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To: David C. Childs A-76comments/OMB/EOP@EOP cc: Subject: A-76 and Self-Supporting Agencies

The A-76 is a great landmark initiative in the history of the US government. If it is implemented well, it would make federal agencies more efficient, saving tax payers' money to a great extent.

However, I think that A-76 should not be applied to self-supporting civilian agencies, such as the General Services Administration (GSA). GSA already has been the subject to the market force for more than a decade. As a non-mandatory procurement source, it has been competing with private sector vendors and customer agencies' in-house contracting offices for procurement tasks. To survive and succeed, it has been continuously re-engineering itself. The fact that the agency is still alive and healthy means that it has done a great job in fulfilling its statuary mission, saving taxpayers' money. If it had not done a great job, its customers would have gone to somewhere else, putting the agency out of existence.

A top-down reform such as A-76 is great, but our leaders should not lose sight of the importance of encouraging individual agencies' own initiatives for better performance. Maintaining an appropriate balance between top-down reforms and grass-root reforms is deemed very wise. That is what history has taught us. GSA is a great example of successful agencies that have been self-sufficient through their grass-root reforms initiatives. Please continue to let it be responsible for its own existence and success.

Sincerely,

Myung J. Yi

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