

Program Assessment Rating Tool (PART)



**2008
PART**

**REFRESHER
TRAINING**

Office of Management and Budget

February 13, 2008

Welcome

- Purpose of Training
- How the session will be organized
- All information is provided in the PART Guidance at www.omb.gov/part

Overview

- Executive Order
- 2008 PART Schedule
- 2008 Quality Improvement Review
- Suggestions on Completing a PART
- Where We are Today
- PARTWeb & ExpectMore.gov Changes
- PART Guidance Changes
 - Program Reassessments
 - Past Guidance Changes
 - Efficiency Measure Guidance Enhancements
- Rigorous Evaluation Refresher
- Questions & Answers

Executive Order 13450

Improving Government Program Performance

November 13, 2007

- Establishes Performance Improvement Council (PIC) with Performance Improvement Officers (PIOs)
 - supervise the performance management activities of the agency
 - Strategic plans, annual performance plans, rigorous program evaluation, means for measurement toward achievement of goals
- List of PIOs is available at omb.gov/part

2008 Quality Improvement Review

- **December 10 – February 22** – OMB's *Office of Performance and Personnel Management (OPPM)* will initiate an initial review and assessment of PART goals
- **By January 30** – *Each agency establishes* a select panel for the review and assessment of their agency's performance and efficiency goals. The panel is to be chaired by the agency's Performance Improvement Officer and should include personnel that coordinate Annual Performance Plans (APPs), PARTs, and Performance and Accountability Reports (PARs) and potentially agency research and evaluation and other offices.
- **February 25 through March 21** – OMB's **Resources Management Offices (RMOs)** engage with agencies to finalize a set of actions to improve the quality of performance goals with planned completion dates.
- **March 24 through June 30** – Agencies work with RMOs to revise or create new measures for inclusion in APPs, PARTs, and PARs
- **Ultimate Outcome:** reach agreement on a set of actions to improve the quality of measures and targets used by the agency and the program in three areas covered by the PART:
 - Long-term Measures: Program outcomes that fulfill the program's purpose;
 - Annual Measures: Implementation of plans and efforts to achieve long-term and strategic goals; and
 - Efficiency Measures: Efforts to provide the most benefits (outcomes and outputs) for the taxpayer dollar spent.

2008 PART Schedule

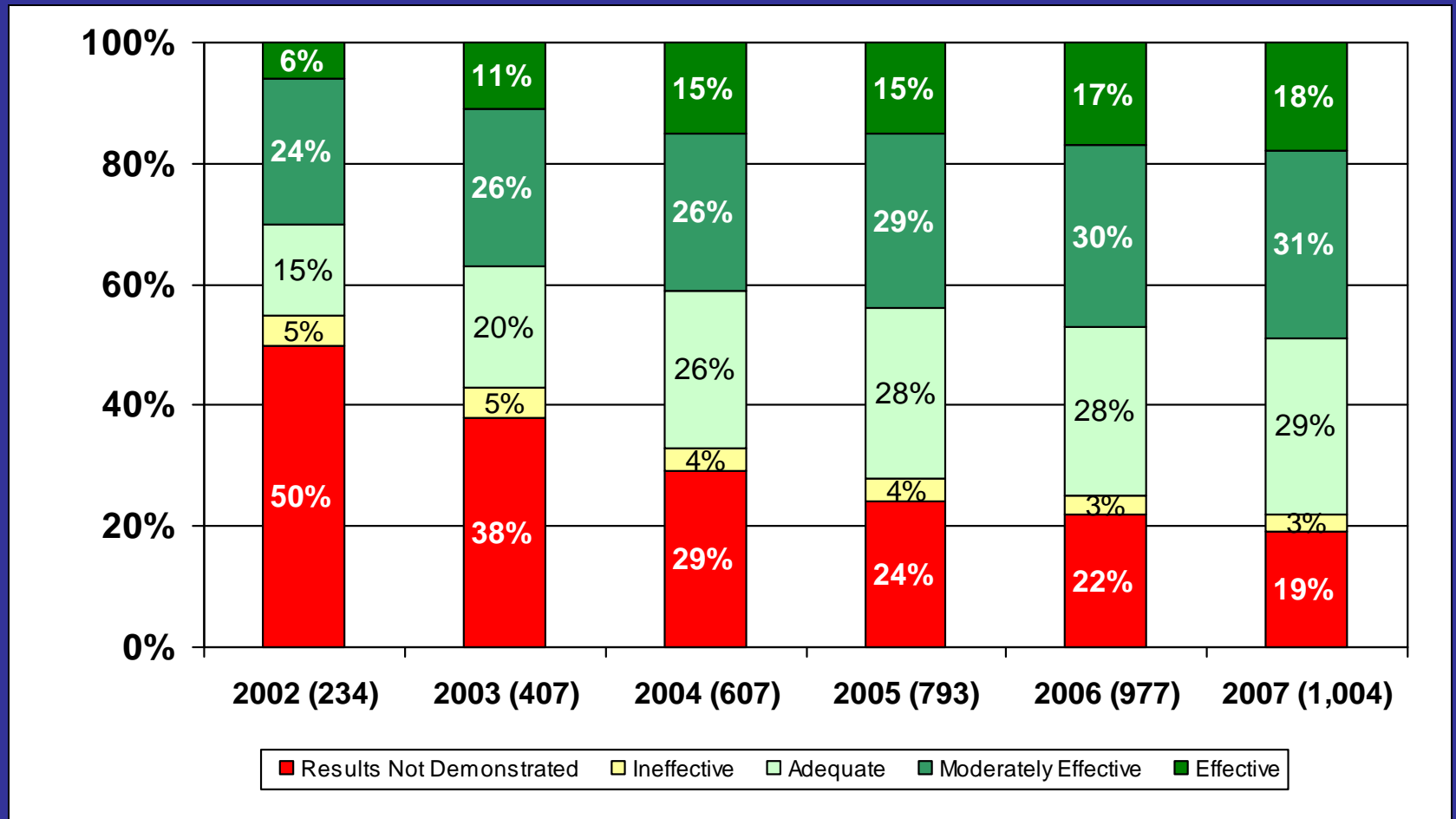
- Agencies Complete PART Drafts by **March 31st.**
- Consistency Check and Review of Performance Measures – **April 29th to May 5th.**
- Appeals due by **May 27th.**
- Complete PART Summaries & Improvement Plans for ExpectMore.gov by **July 9th.**
- Data Entry Locked on **July 25th.**
- PARTs published on ExpectMore.gov in **mid-August.**

Suggestions for a Successful PART Season

- Share drafts, communicate frequently to plan and coordinate.
- Use clear, direct language in explanations and evidence.
- Stick to the deadlines.
- Don't take the PART personally.
- Rely on evidence, not anecdotes.
- Don't flood OMB with mounds of "evidence". Point out exactly where the evidence is any document.

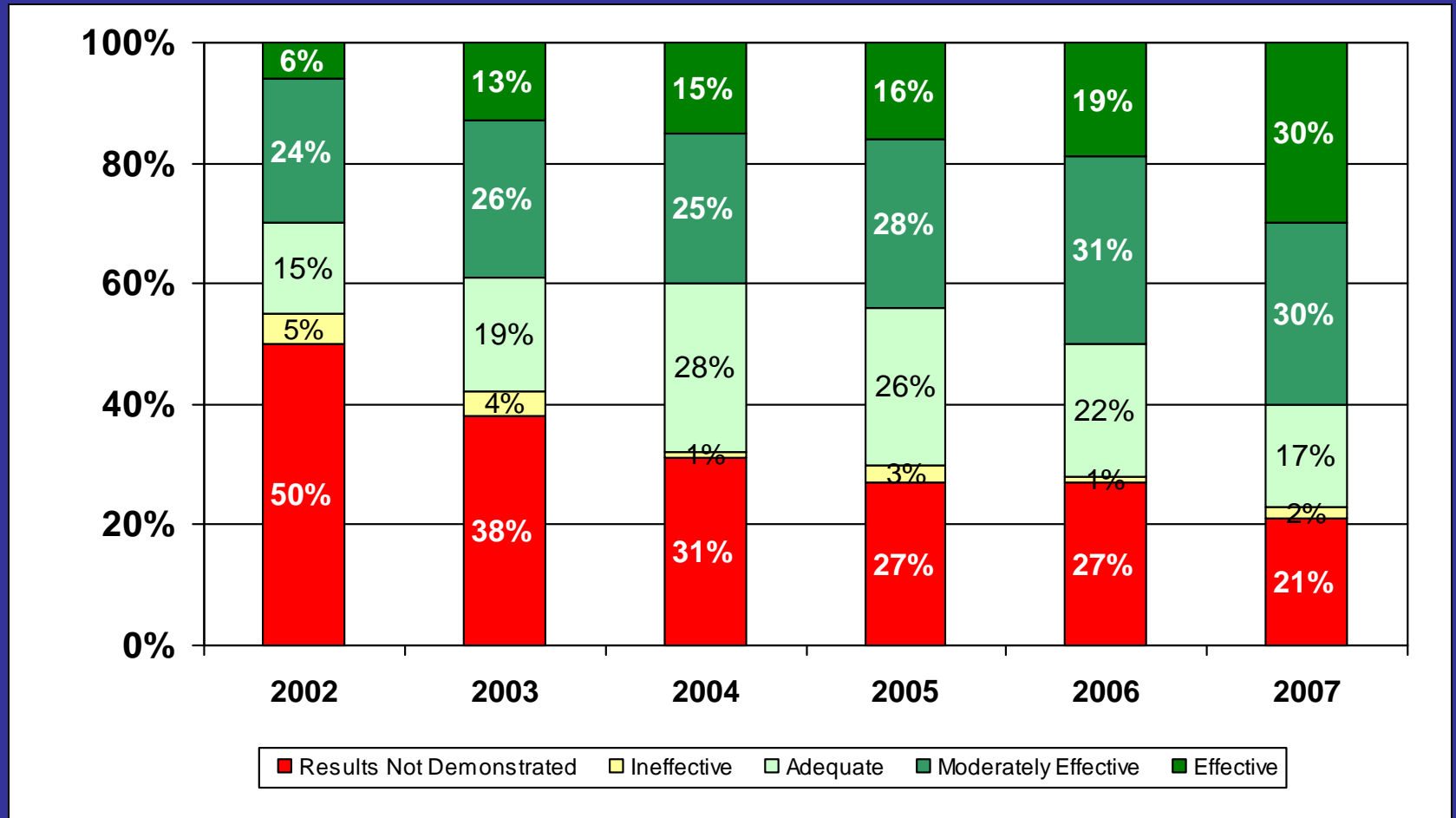
Where We Are Today

Distribution of Cumulative Ratings 2002 - 2007



Where We've Come From

PART Ratings when First Assessed by Ratings Category 2002-2007



PARTWeb Analytical Reports

Active Portal - [Documents view] - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Back Forward Stop Refresh Home Search Favorites Mail Print Address Bar

Address: <https://max.omb.gov/ac-partweb/getfolderitems.do?volume=vol%2dpartweb&serverurl=http%3a%2f%2fmax%2dact%3a8000>

OFFICE OF MANAGEMENT AND BUDGET PARTWeb

User: O000020 System: max-act Volume: vol-partweb Search | Customization | Log out | Options | Help

Documents My Jobs Channels

vol-partweb

Filter: On | Off My Folder

Folders

- home

Documents You Can View

PART Measures (text only) by Agency and Type Custom Report (2007FALL Update)	Version 1	11/16/2007 11:32 AM	🔍
PART Measures (text only) by Type Custom Report (2007FALL Update)	Version 1	11/16/2007 1:24 PM	🔍
PART Measures by Agency Custom Report (2007SPR Update)	Version 1	7/9/2007 12:06 PM	🔍

Reports You Can Run

2007 Agency Ratings Custom Report	Version 1	7/5/2007 5:22 PM	🔍
2007PARTRatingsAndFunding	Version 1	8/14/2007 10:34 AM	🔍
Agency Ratings Custom Report	Version 3	5/2/2007 3:53 PM	🔍
Agency Ratings for All Agencies Report	Version 1	5/2/2007 3:52 PM	🔍
PART Measures (text only) by Agency and Type Custom Report (2007FALL Update)	Version 1	11/16/2007 11:31 AM	🔍
PART Measures (text only) by Agency Custom Report (2007FALL Update)	Version 1	11/8/2007 4:07 PM	🔍
PART Measures (text only) by Type Custom Report (2007FALL Update)	Version 1	11/16/2007 1:17 PM	🔍
PART Measures by Agency Bureau Custom Report (2007FALL Update)	Version 1	11/16/2007 10:28 AM	🔍
PART Measures by Agency Custom Report (2007FALL Update)	Version 1	11/8/2007 4:13 PM	🔍
PART Measures by Agency Custom Report (2007SPR Update)	Version 1	6/11/2007 3:08 PM	🔍
PART Measures by Program Type Report (2007FALL Update)	Version 1	11/8/2007 4:18 PM	🔍
PART Measures by Type and Agency Custom Report (2007FALL update)	Version 1	11/8/2007 4:10 PM	🔍
PART Measures by Type Custom Report (2007 FALL update)	Version 1	11/8/2007 4:20 PM	🔍
PART Program Improvements Custom Report (2007FALL Update)	Version 1	12/18/2007 12:18 PM	🔍
PART Program Improvements Custom Report (2007SPR Update)	Version 1	6/25/2007 10:22 AM	🔍
PART Program Managers Report	Version 1	6/25/2007 10:31 AM	🔍

Internet

PARTWeb Performance Measures Entry Screen

Prison Construction 2005 Update Assessment - Microsoft Internet Explorer

Address: https://max.omb.gov/app/part/program/assessment/measures?aid=2592&pid=363

OFFICE OF MANAGEMENT AND BUDGET PARTWeb

User: HURBAN, JAMESOMBADMIN
 Program: Prison Construction (10003803)
 Assessment: 2005 Update

Exec Office of the President

Prison Construction 2005 Update Assessment

PRISON CONSTRUCTION 2005 PERFORMANCE MEASURES

Term	Type	Text	
Long-term	Efficiency	Construction Cost per bed for Medium Security Facilities.	Edit Delete
			Year Target Actual State
			2004 Baseline \$74,513
			2005 \$76,078 n/a
			2006 \$81,300
			2007 \$79,307
			2008 \$84,750
			2009 \$86,530
			2010 \$88,347
			2011 \$90,203
2012 \$92,097			
2013 \$94,031			
Long-term	Efficiency	Percent of Modernization and Repair Projects completed on time.	Edit Delete
			Year Target Actual State
			2004 Baseline 41%
			2005 65% 90%
			2006 75%
			2007 85%
			2008 95%
			2009 95%
			2010 95%
			2011 95%
2012 95%			
2013 95%			
Annual	Outcome	Critical Systems Equipment Replacements in Accordance with Industry Standards.	Edit Delete
			Year Target Actual State
			2004 Baseline 15%
			2005 20% 27%
			2006 30%
			2007 40%
			2008 50%
			2009 70%

ExpectMore.gov Summary

The screenshot displays the ExpectMore.gov website interface. At the top, there are navigation links for Home, About Us, Contact, and What's New. The main header features the ExpectMore.gov logo and the tagline "EXPECT FEDERAL PROGRAMS TO PERFORM WELL, AND BETTER EVERY YEAR." Below this is a banner image with a "Show Me Programs" button. The main content area is titled "PROGRAM ASSESSMENT" and features a section for "Early Reading First". This section includes a description of the program, a "PERFORMING" rating of "Moderately Effective" (indicated by two stars), and a list of three bullet points describing the program's need, performance targets, and recent improvements. A section titled "We are taking the following actions to improve the performance of the program:" lists three specific actions. On the left side, there are three menu items: "PROGRAM View Assessment Details", "RATING What This Rating Means", and "IMPROVEMENT PLAN About Improvement Plans". At the bottom left, there is a "LEARN MORE" section with three links: "View Similar Programs.", "How all Federal programs are assessed.", and "Learn more about Early Reading First."

Home About Us Contact What's New

ExpectMore.gov
EXPECT FEDERAL PROGRAMS TO PERFORM WELL, AND BETTER EVERY YEAR.

PROGRAM ASSESSMENT

Early Reading First
The Early Reading First (ERF) program is designed to implement research-based early literacy programs in already existing preschool programs to enhance the early language, literacy, and prereading development of preschool-aged children.

PERFORMING
☆☆ Moderately Effective

- **The program addresses a compelling need.** Studies show that a high percentage of children from low-income families attend preschools that often fail to provide the language, cognitive, and early reading instruction and activities needed. The Early Reading First program is intended to address the gaps in quality between low-income children and their peers of higher socioeconomic status.
- **The program is reaching its original performance targets.** The percentage of preschool-aged children participating in ERF programs who demonstrated age-appropriate oral language skills increased from 56 percent in 2004 to 67.9 percent in 2005.
- **The Department of Education has recently established new performance measures in the areas of significant literacy gains and program efficiency.**

We are taking the following actions to improve the performance of the program:

- Collecting data for the new measures: significant gains in early literacy skills, and the cost per preschool-aged child participating in Early Reading First programs who achieves significant gains.
- Implementing a measure of kindergarten readiness by requiring entities that receive a grant for a second three-year period to collect former participants' academic achievement in kindergarten.
- Updating the recent performance data on the program's website as they become available.

LEARN MORE

- [View Similar Programs.](#)
- [How all Federal programs are assessed.](#)
- [Learn more about Early Reading First.](#)

PROGRAM
View Assessment Details

RATING
What This Rating Means

IMPROVEMENT PLAN
About Improvement Plans

Show Me Programs

1. Review prior year summaries to ensure accuracy of data and update data, if necessary

2. Revise Improvement Plan to match on going activities

Resources on PART

- OMB's Performance Portal
 - www.omb.gov/part
 - Information on process and schedule
 - Guidance for completing PART
 - PARTWeb link, user's manual
 - Supporting materials
- MAX Community Performance Portal
 - <https://max.omb.gov/community/display/Performance/Home>
- www.ExpectMore.gov
- www.results.gov



Performance Community

Home

Welcome [JAMES HURBAN](#) | [History](#) | [Preferences](#) | [Log Out](#) | [Directory](#)

[MY HOMEPAGE](#) [OTHER COMMUNITIES](#) [HELPFUL TIPS](#) [GET HELP](#) EMAIL LINK: <https://max.omb.gov/community/x/dwDp>

View Edit Attachments (4) Info

[Browse Space](#) [Add Page](#) [Add News](#)

Added by [ANDREW SCHOENBACH](#), last edited by [DEBRA WILLIAMS](#) on Jan 31, 2008 ([view change](#))

Labels: (None) [EDIT](#)

[OPEN](#) [☆](#) [✉ \(8\)](#)

Welcome to the Performance Community!

For the latest information on PART, visit the public Performance Portal at <http://www.omb.gov/part>

The Performance Community was created to give Federal program managers continuous and timely access to information that will assist them in improving the performance of government programs.

Program managers can use this Community to share their agency-specific information and ideas, and collaborate with other Federal managers and the OMB. Additionally, this web page can also be used by the Performance Improvement Council to share and collaborate on the President's Performance Improvement Initiatives.

Quick Links

- [Federal Program Managers](#)
- [Performance Improvement Council](#)
- [Collaborations](#)
- [Data Calls and Exercises](#)
- [Documents and Guidance](#)
- [Human Capital](#)
- [Shared Information](#)
- [Media on Performance](#)

Performance Community-Highlights

- [PIO Roles and Responsibilities](#)
- Performance Improvement Council contact information has been posted. [PIO Council Contact Information](#)
- Official Memo Implementing Executive Order 13450: Improving Government Program Performance [Implementing EO PIO](#)
- November 13, 2007 President Signs [Executive Order](#): Improving Government Program Performance
- PIC 2008 Schedule [PIC 2008 Schedule](#)

Recently Updated

- [PIO Agency Contact Information](#) by [CATHERINE LEYSER](#) (18 hours ago)
- [Media on Performance](#) by [ROSEMARIE CAPOZZI](#) (19 hours ago)
- [PARTWeb Import Export Documentation - Detailed.doc](#) by [WILLIAM BOYD](#) (01 Feb)
- [Home](#) by [DEBRA WILLIAMS](#) (31 Jan)
- [PIC 2008 Schedule.doc](#) by [DEBRA WILLIAMS](#) (31 Jan)
- [PIC 2008 Schedule.doc](#) by [DEBRA WILLIAMS](#) (31 Jan)
- [Performance Community-Highlights](#) by [MEGAN SIKORA](#) (31 Jan)
- [PIO Roles Responsibilities final 1-22-2008.doc](#) by [JAMES HURBAN](#) (25 Jan)
- [PIO Roles, Responsibilities and Resources 1-22-2008](#) by [JAMES HURBAN](#) (25 Jan)
- [PIO Roles Responsibilities final 1-22-2008.doc](#) by [JAMES HURBAN](#) (25 Jan)

2008 Guidance Changes

- **No major changes**

Past Guidance Changes

- Questions 1.4 (design flaws) and 1.5 (targeting resources) distinction.
Clarification:
 - The former addresses alternative mechanisms to achieve a program's goals, while the latter asks whether resources under the current program design are oriented toward efficient achievement of the program's purpose.
 - One design flaw should not be the reason for No on both Question 1.4 and 1.5.

Past Guidance Changes

- **Yes for Questions 2.1, 2.3, and 3.4 require performance measures to be listed in the PART.**
- **Yes to Question 3.3 on timely obligation of funds requires accurate reporting of program awards (e.g., in the Federal Assistance Awards Data System, the Federal Procurement Data System—Next Generation, etc.)**

Past Guidance Changes

- **Capital Assets Programs:** Includes criteria for analysis of alternatives (Question 2.CA1).
- **Regulatory-based program-specific questions streamlined:**
 - Question 3.RG3 on review of regulations for consistency was deleted.

Efficiency Measures

(pp.9-11; Questions 3.4 and 4.3)

- **Reflect economical and effective acquisition, utilization, and management of resources to achieve program outcomes or produce program outputs.**
- **Can also reflect improved design, creation, and delivery of goods and services.**

Efficiency Measures (pp.9-11)

- **Outcome efficiency**
 - Preferred type of performance measure that captures improvement in efficiency with respect to a program's outcomes.
- **Output efficiency**
 - Performance measure that captures improvement in efficiency with respect to a program's outputs.
- **Input productivity**
 - Ratio of an outcome or output to an input.

Efficiency Measures

- Must have baselines and targets (pp.41-43)
- Question 3.4 is linked to Question 4.3
- Question 4.3 explanation should include specific information about the program's annual savings and how they were achieved (p.58)

Output Efficiency Measures Fiscal Year Comparisons (p. 10; Appendix D)

- In comparisons among time periods, output efficiency measures are only valid when the outputs intended to be produced within each time period are comparable.
 - To assure validity, the PART requires assessment of the comparability of the kinds of outputs produced during measurement periods.

Program Evaluations (Question 2.6 and 4.3)

- **Question 2.6:**
 - Yes response requires demonstration that evaluation methods used provide the most rigorous evidence of a program's effectiveness that is appropriate and feasible.
 - Lays out criteria for quality, scope, independence and frequency of evaluation.

Program Evaluations

- **Scope** - Examine the underlying cause and effect relationship between the program and achievement of performance targets.
- **Independence** - Performed by non-biased parties with no conflict of interest should conduct the evaluations. (TBD by agency and OMB staff.)
- **Quality**
 - **Applicability** – All programs expected to undergo some type of evaluation.
 - **Impact** – Prefer effectiveness evaluations consider a program's impact (outcome, e.g., whether the Federal intervention makes a difference).
 - **Rigor** – Provide the most rigorous evidence that is appropriate and feasible for that program.

Quality Program Evaluation

- Can a program demonstrate impact?
 - If Yes - randomized controlled trials are generally the highest quality, unbiased evaluation to demonstrate actual impact, but only when it is appropriate and feasible to conduct such studies.
 - If No - a variety of quasi-experimental methods (e.g., comparison group studies) and non-experimental methods may help shed light on *how or why* a program is effective.
 - Bottom line - Evaluations must be appropriate to the type of program.

Does It Ever End?

- **Steps after PARTs are completed**
 - **Draft summaries for ExpectMore.gov**
 - **Complete Improvement Plans**
 - All programs must have regardless of PART rating
 - Focus on the findings in the PART assessment
 - Implement plans and report on progress
 - **ExpectMore.gov release mid-August**

PROGRAM ASSESSMENT RATING TOOL



Questions and Answers

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