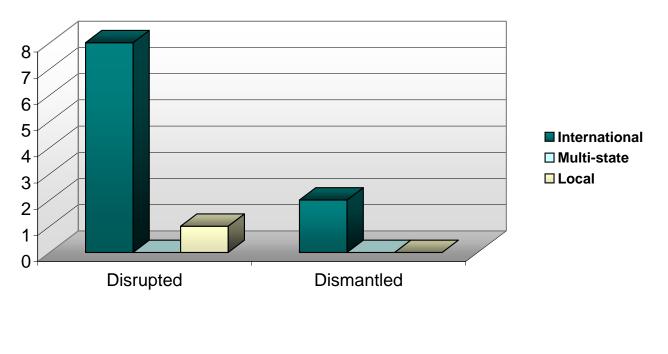
GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

Table 3: Per	Table 3: Percentage of Expected Money Laundering Organizations Disrupted or Dismantled by Scope for Year 2006, atNew York/New Jersey HIDTA										
Scope	Scope# MLOs Identified# MLOs to be Disrupted or Dismantled# MLOs MLOs% # MLOs Disrupted# MLOs Disrupted# MLOs Disrupted# MLOs Disrupted# MLOs Dismantled# MLOs Disrupted# MLOS Disrupted<										
International	113	54	8	15%	2	4%	10	19%			
Multi-state	4	0	0	0%	0	0%	0	0%			
Local	5	0	1	0%	0	0%	1	0%			
Total	122	54	9	17%	2	4%	11	20%			

SOURCE: DTO Report

Of the 11 Money Laundering Organizations disrupted or dismantled, 10 were International organizations and 1 was a Local organization.



MLOs Disrupted/Dismantled by Scope

GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

Table 3a	Table 3a: Percentage of under Investigation Money Laundering Organizations Disrupted or Dismantled by Scope for Year 2006, at New York/New Jersey HIDTA (All DTOs; MLOs included)										
Scope	Scope# MLOs Identified# MLOs Under Investigation# MLOs Disrupted% Disrupted# MLOs 										
International	113	113	8	7%	2	2%	10	9%			
Multi-state	4	4	0	0%	0	0%	0	0%			
Local	5	5	1	20%	0	0%	1	20%			
Total	122	122	9	7%	2	2%	11	9%			

SOURCE: DTO Report

CORE MEASURE - TABLE 4 & 4a

GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

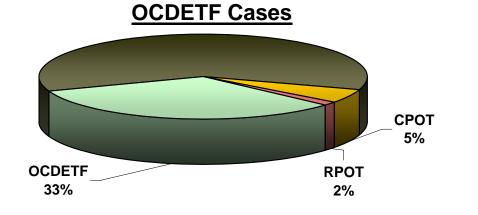
Table	Table 4: CPOT, RPOT and OCDETF Cases (by Operational Scope) Initiated in 2006, at New York/New Jersey HIDTA											
Scope	Scope # CPOT Cases # RPOT Cases # OCDETF Cases											
International	0	0	25									
Multi-state	0	0	1									
Local	0	0	2									
Total	0	0	28									

SOURCE: DTO Report

Table 4a: All Active CPOT, RPOT and OCDETF Cases (by Operational Scope) in 2006 at New York/New Jersey HIDTA										
Scope	# CPOT Cases	# RPOT Cases	# OCDETF Cases							
International	14	4	76							
Multi-state	0	0	5							
Local	0	0	5							
Total	14	4	86							

SOURCE: DTO Report

Of the 263 cases under investigation, 33% were OCDETF cases.

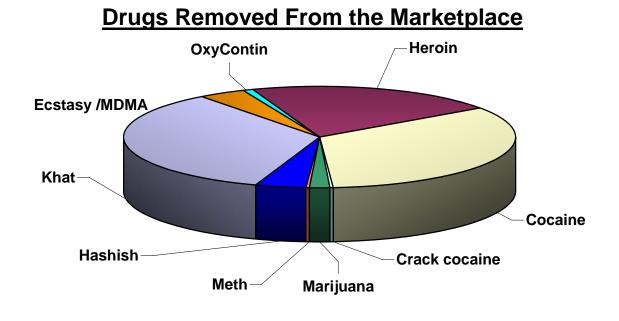


GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

Drug Seized (kg or D.U.)	Amount Seized (kg or D.U.)	Wholesale Value		
Heroin kg	162.406	\$9,586,765		
Cocaine HCL kg	717.100	\$15,567,940		
Crack cocaine kg	4.378	\$107,477		
Marijuana kg	1,285.241	\$841,477		
Marijuana plants and grows	0.000	\$0		
Methamphetamine kg	5.000	\$23,033		
Methamphetamine ice kg	0.000	\$0		
Ecstasy (MDMA) (D.U.s)	214,744.900	\$1,744,184		
Fentanyl	0.001	\$20		
Hashish	110.000	\$1,940,070		
Khat	32,024.000	\$16,012,000		
Oxycontin	7,660.600	\$381,816		
PCP	0.010	\$114		
Total Wholesale Value		\$46,204,899		

SOURCE: DTO Report, NDIC National Illicit Drug Prices June, 2006, DEA (New York and Newark Field Divisions)



GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

Table 6:	Table 6: Return on Investment (ROI) for Drugs Removed from the Marketplace by Law Enforcement Initiatives by Year, at New York/New Jersey HIDTA										
Year	Budget	Baseline Drug Wholesale Value	Expected Drug ROI	Drug Wholesale Value Removed from Market	Actual Drug ROI						
2004	\$7,854,527	\$118,348,601	\$15	\$118,348,601	\$15.07						
2005	\$7,691,781	\$118,348,601	\$15	\$55,683,826	\$7.24						
2006	\$7,868,802	\$118,348,601	\$15	\$46,204,899	\$5.87						

SOURCE: DTO Report, HIDTA Budget, NDIC National Illicit Drug Prices June 2006, DEA New York/Newark Field Division

For every \$1 invested in the New York / New Jersey HIDTA, \$5.87 in drugs were removed from the marketplace.

GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

Т	Table 7: Return on Investment (ROI) for Assets Removed from the Marketplace by Law Enforcement Initiatives by Year, at New York New Jersey HIDTA										
Year	Budget	Baseline Value of Drug Assets	Expected Asset ROI	Value of Drug Assets Removed from Market Actual Asset R							
				Cash	Other Assets	Total					
2004	\$7,854,527	\$54,694,989	\$7	\$0	\$54,694,989	\$54,694,989	\$6.96				
2005	\$7,691,781	\$54,694,989	\$7	\$20,776,150	\$5,517,612	\$26,293,762	\$3.42				
2006	\$7,868,802	\$54,694,989	\$7	\$28,891,236	\$6,169,394	\$35,060,630	\$4.46				

SOURCE: DTO Report, HIDTA Budget

For every \$1 invested in the New York / New Jersey HIDTA, \$4.46 in drug assets were removed from the marketplace.

GOAL 1:

Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

New Yo	New York/New Jersey Return on Investment (ROI) for Drugs and Assets Removed from the Marketplace by Law Enforcement Initiatives											
Year	Budget	Drugs and Assets baseline	Targeted Total ROI	Drugs and Assets Removed from Market	Actual Total ROI							
2004	\$7,854,527	\$173,043,590	\$22	\$173,043,590	\$22.03							
2005	\$7,691,781	\$173,043,590	\$22	\$81,977,588	\$10.66							
2006	\$7,868,802	\$173,043,590	\$22	\$81,265,529	\$10.33							

SOURCE: DTO Report, HIDTA Budget, NDIC National Illicit Drug Prices June 2006, DEA New York/Newark Field Division.

For every \$1 invested in the New York / New Jersey HIDTA, \$10.33 in drugs and/or drug assets were removed from the marketplace.

GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

Tab	Table 11: HIDTA Training Efficiency by Type of Training for Year 2006, at All HIDTAs										
Type of Training	# Students Expected For Training		Expected For Actually Hours Actually		Total Training Cost		Training Cost per Hour				
	2004	2006	2004	2006	2004	2006	2004	2006	2004	2006	% Change 2004-2006 *
Analytical/Computer	0	95	22	23	224	240	3,318	8,505	14.81	35.44	139%
Investigative/Interdiction	3,524	1,705	1,177	3,372	1,232	2,389	253,319	197,167	205.62	82.53	-60%
Management/Administrative	0	0	0	1	0	24	0	1,423	0.00	59.27	0%
Other	126	0	145	2	224	24	33,404	2,744	149.13	114.33	-23%
Total	3,650	1,800	1,344	3,398	1,680	2,677	\$290,041.00	\$209,839.00	\$172.64	\$78.38	-55%

SOURCE: Initiative Statistical Reports

* The cost per hour was reduced in comparison to 2004 by eliminating a training site. The training facility leased at the John Jay College of Criminal Justice was no longer needed once the Urban Tactical Village (described below) became operational.

Everyday law enforcement officers in the New York metropolitan area face potential life-threatening situations, from executing a search warrant, to investigating "shots fired" on the rooftop of a building, and so on. Until recently, law enforcement did not have adequate facilities to train and prepare officers for these potentially dangerous situations. In 2003, at the request of HIDTA, JTF-6 built the Urban Tactical Village, a four building simulated city street, including a 10,000 sq ft classroom, at no cost to HIDTA other than materials. The HIDTA Training Initiative is now located at the Urban Tactical Village and is a national law enforcement training model.



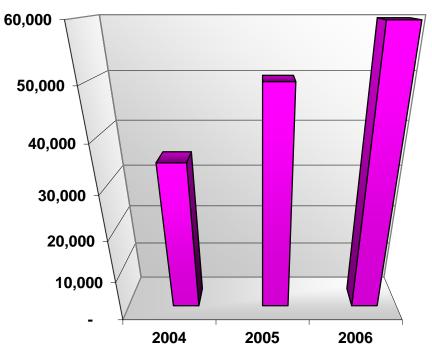
GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

	Table 12: Percentage of Event and Case Deconflictions Submitted for Year 2006, at New York/New Jersey HIDTA							
Year	YearBaseline # Deconflictions Submissions Submissions Expected# Deconflictions Deconflictions Submitted# Case/Subject Deconflictions SubmittedTotal Deconflictions Submitted% Deconflictions Submitted							
2004	34,715	34,715	0	34,715	34,715	100%		
2005	34,715	28,000	1,044	48,794	49,838	178%		
2006	34,715	42,775	1,328	58,396	59,724	140%		

SOURCE: Initiative Statistical Reports - includes SAFETNet (NY) and SPIN (NJ)





GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

Table 13: Percentage of Cases Provided Analytical Support for Year 2006, atNew York/New Jersey HIDTA						
Year	Baseline # Cases Receiving Analytical Support	# Cases Expected for Analytical Support	# Cases Provided Analytical Support	% Expected Cases Supported		
2004	18,593	24,878	18,593	75%		
2005	18,593	23,449	1,685	7%		
2006	18,593	29,877	1,239	4%		

SOURCE: DTO Report, Initiative Statistical Reports

Prior to 2006, the number of cases provided analytical support included criminal profiles requested from the Watch and Satellite Intelligence Centers. This category was not included as Analytical Case Support in the actual ouputs from CY 2005 forward.

The number of cases expected for Analytical support has been adjusted for FY 2007.

GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

	Table 14: Percentage of HIDTA Initiative Cases Referred to other HIDTAs or Other Agencies for Year 2006, at New York/New Jersey HIDTA							
Year	YearTotal HIDTA Initiative Cases# Initiative Cases Expected for Referral# HIDTA Initiative Cases Referred to Other HIDTAs# HIDTA Initiative Cases Referred to Other Agencies* Other Initiative Cases Referred to Other Agencies* Minitiative Cases Referred to Referred* Minitiative Cases Referred to Other Agencies* Minitiative Cases Referred to Referred* Minitiative Cases Referred* Minitiative Cases Referred <th< th=""></th<>							
2004	0	2,687	71	3,934	4,005	149%		
2005	388	1,570	1	1,700	1,701	108%		
2006	454	3,810	5	1,422	1,427	37%		

SOURCE: Initiative Statistical Reports

In addition to case referrals generated by HIDTA enforcement initiatives, the Regional Intelligence Center cultivates informants, develops cases, and manages hotlines for the purpose of referring investigations to the appropriate agencies.

GOAL 1:

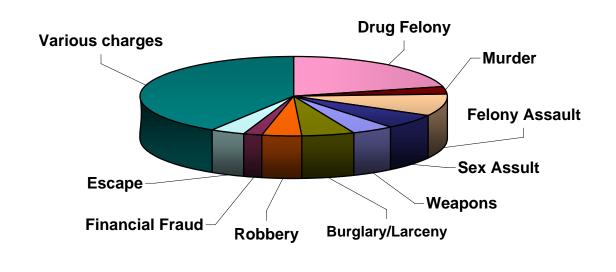
Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

	Fugitives Targeted and Apprehended by Year, at New York/New Jersey						
,	Year	# Expected to be Apprehended	# Apprehended	% Apprehended of Expected	# Related to Drug Charges	Of Apprehended % Related to Drug Charges	
2	2004	1,500	4,090	273%	1,708	42%	
2	2005	2,000	3,494	175%	1,576	45%	
2	2006	4,200	4,232	101%	1,115	26%	

SOURCE: Initiative Statistical Reports

4,232 violent fugitives were apprehended by the Regional Fugitive Task Force, 101% of the number targeted. 26% of those apprehended were charged with drug felonies.

Charges of Fugitives Apprehended



GOAL 1:

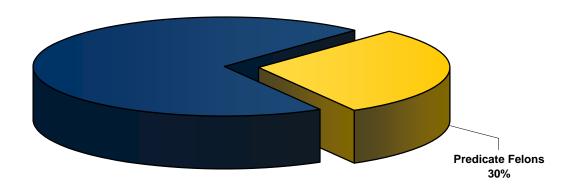
Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

	Predicate Felons Apprehended by Year, at New York/New Jersey						
Year	# Targeted	# Apprehended	% Targeted of Identified	# Predicate Felons	Of Apprehended % Predicate Felons		
2004	1,500	4,090	273%	1,302	32%		
2005	2,000	3,494	175%	822	24%		
2006	4,200	4,232	101%	1,259	30%		

SOURCE: Initiative Statistical Reports

Of the 4,232 violent fugitives apprehended, 30% were predicate felons.

Predicate Felons Apprehended



GOAL 1:

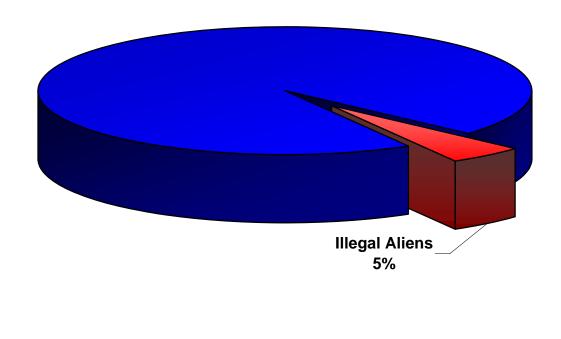
Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

	Illegal Aliens Apprehended by Year, at New York/New Jersey						
					Of Apprehended % Illegal Aliens		
2004	1,500	4,090	273%	212	5%		
2005	2,000	3,494	175%	204	6%		
2006	4,200	4,232	101%	206	5%		

SOURCE: Initiative Statistical Reports

Of the 4,232 violent fugitives apprehended, 5% were illegal aliens.

Illegal Aliens Apprehended



GOAL 1:

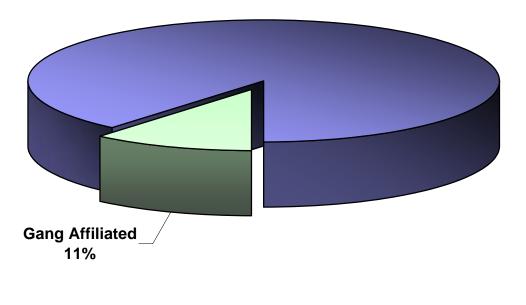
Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking organizations

	Gang Affiliated Fugitives Apprehended by Year, at New York/New Jersey						
Year	π				Of Apprehended % Gang Affiliated		
2004	1,500	4,090	273%	*			
2005	2,000	3,494	175%	246	7%		
2006	4,200	4,232	101%	474	11%		

SOURCE: Initiative Statistical Reports

Of the 4,232 violent fugitives apprehended, 11% were gang affiliated. * This statistic was not tracked prior to 2005.

Gang Members Apprehended



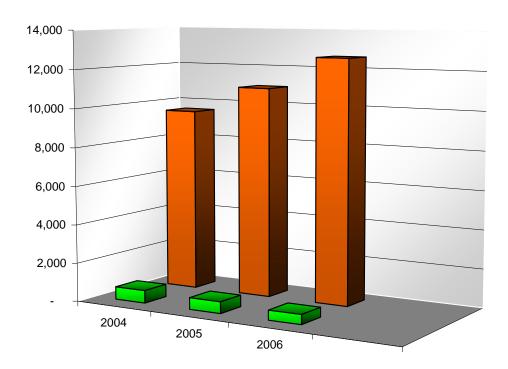
GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

Firearm Traces Resulting in Suspect Referrals by Year, at New York/New Jersey						
Year	# Firearms Traced # Suspects Referred Total % Firearm Traces Resulting Referrals					
2004	9,565	659	7%			
2005	10,963	598	5%			
2006	12,633	505	4%			

SOURCE: Initiative Statistical Reports

4% of all firearms traced resulted in a suspect being referred for investigation.



Firearms Traced / Suspects Referred by Year

■ Suspects Referred ■ Firearms Traced

GOAL 2:

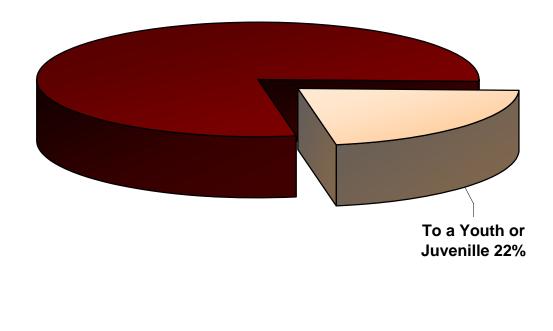
Improve the efficiency and effectiveness of HIDTA initiatives

	Obliterated Firearms Traced to a Youth/Juvenile by Year, at New York/New Jersey							
Year	# Obliterated Firearms Traced	# Traced to a Youth/Juvenile	Total % Firearms Traced to a Youth/Juvenile					
2004	1,259	387	31%					
2005	1,161	182	16%					
2006	1,466	319	22%					

SOURCE: Initiative Statistical Reports

22% of all obliterated firearms traced by the Regional Crime Gun Center were traced to a youth/juvenile.

Firearms Traced to a Youth/Juvenile



GOAL 2:

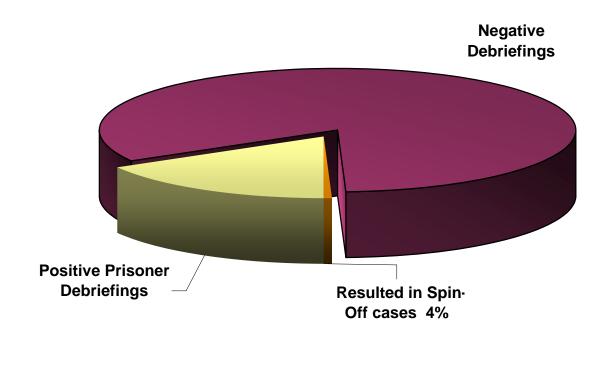
Improve the efficiency and effectiveness of HIDTA initiatives

	Results of Prisoner Debriefings by Year, at New York/New Jersey						
Year	Year # Prisoner Debriefings # Positive Prisoner # Spin-Off cases Debriefings R Debriefings resulting Spin-Of						
2004	20,056	2,390	*				
2005	24,643	3,285	117	4%			
2006	19,423	3,258	137	4%			

SOURCE: Initiative Statistical Reports

Of the 19,423 Prisoner Debriefings, 3,258 were positive, 4% of which resulted in spin-off cases. * Spin-off cases were not tracked prior to 2005.





GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

	Suspicious Activity Reports referred by Year, at New York/New Jersey						
Year	# SARS Targeted for Review	# SARS Reviewed	% Reviewed of Targeted	# SARS Referred	% SARS Referred		
2004	20,000	25,367	127%	786	3%		
2005	21,500	42,184	196%	1,000	2%		
2006	24,000	36,864	154%	619	2%		

SOURCE: Initiative Statistical Reports

Of the 36,864 Suspicious Activity Reports reviewed, 619 or 2% were referred for investigation.

SAR review is performed by the HIFCA Money Laundering Intelligence Section of the Regional Intelligence Center. In addition to reviewing and referring SARs, the HIFCA also provides case support to the El Dorado Task Force. More difficult to measure, but equally important, is the group's Outreach Program, Operation Cornerstone. HIFCA members routinely lecture at various private sector businesses and law enforcement agencies. Topic include BSA Compliance, Best Practices, Know Your Customer, SAR completion, Money Laundering and Financial Crimes, Identity Theft, and ATM issues. This training provides the financial community with anti-money laundering awareness and improves the quality of Suspicious Activity Reports being filed.

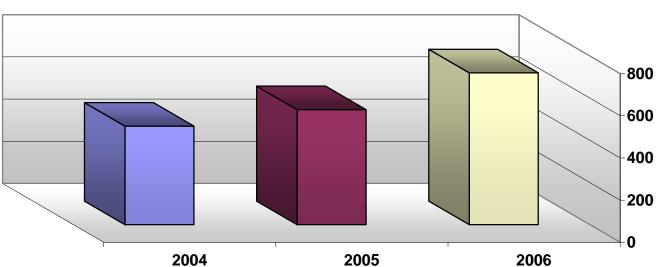
GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

New Confidential Informants Registered by Year, at New York/New Jersey						
Year	r Baseline # New CI's # New CI's Targeted to Registered be Registered # New CI's Registered % Targeted Negistered					
2004	65	65	467	718%		
2005	65	525	545	104%		
2006	65	475	720	152%		

SOURCE: Initiative Statistical Reports

720 new confidential informants were registered, 152% of those targeted to be registered.



New Cl's Registered

GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

PIMS Lineups/Arrest Photos Printed, by Year at New York/New Jersey *						
Year	Baseline # Lineups/Arrest Photos Printed	Targeted # Lineups/Arrest Photos Printed	# Lineups/Arrest Photos Printed	% Targeted Lineups/Arrest Photos Printed		
2004	36,914	32,000	36,914	115%		
2005	36,914	32,000	40,930	128%		
2006	36,914	37,000	51,965	140%		

SOURCE: Initiative Statistical Reports

* Each page printed may contain multiple arrest photos.

The NY/NJ HIDTA PIMS (Photo Imaging Mugshot System) is the largest computerized arrest photograph database in the country. PIMS contains approximately 5 million arrest photographs and related arrest information for federal, state and local arrests in the New York metropolitan area.









Photo # 500932 Photo # 500325 Photo # 500014 Arrest ID#K1996022014 Arrest ID#K1996019636 Arrest ID#K1996018407













Photo # 500060 Photo # 500669 Photo # 500692 Arrest ID#:K1996018654 Arrest ID#:K1996020427 Arrest ID#:K1996021233









GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

	Law Enforcement Bulletins Distributed, by Year New York/New Jersey						
Year	Baseline # LE Bulletins Distributed	Targeted # LE Bulletins Distributed	# LE Bulletins Distributed	% Targeted LE Bulletins Distributed			
2004	14,114	12,000	14,114	118%			
2005	14,114	14,000	15,218	109%			
2006	14,114	15,000	14,823	99%			

SOURCE: Initiative Statistical Reports

GOAL 2:

Improve the efficiency and effectiveness of HIDTA initiatives

Children Utilizing Citywide Armory Projects by Year, at New York/New Jersey					
Year	168th Street Armory	Jersey City Armory	Harlem Armory		
2004	350,000	57,343	0		
2005	420,000	41,400*	0		
2006	400,000	102,000	6000**		

SOURCE: Initiative Statistical Reports, PAL

* The Jersey City Armory was closed for 3 months in 2005 for renovation ** The Harlem Armory officially opened in September, 2006.

168th Street Armory Center



Jersey City Armory Center



Harlem Armory Center



VII. CONCLUSION

The drug trade, like any other industry, is driven by profit. Taking away the profit is a very effective way of disrupting the drug market. In 2006, NY/NJ HIDTA initiatives removed over \$35 million in illegal drug proceeds from the bank accounts of drug dealers. In the same time period over \$46 million in drugs were taken off the streets. This represents a sizeable reduction in illicit drug availability in the region.

These seizures have detrimental effects on the drug trafficking organizations, affecting their bottom line, and ultimately, their survival. In 2006, HIDTA initiatives disrupted or dismantled 31 drug trafficking and/or money laundering organizations operating in the region.

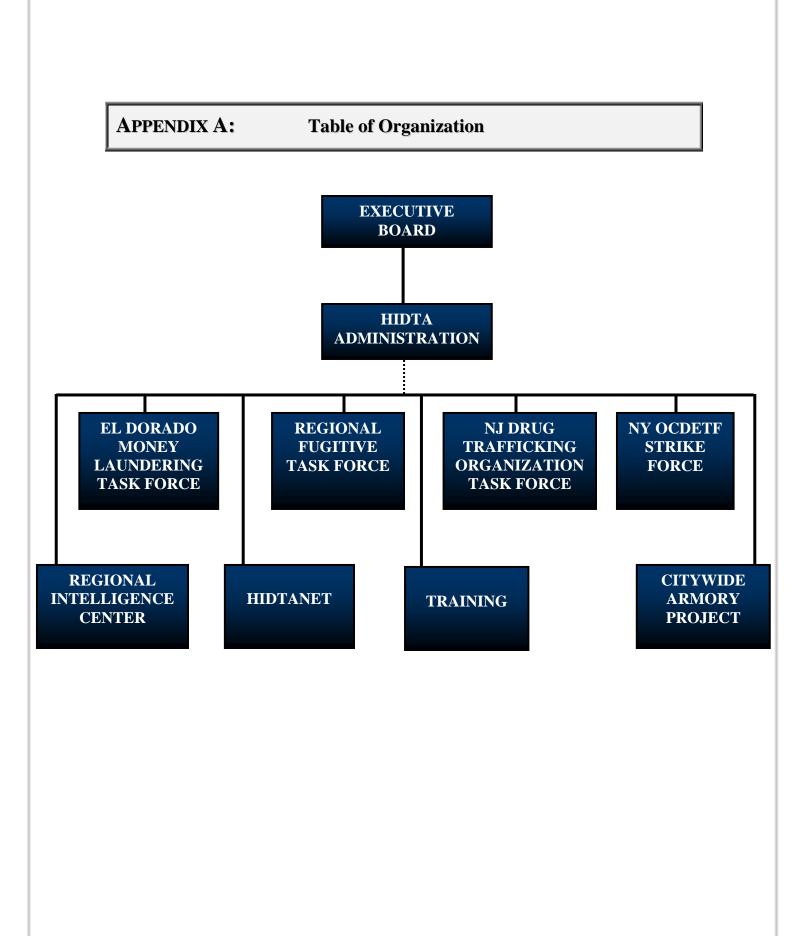
In addition to the direct outputs of HIDTA initiatives, the services provided to the law enforcement community in general, while more difficult to quantify, result in more streamlined, efficient investigations.

- It is impossible to measure the time saved by searching a database of arrest photos rather than signing out photos from binders held at individual precincts, or contacting each individual agency.
- It is impossible to ascertain what could have occurred if the targets that resulted in hits had not been deconflicted in either SAFETNet (NY) or SPIN (NJ).
- It is impossible to measure the crimes that would have been committed by the 4,232 violent fugitives that were removed from local neighborhoods in 2006.

Naturally, law enforcement efforts do have a cost. It is imperative that the public dollars being spent addressing this problem are spent as efficiently and effectively as possible. By serving as a coordinating umbrella for all law enforcement agencies in the region, the NY/NJ HIDTA is leveraging resources and reducing duplicative efforts to ensure that the public dollar is stretched as far as possible.

In business terms, the NY/NJ HIDTA removing in excess of \$81 million in illegal drugs and assets from the streets, which equates to a return on investment of \$10. In other words, for every \$1 spent on HIDTA initiatives, \$10 in illegal drugs or profits were taken off the street. Any investment with a \$10 return is money well spent.

In conclusion, the NY/NJ HIDTA serves the law enforcement community by gradually breaking down interagency boundaries, linking federal, state and local agencies together and giving them the technology and resources to accomplish their missions.



APPENDIX B: NY/NJ HIDTA Executive Board

Christopher J. Christie United States Attorney District Of New Jersey

William G. McMahon Special Agent-in-Charge Bureau of Alcohol, Tobacco, Firearms and Explosives

Stuart Rabner Attorney General State of New Jersey

John Feinblatt Coordinator of Criminal Justice Office of the Mayor

Richard Dormer Police Commissioner Suffolk County Police Department

James Cawley Special Agent-in-Charge United States Secret Service

John P. Gilbride (co-chair) Special Agent-in-Charge Drug Enforcement Administration

Raymond W. Kelly Police Commissioner New York City Police Department

Roslynn R. Mauskopf United States Attorney Eastern District of New York Michael J. Thomas Special Agent-in-Charge Internal Revenue Service

Mark J. Mershon Assistant Director-in-Charge Federal Bureau of Investigation

Preston L. Felton Acting Superintendent New York State Police

Robert M. Morgenthau (co-chair) District Attorney New York County

Janet DiFiore District Attorney Westchester County

Joseph R. Guccione United States Marshal Southern District of New York

Kevin DelliColli Acting Special Agent-in-Charge Bureau of Immigration and Customs Enforcement

Michael J. Garcia United States Attorney Southern District of New York

James H. Lawrence Police Commissioner Nassau County Police Department Added in 2007:

Glenn Suddaby United States Attorney Northern District of New York

Terrance Flynn United States Attorney Western District of New York

Honorable David Soares District Attorney Albany County

Honorable William Fitzpatrick District Attorney Onondaga County

Honorable Michael Green District Attorney Monroe County

Honorable Frank Clark District Attorney Erie County

APPENDIX C: List of Participating Agencies

Federal

Army National Guard Bureau of Immigration and Customs Enforcement Bureau of Alcohol, Tobacco Firearms and Explosives Coast Guard Investigation Service Customs and Border Protection Department of Health and Human Services Department of Homeland Security Drug Enforcement Administration Federal Bureau of Investigation FinCEN Internal Revenue Service Social Security Administration Transportation Security Administration United States Attorney's Offices United States Department of Defense/Joint Task Force-6 United States Department of Housing and Urban Development/Office of the Inspector General United States Department of State United States Marshal Service United States Postal Inspection Service United States Probation Department United States Secret Service Veterans Affairs

State

New York: Metropolitan Transit Authority Police (MTA) (New York/Connecticut) New York National Guard New York State Attorney General's Office New York State Banking Department New York State Commission of Investigation New York State Department of Corrections New York State Department of Environmental Conservation New York State Division of Criminal Justice Services New York State Division of Parole New York State Human Resource Administration Bureau of Fraud and Investigation New York State Insurance Frauds Bureau New York State Liquor Authority New York State Petroleum, Alcohol and Tobacco Bureau New York State Police New York State Taxation and Finance Port Authority of New York and New Jersey Waterfront Commission

New Jersey: New Jersey Attorney General's Office New Jersey Department of Corrections New Jersey Division of Criminal Justice New Jersey Division of Parole New Jersey Human Service Police New Jersey Office of Counter Terrorism New Jersey National Guard New Jersey State Police

Local

New York: Amityville Police Department Bronx County District Attorney's Office Dutchess County Sheriff's Office East Hampton Village Police Department Glen Cove Police Department Kings County District Attorney's Office McArthur Airport Security Mt. Vernon Police Department Nassau County District Attorney Nassau County Police Department Nassau County Probation Department Nassau County Sheriffs Department New York City Criminal Justice Coordinator's Office New York City Department of Correction New York City Department of Probation New York City Police Department New York County District Attorney's Office Ocean County Prosecutor's Office/Sheriff's Office Office of the Special Narcotics Prosecutor for New York City Old Brookville Police Queens County District Attorney's Office Richmond County District Attorney's Office **Riverhead Town Police Department** Rockland County Sheriff's Office Southampton Town Police Southold Police Department Suffolk County District Attorney's Office Suffolk County Police Department Suffolk County Probation Department Suffolk County Sheriff's Office Suffolk Invest DSS Westchester County District Attorney's Office Westchester County Police Department Westchester Probation White Plains Police Department Yonkers Police Department

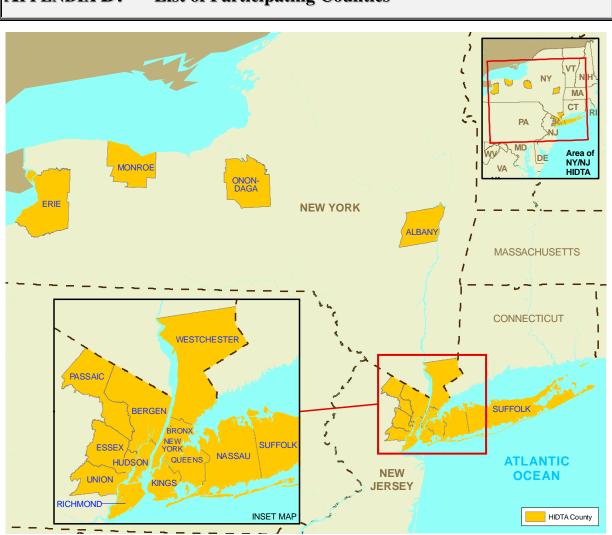
New Jersey:

Atlantic County Prosecutor's Office/Sheriff's Office Bayonne Police Department Bergen County Police Department

Bergen County Prosecutor's Office Camden County Prosecutor's Office Department (Police) Cape May County Prosecutor's Office/Sheriff's Office Cumberland County Prosecutor's Office/Sheriff's Office Deptford Police Department Elizabeth Police Department Essex County Prosecutor's Office/Sheriff's Office Fort Lee Police Department Gloucester County Prosecutor's Office/Sheriff's Office Hudson County Prosecutor's Office/Sheriff's Office Jersey City Police Department Mercer County Prosecutor's Office/Sheriff's Department Middlesex County Prosecutor's Office/Sheriff's Office Monmouth County Prosecutor's Office/Sheriff's Office Morris County Prosecutor's Office/Sheriff's Office Newark Police Department Ocean County Prosecutor's Office Ocean County Sheriffs Passaic County Prosecutor's Office/Sheriff's Department Paterson Police Department Salem County Prosecutor's Office/Sheriff's Office Somerset County Prosecutor's Office/Sheriff's Office Sussex County Prosecutor's Office/Sheriff's Office Trenton Police Department Union City Police Department Union County Prosecutor's Office/Sheriff's Office Warren County Prosecutor's Office/Sheriff's Office Westfield Police Department

Other

Armory High School Sports Foundation Harlem Junior Tennis Program Jordanian National Police New York City Mission Society Pennsylvania Police Department Police Athletic League Teach For America Toronto Police Department 369th Veterans Association



APPENDIX D: List of Participating Counties

New York

New York County Bronx County Kings County Queens County Richmond County Westchester County Nassau County Suffolk County

<u>Added in 2007:</u>

Albany County Erie County Monroe County Onondaga County

New Jersey

Bergen County Essex County Hudson County Passaic County Union County

APPENDIX E: INITIATIVE OUTPUTS

INTELLIGENCE

Regional Intelligence Center (RIC)

The RIC, which is led by the New York City Police Department and located at the NY/NJ HIDTA Center in Manhattan, is the central conduit for information sharing among law enforcement in the New York metropolitan area. The cornerstone of the RIC is the timely and accurate collection, analysis and dissemination of criminal intelligence, particularly drug intelligence.

The Regional Intelligence Center consists of approximately 600 participants and is organized into five sections:

REGIONAL INTELLIGENCE CENTER



Satellite Intelligence Centers to the RIC

Westchester Intelligence Center

New Jersey Intelligence Center

Suffolk County Intelligence Center

Riker's Island Intelligence Center

Nassau County Intelligence Center

UPSTATE NEW YORK REGIONAL INTELLIGENCE CENTER (UNYRIC)

In 2006 the Regional Intelligence Center accomplished, among other things, the following:

- 61,689 Criminal Profile Requests/Database Checks
- 1,239 cases received Analytical Case Support
- 1,427 cases Referred
- 12,633 Firearms traced
- 19,423 Prisoner Debriefings conducted
- 36,864 SARs reviewed
- 720 Confidential Informants Registered
- 59,724 case/subject/event deconflictions

TRAINING

HIDTA Training Initiative

The Training Initiative is located at the Urban Tactical Village in Rodman's Neck with a satellite site at the Long Island Training Center. The Training Initiative provides tactical training to drug enforcement officers throughout the region. The training program is designed to increase investigators' effectiveness in combating illegal narcotics and narcotics-related crime. Classes include software applications (e.g. Microsoft Word, Excel, Pen Link), financial investigative techniques, highway patrol investigative techniques, among others. The Training Group also offers classes in intelligence link analysis, interview and interrogation, and foreign language immersion including Spanish, Russian and various Middle Eastern languages as requested.

In 2006, the HIDTA Training Initiative trained 3,368 officers/agents.

ENFORCEMENT

El Dorado Money Laundering Task Force

The mission of the El Dorado Task Force is to disrupt, dismantle or render ineffective organizations involved in the laundering of the proceeds of narcotics trafficking and other financial crimes in the New York metropolitan area. This mission is accomplished by targeting the primary avenues drug traffickers use to launder drug profits: money services, physical transportation, merchandising, banking and brokerages, and bulk cash. The Task Force is led by ICE, and consists of approximately 200 representatives from federal, state, and local law enforcement agencies. The El Dorado Task Force is also the High Intensity Financial Crimes Area (HIFCA) for the New York metropolitan area.

In 2006 the El Dorado Task Force accomplished, among other things, the following:

- Dismantled 2 money laundering organizations
- Disrupted 35 money laundering organizations
- Arrested 147 money launderers
- Indicted 69 defendants
- Initiated 3 OCDETF cases
- Seized: \$18,196,787 cash
 - \$6,654,625 other 86 kilograms cocaine 3 kilograms heroin 1 pound marijuana 1,001 pills ecstasy 8 cars 2 firearms

Regional Fugitive Task Force

The mission of the Regional Fugitive Task Force is to identify and apprehend the most significant drug trafficking and violent fugitives in the New York metropolitan area. The Task Force is led by the USMS, consists of approximately 130 representatives, and is collocated with the HIDTA Regional Intelligence Center, the New York OCDETF Strike Force, and the HIDTANET and Support Services Initiatives in Manhattan, which greatly increases the resources available to the Investigators.

In 2006, the Regional Fugitive Task Force accomplished, among other things, the following:

- Arrested 4,232 fugitives, of which 1,259 were prior felony offenders, 1,115 were charged with drug felonies, and 474 were affiliated with gangs
- Closed 5,425 warrants
- Assisted in 173 OCDETF cases
- Seized: \$138,498 cash \$99,995 other
 .5 kilograms cocaine
 .22 kilograms crack
 6 kilograms heroin
 15 pounds marijuana
 130 ecstasy pills
 4 cars
 83 firearms

New Jersey Drug Trafficking Organization Task Force

The mission of the New Jersey Drug Trafficking Organization Task Force is to disrupt/dismantle drug trafficking organizations in five counties in northern New Jersey – Bergen, Essex, Hudson, Passaic, and Union. The Task Force consists of approximately 55 representatives from various federal, state, and local law enforcement agencies.

In 2006 the New Jersey Drug Trafficking Organization Task Force accomplished, among other things, the following:

- Dismantled 3 drug trafficking organizations
- Disrupted 14 drug trafficking organizations
- Arrested 189 drug traffickers
- Initiated 3 OCDETF cases
- Seized: \$7,259,629 cash

446 kilograms cocaine
27 kilograms heroin
156 pounds marijuana
4 grams methamphetamine
96,262 pills ecstasy
7,100 pills oxycontin
23 cars
7 firearms

New York OCDETF Strike Force

The mission of the New York OCDETF Strike Force is to use intelligence to aid in trafficking reducing domestic drug and its harmful consequences by disrupting/dismantling Consolidated Priority Organizational Targets (CPOTs) and their drug trafficking organization affiliates in the New York metropolitan area. The NY OCDETF Strike Force is a national prototype, placing for the first time OCDETF resources from federal agencies in a single task force at a single location and dedicated exclusively to disrupting/dismantling CPOT targets. The Strike Force is led by DEA, consists of approximately 190 participants and is collocated with the HIDTA Regional Intelligence Center, the Regional Fugitive Task Force, and the HIDTANET and Support Services Initiatives in Manhattan, which greatly increases the resources available to the Investigators.

In 2006 the New York OCDETF Strike Force accomplished, among other things, the following:

- Dismantled 4 drug trafficking organizations
- Disrupted 6 drug trafficking organizations
- Arrested 331 drug traffickers
- Initiated 23 OCDETF cases
- Seized: \$4,537,392 cash

\$1,550,000 other 186 kilograms cocaine 122 kilograms heroin 2,571 pounds marijuana 17,357 pills ecstasy 1 kilogram methamphetamine 32,024 kilograms khat 500 pills oxycontin 14 vehicles 1 firearm

Appendix F: 2006 NEW YORK/NEW JERSEY HIDTA PMP MATRIX

THREAT ASSESSMENT				STRATEGY & BUDGET										ANNUAL REPORT
						ENFOR	CEMENT		INTEL AND INFO SHARING	PREVENTION	ADMINISTRATIVE			
GOAL 1 - Disrupt the Market for Illegal Drugs by Dismantling or Disrupting Drug Trafficking Organizations					El Dorado Money Laundering Task Force	Regional Fugitive Task Force	OCDETF Strike Force	New Jersey Drug Trafficking Organization Task Force	Regional Intelligence Center (RIC)	City Wide Armory Project	Management Coordination	HIDTANET	Training	TARGETED OUTCOMES
GEOGRAPHIC AREA THREAT DESCRIPTION SOURCE PERFORMANCE TARGET			PERFORMANCE TARGET	INVESTIGATIVE / INTERDICTION				INTELLIGENCE	PREVENTION	ADMINISTRATIVE			AND NARRATIVE	
NY/NJ HIDTA REGION	NON-HIDTA TARGETED THREAT	PRIMARILY COLOMBIAN, DOMINICAN AND MEXICAN DTOS OPERATE IN THE NY/NJ HIDTA REGION		DISRUPT/DISMANTLE 37 DRUG TRAFFICKING ORGANIZATIONS			X	X						DISRUPTED/DISMANTLED 20 DTOs IN 2006
		PRIMARILY COLOMBIAN, DOMINICAN MONEY LAUNDERING ORGANIZATIONS OPERATE IN THE NY/NJ HIDTA REGION		DISRUPT/DISMANTLE 54 MONEY LAUNDERING ORGANIZATIONS	X		x							DISRUPTED/DISMANTLED 11 MONEY LAUNDERING ORGANIZATIONS IN 2006
		NUMEROUS PRIORITY TARGET ORGANIZATIONS OPERATE IN THE NY/NJ HIDTA REGION	ENT	INITIATE CPOT CASES	Χ		X	X						INITIATED 0 CPOT CASES (WORKED ON 14 ONGOING CASES) IN 2006
			THREAT ASSESSMENT	INITIATE OCDETF CASES	Χ		X	X						INITIATED 28 OCDETF CASES IN 2006
		MULTI-KILOGRAM QUANTITIES OF ILLEGAL DRUGS ARE TRAFFICKED WITHIN AND THROUGHOUT THE NY/NJ HIDTA REGION		ROI OF \$15 FOR DRUGS SEIZED	X	x	x	x						SEIZED \$46,204,899 IN DRUGS, AN ROI OF \$5.87 IN 2006
		MILLIONS OF DOLLARS OF ILLEGAL DANGEROUS DRUG MONEY FLOWS THROUGH THE NY/NJ HIDTA REGION		ROI OF \$7 FOR ASSETS SEIZED	X	x	x	X						SEIZED \$35,060,630 IN DRUG ASSETS, AN ROI OF \$4.46 IN 2006
		MULTI-KILOGRAM QUANTTIES OF ILLEGAL DRUGS AND MILLIONS OF DOLLARS OF ASSETS ARE TRAFFICKED WITHIN AND THROUGHOUT THE NY/NJ HIDTA REGION		ROI OF \$22 FOR DRUGS AND ASSETS SEIZED	x	x	x	X						SEIZED \$81,265,529 IN DRUGS AND ASSETS COMBINED, AN ROI OF \$10.33 IN 2006
		UNSUPERVISED CHILDREN ARE AT RISK OF BEING EXPOSED TO ILLEGAL DRUG USE		PROVIDE SAFE AFTER SCHOOL VENUE AT CITYWIDE ARMORY PROJECTS FOR CHILDREN BETWEEN THE AGES OF 6 AND 18						x				608,000 CHILDREN VISITED THE THREE ARMORIES COMBINED IN 2006
		80,000 FUGITIVES ARE SUSPECTED TO RESIDE IN THE REGION		TARGET 4,200 VIOLENT FUGITIVES AND ARREST 100% OF THOSE TARGETED		X								ARRESTED 4,232 FUGITIVES IN 2006, 30% OF WHICH WERE PREDICATED FELONS, 5% ILLEGAL ALIENS AND 11% GANG AFFILIATED
		OVER 81 MILLION PASSENGERS TRAVEL THROUGH 3 MAJOR AIRPORTS IN THE REGION OVER 2.5 MILLION TONS OF FREIGHT ENTER THROUGH JFK, LA GAURDIA, AND NEWARK AIRPORTS ANNUALLY ONE BILLION PEOPLE VISIT THE HIDTA AREA EACH YEAR AND MANY TRAVEL BY CAR, TRUCK, OR BUS TERRORISTS AND TERRORIST-		CURRENTLY HANDLED BY A NON-HIDTA GROUP										
		RELATED GROUPS OPERATE IN THE REGION												

Appendix F: 2006 NEW YORK/NEW JERSEY HIDTA PMP MATRIX

THREAT ASSESSMENT				STRATEGY & BUDGET									ANNUAL REPORT
				ENFORCEMENT				INTEL AND INFO SHARING	PREVENTION	ADMINISTRATIVE		IVE	
GOAL 2 - Improve the Efficiency and Effectiveness of HIDTA Initiatives					Regional Fugitive Task Force	OCDETF Strike Force	New Jersey Drug Trafficking Organization Task Force	Regional Intelligence Center (RLC)	City Wide Armory Project	Management Coordination	HIDTANET	Training	PERFORMANCE MEASURES
GEOGRAPHIC AREA		INITIATIVE NEEDS PERFORMANCE TARGET		INVESTIGATIVE / INTERDICTION		INTELLIGENCE	PREVENTION	ADMINISTRATIVE		E	AND NARRATIVE		
		IMPROVE OFFICER SAFETY	ACHIEVE AND MAINTAIN 100% PARTICIPATION BY HIDTA INITIATIVES AND PARTICIPATING LAW ENFORCEMENT AGENCIES IN THE HIDTA DECONFLICTION SERVICES	X	x	x	X	x			x		100% OF ALL HIDTA INITIATIVES AND PARTICIPATING AGENCIES REGISTER THEIR DRUG TARGETS IN SAFETNet
		INCREASE ANALYTICAL INTELLIGENCE CASE SUPPORT TO HIDTA INITIATIVES	PROVIDE SUPPORT TO 29,877 CASES					X					PROVIDED ANALYTICAL CASE SUPPORT TO 1,239 INVESTIGATIONS IN 2006
		OBTAIN INTELLIGENCE VIA PRISONER DEBRIEFINGS	CONDUCT 28,000 PRISONER DEBRIEFINGS					X					CONDUCTED 19,423 PRISONER DEBRIEFINGS RESULTING IN 137 SPIN-OFF CASES IN 2006
	-	OBTAIN INTELLIGENCE VIA THE REGISTRATION OF CONFIDENTIAL INFORMANTS	REGISTER 475 NEW CONFIDENTIAL INFORMANTS					X					REGISTERED 720 NEW CONFIDENTIAL INFORMANTS IN 2006
	NATION	REVIEW ALL SUSPICIOUS ACTIVITY REPORTS (SARs) IN THE NY/NJ HIDTA REGION	ANALYZE APPROXIMATELY 24,000 SARs					X					REVIEWED 36,864 SARs, 619 WHICH WERE REFERRED FOR INVESTIGATION IN 2006
EGION	COORDINATION	TRACE ALL ILLEGAL FIREARMS IN THE NY/NJ HIDTA REGION	IDENTIFY AND REFER FOR INVESTIGATION 980 FIREARM TRAFFICKING SUSPECTS					x					505 SUSPECTS WERE REFERRED FOR INVESTIGATIONS AS A RESULT OF THE 12,633 FIREARMS TRACED IN 2006
REG	SHARING &	TRACE OBLITERATED FIREARMS IN THE NY/NJ HIDTA REGION	TRACE OBLITERATED FIREARMS IN THE REGION TO YOUTH/JUVENILES					x					TRACED 1,466 OBLITERATED FIREARMS, 319 OF WHICH WERE TRACED TO A YOUTH/JUVENILE IN 2006
HIDTA	ION SHAI	PROVIDE A SINGLE POINT OF RETRIEVAL FOR ARREST PHOTOS OF FEDERAL, STATE AND LOCAL AGENCIES	PROVIDE ACCESS TO APPROXIMATELY 5 MILLION ARREST PHOTOS AND RELATED INFORMATION								x		51,965 LINEUPS/ARREST PHOTOS (PAGES) WERE PRINTED IN 2006
H ſN/ĂN	INFORMATION	SHARE INTELLIGENCE ALERTS/BULLETINS WITH HIDTA INITIATIVES AND PARTICIPATING AGENCIES	FORWARD ALL INTELLIGENCE BULLETINS AND ALERTS TO HIDTA INITIATIVES AND PARTICIPATING AGENCIES								X		DISTRIBUTED 14,823 LAW ENFORCEMENT BULLETINS IN 2006
Ń	-	IMPROVE INFORMATION EXCHANGE AND INTELLIGENCE DEVELOPMENT IN THE HIDTA REGION AND NATIONALLY	PARTICIPATE IN ALL RELEVANT INTELLIGENCE CONFERENCES BY HIDTA INITIATIVES, PARTICIPATING AGENCIES AND OUTSIDE LAW ENFORCEMENT AGENCY PERSONNEL IN THE NY/NJ HIDTA REGION	x	X	x	X	x		x	x		PARTICIPATED IN ALL RELEVANT INTELLIGENCE CONFERENCES IN THE NY/NJ HIDTA REGION IN 2006
			PARTICIPATE IN ALL RELEVANT INTELLIGENCE SHARING COORDINATION EFFORTS WITH OTHER HIDTAS					x		X	X		PARTICIPATED IN ALL RELEVANT INTELLIGENCE SHARING COORDINATION EFFORTS WITH OTHER HIDTAS IN 2006
		IMPROVE COOPERATION BETWEEN DRUG ENFORCEMENT IN ALL DRUG INVESTIGATIONS	HANDOFF 3,810 CASES/INVESTIGATIVE LEADS WITHIN AND OUTSIDE HIDTA					X					REFERRED 1,427 CASES /LEADS TO OTHER HIDTAS OR AGENCIES FOR INVESTIGATION IN 2006
	TRAINING	IMPROVE THE SKILLS OF THE HIDTA INITIATIVE AND PARTICIPATING AGENCIES PERSONNEL AND COOPERATING INSTITUTIONS BY OFFERING TRAINING IN AREAS WHERE NEEDS ARE IDENTIFIED	PROVIDE NO COST TRAINING COURSES TO APPROX 1,800 LAW ENFORCEMENT OFFICERS IN THE NY/NJ HIDTA REGION									x	3,398 STUDENTS WERE TRAINED IN 2006
HIDTA BUDGET INFORMATION				\$ 972,535	\$ 406,490	\$ 575,290	\$ 1,029,461	\$ 4,885,025	\$ -	\$ 2,185,341	\$ 1,374,266	\$ 196,033	TOTAL BUDGET = \$11,624,441



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