

What can I do?
Can hatred be stopped?

Will future generations remember the Holocaust?
After the Holocaust, why can't the world stop genocide?



Am I a bystander?

2006-07 | ANNUAL REPORT

UNITED STATES HOLOCAUST MEMORIAL MUSEUM ushmm.org

What

What is the Museum's role in the 21st century?

What have we learned from history?

How do we move from memory to action?

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must be done?

FROM OUR LEADERSHIP

The crimes of the Holocaust were once described as “so calculated, so malignant, and so devastating that civilization cannot bear their being ignored because it cannot survive their being repeated.”

When Justice Robert Jackson uttered these words at Nuremberg, could he have possibly imagined that six decades later his assertion would be a matter of doubt?

These words marked what seemed to be a pivotal moment, a watershed in which all that followed would remain in the long shadow of the crime. There was a commitment to not ignore, to not repeat. Yet today, we must ask: Have we arrived at another pivotal moment in which the nature of the crime feels quite relevant, yet the commitment to prevent another human tragedy quite hollow?

What must be done? What can we do as individuals? As institutions?

For us the key question is: What is the role of the United States Holocaust Memorial Museum?

The Museum cannot eliminate evil and hatred. But what allows hate to take root and grow? Hate does not succeed without acquiescence. Perpetrators have always depended on the silence of bystanders and always will. Our Founding Director Jeshajahu (“Shaike”) Weinberg once commented that he had created a Museum “about bystanders, for bystanders.”

The world has changed since the Nuremberg trials, but human nature has not. Holocaust history raises some of the most fundamental questions about human nature, and the United States Holocaust Memorial Museum challenges all of us to make those questions our own.

Fred S. Zeidman, Chairman

Joel M. Geiderman, Vice Chairman

Sara J. Bloomfield, Director

Why should everyone care about antisemitism?
What happens when the eyewitnesses are gone?

Why do people still ask if the Holocaust really happened?

Is advocating tolerance enough?

antisemitism?

CONFRONTING ANTISEMITISM AND DENIAL

Antisemitism, the hatred at the heart of Nazi ideology, did not begin or end with Auschwitz. Today's alarming resurgence of antisemitism includes forms of Holocaust denial and minimization as well as outrageous Holocaust analogies, forcing us to ask: What has been learned from history? What *must* be learned from history?

The Museum was built precisely for times like these. As the eyewitness generation diminishes, teaching and documenting the Holocaust could not be more urgent. But we do more than just teach the Holocaust. We show it—with original photographs, artifacts and documents, much of them created by the killers themselves.

But it is one thing to present the facts of history yet another to teach the lessons of history in ways that encourage people to act on those lessons.

One of the Museum's most potent lessons is that violent hate, once unleashed, impacts entire societies. Bystanders, too, pay a price for their indifference. Our challenge is how to help people understand antisemitism as a universal problem rather than a Jewish problem.

The Museum is uniquely positioned to tackle this issue. Few institutions reach such a vast and global audience. Few institutions reach people of such diverse influence—from heads of state to Christian clergy, from FBI agents to State Department diplomats, from college professors to U.N. officials. Our future depends on the decisions of leaders such as these—and on citizens who will hold them accountable for their actions and make important decisions of their own.

The Holocaust offers the most powerful lesson of the danger of unchecked antisemitism and the consequences of decisions to respond—or not. The Museum asks our leaders and citizens to think about their responsibilities and challenges them to consider what they will do, and what they must do.

20 million

Number of visits to the Museum's Web site in 2007*

48%

International visits to the Museum's Web site in 2007*

1

Number of countries with no visitors to the Museum's Web site (North Korea)*

*As of October 31, 2007

THE MUSEUM'S "GLOBAL CLASSROOM"—USHMM.ORG

Globalization and technology are contributing to an increasingly complex and dangerous world, and the Museum is aggressively confronting hate and misinformation precisely where they are most prevalent—on the Internet. As the world's leading online authority on the Holocaust, the Museum's Web site is uniquely positioned for this enormous challenge.

The outrageous statements of the Iranian president denying the Holocaust must be addressed. But minimization of the Holocaust, a

long-standing trend throughout the Middle East and elsewhere, is also very worrisome.

The Museum's Web site creates a genuine "Global Classroom" that delivers Holocaust education worldwide. Photographs, testimonies, documents and video footage provide authentic evidence that brings the history alive. And, as in any classroom, new "courses" and opportunities for dialogue are planned so that the Museum can be in conversation with people worldwide in their own languages.



The Museum's Multilingual Online Holocaust Encyclopedia

Available in:
Arabic, Farsi, French, Spanish

Under way:
Chinese, Russian, Urdu

To come:
Korean, Portuguese, Turkish

Top Visiting Predominantly Muslim Countries to the Museum's Web Site in 2007

1. Turkey
2. Saudi Arabia
3. Egypt
4. Iran
5. United Arab Emirates
6. Malaysia
7. Pakistan
8. Qatar
9. Morocco
10. Kuwait

“The Holocaust has the dubious distinction of being the best-documented genocide in human history. ... you have to then ask, if all this evidence exists, why would these people deny?... The only reason to deny the Holocaust is to inculcate and foster antisemitism.”

—Deborah Lipstadt, Emory University

Recent Podcast Guests

- Madeleine Albright
- Karen Armstrong*
- Ladan Boroumand*



- Ruth Bader Ginsburg
- Shawn Green
- Ayaan Hirsi Ali*
- Daniel Libeskind
- Deborah Lipstadt*
- Eboo Patel*
- Mark Potok
- Robert Satloff*
- Russell Simmons
- Cornel West
- Elie Wiesel*

*Translated into two or more: Arabic, Farsi, Urdu

DIVERSE VOICES EXAMINE ANTISEMITISM

Supreme Court Justice Ruth Bader Ginsburg; Nobel laureate and Museum Founding Chairman Elie Wiesel; Princeton University Professor Cornel West; Ayaan Hirsi Ali, critic of Muslim extremism; New York Mets outfielder Shawn Green; and historian and former Council member Deborah Lipstadt, all depicted above from the left, are just some of the distinguished guests on *Voices on Antisemitism*, the Museum’s podcast series that illuminates

antisemitism as a universal problem with implications beyond the Jewish community.

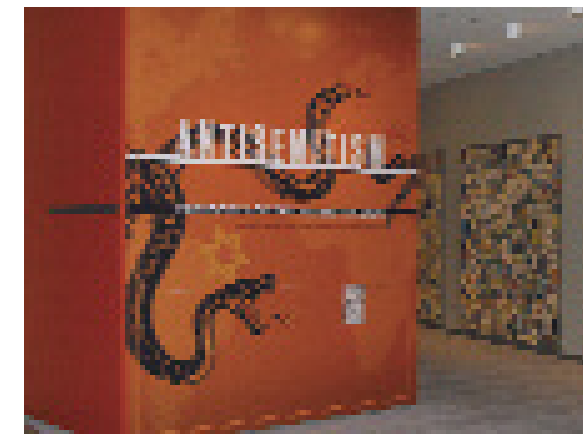
The interviews are available on the Museum’s Web site as well as other sites such as iTunes and Public Radio Exchange. More than 20,000 listeners access the interviews monthly. Since the launch of the podcast series, monthly visits to the Museum’s Web page on antisemitism have quadrupled.

PROTOCOLS EXHIBITION HIGHLIGHTS CONTINUING THREAT OF ANTISEMITIC PROPAGANDA

As the most powerful lesson in unchecked antisemitism, the Holocaust teaches that virulent hate is a threat to an entire society.

Through the exhibition *A Dangerous Lie: The Protocols of the Elders of Zion*, visitors can learn how this piece of propaganda that predated the Nazis was skillfully used by them and proliferates so widely today. In spite of the Holocaust and

countless exposures as a fraud, the *Protocols* is readily available to anyone with Internet access. A Google search for this antisemitic title generates hundreds of thousands of hits, ranging from hate sites to sites like the Museum’s that try to counter them. Google has donated free advertising to the Museum, providing a link that sends people from their search directly to the Museum’s Web site.



Visitors listen to podcasts on antisemitism in the exhibition *A Dangerous Lie: The Protocols of the Elders of Zion*, where they can also e-mail the link to a friend.



Why should antisemitism matter to everyone?



Reto Meister, far right, Director of the International Tracing Service in Bad Arolsen, Germany, and Museum staff address survivors and others, above, at the Museum.



OPENING THE INTERNATIONAL TRACING SERVICE ARCHIVE

Holocaust denial is on the rise, the eyewitness generation is diminishing and many survivors still do not know exactly what happened to their loved ones. In the face of all this, how could the International Tracing Service (ITS) remain closed?

As a result of the Museum's leadership in a multiyear diplomatic effort, the opening of the International Tracing Service—the world's largest closed Holocaust archive—is almost complete. The transfer of over 100 million digital images—more than double the Museum's current archival holdings—has begun and will continue for the next few years.

Established after the war to help victims find one another and trace the fate of loved ones, the ITS holds records of approximately 17.5 million individuals who were in ghettos or concentration, labor or displaced persons camps.

For decades, survivors and their family members complained about the lack of response from the ITS. Now the Museum will be able to get them timely and accurate information.

The primary reason for opening the ITS archive is to help survivors and their families, who deserve to know when, where and how their relatives died. This massive collection will also be of great benefit to scholars for decades to come. At a time when the veracity of the Holocaust is questioned, it is also important to note that much of the ITS archive consists of documents written by the perpetrators themselves, attesting to the details of their crimes.

What happened to my family?



Just a few of the millions of records—many handwritten and in more than 25 languages—held for decades in Bad Arolsen by the International Tracing Service and soon to become available at the Museum.



Member Countries of the International Commission of the ITS

- Belgium
- France
- Germany
- Greece
- Israel
- Italy
- Luxembourg
- The Netherlands
- Poland
- United Kingdom
- United States



Father Patrick Desbois at a mass execution site uncovered at Busk in the Lviv region of Ukraine.

How did ordinary people become accomplices to mass murder?

PERPETRATOR AND BYSTANDER ACCOUNTS: THE POWER OF EVIDENCE

As the Holocaust recedes into the past, authentic documentation will become increasingly crucial. And, in the face of denial and minimization, this evidence takes on added significance.

The Museum is the only institution that has systematically collected testimonies from witnesses, collaborators

and perpetrators, producing nearly 900 interviews with individuals who directly witnessed or even participated in the persecution or murder of Jews. These interviews have revealed new insights into the complex killing apparatus and shed light on the choices made by ordinary people.

The Museum is working on six continents and in 40 countries, including China, Uzbekistan, Kazakhstan, Morocco and Argentina, to collect and preserve Holocaust-related documentation.

PROFILES IN LEADERSHIP: FATHER PATRICK DESBOIS



French priest Patrick Desbois has devoted his life to confronting anti-semitism and furthering Catholic-Jewish understanding. Since 2001, Father Desbois, adviser to the Vatican's Commission for Religious Relations with the Jews and President of Yahad-In Unum: Catholics and Jews Together, has led a truly historic undertaking. In ongoing consultation with Museum scholars, he and his team have been crisscrossing the countryside in Ukraine trying to locate every mass grave of Jews from the time of the Holocaust. Using the Museum's archives to inform the

search, to date they have visited about a third of the country and identified 700 mass graves and execution sites. Father Desbois estimates more than 2,000 sites exist, most never before acknowledged.

Father Desbois is marking the sites, collecting artifacts and, most significantly, recording video testimonies from people who as young teens witnessed the murders and in some cases were recruited to perform tasks at the killing sites. Now, for the first time, they are sharing their experiences. Their historic testimonies will become part of the Museum's collection.

Why should people of faith care about the Holocaust?

Outreach to Religious Communities

- American Academy of Religion
- Council of Centers on Jewish-Christian Relations
- Association of Theological Schools member seminaries
- The Washington Theological Union, the Boston Theological Institute, the Graduate Theological Union in Berkeley, the Hyde Park Cluster of Theological Schools in Chicago and other theological consortia



“Because I teach at a Christian university, it is imperative that I critically reflect upon the complicity of the Christian churches during the Holocaust as well as Jewish and Christian responses to the Shoah. The seminar provided me with resources and excellent articles that I can and will use in my Responding to the Holocaust course.”

—Jacqueline Bussie, Capital University, Columbus, Ohio, 2006

REACHING OUT TO RELIGIOUS COMMUNITIES

The rise in antisemitism and Holocaust denial has made building bridges of understanding across different traditions more urgent than ever. The Museum’s growing program on the role of the churches during the Holocaust and its implications for today has become a leading resource for seminaries, religious studies departments at colleges and universities, and organizations dedicated to interfaith understanding in the United States and abroad.

The program offers training for faculty members at seminaries and in colleges and universities on how to incorporate Holocaust history into their courses and also includes fellowships at the Museum’s Center for Advanced Holocaust Studies.

Outreach is now expanding to the Muslim community, including Muslim scholars and the growing number of Christian-Jewish-Muslim “trialogues.”

At a Museum workshop, an international group of scholars compares the history and legacy of antisemitism in the churches of Eastern Europe. From left: Jonathan Huener of the University of Vermont, Saulius Suziedelis of Millersville University in Pennsylvania, Bettina Reichmann of Tübingen University in Germany and Magdalena Marsovszky of Germany were among the scholars who participated.

Why should all people care about the Holocaust?

U.N. OFFICIALS TRAIN AT MUSEUM

Training for officials from the United Nations is the newest addition to the Museum's growing range of leadership programs for educators, the military, FBI, diplomats and clergy.

When the U.N. General Assembly designated January 27 as annual International Holocaust Remembrance Day, it required providing its public information officers an in-depth understanding of Holocaust history and its contemporary implications.

The United Nations approached the Museum to be its initial partner in this international effort, which

includes programs in Jerusalem and Paris. The Museum developed and hosted the first workshop in 2007, with participants from nine Latin American countries, the Caribbean and the United States. The week-long intensive training, conducted in English and Spanish, covered Holocaust history, contemporary antisemitism and genocide. The Museum will continue to enhance the program with online Spanish-language content for the U.N. Holocaust history Web site and further professional development for U.N. officers.

Below, at an event cosponsored with the Mexican Cultural Institute, U.N. officers and the public attend a lecture on antisemitism in Latin America by Amherst College professor Ilan Stavans. Right, Museum curator Daniel Greene leads U.N. officers on a tour of A Dangerous Lie: The Protocols of the Elders of Zion.



“I learned that the erosion of democratic institutions can lead to the criminalization of public conscience, that ethnic-based and racial policies will lead to discrimination, that discrimination can lead to genocide.”

—U.N. training participant



During World War II, Nazi propagandists depicted Jews as having incited the Allies against Germany. This 1943 poster proclaims: “Behind the Enemy Powers: the Jew.”

COMING IN 2008

Nazi Propaganda 1918–1945 and Its Legacy

The legacy of Nazism and its propaganda continues to influence public debate about responses to hate speech and control of information.

To explore the origins of Nazi propaganda and how the Nazis used it to promote their agenda, the Museum is launching a major multiyear initiative designed to stimulate consideration of how propaganda affects individuals' ability to make informed choices. Components will include an exhibition, a Web site and programs

for media professionals, journalists and teachers to examine their roles in society. In partnership with Fred Friendly Seminars, the Museum is developing a provocative panel discussion in which prominent analysts and commentators consider what happens in society when propaganda goes unchallenged. The seminar will be videotaped for distribution to a wide range of television and online audiences.

How do ordinary people become mass murderers?

After the Holocaust, why can't the world stop

What can I do?

Am I a bystander?

genocide?

PREVENTING GENOCIDE

The murder of Europe's Jews defied comprehension—and categorization. Winston Churchill called it “a crime without a name.” In 1944, Raphael Lemkin was determined to name the unprecedented crime that had killed his family. He believed that coining the word “genocide” might help prevent its repetition. Although the United Nations Genocide Convention was eventually adopted, Lemkin’s assumption about the power of the name was wrong. Why, even after the Holocaust, has there been such a dismal failure to respond to, let alone prevent, genocide?

Early in its planning stages, Founding Chairman Elie Wiesel envisioned that the Museum would be part of the answer when he said “a memorial unresponsive to the future would also violate the memory of the past.” He hoped that as an institution on the National Mall, the Museum would inspire the American people and government to make the 21st century different from the 20th—often called “the century of genocide.”

With the creation of the Museum, there was a new possibility for the world: an institution with international stature, moral authority and permanence that was uniquely positioned to galvanize attention and lead on the issue of genocide.

Writing in 1979—before Kosovo, before Rwanda, before Bosnia—Elie Wiesel called for the Museum to play a central role in preventing genocide:

Let us do something meaningful—something profound—to stem this misery. We face a world problem. Let us fashion a world solution. History will not forgive us if we fail. History will not forget us if we succeed.

As we remember the abandonment of the Jews, we contemplate the painful knowledge of our past failures. What will be the consequences for our future if we do not promote change today? And tomorrow?

2 million

Increase in number of visits to the Museum's Web site in the two months after the "Crisis in Darfur" launch with Google Earth

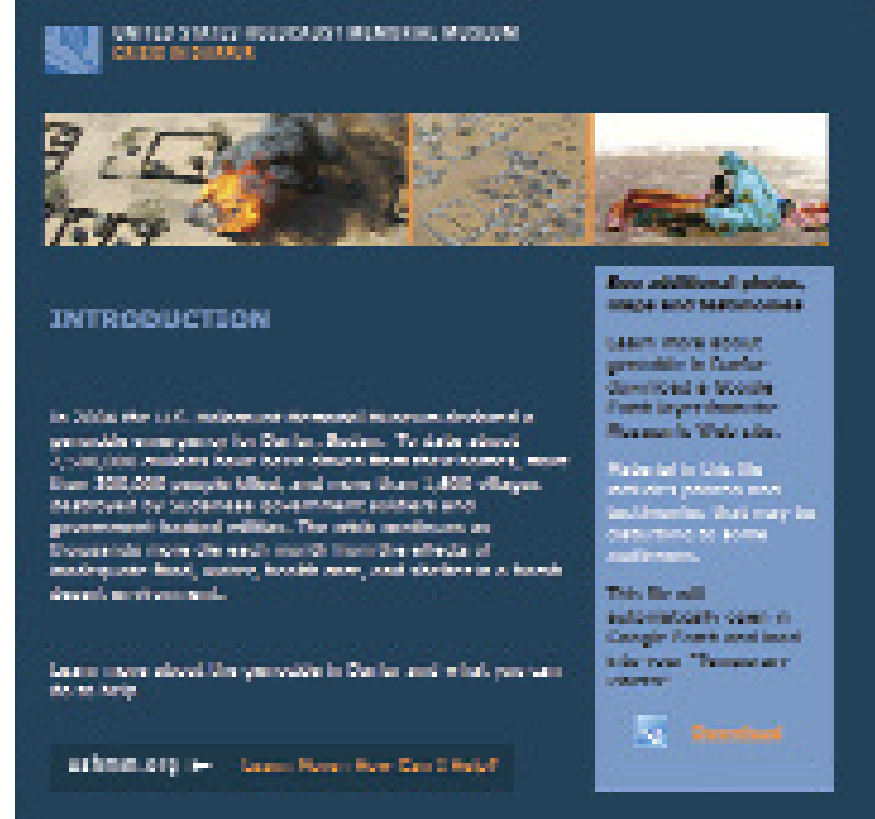
166,000

Number of times the Museum's podcast series "Voices on Genocide Prevention" was downloaded in the first ten months of 2007

#2

China's ranking among all countries in visits to "What can I do?" the Museum's Web page on stopping genocide in Darfur

What does genocide look like and how do we know?



On the Museum's Web site, users are guided through the process of downloading the Google Earth program to their computers so they can view the maps, photographs and data of "Crisis in Darfur."

Below: A malnourished girl in Chad. Photographs and data help viewers worldwide see and understand the genocide in Darfur.

MUSEUM AND GOOGLE JOIN FORCES ON DARFUR

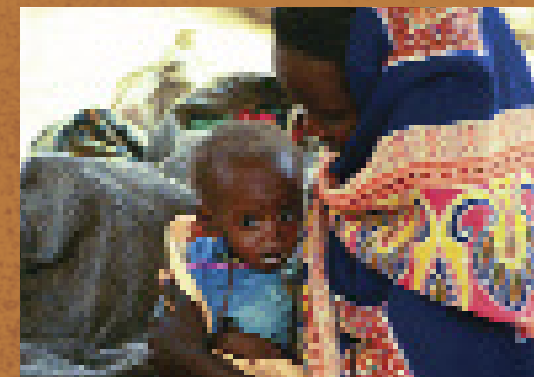
The Holocaust took place before the 24-hour news cycle and the Internet, but the world did have information early on. Yet knowledge did not lead to response. If action depends on understanding, can modern technology play a role in delivering critical information?

The Museum joined with Google in spring 2007 to launch an unprecedented online mapping initiative on the genocide in Darfur. Today, whenever any of the 250 million users of Google Earth view Africa, the destruction in the Darfur region of Sudan is highlighted, and users are linked to the Museum's Web site for more information. This was the first time

that Google Earth automatically featured a humanitarian crisis on its satellite imaging service.

Via Google Earth, viewers can access photographs, data and eyewitness testimonies assembled by the Museum documenting the violence, villages destroyed and the refugee camps. And they can learn more and get engaged in efforts to help end the suffering.

"Crisis in Darfur" is the first project of the Museum's Genocide Prevention Mapping Initiative, which brings to the world critical information on genocidal threats using new mapping technology.





“CRISIS IN DARFUR” ON GOOGLE EARTH

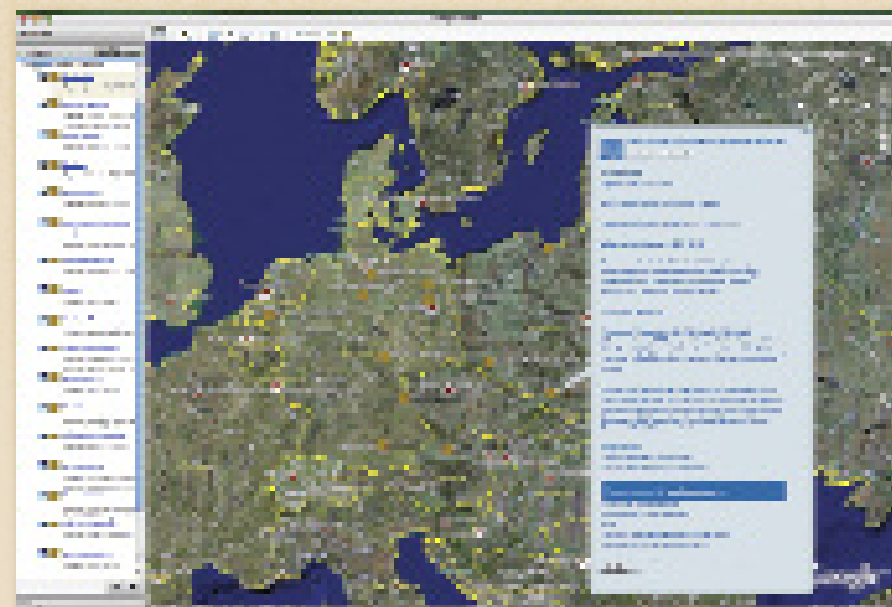
Google Earth users first encounter a view of our planet from space (1). Skimming over Africa, viewers notice a region outlined in yellow (2). Zooming in, fire icons, signifying damaged or destroyed villages, appear onscreen over the Darfur region (3). Closer still, information on specific villages becomes available (4). Photographs, data and eyewitness testimony assembled by the Museum from many sources are brought together for the first time in Google Earth (5).



President George W. Bush views a demonstration of “Crisis in Darfur” on Google Earth by Museum Chief Information Officer Lawrence Swiader.

“This Museum cannot stop the violence. But through your good work, you’re making it impossible for the world to turn a blind eye.... No one who sees these pictures can doubt that genocide is the only word for what is happening in Darfur—and that we have a moral obligation to stop it.”

—President George W. Bush, who toured the Museum’s exhibitions on antisemitism and genocide in April 2007 before speaking about the importance of Holocaust remembrance and the need for action in Darfur



HOLOCAUST MAPPING

Google Earth allows the Museum to create innovative educational resources for teaching Holocaust history. High-resolution imagery combined with content from the Museum’s collections illustrates the enormous scope of the Holocaust geographically and over time. The first mapping project is a timeline tracking the opening and liberation of concentration camps.

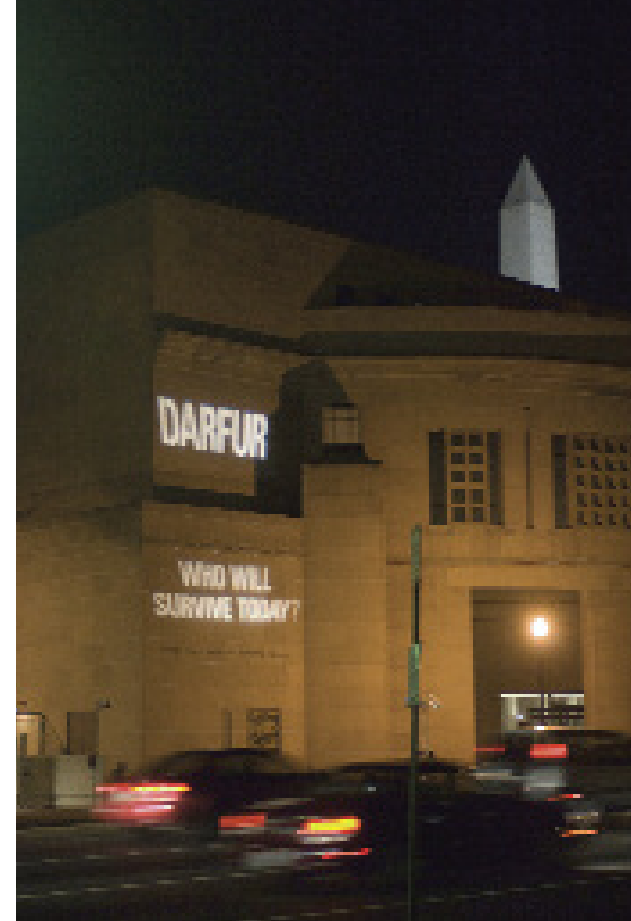
Who will survive today?

OUR WALLS BEAR WITNESS

“Where were the photographers in 1942, 1943 and 1944 when the world turned its back on the slaughter of the Jews?”

“I know the survivors are asking that same question,” said Fred Zeidman, the Museum’s chairman, at the launch of the multimedia display *Darfur: Who Will Survive Today?* “and that is why they are so dedicated to speaking out about Darfur. This Museum is a harsh reminder of the consequences of inaction.”

Throughout Thanksgiving week, a time of reflection and gratitude, the Museum lent its moral stature and physical presence to alert the public to the urgency of stopping the human catastrophe in Darfur. The Museum projected building-size photographs taken in Darfur and neighboring Chad onto its façade. Since then, the Museum has cohosted the display at the National Constitution Center in Philadelphia and the New-York Historical Society, with more cities planned.



Below: Holocaust survivor and Museum volunteer Nesse Godin, Rwandan genocide survivor Clemantine Wamariya and Darfurian Omer Ismail at the opening of the weeklong outdoor display. In partnership with Darfur/Darfur, images were projected on the Museum exterior to focus attention on the genocide in Darfur.



PROFILES IN LEADERSHIP: MARK HANIS

As a college senior in 2004, Mark Hanis posted an e-mail message outlining ideas he and his friends had on how to respond to the genocide in Darfur, Sudan. “We would appreciate your feedback on our proposal and possibly writing about it so that it may enter national debate...,” he wrote.

The grandson of four Holocaust survivors, Hanis had visited the Museum as a boy and returned as a senior to attend our first student conference on Darfur, an event that helped launch the vigorous and growing student movement to end the crisis in that region.

Today, Hanis is Executive Director

of the Genocide Intervention Network (GI-Net), which he founded to empower individuals and communities to prevent genocide. With over 40,000 members and more than 1,000 chapters, GI-Net provides tools for citizens to educate themselves and contact public officials, and it supports efforts to protect refugee populations that continue to be threatened in Darfur and neighboring Chad.

Hanis recalls the power of his first visit to the Museum and his motivation for activism. “Once you have the information, you have to do something with it,” he says. “It’s not enough to know. You have to act.”



Will new generations find the Holocaust relevant to their lives?

How do young people

What are the challenges of reaching young people in the 21st century?

get their information?

And from whom?

ENGAGING TOMORROW'S LEADERS

In an increasingly globalized society, the Museum is concerned about educating young people not only throughout our own country but internationally as well. Although we are already reaching millions through our multilingual Internet outreach effort, there are 42 million people ages 10 to 24 in the United States and 1.8 billion worldwide.

The Holocaust left an enduring impact on our world. And, now—to our great surprise and concern—we find ourselves again confronting issues of genocide, antisemitism, ethnic violence and threats to democratic values. Will young people in the 21st century understand enough about the 20th so they can responsibly face those challenges? Will these new generations find the history of the Holocaust relevant to their lives?

As historian and former Librarian of Congress Daniel Boorstin said, “trying to plan for the future without knowing the past is like trying to plant cut flowers.”

Our future depends on each new generation engaging with this history. The Museum was created precisely for this purpose.

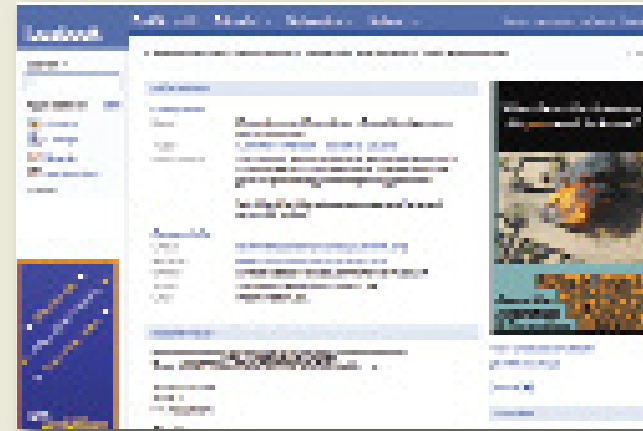
FOCUS ON YOUTH: EXPANDING OUR REACH THROUGH TECHNOLOGY

The Museum reaches young people through their teachers, professors, campuses and youth groups. But technology is also one of their primary means of socializing and learning informally, and it opens the door to communicating with them directly and on a global scale.

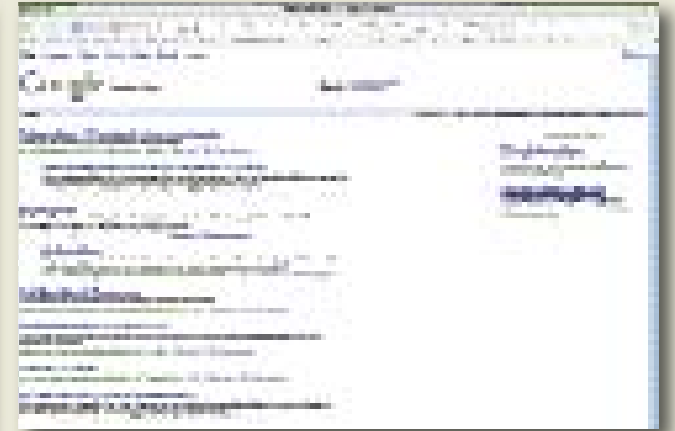
Online social networks and Web sites provide opportunities for the Museum to engage this most important

audience in how the lessons of the Holocaust are tied to some of the most challenging questions we face today—and to our future.

From Facebook to YouTube, from Second Life to Wikipedia, iTunes and the Museum's own rapidly expanding Web site, the Museum is investing heavily in reaching a growing global network of young people on the issues of antisemitism, hatred and genocide.



Facebook—1,600 people interested in the Museum's genocide prevention efforts have already signed up for the Museum's Facebook network. Facebook is one of the top-ranked social networking Web sites among college-age students.



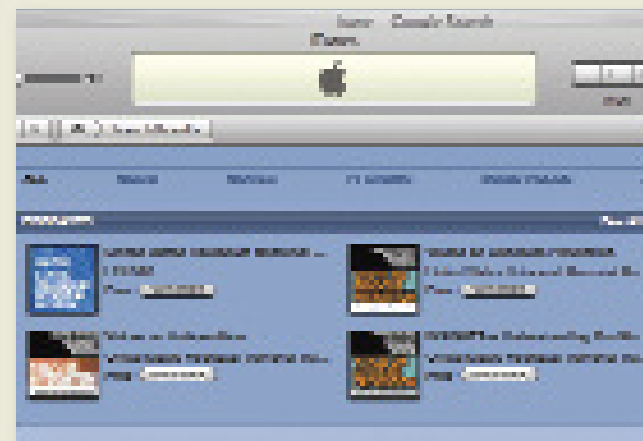
Google—Free advertising donated to the Museum by Google has generated 500,000 clicks to our Web site in the past year. Primarily on the subjects of genocide prevention and antisemitism, these ads are valued at over \$250,000.



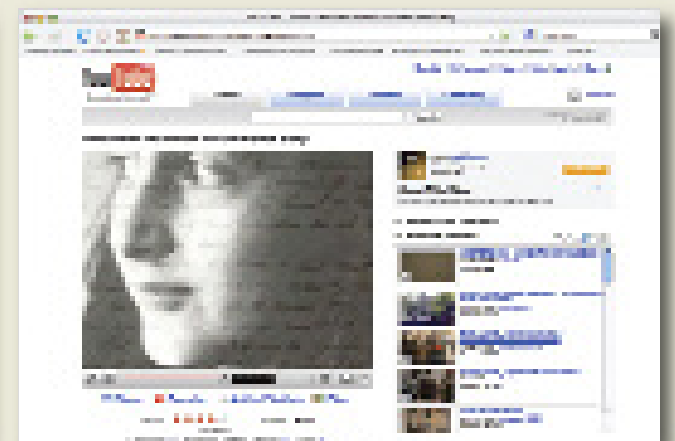
Second Life—The Museum sponsored an event in Second Life, an online interactive world, about the genocide in Darfur. In a virtual setting that represented the Museum's *Our Walls Bear Witness* outdoor display, actress Mia Farrow joined with Museum staff in a discussion about the ongoing crisis. This event was also posted on YouTube.



Wikipedia—The Museum has uploaded more than 50 Holocaust-related articles and 200 photographs to this popular online encyclopedia. Each article has at least one link to the Museum's Web site. In the past year, 100,000 users have reached ushmm.org from Wikipedia.



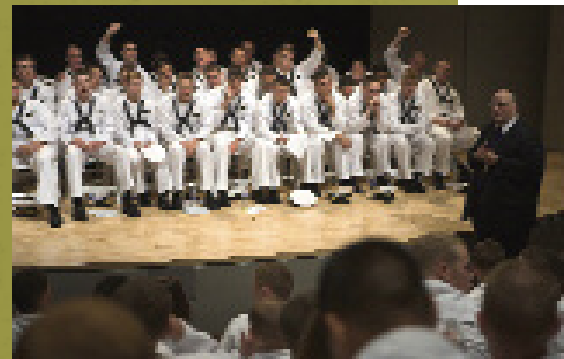
iTunes—The Museum's free audio interviews—podcasts—on antisemitism and genocide prevention are available on the Museum's Web site and at the iTunes Store. In the past year, the podcasts have been downloaded 170,000 times.



YouTube—This is the most-used Web site for video sharing, conversation and blogging. The Museum regularly posts video segments on the site, and users are encouraged to comment on the content.

YOUNG LEADERS: MOVING FROM MEMORY TO ACTION

With leadership training, students find answers to the question "What can I do?" Top: Arab Israeli graduate student Manar Fawakhry participated in a program in Israel modeled on the Museum's Bringing the Lessons Home program. Right: Survivor and Museum volunteer Henry Greenbaum shares his story with students working on the crisis in Darfur. Below: Hundreds of student leaders gather for a national conference on Darfur at the Museum.



Above: First-year students of the Naval Academy consider choices they could confront as officers. Left: After training he received through the Bringing the Lessons Home program, high school student Kyung Choi leads tours at the Museum.

MASTER TEACHERS LEAD THE WAY IN THEIR COMMUNITIES

As the national leader in Holocaust education, the Museum cultivates career teachers committed to the field. These individuals—working with institutions, schools and other organizations—lead and sustain Holocaust education in their communities.

The Museum's recently formed Regional Education Corps (REC) is at the heart of our strategy to build a sustainable base of master teachers who collectively reach every locality

in the country. REC members—possessing extensive knowledge about the Holocaust, exceptional pedagogical expertise and demonstrated leadership in their schools, communities and professional organizations—serve as an extension of the Museum. This elite group provides training for teachers in underserved communities, conducts research on trends in Holocaust education and represents the Museum at national professional conferences.



Regional Education Corps members from across the nation assemble at the Museum in 2007 to work on the program's expansion.

How are we preparing today's youth for the significant challenges ahead?

How can we affect the discourse on college campuses?

Recent Museum Fellows on Campuses

Monica Adamczyk-Garbowska, Polish Jewry*

Aomar Boum, Islamic Antisemitism*

Steven Carr, Holocaust in Film

Daniella Doron, Hidden Children

Jennifer Geddes, Rhetoric of Evil*

Krista Hegburg, Roma Restitution*

Paul Jaskot, Postwar German Art

Jonathan Judaken, Antisemitism Theory

SHAPING DIALOGUE AT COLLEGES AND UNIVERSITIES

On campuses nationwide, the Museum helps shape dialogue on the history and lessons of the Holocaust. The goal is to offer responsible and comprehensive information to help students better understand the Holocaust and think deeply about their responsibilities in the face of a resurgence of Holocaust denial, antisemitism and intolerance. The Museum sends scholars—both staff and visiting fellows—from a variety of academic disciplines to deliver campus and classroom lectures as well as conduct community

programs to stimulate understanding and dialogue about Holocaust history and its relevance.

Last year, 70 campuses participated, ranging from large state universities to smaller colleges, with special emphasis on institutions that are striving to incorporate Holocaust education into their courses, such as Historically Black Colleges and Universities, Hispanic-serving institutions and religious-based schools and seminaries.



Renee Poznanski, Jewish Resistance

David G. Roskies, Jewish Literature*

Kevin Spicer, Church History*

**Pictured from left: Boum, Hegburg, Geddes, Adamczyk-Garbowska, Roskies, Spicer*

Some of the 70 Institutions of the Campus Outreach Lecture Program

Brigham Young University, Provo, UT

California State University, San Bernardino, CA

Fayetteville State University, Fayetteville, NC

Florida Memorial University, Miami Gardens, FL

Georgia Southern University, Statesboro, GA

Gustavus Adolphus College, Saint Peter, MN

Lutheran School of Theology at Chicago, Chicago, IL

Massachusetts Institute of Technology, Boston, MA

Morris College, Sumter, SC

Norfolk State University, Norfolk, VA

Northwestern University, Evanston, IL

Seattle Pacific University, Seattle, WA

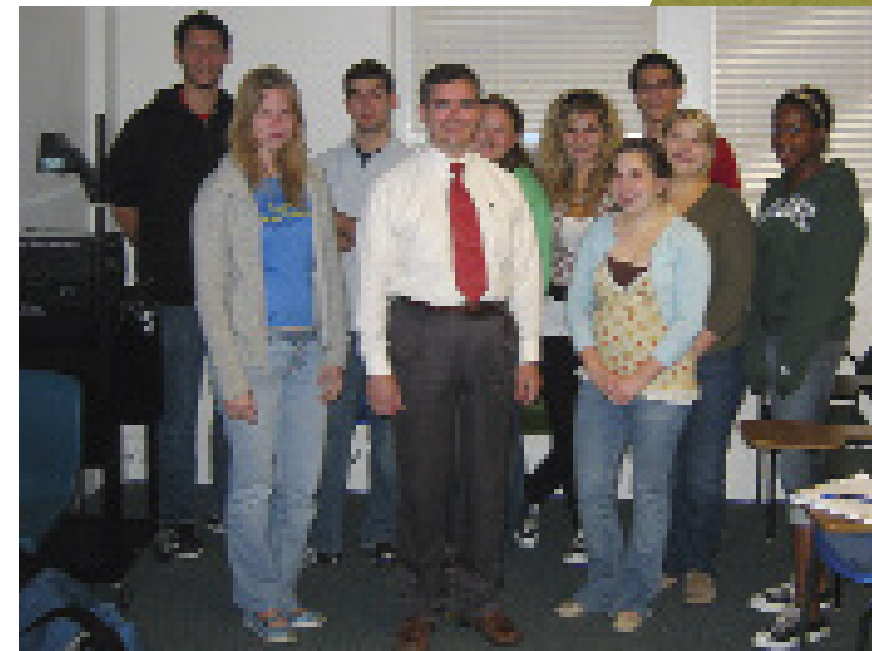
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West Virginia Wesleyan College, Buckhannon, WV



Geoff Megargee, Applied Research Scholar and Editor-in-Chief of the Museum's Encyclopedia of Camps and Ghettos 1933–1945, with students at Tulane University in New Orleans.

“Our thanks to [the Museum] for making these resources available. With our limited resources, it is difficult to bring high-quality speakers to campus.”

—Professor Richard Weeks, West Virginia Wesleyan College

DAYS OF REMEMBRANCE EVENTS, APRIL 2007

For 25 years the national Days of Remembrance ceremony has been held in the U.S. Capitol Rotunda—"a place that symbolizes the soaring ideals that animate our democracy," in the words of 2007 keynote speaker Senator Joseph Lieberman.

House Speaker Nancy Pelosi, Senate Majority Leader Harry Reid, Senate Minority Leader Mitch McConnell, House Majority Leader Steny Hoyer, Senator Herb Kohl and Representative Chris Cannon joined survivors Vladka Meed, wife of the late Benjamin Meed who was instrumental in creating this observance; Manya Friedman, a volunteer at the Museum; Steven Schwarz; Eva Cooper; Founder Murray Pantirer; and Founder Asa Shapiro to light memorial candles at the observance, our nation's official commemoration of the Holocaust.



Holocaust survivors, liberators, members of Congress, White House officials, ambassadors, supporters and community leaders gather in the U.S. Capitol Rotunda.

Vice Chairman Joel Geiderman introduces the memorial candlelighting ceremony. Senator Joseph Lieberman delivered the keynote address.



Above: Holocaust survivors who volunteer at the Museum gather after the Days of Remembrance ceremony. More than 80 survivors work closely with staff on a regular basis, conducting research, translating historical documents and sharing their personal histories with visitors.



The Wings of Memory Society national leadership. Left to right, back row: Howard Unger, Northeast Region Co-Chair; Jeffrey and Sally Levine, Southeast Region-Atlanta Co-Chairs; Marilyn Malkin and Larry Wolf, National Advisors; Ruth and Mal Kaufman, Midwest Region Co-Chairs. In the front: Judy Appelbaum, National Advisor; Amy Blavin, Southwest Region Co-Chair; Alice and Robert Abrams, Southeast Region-Boca Raton Co-Chairs.



On the 20th anniversary of his appointment as Chairman, Museum Benefactor Harvey M. "Bud" Meyerhoff, center, shown with his family, is honored at the 2007 National Tribute Dinner.



Founders Society National Co-Chairs Howard L. Ganek, left, and Jay Stein address Founders at a special breakfast.



Legacy of Light Society member Dr. Samuel Dove, center, and his daughter Marilyn Bier accept a certificate of recognition from George Hellman, Director of Planned Giving, at the Society's annual tea reception.

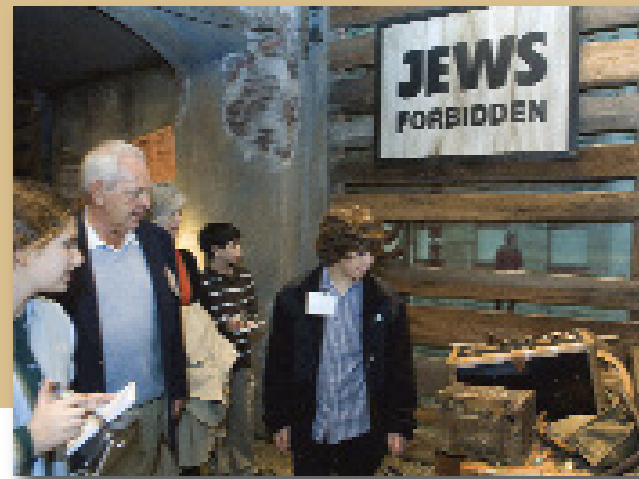
OUR PARTNERS



MISSIONS TO THE MUSEUM Donors have shown exceptional leadership in engaging their communities with the Museum. Above: Council member and Pillar family member Michael Morris (second row from bottom, second from right) with Jeffrey and Sally Levine (first row, third and fourth from the left) organized a mission from Atlanta in March 2007. David Finer of Tulsa, Oklahoma, led his network of civic, business and educational leaders on a third visit in 2006. Photo at left: Mr. Finer with Alice Blue, left, whose family donated artifacts, and Midwest Region Director Jill Weinberg.



GRANDPARENTS' TRIP Donors brought their grandchildren to the Museum in November 2006 for a weekend of special programming and tours. The trip was chaired by Wings of Memory Society members Ann and Paul Krouse and Pillar Judd Malkin, all of Chicago. Right: Mr. Malkin, Katharine Chez and his grandchildren visit *Remember the Children: Daniel's Story*.



CHICAGO LUNCHEON Addressing an audience of more than 3,000 Museum supporters in October 2006, Oprah Winfrey speaks about the impact of her visit to Auschwitz with the Museum's Founding Chairman Elie Wiesel. As the guest speaker at the Museum's annual Risa K. Lambert Luncheon, chaired by Marlene Breslow-Blitstein and Berle Blitstein, Ms. Winfrey praised attendees for their support of the Museum.



LEADERSHIP TRIP TO POLAND AND GERMANY In October 2006, donors and Museum leaders toured Holocaust partner institutions and attended the historic opening in Dresden of the Museum's first exhibition abroad, *Deadly Medicine: Creating the Master Race*. Future trips for donors are planned. Above: In Warsaw, Museum Senior Curator Jacek Nowakowski describes the work of the Jewish Historical Institute's conservation laboratory, designed and funded by the Museum.



FLORIDA, NEW YORK, BOSTON EVENTS The Honorable Nancy G. Brinker, Chief of Protocol of the United States and former U.S. Ambassador to Hungary, center, at a parlor meeting in her home in Palm Beach, Florida. With her are Museum Chairman Fred Zeidman and Director Sara Bloomfield.

Below: Howard Unger, right, son of a Holocaust survivor, and Chief Development Officer Jordan Tannenbaum at an event Mr. Unger hosted at his home in Westchester, New York. In Boston, Dr. Michael Zinner, a member of a Founder family, hosted a public program on ethical questions raised by the exhibition *Deadly Medicine: Creating the Master Race*.





NEXT GENERATION BOARD Actress Mia Farrow helped launch the Next Generation Board, formed to engage young professionals in the Museum's work, at events in New York and Washington, D.C. Below: Using her photographs, Ms. Farrow describes what she witnessed in Darfur and Chad. Left: The Museum's genocide prevention message appears on the NASDAQ building, the location of the New York event. Council member Brad Wine chairs the board in the Mid-Atlantic Region, and Elisa Mailman and Glen Sapadin chair it in New York.



ROSS CHALLENGE GRANTS Council member Eric F. Ross and his wife, Lore, who have committed more than \$11 million to the Museum and are the institution's largest individual contributors, have inspired others to make new and larger gifts. The Rosses, shown with grandson Marc, established the Museum's first-ever challenge grant in 2006 with a \$1 million gift. In April 2007, the Rosses announced a second challenge with a pledge of another \$1 million.



DEADLY MEDICINE NATIONAL TOUR *Deadly Medicine: Creating the Master Race* traveled to the Andy Warhol Museum in Pittsburgh, the Centers for Disease Control and Prevention in Atlanta, above, and the Maltz Museum of Jewish Heritage in Beachwood, Ohio, a Cleveland suburb. The Museum's Science and Medicine Initiative includes programs that address medical ethics and professional responsibility for students and leaders in medicine, nursing, health law, bioethics and public health. It is made possible with support from the Dorot Foundation, the Samberg Family Foundation, the David Berg Foundation and many others.



TEACHER TRAINING Forums held across the country are designed to enhance teachers' understanding of Holocaust history. In Dallas, the forums are made possible with support from Ken and Becky Bruder and a large network of donors. Above: The Bruders, third and fifth from left, with teachers from Greenville, Texas.

In Los Angeles, the programs are supported by the Lumer Family. Right: The family's Founders Wall unveiling.



REGIONAL EDUCATION CORPS The late Sheldon Seevak and his wife, Elinor, at their Donors Wall unveiling in August 2007. The Seevaks provided strong leadership and support for a program that draws master teachers from the Museum Teacher Fellowship Program to create a trained and responsive core group of Holocaust educators. These career teachers help implement the Museum's educational programming nationwide.

ORAL HISTORIES Rescuing the evidence of the Holocaust is a cornerstone of the Museum's mission. Former Council member Mickey Shapiro and his wife, Karen, of Farmington Hills, Michigan, became Founders with a gift to support and expand the Museum's oral history program, one of the largest and most diverse collections of Holocaust testimonies in the world. Director Sara Bloomfield and Chairman Fred Zeidman join the Shapiros, right, as they unveil their engraving.



JEWISH RECORDS AND ARTIFACTS

The Museum's Jewish Source Study Initiative generates groundbreaking research based on the study of Jewish source materials, such as Jewish community records, below, discovered in 2000 in a vacant apartment in Vienna. The initiative ensures that this new knowledge is integrated into Holocaust-related curricula in universities throughout the country. This effort is supported by Phyllis Blum, shown with her sons at the family's Donors Wall unveiling.



EDUCATIONAL OUTREACH

Mary L. (Ginger) Fisch, left, shown with her niece, Brenda Obezil, established a series of planned gifts with her late husband, Gerald, to help ensure a wide array of educational and outreach activities.



INTERNATIONAL TRACING SERVICE A Founders gift from the Braman Family Foundation in Miami will help make documents from the International Tracing Service (ITS) archive accessible to survivors as quickly as possible. Director of the Museum's Center for Advanced Holocaust Studies Paul Shapiro, standing, meets with specialists at the ITS headquarters in Bad Arolsen, Germany.



GENOCIDE PREVENTION

The Sudikoff Family Foundation, a Founder organization, has funded an Annual Interdisciplinary Seminar on Genocide Prevention, and the Ford Foundation has made a gift in support of the Museum's Academy for Genocide Prevention. Above: A refugee camp in Chad for Darfurian refugees.

PROFESSIONAL LEADERSHIP TRAINING

A gift from Steve and Suzanne Hilton of Scottsdale, Arizona, supports the Museum's National Institute for Holocaust Education, created to reach diverse audiences, such as these Navy midshipmen, through programs that encourage individuals to study the Holocaust and find meaning in it relevant to their professions.



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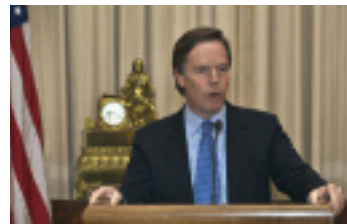


Marilena Librescu, right, widow of Liviu Librescu, slain Virginia Tech professor and Holocaust survivor, donates his papers to the Museum.

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Statement of Activities

For the year ended September 30, 2006

	Private Funds	Federal Funds	Total
Support and revenue			
Federal appropriation revenue		\$ 40,216,409	\$ 40,216,409
Contributions	26,877,970		26,877,970
Membership revenue	10,293,611		10,293,611
Museum Shop	1,892,245		1,892,245
Endowment payout	1,167,996		1,167,996
Contributed services	25,922		25,922
Imputed Financing Source		1,232,182	1,232,182
Other	147,413		147,413
Total support and revenue	\$ 40,405,157	\$ 41,448,591	\$ 81,853,748
Expenses			
Building operations	\$ 3,065,288	\$ 17,549,261	\$ 20,614,549
Center for Advanced Holocaust Studies	4,049,028	2,070,660	6,119,688
Membership	4,548,490		4,548,490
Museum and public programs	6,257,025	10,308,759	16,565,784
Information technology	1,811,049	4,959,198	6,770,247
Museum Shop	1,541,334		1,541,334
Management and general	5,914,786	6,689,049	12,603,835
Fundraising	5,314,437		5,314,437
Total expenses	\$ 32,501,437	\$ 41,576,927	\$ 74,078,364
Support and revenue over (under) expenses	\$ 7,903,720	\$ (128,336)	\$ 7,775,384
Investment appreciation (depreciation) adjusted for endowment payout	11,716,830		11,716,830
Change in unexpended appropriation		863,017	863,017
Increase (decrease) in net assets	19,620,550	734,681	20,355,231
Net assets (beginning of year)	\$ 272,793,764	\$ 20,201,644	\$ 292,995,408
Net assets (end of year)	\$ 292,414,314	\$ 20,936,325	\$ 313,350,639

Statement of Financial Position

For the year ended September 30, 2006

	Private Funds	Federal Funds	Total
Assets			
Cash	\$ 4,168,160	\$ 13,246,924	\$ 17,415,084
Contributions receivable	18,943,391		18,943,391
Investments	169,907,964		169,907,964
Other assets	649,014	285,798	934,812
Museum facility, net	72,411,030	5,103,325	77,514,355
Permanent Exhibition and collections, net	30,246,257	5,792,545	36,038,802
Furniture and equipment, net		504,285	504,285
Total assets	\$ 296,325,816	\$ 24,932,877	\$ 321,258,693
Liabilities and net assets			
Accounts payable and accrued liabilities	\$ 3,911,502	\$ 3,996,552	\$ 7,908,054
Federal equity		20,936,325	20,936,325
Unrestricted net assets			
Designated for programs and operations	2,051,330		2,051,330
Funds functioning as endowment	40,714,142		40,714,142
Investment in facility	72,411,030		72,411,030
Investment in exhibitions	30,246,257		30,246,257
Restricted net assets			
Temporarily restricted for programs	18,646,113		18,646,113
Permanently restricted for endowment	128,345,442		128,345,442
Total liabilities and net assets	\$ 296,325,816	\$ 24,932,877	\$ 321,258,693

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The Legacy of Light Society recognizes individuals who have included the Museum in their estate plans or otherwise established a planned gift to help ensure the Museum's ability to fulfill its role as a living memorial for generations to come.

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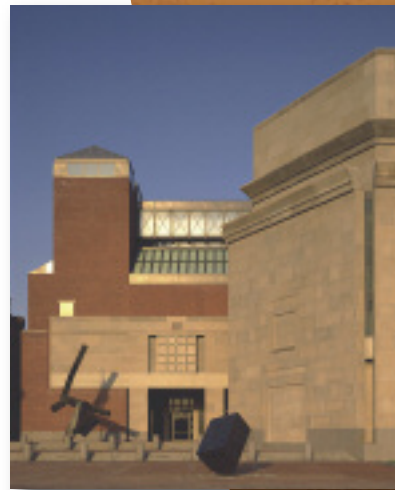
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