## ATLANTA HIGH INTENSITY DRUG TRAFFICKING AREA 2006 ANNUAL REPORT

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## **Executive Summary**

Intelligence analysis by Atlanta HIDTA and its participating agencies, as well as by the National Drug Intelligence Center (NDIC), the local office of the Drug Enforcement Administration (DEA), and the El Paso Intelligence Center (EPIC), all document that Atlanta is now the primary center for illegal drugs and the associated money laundering operations in the Southeast and increasingly in the eastern United States.

Aside from the damage the illegal drug trade does to individuals and families, the enormous profits fuel political corruption both in this country and in the countries that export the drugs to the U.S. Moreover, terrorists can make alliances with drug trafficking organizations. To be effective and efficient the many agencies charged with suppressing drug trafficking and money laundering, as well as those responsible for firearms trafficking, illegal immigration, and terrorism must be coordinated. Coordination is "institutionalized" in the command and control structure of HIDTA. Atlanta HIDTA combines administrative, intelligence, and operational components, mutually managed by federal, state, and local officials.

Atlanta HIDTA is expanding; law enforcement reporting indicates that the Counties of Gwinnett and Cobb have emerged as significant command and control centers for international DTO operations in the Atlanta metropolitan area. In 2006 these counties joined Atlanta HIDTA. Cobb and Gwinnett are suburban counties with rapidly growing immigrant communities, predominantly Hispanic. Like all immigrant communities before them, they include criminal organizations. Almost all DTOs that Atlanta HIDTA investigates have supply lines that can be traced back across the Mexican border.

Cocaine dominates the illegal drug market, judging by the fact that the value of cocaine seizures is far larger than the value of any other drug seizures, while methamphetamine is the foremost emerging drug threat. However, methamphetamine is not being produced in large quantities in clandestine labs locally; meth from Mexico has replaced it. Illegally diverted pharmaceuticals and club drugs are a growing problem. The heroin market is stable and confined almost entirely to inner-city Atlanta. Marijuana is the most widely used and most readily available illicit drug in the Atlanta area; while some is locally grown and some comes from Canada, the bulk of it seems to be Mexican in origin.

The Strategy for 2006 had to be revised twice. First to eliminate assignment of Operational Groups to neighborhoods and again, later in the year, to change target projections because commitments of personnel made when the Strategy was written could not be fulfilled. The revised projection was for 24 DTOs/MLOs to be dismantled/ disrupted; 27 DTOs and one MLO were actually dismantled/disrupted. Atlanta HIDTA does not encounter many MLOs, and such investigations are long and complex, but the results can be impressive as when one MLO yielded \$4,000,000 in seized assets. Drugs with an estimated wholesale value of over \$15,000,000 were seized in 2006, and over \$11 million in drug assets were seized.

The Return on Investment (ROI) for 2006 is complicated by the fact that the Facilities Initiative was abolished and those costs were allocated among the other budgets. While this was a sound fiscal management decision, it did increase the enforcement and intelligence budgets over

previous years without actually increasing their resources. Moreover, the enforcement budgets were increased by \$1.1 million but only in the last two months of 2006. Adjusting the Enforcement and Intelligence budgets by backing out the Facilities Cost (to make the 2006 budget and ROI comparable to 2004 and 2005) and by prorating the additional funds for the two months the funds were actually available yields an adjusted ROI for drugs seized of \$5.89. The adjusted ROI for assets seized is \$4.31.

The Atlanta Coalition Training System has increased the efficiency and effectiveness not only of the HIDTA assigned personnel, but also of other law enforcement agencies, primarily in Georgia. In 2005, 77 agencies sent personnel to be trained at Atlanta HIDTA; in 2006 137 agencies did so. The number of students actually trained at Atlanta HIDTA has nearly tripled since 2004, as have the number of training hours provided, while the total training cost has risen less than \$2,000; the training cost per hour has dropped by almost two-thirds.

The Atlanta HIDTA Operations Center (HOC) houses a sophisticated Wiretap Center that is available not only to HIDTA but also to law enforcement agencies that participate in HIDTA. In 2006 the Center initiated and supported 21 Title III investigations and 58 pen registers for HIDTA Initiatives and participating law enforcement units.

Event deconflictions have increased by 55% over 2005 from 764 to 1,185. Furthermore, at the end of 2006 agencies began to participate in case/subject (target) deconflictions: out of 22 target deconfliction submissions, 16 had potential conflicts.

Atlanta HIDTA's enforcement groups, staffed by sworn personnel from several jurisdictions at federal, state and local levels, disrupt and dismantle criminal organizations trafficking in illegal drugs and, in the process, seize millions in drugs and assets. Moreover, Atlanta HIDTA's work has a multiplier effect. More and more, Atlanta HIDTA is being recognized as a resource by Atlanta area law enforcement agencies. Atlanta HIDTA is able through training, deconfliction, specialized knowledge, technical support, etc. to increase the efficiency and effectiveness of other agencies in their efforts to disrupt the illegal drug trade.

## Introduction

This Annual Report presents the rationale for the Atlanta High Intensity Drug Trafficking Area (HIDTA) Program as well as measures of its effectiveness during calendar year 2006. The national HIDTA mission statement and rationale can be found at <a href="http://www.nhac.org/">http://www.nhac.org/</a> in the "High Intensity Drug Trafficking Areas (HIDTA) Program: Program Policy and Budget Guidance," April 25, 2006.

The Mission and Vision Statement of the individual HIDTAs are crafted by their Boards, which are made up primarily of representatives of the jurisdictions that assign personnel to the HIDTA.

## **Atlanta HIDTA Program Mission Statement**

The mission of the Atlanta HIDTA Program is to measurably and accountably:

- Disrupt and dismantle drug trafficking and money laundering organizations through intelligence-driven multi-jurisdictional operations,
- Improve the safety and effectiveness of law enforcement operations,
- Improve communication and information sharing among criminal justice, drug prevention, and drug treatment professionals in support of Office of National Drug Control Policy objectives.

Revised 07/06

## **Atlanta HIDTA Program Vision Statement**

Achieving measurable success in improving public safety and well-being through collaboration, intelligence and training.

Revised 07/06

Atlanta was a transportation hub when it was founded as Terminus in 1837. As can be seen from the map on page six, it is still a transportation hub, and, as such, is as attractive to illegal commerce as to legal. In 1995 Atlanta was a secondary importation and distribution hub for controlled substances, and the DTOs were based in inner-city Atlanta. Since then the Atlanta area has experienced an unprecedented increase in the volume of imported crack, cocaine, marijuana, and methamphetamine, and the DTOs have spread into the counties around Atlanta. There has been a corresponding increase in the number and sophistication of DTOs, and they are distributing drugs not only to the Atlanta area but also to other parts of the eastern U.S. Most of these DTOs are based in Latin America, particularly Mexico. There is a consequent export of large amounts of contraband currency from the Atlanta area to the southwest border and on to Mexico.

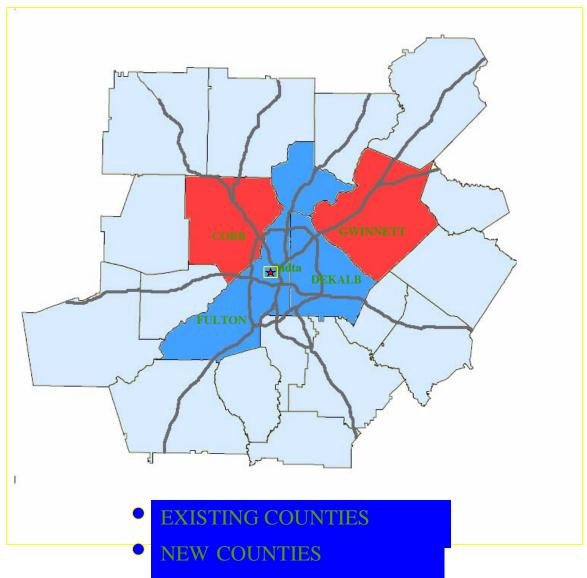
The spread of the DTOs into the many overlapping jurisdictions of the Atlanta area (Atlanta HIDTA's four counties have 38 municipalities among them, virtually all with their own law enforcement) make the mission of the HIDTA Program, with its 'built-in' coordination of agencies, even more necessary. The FY 2006 funding approved for Atlanta HIDTA was initially \$3,847,044. An additional \$1,100,000 was approved for the last two months of 2006: \$1,000,000 for expanded operations in Gwinnett and Cobb Counties; and \$100,000 for Domestic Highway Enforcement.

On the following page is a map showing the Atlanta HIDTA "footprint." The Atlanta HIDTA originally covered the City of Atlanta, Fulton and DeKalb Counties, and Atlanta's airport, Hartsfield-Jackson International. The City of Atlanta covers the middle third of Fulton County and a small portion of western DeKalb County. The north Fulton County cities of Alpharetta and Roswell assigned law enforcement personnel to HIDTA in early 2006. Late in 2006 Gwinnett and Cobb Counties were added to HIDTA's footprint as participating jurisdictions.

<sup>&</sup>lt;sup>1</sup> Georgia is a State rich in local government; it has 159 counties and over 600 municipalities.



# **ATLANTA HIDTA**



## **National HIDTA Goals**

The National HIDTA Program has established two complimentary goals. These two national goals guide all HIDTA initiatives and activities throughout the United States.

### **National HIDTA Program Goals**

Goal 1: Disrupt the market for illegal drugs by dismantling or disrupting drug trafficking and/or money laundering organizations; and

Goal 2: Improve the efficiency and effectiveness of HIDTA initiatives.

Aside from the obvious damage to individuals and families, illegal drugs drain money from the legitimate economy. It does not have the positive "multiplier" effect of money spent on legal goods and services. Coffee can change hands as many as 150 times between grower and consumer, heroin as few as four times.<sup>2</sup> The enormous profits made from the illicit drug trade also fuel small and large-scale political corruption both in this country and in the countries that grow and/or manufacture the drugs or in which drug gangs have established bases of operations. According to some analysts, this aspect of the drug trade is an even greater threat than the effects of drugs on the users. "The main problem with narcobusiness is not actually the drugs. It is that drug money rots the ability of countries and communities to govern themselves, and corrupts social and legal systems." <sup>3</sup>

Moreover, terrorists can make alliances with drug trafficking organizations to smuggle people and dangerous substances other than drugs. In 2005, the Border Patrol apprehended approximately 1.2 million people in the U.S. illegally. Of those, 165,000 were from countries other than Mexico, and roughly 650 were from special-interest countries, i.e., countries thought to be the most likely source of terrorists.<sup>4</sup>

The DTOs and MLOs cannot be suppressed except by sophisticated law enforcement by multiple agencies. To be effective and efficient the many agencies charged with suppressing drug trafficking and money laundering, as well as those responsible for firearms trafficking, illegal immigration, and terrorism must be coordinated. Goals in HIDTA enforcement planning are specifically designed for inter-agency coordination. Coordination is "institutionalized" in the command and control structure of HIDTA. HIDTA combines administrative, intelligence, and operational components, mutually managed by federal, state, and local officials.

Each HIDTA must develop an assessment of the drug threat in its own region and a strategy to address this threat in terms of the two national goals. The strategy must have quantifiable performance targets. Each HIDTA's budget is based on this strategy. In addition, each HIDTA

<sup>&</sup>lt;sup>2</sup> http://observer.guardian.co.uk/drugs/story/0,,686664,00.html

http://observer.guardian.co.uk/drugs/story/0,,686664,00.html

<sup>4</sup> http://www.dailybulletin.com/news/ci 4917114

must report data on its performance to ONDCP throughout the year. This data is entered into ONDCP's Performance Measurement Process (PMP) data-base, which serves as a self-evaluation tool since HIDTA initiatives have constant access to the database. Success is measured by results, and each initiative's manager is accountable for meeting the initiative's targets or goals.

There are four kinds of HIDTA initiatives, and the Atlanta HIDTA initiatives are listed below under each category for 2005, when the original 2006 Strategy was written, and 2006.

2005	2006			
LAW ENFORCEM	MENT INITIATIVES			
Metro Initiative (Groups 1 thru 7)	Metro Initiative (Groups 1,2,3,5)			
DeKalb Initiative	DeKalb Initiative			
	Domestic Highway Enforcement (DHE) – initiated Nov. 1, 2006			
	Expanded Operations (EO) – initiated Nov.1, 2006			
Prosecution	Prosecution			
INTELLIGENCE AND INFORM	MATION SHARING INITIATIVES			
Drug Intelligence Fusion Component	Drug Intelligence Fusion Component			
SUPPORT	INITIATIVES			
GBI Crime Lab	GBI Crime Lab (DEA Lab did bulk of analysis in 2006)			
Atlanta Coalition Training System	Atlanta Coalition Training System			
Prevention Conference	Prevention Conference			
MANAGEMEN	IT INITIATIVES			
Management Initiative	Management Initiative			
Facilities Initiative				

The Enforcement Initiatives are focused on Goal 1 of the national HIDTA Program:

Atlanta HIDTA's Metro and DeKalb Initiatives are focused on the disruption and dismantling of Drug Trafficking Organizations (DTOs) and their associated Money Laundering Organizations (MLOs) and the seizure of their drugs, currency, and assets. The new Domestic Highway Enforcement (DHE) initiative and Expanded Operations (EO) began as of November 1, 2006. DHE is focused on seizures and on uncovering leads that can be forwarded to Metro and DeKalb for DTO investigations. Expanded Operations funded the addition of Cobb and Gwinnett Counties to Atlanta HIDTA's "footprint." EO will not have any outputs or outcomes for 2006.

The Prosecution Initiative advances investigations by assisting with warrants, wiretaps, etc., and, of course, prosecutes drug cases, although many of Atlanta HIDTAs cases are handled by prosecutors outside of HIDTA.

The other initiatives are focused on Goal 2 of the national HIDTA Program:

The enforcement initiatives rely on assistance from the intelligence analysts of the Drug Intelligence Fusion Component (DIFC); these analysts provide event and target deconflictions, analytical case support, document exploitation, etc.

Atlanta HIDTAs enforcement initiatives are aided by the Crime Lab, which funds a scientist and an assistant at the Georgia Bureau of Investigation crime laboratory to analyze suspected drug seizures, although Atlanta HIDTA also makes use of the DEA crime lab in Miami.

The Training Initiative also enhances the efficiency and effectiveness not only of Atlanta HIDTA but also of other agencies. Training on a wide variety of law enforcement, intelligence, and management subjects is provided free of charge to personnel assigned to HIDTA, to personnel from jurisdictions participating in HIDTA, and, on a space available basis, to any other law enforcement agencies who wish to participate. Much of this training is P.O.S.T. certified.

The efficiency and effectiveness of Atlanta HIDTA is also enhanced by the Management initiative, which provides facility management for the HIDTA Operations Center (HOC) as well as secretarial and administrative support and fiscal/budget management to Atlanta HIDTA.

The Prevention initiative funds an annual conference that brings together enforcement and drug treatment and prevention professionals.

Atlanta HIDTA has evolved in response to the changing pattern of drug trafficking as described in the next section.

## **Summary of Atlanta HIDTA Threat Assessment for 2006**

Atlanta has emerged as one of the chief transshipment points for illicit drugs in the Southeast. Atlanta is a national-level transshipment point for cocaine and methamphetamine and a regional transshipment point for marijuana and heroin.

Mexican drug trafficking organizations (DTOs) and criminal groups are the primary transporters of cocaine, heroin, marijuana, and methamphetamine into Atlanta. They usually use private and commercial vehicles to transport drugs from Texas and California. These groups have increased in number and sophistication over the past two years. Similarly, the number of cocaine and methamphetamine shipments into Atlanta has increased.

Metropolitan Atlanta is extremely vulnerable to illicit drug money laundering. Profits from illegal drug sales result in the generation of millions of dollars in illicit funds and proceeds. Those drug proceeds are generally transferred to domestic and foreign destinations using wire transfer remitters or via the physical smuggling of bulk cash currency.

While Atlanta HIDTA initially encompassed the Counties of Fulton and DeKalb, the City of Atlanta, and Hartsfield-Jackson International Airport; drug trafficking and abuse in the surrounding counties are inextricably linked to the HIDTA zones of responsibility. For example, law enforcement reporting indicates that the Counties of Gwinnett and Cobb have emerged as significant command and control centers for international DTO operations in the Atlanta metropolitan area.

## **Summary of Atlanta HIDTA Strategy for 2006**

The following section in italics is taken from the 2006 Strategy Revised (2-21-06), which, pursuant to ONDCP directives, eliminated references to geographic assignments. However, this was written with the expectation that all personnel commitments would be fulfilled. Changes made subsequent to the publication of this Revised Strategy are explained in the Conclusions section.

The 2006 strategy used three core initiatives and six support initiatives that were crafted to improve the efficiency and effectiveness of the sixteen federal, state and local HIDTA participating agencies.

- The principal Atlanta HIDTA program goal is to destroy the market for illegal drugs by disrupting and/or dismantling drug trafficking organizations (DTOs). The Atlanta Task Forces' commitment for 2006 includes a total of sixty-five categorically defined DTOs.
- The 2006 Initiatives will focus (metro-wide) on specific upper and mid-level wholesale organizations engaged in cocaine and methamphetamine distribution and transportation.
- In 2006, the Atlanta HIDTA will continue to provide access to multi-agency intelligence data base systems, which have been developed at HIDTA systematically and securely. This function, as it has evolved locally, regionally and nationally through HIDTA, DEA and other LEAs, is a significant enabling, targeting and investigative mechanism for high impact DTO case activity.
- Throughout 2006, the two Atlanta HIDTA Task Forces will continue commitment to the APD violent crime initiatives in metro-Atlanta.
- The Atlanta 2006 HIDTA strategy takes into account the projected development of an Atlanta Federal Drug Strike Force to be co-managed by the DEA, FBI, ICE and the USAO.

## **HIDTA Performance Measures**

ONDCP's Performance Management Process (PMP) is intended to give HIDTAs a self-management tool to enable them to maintain their focus on dismantling and disrupting drug trafficking organizations and arresting the violent career criminals in the illicit drug trade. PMP also provides ONDCP with data to guide the development of national drug policy. The following tables and charts present specific outcomes and efficiency measurements required by PMP.

## **Performance Measures for Goal 1**

#### **Core TABLE 1**

Table 1: Percentage of Expected DTOs and MLOs Disrupted or Dismantled by Scope for Year 2006, at Atlanta HIDTA [ALL DTOs; MLOs included]

Scope	#DTOs & MLOs Identified	#DTOs & MLOs to be Disrupted or Dismantled	#DTOs & MLOs Disrupted	% Disrupted	Disrupted # DTOs & MLOs Dismantled		Total Disrupted or Dismantled	Total % Disrupted or Dismantled	
International	25	5	4	80%	1	20%	5	100%	
Multi-state	10	7	3	43%	1	14%	4	57%	
Local	45	12	10	83%	9	75%	19	158%	
Total	80	24	17	71%	11	46%	28	117%	

#### Core TABLE 2

Table 2: Percentage of Under Investigation DTOs and MLOs Disrupted or Dismantled by Scope for Year 2006, at Atlanta HIDTA [ALL DTOs; MLOs included]

Scope	#DTOs & MLOs Identified	#DTOs & MLOs Under Investigation	#DTOs & MLOs Disrupted	% Disrupted # DTOs & MLOs Dismantled		% Dismantled	Total Disrupted or Dismantled	Total % Disrupted or Dismantled	
International	25	25	4	16%	1	4%	5	20%	
Multi-state	10	10	3	30%	1	10%	4	40%	
Local	45	45	10	22%	9	20%	19	42%	
Total	80	80	17	21%	11	14%	28	35%	

Atlanta HIDTA 2006 revised projections: 24 DTOs/MLOs would be dismantled/disrupted; 28 were actually dismantled/disrupted, which represented a third of the DTOs/MLOs under investigation during 2006.

#### **Core TABLE 3**

I	Table 3: Percentage of Expected Money Laundering Organizations Disrupted or Dismantled by Scope for Year 2006, at Atlanta HIDTA										
Scope	# MLOs # MLOs to be Disrupted or Disrupted Dismantled		# MLOs % Disrupted Dismantled		% Dismantled	Total Disrupted or Dismantled	Total % Disrupted or Dismantled				
International	0	2	0	0%	0	0%	0	0%			
Multi-state	1	0	0	0%	0	0%	0	0%			
Local	1	0	0	0%	1	0%	1	0%			
Total	2	2	0	0%	1	50%	1	50%			

#### **Core TABLE 3a**

Table 3	Table 3a: Percentage of Under Investigation Money Laundering Organizations Disrupted or Dismantled by Scope for Year 2006, at Atlanta HIDTA										
Scope	#MLOs #MLOs Under #MLOs Identified Investigation Disrupted %		# MLOs % Disrupted Dismantled		% Dismantled	Total Disrupted or Dismantled	Total % Disrupted or Dismantled				
International	0	0	0	0%	0	0%	0	0%			
Multi-state	1	1	0	0%	0	0%	0	0%			
Local	1	1	0	0%	1	100%	1	100%			
Total	2	2	0	0%	1	50%	1	50%			

Core Tables 3 and 3a present data on Money Laundering Organizations. Atlanta HIDTA initiatives targeted two MLOs for disruption in 2006. Atlanta HIDTA does not encounter many of these, and such investigations are long and complex, but the results can be impressive, as when one MLO yielded \$4,000,000 in seized assets.

## Core TABLE 4

Table 4: CPOT, RPOT, and OCDETF Cases (by Operational Scope) Initiated in 2006, at Atlanta HIDTA									
Scope	# CPOT Cases	#RPOT Cases	# OCDETF Cases						
International	0	0	1						
Multi-state	0	1	. 1						
Local	0	1	1						
Total	0	2	3						

## Core TABLE 4a

Table 4a: All Active CPOT, RPOT, and OCDETF Cases (by Operational Scope) in 2006, at Atlanta HIDTA									
Scope	# CPOT Cases	#RPOT Cases	# OCDETF Cases						
International	4	5	1						
Multi-state	0	1	1						
Local	0	3	1						
Total	4	9	3						

CPOT cases in Atlanta usually grow from the investigation of RPOT or DEA Priority Organization Targets.

Core Table 5<sup>5</sup>

Table 5: Drugs Removed from	the Marketplace for Year 20	006, at Atlanta HIDTA		
Drugs Seized (kg or D.U.)	Amount Seized (kg or D.U.)	Wholesale Value		
Heroin kg	3.132	\$242,730		
Cocaine HCL kg	445.919	\$8,249,501		
Crack cocaine kg	1.071	\$25,704		
Marijuana kg	1,345.693	\$2,225,776		
Marijuana plants and grows	13.610	\$22,510		
Methamphetamine kg	14.463	\$271,080		
Methamphetamine ice kg	140.545	\$3,718,820		
Ecstasy(MDMA)(D.U.s)	43,203.000	\$172,812		
GHB	5.118	\$3,838		
Marijuana (Hydroponic)	212.270	\$351,094		
Other	0	\$0		
Other	0	\$0		
Other	0	\$0		
Total Wholesale Value		\$15,283,868		

If seizures are representative of the actual drug trade, then cocaine generates the most income, followed by methamphetamine and then by marijuana, while crack generates relatively little. Heroin generates only a fraction of what cocaine does, but almost ten times as much as crack.

<sup>&</sup>lt;sup>5</sup> In WebPMP, Metro's expected seizures for 2006 are under Group One, the other Groups' expected seizures are zero; this is because the seizure projections were done for Metro before it was separated into sub-initiatives One, Two, Three, and Five (there is no Group Four).

#### **Core Table 6**

Atlanta H	Atlanta HIDTA Table 6: Return on Investment (ROI) for Drugs Removed from the Marketplace by Law Enforcement Initiatives by Year										
Year	Budget	Baseline Drug Wholesale Value	Expected Drug ROI	Drug Wholesale Value Removed From Market	Actual Drug ROI						
2004	\$3,157,833	\$17,523,309	\$5.00	\$17,523,309	\$5.54						
2005	\$2,293,733	\$17,523,309	\$6.00	\$12,777,578	\$5.57						
2006	\$4,131,265	\$17,523,309	\$6.00	\$15,283,868	\$3.69						

The ROI for 2006 is complicated by two things: 1) the facilities cost, which had been allocated to its own separate initiative in 2004 and 2005, was allocated to the other initiatives based at the Atlanta HIDTA Operations Center (HOC) in 2006, thereby increasing their budgets on paper without actually increasing their resources; and 2) the enforcement budget was increased by \$1.1 million, but only in the last two months. To make the ROI for 2006 comparable to 2004 and 2005, two sets of calculations need to be made: 1) back out the facilities costs added to the enforcement and intelligence budgets in 2006, and 2) prorate the \$1.1 million for two months. After making those calculations, the adjusted 2006 budget is \$2,594,751. Based on that budget the ROI is \$5.89.

<sup>&</sup>lt;sup>6</sup> Note that there is an apparent decrease in the budget between 2004 and 2005, a decrease that is not consistent with Atlanta HIDTA's budget figures in FMS.

#### Core Table 7

	HIDTA Table 7: Ret	urn on Investment (	ROI) for Assets Ren Yea		farketplace by La	aw Enforcement	Initiatives by
Year	Budget	Baseline Value of Drug Assets	Expected Asset ROI	Value of Drug A	Actual Asset ROI		
				Cash	Other Assets	Total	
2004	\$3,157,833	\$2,587,908	\$1.00	\$2,014,534	\$573,374	\$2,587,908	\$0.81
2005	\$2,293,733	\$2,587,908	\$1.00	\$1,278,822	\$482,373	\$1,761,195	\$0.76
2006	\$4,131,265	\$2,587,908	\$1.00	\$3,282,233	\$7,904,460	\$11,186,693	\$2.70

Like Core Table 6, Table 7 can be adjusted to give a more comparable ROI for 2006. Using the budget figure of \$2,594,751, the ROI for Assets is \$4.31. Asset seizures include one seizure of \$4,000,000 in jewelry from an MLO.

#### **Core Table 8**

Atlanta	Atlanta HIDTA Table 8: Total Return on Investment (ROI) for Drugs and Assets Removed from the Marketplace by Law Enforcement Initiatives by Year										
Year Budget		Drugs and Assets Baseline	Expected Total ROI	Drugs and Assets Removed from Market	Actual Total ROI						
2004	\$3,157,833	\$20,111,217	\$6.00	\$20,111,217	\$6.36						
2005	\$2,293,733	\$20,111,217	\$7.00	\$14,538,774	\$6.33						
2006	\$4,131,265	\$20,111,217	\$7.00	\$26,470,561	\$6.40						

Using the 2006 adjusted budget figure of \$2,594,751 will yield an ROI for Drugs and Assets of \$10.20.

#### Core Tables 9 and 10

Atlanta HIDTA has not encountered any Clandestine Methamphetamine Laboratories in 2006 so these tables were not included in the Annual Report.

## **Performance Measures for Goal 2**

**Core Table 11** 

Core Table 11											
Table	11: HIDTA	Training	Efficienc	y by Type	of Trainin	g for Year	2006, at At	lanta HIDTA			
Type of Training	# Students Type of Training Expected for Training		# Students # Training H Actually Actually Pro		ng Hours Provided	urs ided Total Training Cost		Training Cost Per Hour			
	2004	2006	2004	2006	2004	2006	2004	2006	2004	2006	% Change 2004- 2006
Analytical/Computer	60	84	50	209	1,080	3,106	\$26,552	\$59,769	\$24.59	\$19.24	-22%
Investigative/Interdiction	535	560	405	1,130	7,064	22,525	\$118,925	\$76,806	\$16.84	\$3.41	-80%
Managment/Administrative	90	56	90	101	1,152	468	\$16,589	\$12,097	\$14.40	\$25.85	80%
Firebird & Booking Station	0	0	0	42	0	252	\$0	\$3,751	\$0.00	\$14.88	0%
Spanish Classes	0	0	0	7	0	524	\$0	\$11,371	\$0.00	\$21.70	0%
Total	685	700	545	1,489	9,296	26,875	\$162,066	\$163,794	\$17.43	\$6.09	-65%

The number of students actually trained at Atlanta HIDTA has nearly tripled since 2004, as have the number of training hours provided, while the total training cost has risen less than \$2,000; the training cost per hour has dropped by almost two-thirds.

#### **Core TABLE 12**

Table 12: Percentage of Event and Case Deconflictions Submitted for Year at Atlanta HIDTA Baseline # Total # Event Deconfliction Case/Subject Deconflictions Deconflictions **Deconflictions** Deconflictions Year **Submissions** Deconflictions Submitted Submitted Submitted Submitted Expected Submitted 0 850 2004 881 881 881 104% 2005 881 925 764 0 764 83% 22 881 989 1,185 2006 1,207 122% 2007 881 1,336 0 0 0 0%

Event deconflictions continue to increase, indicating use of this service by Atlanta region law enforcement agencies is increasing, and at the end of 2006 agencies began to participate in case/subject (target) deconflictions.

#### **Core TABLE 13**

Table 13: Percentage of Cases Provided Analytical Support for Year at Atlanta HIDTA					
Year	Baseline # Cases Receiving Analytical Support	# Cases Expected for Analytical Support	# Cases Provided Analytical Support	% Expected Cases Supported	
2004	171	161	171	106%	
2005	171	180	173	96%	
2006	171	182	150	82%	
2007	171	158	0	0%	

There was a decline in the number of cases receiving analytical support because of the sudden death in June of 2006 of the Intelligence Analyst assigned to the DeKalb Initiative.

#### **Core TABLE 14**

Table 1	4: Percentage of	HIDTA Initiative C	ases Referred to at Atlanta HIDT		and Other Agenc	ies for Year
Year	Total HIDTA Initiative Cases	# Initiative Cases Expected for Referral	# HIDTA Initiative Cases Referred to Other HIDTAs	# HIDTA Initiative Cases Referred to Other Agencies	Total Initiative Cases Referred	% Expected Initiative Cases Referred
2004	208	0	0	0	0	0%
2005	184	0	0	0	0	0%
2006	167	0	0	2	2	0%
2007	0	0	0	0	0	0%

Referral of cases is infrequent at Atlanta HIDTA. However, Atlanta HIDTA cooperates with and supports other law enforcement agencies through our intelligence and training activities and through technical support, as in the Wire Room. One component of HIDTA's support for other agencies is DIFC's Statewide Analytical Intelligence Narcotics Team (SAINT), which was designed to address the shipment of controlled substances and other contraband over interstate highways in Georgia. This program involves the Georgia State Patrol, ICE, and other HIDTA participating agencies. It is also part of EPIC/DEA's Operation Pipeline. Table A below shows the seizures that have been made with SAINT's assistance.

## Table A (SAINT)

Drug	Amount		
Marijuana	601.11 Kg		
Cocaine	152.15 Kg		
Methamphetamine	11.04 Kg		
MDMA	.16 Kg		
US Currency	\$5,109,269		

Table B on the following page shows more detail about Atlanta HIDTA's intelligence initiative, DIFC, including deconflictions.

## Table B

## DRUG INTELLIGENCE FUSION COMPONENT STATISTICAL OUPUTS

CATEGORY	CY 2004 Actual (Baseline)	CY 2005 Expected	CY 2005 ACTUAL	CY2006 Expected	CY 2006 ACTUAL	CY 2007 Expected (preliminary)
Metro Initiatives Cases Provided Analytical Support						
12 month work load	242	254	182	191	285	299
# of cases	102		72		105	
# of cases new in 2006	76		40		80	
	Kalb Initiativ					
12 month work load	42	44	88	92	37 26	39
# of cases # of cases new in	38		80			
2006	37		71		20	
Non-Atlanta HIDTA Cases Provided Analytical Support	31		21		19	20
# of Investigative Reports	51	53	57	60	294	309
# of Subpoenas	224	235	326	342	755	793
# of Telephone Numbers	1,189	1,248	821	862	2,583	2712
# of Court Orders	375	393	82	86	381	400
# of Debriefings/Interviews	23	24	2	2	31	33
# of Target/Operational Packets	101	106	133	140	56	59
# of Tolls Analysis Projects	34	35	82	86	162	170
# of Link/Org Analysis Projects	26	27	35	37	66	69
# of Document Analysis Projects	2	2	9	9	37	39
# of Org/Individual Profiles	158	166	112	118	158	166
# of Photos entered	281	295	152	160	126	132
# Database Checks	5,748	6,035	4,099	4304	6,844	7186
Deconfliction Leads/Incidents Entered into Database	881	925	764	802	1,185	1244
Target Deconfliction Entered					22	23
Deconflictions Identified	73	76	47	49	16	17

## **Table C**

Atlanta HIDTA/GBI Crime Lab Samples Analyzed	Metro and DeKalb Initiatives	
	2005	2006
Drug Identification	6	
Drug Quantification	1	
Leafy Material – Drug Identification	26	
Solid Material – Drug Identification	206	
Total	239	65

In 2006, Atlanta HIDTA Enforcement Initiatives increasingly relied on the DEA laboratory in Miami to analyze drug samples.

## **Table D**

2006 Arrests			
Metro	91		
DeKalb	123		
DHE	237		
Total	451		

Virtually all Metro and DeKalb Initiative arrests are related to drug law violations. The newly formed Domestic Highway Enforcement Initiative made 237 arrests, which included traffic citations, but also 18 felony drug violations

### **Conclusions**

#### **ENORCEMENT INITIATIVES**

#### Metro Initiative, DeKalb Initiative, and DHE

Atlanta HIDTA went through major organizational and leadership changes during 2006. Moreover, there was a loss of momentum in investigations due do the fact that PEPI money had been unavailable during the last half of 2005 when the City of Atlanta was taking over as fiduciary agent from GBI. Nevertheless, HIDTA's Metro and DeKalb Initiatives had seventy-eight DTO cases under investigation plus two Money Laundering Organizations.

When the "Atlanta HIDTA Threat Assessment, Strategy, and Budget 2005-2006" (hereinafter referred to as "TSB") was written in 2005, Atlanta HIDTA's Metro Initiative operational groups 1 through 4 were each focused on a particular City of Atlanta neighborhood, although investigations were pursued to other areas. These neighborhoods had been the center of the illicit drug trade. Later in 2005, these geographic foci were abandoned in response to the diffusion of the drug trade throughout the metro region and to bring Atlanta HIDTA more in line with the mission of targeting the larger, more sophisticated drug-trafficking and money laundering organizations. Moreover, this diffusion led Atlanta HIDTA to expand its operations and "footprint" to include Gwinnett and Cobb counties. To reflect this and to comply with ONDCP directives, a Revised Strategy was issued on 2-21-06, which eliminated references to the neighborhoods.

The Revised Strategy maintained the original 2006 projections in TSB based on expectations of staffing that did not materialize. DTOs/MLOs to be dismantled/disrupted were expected to be 52 for Metro (TSB, Tab 3, pg 6) and 13 for DeKalb (TSB, Tab 4, pg 7), for a total of 65. The assumption was that there would be increased participation by federal agencies, specifically the DEA, FBI, and the US Post Office. However, these agencies' increased duties related to other objectives left them with insufficient personnel to fulfill their commitments to HIDTA. Two operational groups, to be led by the DEA and FBI, never formed, and other personnel, who would have been incorporated into the remaining operational groups, were never assigned. In consideration of these changes in 2005-2006, a new 2006 projection of 24 DTOs/MLOs to be disrupted/dismantled was entered into WebPMP. Twenty-eight DTOs/MLOs were actually disrupted/dismantled, which indicates that the revised projections were a realistic evaluation of Atlanta HIDTA's capacity at that time.

In the last two months of 2006, Atlanta HIDTA received funds for and implemented a new initiative for domestic highway drug interdiction/enforcement. Drug dealers hide contraband in legitimate truck shipments across the US-Mexican border. For example, in late March 2006 the Mexican army seized a 7.5 ton shipment of marijuana hidden in a trailer carrying avocadoes, apparently intended for export to the U.S. market. That there is a thriving system of illicit drug

<sup>&</sup>lt;sup>7</sup> http://www.coha.org/2007/04/10/the-government-and-the-druglords-who-rules-mexico/

transport by highway has been born out by the success of Atlanta HIDTA's new Domestic Highway Enforcement (DHE) initiative. In just the two months it was operational, and having drawn down only about \$30,000 of the grant, DHE seized almost 24 kilos of various drugs and almost \$280,000 in currency and other assets.

Most of the DTOs investigated by Atlanta HIDTA have ties to Mexico, the local ones as well as the multi-state and international cases, reflecting Atlanta's role as a distribution hub for narcotics trafficking. However, even though Atlanta has international cases, we are conservative in applying CPOT criteria. Atlanta HIDTA cases are more likely to be qualified as RPOTS. In 2006 there were nine RPOT cases in Atlanta HIDTA's case load as well as three active OCDETF cases.

Money Laundering Organization investigations tend to be long and complex. Metro's IRS Group dismantled one MLO in 2006. It was led by Toros Seher, who pleaded guilty in federal court to laundering hundreds of thousands of dollars in drug money through his two jewelry stores. His jewelry inventory worth \$4,000,000 was forfeit. DeKalb Initiative had one MLO, Red Rig, which was closed in 2006; it had been disrupted in 2005.

Atlanta HIDTA Metro and DeKalb Initiative agents and DHE together removed more than \$15 million (wholesale) in controlled substances from the market and seized more than \$11 million dollars in drug-related assets from Atlanta's drug underworld. In TSB, Tab 3, page 6, and Tab 4, page 7, there are tables for the "Expected Drug and Asset Seizures for 2006": \$2.7 million for Metro and \$750,000 for DeKalb, which is well below the actual amount. Moreover, TSB's baseline (2004) amount for seizures is \$2.6 million (Metro) and half a million (DeKalb), but the actual amount seized was over \$20 million for Metro and DeKalb combined in 2004. The correct figures are in WebPMP.

The ROI for 2006 is complicated by two things: 1) the facilities cost, which had been allocated to its own separate initiative in 2004 and 2005, was allocated to the other initiatives based at the Atlanta HIDTA Operations Center (HOC) in 2006, thereby increasing their budgets on paper without actually increasing their resources; and 2) the enforcement budget was increased by \$1.1 million, but only in the last two months. To make the ROI for 2006 comparable to 2004 and 2005, two sets of calculations need to be made: 1) back out the facilities costs added to the enforcement and intelligence budgets in 2006, and 2) prorate the \$1.1 million for two months. After making those calculations, the adjusted 2006 budget is \$2,594,751. Based on that budget the ROI for drugs seized is \$5.89 rather than the \$3.69 shown in the WebPMP charts.

Based on an adjusted budget figure of \$2,594,751, the ROI for assets seized is \$4.75, and the ROI for drugs and assets combined is \$10.20. These ROIs reflect the seizure of \$4,000,000 in gold and jewels in the Seher MLO case.

Cocaine, crystal methamphetamine (ice), and marijuana continued to be the favored commodities in the illicit drug market in Atlanta HIDTA's region. Although seizures of methamphetamine were up, this was almost all ice brought in from Mexico. Atlanta HIDTA's Initiatives did not

find meth labs, probably because of the difficulty of obtaining ephedrine and pseudoephedrine since the Georgia legislature and Congress passed laws restricting the sale of the cold medicines containing these drugs. This is why Core Tables 9 and 10, which deal with Clandestine Methamphetamine Production Laboratories were not included in this Annual Report.

Technology is essential to modern law enforcement. The Atlanta HIDTA Operations Center (HOC) houses a sophisticated Wiretap Room that is available not only to HIDTA but also to law enforcement agencies that participate in HIDTA. In 2006 the Center initiated and supported 21 Title III investigations and 58 pen registers for HIDTA Initiatives and participating law enforcement units. In 2006, the new Deputy Director from DEA facilitated the installation of DEA's Firebird System at the desks of the agents and officers based at the HIDTA Operations Center, which will enhance the efficiency and effectiveness of their investigations.

#### **Prosecution Initiative**

In the Revised Strategy (page 13) it states that the prosecution initiative supported 402 investigations and projects that 450 will be supported in 2006. However, this figure relates to all prosecutions in which HIDTA task force officers are involved, not just those supported by the HIDTA-funded prosecutor. The 2006 Strategy projected that the HIDTA funded prosecutor would support approximately 30 investigations. The Prosecution Initiative was interrupted during the third quarter of 2006, the time between the departure of Atlanta HIDTA's only prosecutor and the recruitment of a new one. In 2006 there were 19 cases opened and 5 persons were convicted.

#### INTELLIGENCE AND INFORMATION SHARING INITATIVES

#### <u>Drug Intelligence Fusion Component (DIFC)</u>

Atlanta HIDTA's deconfliction service is available to any law enforcement agency operating in Georgia. Almost all the deconflictions submitted are by metro Atlanta agencies. Atlanta HIDTA has continually sought to make law enforcement agencies aware that HIDTA provides both event and target (case/subject) deconfliction. Event deconfliction has been used by Atlanta area law enforcement agencies for several years, but it was not until the last quarter of 2006 that agencies began submitting targets for deconfliction. The projected number of event deconfliction submissions for 2006 was 989; the actual number was 1,185, a 20% increase. In addition, area law enforcement agencies submitted 22 targets to be deconflicted.

Deconfliction is only one aspect of Atlanta HIDTA's intelligence work. As can be seen by Core Table 13, Table A and Table B, the Drug Intelligence Fusion Component is a very active component of Atlanta HIDTA. All analytical support is provided by DIFC. It provided analytical support to 150 HIDTA and non-HIDTA cases in 2006, as well as a wide variety of other services as detailed in Table B. However, a change was made in Table 13. The number of "cases provided analytical support" originally entered in Table 13 for 2004 and 2005 reflected the total of monthly case loads, not an unduplicated case count. This case load figure is also in TSB, Tab 5, pages 6 and 7 and in TSB's Strategy Section (Tab 2) and in the Revised Strategy (page 19). The

data were re-analyzed this year, and duplicates were eliminated and the unduplicated case counts entered into Table 13 in WebPMP for 2004, 2005, and 2006.

Web PMP Table 14 reports case referrals. In TSB, Tab 5, pages 6 & 7, the baseline (2004) number of cases referred is 69, which is incorrect, as are the projections of 72 referrals for 2005 and 74 for 2006, which were entered into WebPMP. Some HIDTAs refer many cases, Atlanta HIDTA refers few. Moreover, DIFC does not refer cases, the agents in the enforcement groups do, so the number of cases DIFC would expect to refer is zero. However, DIFC provided analytical support to 31 non-Atlanta HIDTA cases in 2004, 21 in 2005, and 19 in 2006. These are in addition to the cases supported by DIFC's Statewide Analytical Intelligence Narcotics Team (see Table A above).

#### SUPPORT INITIATIVES

#### **Atlanta Coalition Training Initiative**

Atlanta HIDTA is fortunate to have an outstanding training director. In 2005, 77 agencies sent personnel to be trained at Atlanta HIDTA. In 2006, 137 agencies (see list in Appendix) sent personnel to be trained. Included among these agencies are some from neighboring states. At the same time the cost per hour of training has dropped. Almost 27,000 hours of training, 22,500 of those in investigation/interdiction were provided to almost 1500 students. The training numbers in WebPMP were checked against those in HOTT.

#### Crime Lab Initiative

The Crime Lab is housed at the Georgia Bureau of Investigation, where a Scientist and one Technician are currently funded by HIDTA. HIDTA investigations have priority for these HIDTA funded personnel. In 2005 the Crime Lab identified 239 drug samples for HIDTA. However, in 2006 Atlanta HIDTA began to rely more on the DEA lab in Miami, and the GBI crime lab has analyzed only 65 samples for HIDTA in 2006.

#### **Prevention Initiative**

Atlanta HIDTA allocates \$25,000 to its Prevention Initiative, all of which goes to fund a conference designed for drug abuse treatment providers and drug abuse prevention program staff as well as for law enforcement. This is one of the few opportunities the enforcement and treatment/prevention sides have to come together.

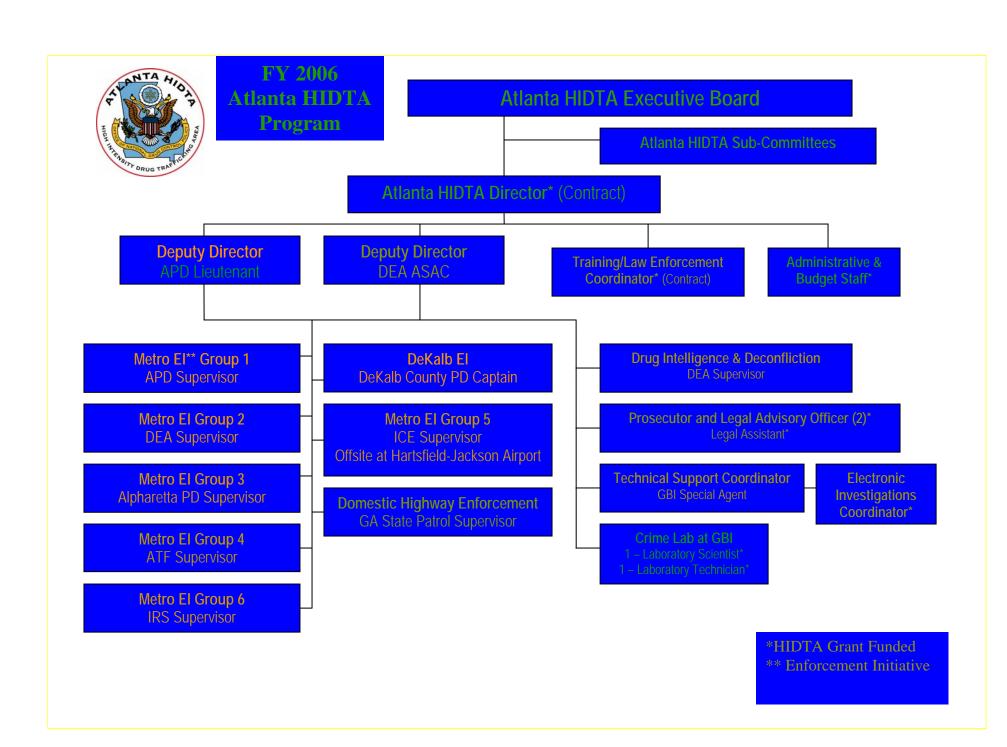
#### MANAGEMENT INITATIVE

Atlanta HIDTA used to allocate all of its expenses for the Atlanta HIDTA Operations Center (HOC), e.g., lease, utilities, and the contract for Information Technology staff, to the Facilities Initiative. This Initiative was discontinued and the facility expenses are now allocated among the other initiatives housed at the HOC. Management includes the Director, the Director's Secretary, the Budget Coordinator, the Administrative Officer, the PEPI coordinator and the two sworn Deputy Directors (Atlanta HIDTA is unique in having Deputies who are also sworn

officers). These last three are funded by their parent agencies, but assigned, along with the two IT staff on contract, to the Management Initiative for administrative purposes.

## **Appendices**

- A. Table of Organization
- **B.** Table Listing Composition of Executive Board
- **C.** List of Participating Agencies
- D. List of Participating Counties and Cities
- E. List of Agencies Participating in 2006 Training
  Program



# Atlanta HIDTA Executive Board 2006

Thurbert Baker- Georgia State Attorney General's Office Sherri Strange- Drug Enforcement Agency (retired March 2007) Terrell Bolton- DeKalb County Police Department (not sure hire date) George Coleman-Fulton County Police Department Patrick Head-Cobb County DA's office Paul Howard-Fulton County DA's office Vernon Keenan- Georgia Bureau of Investigation Gwendolyn Keyes- DeKalb DA's office Mickey Lloyd-Cobb County Department of Public Safety Vanessa McLemore- Alcohol, Tobacco, Firearms & Explosives David Nahmias-US Attorney's Office Richard Pennington- Atlanta Police Department Danny Porter- Gwinnett County DA's office Michael Scholes (Lt. Col)-Georgia National Guard Kenneth Smith-Immigration & Customs Enforcement Thomas Sittnick-Georgia Department of Corrections Rebecca Sparkman-Internal Revenue Service Charles Walters-Gwinnett County Police Department

#### **Ex-Officios**

Wanda Dunham-MARTA Police Department
Neil Kaltenecker- Georgia Dept. of Human Resources
Bill Hitchens- Georgia State Patrol
Gregory Jones- Federal Bureau of Investigations
Richard Mecum-US Marshals Service

# Atlanta HIDTA Participating Agencies 2006

Atlanta Police Department
Drug Enforcement Agency
Georgia National Guard
Georgia State Patrol
Georgia Bureau of Investigation
Alcohol Tobacco Firearms & Explosives
DeKalb County Police Department
Fulton County Police Department
Georgia Department of Corrections
Cobb County Police Department
Alpharetta Police Department
Roswell Police Department
Internal Revenue Service
Immigrations & Customs Enforcement

# Atlanta HIDTA Participating Counties and Cities 2006

Cobb County
DeKalb County
Fulton County
Gwinnett County
City of Alpharetta
City of Atlanta
City of Roswell

## Agencies that received training at Atlanta HIDTA in CY 2006

- 1. 19<sup>th</sup> Judicial District Drug Task Force
- 2. Acworth Police Department
- 3. Air Force Office of Security Investigations
- 4. Alabama Bureau of Investigation
- 5. Alabama Department of Public Safety
- 6. Alabaster Police Department (Alabama)
- 7. Alamance County Sheriff's Office (North Carolina)
- 8. Alpharetta Police Department\*
- 9. Appalachian Drug Task Force
- 10. US Bureau of Alcohol Tobacco Firearms and Explosives\*
- 11. Athens-Clarke Police
- 12. Atlanta Police Department\*
- 13. Atlanta Solicitors Office
- 14. Auburn Police Department
- 15. Avondale Estates Police Department
- 16. Bradford County Sheriff's Department (Florida)
- 17. Brunswick Police Department
- 18. Burlington Police Department (North Carolina)
- 19. Butts County Sheriff's Office
- 20. Camden County Sheriff's Office
- 21. Cartersville Police Department
- 22. Catoosa County Sheriff's Office
- 23. Cherokee County Sheriff's Office
- 24. City of Alabaster (Alabama)
- 25. City of Atlanta
- 26. City of Douglasville
- 27. Clarkston Police Department
- 28. Clayton County Drug Task Force
- 29. Clayton County Police Department
- 30. Clayton County Sheriff's Office
- 31. Cobb County District Attorney's Office
- 32. Cobb County Police Department\*
- 33. Cobb County Sheriff's Office
- 34. College Park Police Department

- 35. Columbia County Sheriff's Office
- 36. Commerce Police Department
- 37. Covington Police Department
- 38. Coweta County Sheriff's Office
- 39. Drug Enforcement Administration\*
- 40. Decatur Police Department
- 41. DeKalb County Police Department\*
- 42. US Department of Labor
- 43. Georgia Department of Public Safety
- 44. Department of Homeland Security
- 45. Doraville Police Department
- 46. Douglas County Sheriff's Office
- 47. Douglasville Police Department
- 48. East Central Georgia Task Force
- 49. East Metro Drug Enforcement
- 50. East Point Police Department
- 51. Eden Police Department (North Carolina)
- 52. Fairburn Police Department
- 53. Fayette County Sheriff's Office
- 54. Federal Bureau of Investigation
- 55. Florida Department of Law Enforcement
- 56. Florida National Guard
- 57. Forfeiture Support Associates
- 58. Forsyth County Sheriff's Office
- 59. Fort Valley Police Department
- 60. Fulton County District Attorney's Office
- 61. Fulton County Police\*
- 62. Fulton County Sheriff's Office
- 63. Georgia Counter Drug Task Force
- 64. Georgia Department of Corrections\*
- 65. GA Governor's OCA-CID
- 66. Georgia State University Police
- 67. Gainesville Police Department
- 68. Georgia Bureau of Investigation\*
- 69. Georgia National Guard Counterdrug Task Force\*
- 70. Georgia State Patrol\*
- 71. Glynn County Police Department
- 72. Gordon County Police Department
- 73. Greene County Sheriff's Office

- 74. Griffen/Spalding Sheriff's Office
- 75. Griffin Parole Office
- 76. Guilford County Sheriff's Office (North Carolina)
- 77. Gwinnett County Police Department\*
- 78. Gwinnett County Sheriff's Office
- 79. Hall County Sheriff's Office
- 80. Hapeville Police Department
- 81. Haywood County Sheriff's Office (North Carolina)
- 82. Henry County Police Department
- 83. Horry County Drug Enforcement Unit (South Carolina)
- 84. Immigration and Customs Enforcement\*
- 85. US Internal Revenue Service\*
- 86. Jacksonville Sheriff's Office (Florida)
- 87. Jefferson County Family Court (Alabama)
- 88. Jonesboro Police Department
- 89. Kennesaw Police Department
- 90. Kingsland Police Department
- 91. Las Vegas Police Department (Nevada)
- 92. Laurens County Sheriff's Office
- 93. Lenoir Police Department (North Carolina)
- 94. Lowndes County Sheriff's Office
- 95. Mans Unit (Hall County)
- 96. Marietta Police Department
- 97. MARTA Police Department
- 98. MCS Narcotics
- 99. Monroe County Sheriff's Office
- 100. Monroe Police Department
- 101. Montgomery Police Department (Alabama)
- 102. Napier Field Fire Department (Alabama)
- 103. Newnan Police Department

- 104. Newton County Sheriff's Office
- 105. Norcross Police Department
- 106. Orange County Sheriff's Office (Florida)
- 107. Georgia Pardon and Parole
- 108. Perry Police Department
- 109. Pike County Sheriff's Office
- 110. Polk County Police Department
- 111. Polk County Sheriff's Office
- 112. Polk Police Department
- 113. Powder Springs Police Department
- 114. Riverdale Police Department
- 115. Roswell Police Department\*
- 116. Sandy Springs Police Department
- 117. Senoia Police Department
- 118. Shelby County Sheriff's Office (Alabama)
- 119. Smyrna Police Department
- 120. Solicitor General Office Fulton County
- 121. Southeast Regional Fugitive Task Force
- 122. Spalding County Sheriff's Office
- 123. Spartanburg Public Safety (South Carolina)
- 124. Sun Trust Banks, Inc.
- 125. Tallapoosa Police Department
- 126. Temple Police Department
- 127. Thomaston Police Department
- 128. Tri-City Metro Drug Task Force
- 129. US Attorney's Office
- 130. US Marshalls
- 131. Union City Police Department
- 132. Upson County Narcotics Task Force
- 133. US Postal Service\*
- 134. Valdosta Police Department
- 135. Whitfield County Sheriff's Office
- 136. Woodstock Police Department
- 137. York County Sheriff's Office (South Carolina)

<sup>\*</sup>Indicates agencies participating in the Atlanta HIDTA program by having at least one agent assigned to the HIDTA Operation Center (HOC)