

1 MR. MENDIOLA: I'm talking about
2 outside of Davis-Besse. I'm talking about First Energy,
3 down toward the plant.

4 MR. PEARCE: Well, you did say
5 First Energy, what we said was FENOC. And the root cause
6 says, FENOC nuclear safety values, behaviors and
7 expectations, which I believe is exactly what you're
8 asking, right, about where the right values, and this is --

9 MR. MENDIOLA: No, I'm a little
10 more global, to tell you the truth. Obviously, you've
11 assured yourself that Beaver Valley and Perry Quality
12 Assurance Organizations are functioning at the level that
13 they need to, and you're using them to go bolster and
14 augment Davis-Besse.

15 And, my question is, what oversight previous to this
16 entire occurrence was out there to, say hey, look, these
17 two plants are operating at a high level and this one is
18 not?

19 MR. PEARCE: We have the
20 Nuclear Review Board, looks at that, and has some input
21 there. The Joint Utility Management Assessment called
22 JUMA, which is a utility group that goes, looks at the
23 assessment function; does that very thing. We did
24 self-assessments at all the sites. And I guess there was
25 no higher level of management viewed on quality assurance

1 by itself and how it might be different between the three
2 sites.

3 But, it was, it was something that we were missing.
4 That's why, I think maybe we intuitively knew that, even
5 before this root cause was done. That's for instance why
6 we, we put me in my job, and made a corporate function to
7 provide that oversight for all the plants.

8 Maybe I missed the question. Did I miss it?

9 MR. MYERS: I think one of the
10 things that we're seeing from the corporate standpoint is
11 this whole corporate organization, FENOC did not exist with
12 the oversight, and Gary Leidich; he was strictly involved
13 by himself. We have some additional items, our common
14 processes and those kind of qualities, to look at the
15 standards and oversights.

16 A couple of things that went through the mind as we
17 went through this, I know, that at our other sites, we used
18 INPO for instance very effectively. And we particularly
19 have a need both ways and really try to use the industry.

20 Also know that our Davis-Besse was an outlier, and
21 did not really enjoy dealing with the Institute of Nuclear
22 Power. They would openly tell me that.

23 I also know that, Bill brought up the issue recently
24 in his presentation about a tag and safety training. We
25 lived through a very significant experience at our Beaver

1 Valley Plant. As difficult as that was, you would think
2 that we would just really internalize that over at FENOC
3 and have new standards at tag and safety trainings at each
4 one of our plants. Well, guess what? It didn't happen.
5 But I'll tell you what, it's happening now. And Bill is
6 running through safety training; I am too.

7 After we went through the significant emotion of
8 being at the Beaver Valley Plant and as much as we
9 discussed, it didn't seem to take. That gets back to the
10 complacency issue, you know, everything we did is okay. We
11 don't make any changes. That's, that's a major change in
12 the way we're doing business.

13 I think our oversight, Corporate Oversight Group we
14 have now, puts us in good standard between Gary and myself,
15 and Bill, to make sure we drive that, learn from each
16 organization and drive those standards through each and
17 every site. So, we know that's what happened before.

18 So, that's the way I'll answer that question. Was
19 there something amiss? Yes, there was.

20 MR. MENDIOLA: You answered the
21 question. Clearly, I was after whether there had been some
22 institutionalizing the approach across the plants, since
23 you obviously have had two good performers and one needed
24 performance enhancement. So, I was just trying to
25 ascertain whether there had been a corporate level

1 understanding of this, and reaction.

2 MR. MYERS: Thank you.

3 MR. PEARCE: If there is no
4 more questions, our next speaker is Bob Schrauder, who
5 would discuss the Head Resolution Plan.

6 MR. GROBE: Lew, excuse me,
7 before we go on, I would like to go for about another 15
8 minutes, and then take another break. Perhaps take another
9 break, and then move into the public comment part. So, if
10 there is something -- you would just like to continue on,
11 that's fine, but if there is some specific portion you
12 would rather have.

13 MR. MYERS: I think the
14 Reactor Head Plan is the major, major accomplishment since
15 the last meeting. Let's do that and see if we can get
16 through the containment very promptly. I think both of
17 those things we should know about.

18 With that, Bob Schrauder.

19 MR. SCHRAUDER: Okay, thank
20 you, Bill and Lew.

21 As Lew indicated, we are pleased with the progress
22 that's being made on the new replacement head. And I have
23 the senior management oversight for that, but I feel it's
24 only right to put the credit where the credit is due.

25 The success of the project we've had so far relies

1 heavily to our partners back in Grand Stone. In particular
2 to our project managers on the site; Dave Baker, Steve Fox,
3 Rich Chesko, Mark Wymer, Theo Swim provided oversight to
4 this project.

5 It's really taken a step forward and met the
6 challenge. We are on schedule. The bottom line, we
7 continue towards moving towards completion of this project
8 to support a safe, reliable return this year.

9 Up at Midland, the activities up there, our head
10 arrived, I believe it was, two days after our last
11 meeting. It was a two-day trip for the head to come down
12 from Midland, Michigan. And that trip really provided some
13 interesting sightseeing, I think, for some people along the
14 route to see that reactor vessel head on a 180-foot long
15 truck coming down the highway, it was interesting to say
16 the least.

17 In fact, one of the radio stations I was listening
18 to had a "Follow the reactor head" play-by-play throughout
19 the day. Got a lot of attention on the way down.

20 But the bottom line, we got it on site, and it was a
21 major milestone for us. It was something that we could
22 visibly celebrate at the site, which we did. We took time
23 out, served lunch for the entire organization at the whole
24 site, so they could see, have an opportunity to see that
25 the head had arrived and kind of get that sense that we are

1 making progress toward returning this plant to safe and
2 reliable operation.

3 So, it was a big momentous occasion for us to get
4 that reactor vessel head on site.

5 With that, all of our activities at Midland are
6 complete. We have closed up that containment. We've
7 exited the site and I think we left it in better shape than
8 when we got there.

9 Framatone has completed for us a composite co-data
10 package, code reconciliation package and our design
11 reconciliation package. Those have been submitted to FENOC
12 for NRC approval.

13 And as your slide indicated earlier, we have
14 provided all of the information we believe is necessary to
15 the NRC, so they can complete their reviews as this new
16 reactor vessel head will meet all the necessary
17 requirements for its use.

18 Just real quickly, give you some pictures. That's
19 the head being loaded at Midland. The next one is the head
20 as it arrives at the Davis-Besse site.

21 And, particularly the Davis-Besse site, let's talk
22 about progress there. Our reactor vessel head in the
23 containment has been prepared for removal from the
24 containment. The service structure preparations have been
25 complete. All the modifications have been made to that.

1 The temporary openings that were made in the service
2 structure have been restored and all that's left to be done
3 on that, we're going to put a new coat of paint on it and
4 we'll be ready to service our new reactor head.

5 As Clark indicated earlier, our shield building
6 opening has been complete and that was a marvel in itself
7 to watch the hydrodemolition of that, using high pressure
8 water to wash the concrete off. And it was a technical
9 operation by way of what the vendor had shown us and what
10 was demonstrated; very reliable source of getting the
11 containment open.

12 And that's where we sit with that. We're about
13 ready to cut the actual containment pressure vessel. We
14 are resolving some final conflicts with the NRC on the
15 desire to get a couple more samples out of the existing
16 reactor vessel head. We believe that we achieved
17 resolution on that today. And formal approval, we're still
18 waiting on that. So, we're moving forward very quickly.

19 That's the reactor vessel head as currently inside
20 our containment ready to be taken out of its containment.
21 Here's the target area we had to open the containment. We
22 had to protect our startup transformer, which sits right
23 outside of that area. We did that very effectively. I
24 believe we had no impact on that startup transformer.

25 Next slide shows preparation for the opening. We

1 had to erect a large platform there. Had to put a vacuum
2 plate on the containment.

3 Next slide. To make sure we didn't get water inside
4 the annulus while we were putting 20,000 pounds of pressure
5 on the outside of the containment.

6 This is a really good shot of washing the concrete
7 right off of the rebar. Not damaging or impacting the
8 rebar at all. Exposed one layer of rebar at a time and cut
9 that rebar out, tag it, and it will go right back in place
10 where it came from once we have the reactor vessel head
11 swapped out of there.

12 Finally, that's what the hole in the containment
13 looks like. The vacuum plate is obviously still on there,
14 all the rebar is gone, all the concrete is gone. And that
15 took us about six or seven days, I believe, to complete
16 that activity. So, again, very pleased with the activity
17 we have here.

18 The last shot that I have is our preparations for
19 the actual setting of the steel pressure vessel and the
20 rewelding of it. This is a mockup we had of the training
21 of people in the cutting activities, welding activities,
22 as we prepare to restore the containment to its design
23 intent.

24 That's where the head replacement has come to.

25 MR. MYERS: Let's move on to

1 containment if it's okay. Randy.

2 MR. FAST: I understand, five
3 minutes or less.

4 Well, I'm pleased to meet with you today to update
5 us on progress we're making on containment health. And the
6 first item I want to talk about is containment air
7 coolers. We have three containment air coolers. We're
8 doing complete refurbishment of those.

9 By way of a personal note, I'm kind of a car nut.
10 This is like body off restoration. We've got all of the
11 cooling coils completely removed, drop out registers are
12 being removed and the complete plenum is being replaced.
13 So, this is a significant level of effort.

14 We'll be replacing two of the motors on the fans,
15 and one refurbished. This is going to be a complete
16 refurbishment.

17 Got a picture of some of the workers. This has
18 really been as well good teamwork, and exercising good
19 safety practices, really meeting the challenges. And
20 samples we have here of the photographs of the crew
21 actually removing each one of the containment air coolers,
22 have twelve cooling coils, a total of 36. There is one of
23 them that's getting removed there.

24 Another item that we talked about the last time we
25 met, were the Containment Under Vessel; the vessel

1 examinations that we need to do. And as we had a
2 significant degradation of the reactor pressure vessel
3 head, we additionally had performed under vessel
4 inspections using a crawlup, but there was some areas that
5 were inaccessible.

6 Subsequently, we've put in a modification that
7 allowed us to put the incore instruments up in the vessel.
8 We've drained down. We're at 8 inches in the vessel, with
9 the index fixture in place.

10 We've removed the seal plates.

11 We have removed the insulation of 15 restricted
12 uses. That's first time revolution. And subsequently,
13 we're able to use the refueling machine with a camera to
14 fully identify the areas on top of the hot leg and cold leg
15 nozzles as well as the core flood tank nozzles.

16 Those inspections have been videographed. I believe
17 Mel you've had an opportunity to look at some of those.
18 Bottom line is we don't see significant degradation. It
19 seems to support our conclusion that we've had some
20 washdown of the vessel. So, those are, I'll say it, a good
21 news story.

22 Additionally, as Mel had talked about, the
23 inspections; we did complete the training of our new group
24 of inspectors, very experienced inspectors, using a new
25 procedure for training.

1 We have deployed those individuals and right now are
2 60 percent or so complete with the reinspections, very
3 detailed inspections.

4 And some of the things we talked about last time, or
5 some things we see different than what we saw before. If
6 we go back, the original thrust was boric acid program,
7 really looking at degradation mechanisms. This is a
8 complete containment health program, and we've seen a
9 significant amount of detail in the inspections performed.

10 Most notably, if you look at what is the difference,
11 we excluded a group of valves, the root isolation valves on
12 instrumentation systems. The original inspections had that
13 transition point and were not picked up through the new
14 inspection programs. Those were identified and we do have
15 minor leaking. So, those are in the population of areas to
16 be corrected. But overall, aside from the fact we have
17 very good detail on the inspections, we did not find
18 anything significant that was missed on the first time.

19 Next slide please. This is the decay heat valve
20 pit. Although this does not really represent a technical
21 issue or technical specification requirement issue, this is
22 a low standards issue. Systematically coming out of a
23 refueling outage, we have sealed this decay heat valve pit
24 used in red RTV.

25 That's what you see on the floor here. That does

1 not meet our expectations. And we have a team of folks
2 that are looking at several options that will really
3 improve this.

4 Bottom line is, there is two valves, decaying heat
5 valves that need to be maintained in an operable condition
6 during a large break LOCA accident in a flooded condition
7 and we're looking at options that are going to permanently
8 seal that valve head to improve our standards.

9 Okay. The next Containment Pressure Vessel, we
10 talked about this at the last public meeting. We had a
11 couple of items that came up. One is the MIC. And we have
12 done an evaluation analysis, and do not have MIC. So,
13 that's a good thing as well.

14 Corrosion. We learned some things from some experts
15 in the caustic conditions that exist with seal adjacent to
16 concrete is an environment where the pH is 12.6 plus, very
17 caustic environment that will not allow corrosion to
18 exist. So, the areas that we were concerned about where
19 metal is coming in direct contact with concrete, it would
20 be very difficult to assess, based on the pH would not have
21 corrosion.

22 Additionally, we have expanded the scope to include
23 equipment qualifications, things like motor operating
24 valves and other equipment default issues and those
25 walkdowns are in progress as well. We expect to complete

1 our walkdowns this week.

2 The next picture is, this is an area, look at the
3 very bottom of the picture, is our Containment Emergency
4 Sump. And this is an industry focus. It's, the Nuclear
5 Regulatory Commission is working advising the industry
6 about standards. This is an area of focus for us and we
7 are clearly dedicated to improving margin there. So, we
8 have a team of folks that are looking at several options
9 but we believe that you can gain pretty significant margin
10 by improving the containment sump area.

11 Containment coatings. We've got about 40,000 square
12 feet of dome. The dome has coatings that are peeling. And
13 we're in the progress of, we've got a company, Canon Sline,
14 partnership with them, 60 or so painters.

15 Scaffolding is now suspended in the overhead. You
16 can see the pictures. It's really a remarkable
17 achievement, because our polar crane is not in service.
18 So, we suspended the platforms up into the top of the
19 containment and we have painters removing the top coat
20 using needle guns. That's a very time exhaustive process,
21 but it will yield good results in removing that top coat
22 and going back with carbon units, qualified for the life of
23 the plant.

24 Here's another example where the scaffold is
25 actually underneath what's called the bull ring, which is

1 the support mechanism for the polar ring.

2 Some additional pictures. We did decontaminate from
3 the 653 foot elevation. On the 603, all of the exterior
4 walls of containment, that's really a brightened
5 containment. Made it visually much more appealing. We got
6 some additional work to do there on the concrete walls and
7 things, in the B rooms.

8 I think that concludes our pictures. So, you see,
9 we have a significant amount of activity inside of
10 containment. At any one time, you'll see well over a
11 hundred workers engaged in containment activities. So, we
12 feel good about the progress we're making in improving the
13 conditions in our containment.

14 Any questions?

15 MR. MYERS: Did you get on
16 the scaffold, Randy?

17 MR. FAST: I didn't get on
18 that scaffold. I would like to.

19 Just a side note. I think there is an interesting
20 perspective with the Restart Oversight Panel. We have
21 twelve individuals that took a fairly comprehensive tour of
22 the containment yesterday. And so that our Restart
23 Oversight Panel would have a good appreciation for, what
24 are the conditions in the containment and what work do we
25 have going on.

1 So, I did get valuable feedback from those folks and
2 they have an appreciation for the work going on, but that's
3 an example of dedication that our Restart Oversight Panel
4 has in really understanding the problems that we face, as
5 well as adding value in our input to the Containment Health
6 Plan.

7 MR. MYERS: Okay.

8 MR. GROBE: Lew?

9 MR. MYERS: We're ready to
10 go.

11 MR. GROBE: Yes.

12 MR. MYERS: I listen to every
13 thing we say and take notes. I said the other day, that we
14 are, myself personally, technically embarrassed about the
15 reactor vessel head issue, and our complacency on the
16 missed opportunities. I'll say that again. We're just
17 technically embarrassed there. We were complacent.

18 Today, as was indicated, that often though, the
19 cutting edge for improvement for the plants is coming out
20 of trouble. This is 350 process. That's where we're at.

21 As John Kennedy once said, "Great crisis produce
22 great people and great deeds of courage." We have
23 confidence in our people. The plant is their livelihood
24 and they stress that at meetings. They are well educated,
25 technically sound, hard working and proud members of this

1 community.

2 We will continue to be committed to comprehensive
3 approach here, to ensure that the Davis-Besse Plant's
4 restart, and is ready for safe and reliable operations and
5 sustainable performance in the future.

6 That's all I have to say. Thank you.

7 MR. GROBE: Any other
8 questions from the panel? Okay. Okay, very good.

9 Before we adjourn the business portion of this
10 meeting, I want to invite Jon Johnson to give us his
11 observations on this.

12 MR. JOHNSON: I just want to
13 say a few things. I was glad to get the opportunity to get
14 out of Washington and visit the plant today. I wanted to
15 come out and see what our team, the NRC team, is doing
16 here. I guess they've had several meetings, but I guess
17 what I would like to say is they're just getting started.

18 I asked, do we have an inspection schedule? The
19 answer is no. We're planning a lot of inspections.

20 I asked if you have a schedule that they can believe
21 in? The answer is no. You have a schedule that you
22 produce, and you know, I get questions when are you going
23 to do things, when are inspection teams going to do things,
24 but we need to know when you're going to do things, because
25 we're going to need to borrow inspectors from other

1 facilities or other regions and get some help. So, we're
2 going to need to plan. So, I think one thing that would
3 be helpful is if you had a schedule that we could count
4 on.

5 The other thing I would like to say is that you've
6 got a lot of work to do. And I don't think you probably
7 need me to tell you that. You already know that. But I
8 did get a chance to talk to some of your employees today,
9 and I did get to tour the plant, so I'll tell Mr. Pearce
10 the reason I know you've got a lot of work is because I saw
11 it.

12 MR. PEARCE: Good, we're glad
13 you saw it.

14 MR. JOHNSON: You can give me
15 one of your a little cards.

16 So, what I think you've got to do is you've got to
17 get the trust back of your employees. I asked them, you
18 know, we talk about appraisals and you appraise managers
19 and appraise employees, but you know, how often do the
20 employees get to appraise the managers. Not that often.

21 And, I asked them, you know, what they thought of
22 the management team, the management team is going to get
23 them out of this problem here. And, guess what they said?

24 What do you think they said, Mr. Myers?

25 MR. MYERS: I think they

1 believe we will get them out of the problem.

2 MR. JOHNSON: They said, actions
3 speak louder than words.

4 MR. MYERS: I believe that.

5 MR. JOHNSON: That was a pretty
6 good saying. I think, like you said at the end, that you
7 have some skilled staff, very skilled staff, and I think
8 they have the will to do the work. And I think what we
9 need to do is provide them the access to be able to do
10 that.

11 You've got to provide them the expectations and the
12 values of -- your slide here, I guess Mr. Pearce said,
13 FENOC nuclear safety values and behaviors and expectations
14 were inadequate. So, I guess my question is what are your
15 values? I couldn't tell. I couldn't tell from visiting
16 the plant today.

17 MR. MYERS: No, our values are
18 safety, communication, teamwork, customer focus. You know,
19 that's the FENOC values.

20 MR. JOHNSON: I think probably
21 what would help maybe is if you just continue to
22 communicate that to the staff, and to everyone else.

23 I think one of the things we've been criticized for,
24 we're getting criticized for not being able to do this
25 oversight. We need somebody else other than the NRC.

1 I'm confident in our staff. We've got a lot of
2 dedicated and experienced people on this team here.
3 Christine has been a Senior Resident Inspector. We've got
4 all kinds of engineering and inspection and licensing
5 experience on our Oversight Panel as well as our
6 inspectors. So, I think the NRC is confident in our staff
7 to oversee this.

8 One of the things I had a question about your
9 oversight team; you mentioned Mr. Karns provided you some
10 recommendations to go benchmarking. You had indicated you
11 had gone to benchmark some other facilities to get some
12 ideas from them. I didn't hear where you went to. Could
13 you let me know where you went?

14 MR. MYERS: We've been to
15 Byron, we've been to Salem, Cook. Cook a lot. Those three
16 in particular.

17 MR. JOHNSON: Do you know if any
18 of the operators got a chance to visit these sites?

19 MR. MYERS: Yes.

20 MR. JOHNSON: That to me, I
21 think, will go a long way for you to provide opportunities
22 for the operators to get out and see other places too.

23 One thing I wanted to ask about was the use of
24 risk. I didn't hear anybody talk about your PRA, use of
25 your PRA or safety significance, or types of walkdowns

1 you're doing. Maybe Mr. Powers can discuss that.

2 MR. POWERS: Sure.

3 MR. JOHNSON: Are you focusing
4 on systems that are important to safety?

5 MR. POWERS: Absolutely. The
6 criteria for selection of population systems was
7 Maintenance Rule Risk Significant Systems. That population
8 was 31 Systems Health Readiness Review. The latent issues
9 review or some of the key systems we feel are on that risk
10 significant, for example, Aux. Feedwater System and
11 Emergency Diesel Generator, but the Reactor Coolant System
12 was involved in the head degradation issue and service
13 water and component cooling water, which are not only,
14 they're risk significant, but they're also areas where
15 there are problems, plus tend to manifest themselves there.
16 So, we can think that population of deep slice latent
17 issues were used and give us a good health check.

18 MR. MYERS: In other words, we
19 didn't take primary watch.

20 MR. JOHNSON: When I was in the
21 control room, I noticed there is a lot of green stickers
22 all over the panels. And I guess my question is, are you
23 going to have any green stickers when you restart the plant
24 in the control room?

25 MR. FAST: Our plant includes

1 completing all of the control room activities and all of
2 the deficiencies.

3 MR. JOHNSON: I guess that's
4 something in terms of operator workarounds or the problems
5 with instrumentation, things that don't work right and
6 automatic. Whatever the case is, I think that will go a
7 long way to demonstrating to the people that you have
8 operating the plant that you intend to focus on safety and
9 the plant equipment.

10 When they say actions speak louder than words, I
11 think those type of things will send a strong message.

12 MR. FAST: We absolutely
13 agree.

14 MR. MYERS: We have control
15 board instrumentation, we have operator workarounds and we
16 have temporary mods on our list.

17 MR. PRICE: Those are all
18 currently part of the restart matrix that we have, not ones
19 that I presented today, but those are in our report.

20 MR. JOHNSON: I appreciate the
21 opportunity to tour. And I guess the last thing I'll end
22 with is, I know I got asked by one of the news media here
23 if they could visit the plant. I know in this day and age
24 of security increases, I think the increased concern for
25 certain types of visitors in the plant is a little

1 strengthened in background checks, but I know that you
2 would provide opportunities for local officials or elected
3 officials to visit the plant, and I guess maybe I would
4 just like to hear what you have to say about that in terms
5 of bringing in some of the people that live in the area to
6 show them what you're doing.

7 MR. MYERS: We would be more
8 than happy to do that. You know, it's hard, at our other
9 plants, we've actually taken tour groups inside the
10 protected area before and done that here. Can't do that
11 now after September 11. On a case by case basis, you know,
12 we more than welcome the press or some outside people to
13 come in and look at our plant.

14 In fact, we've got on Restart Oversight Panel, we've
15 got Jere Witt is a commissioner, or business manager for
16 the county, so that would not be a problem.

17 MR. JOHNSON: I think that also
18 goes a long way to generate trust and confidence in the
19 local people that live around the area.

20 MR. FAST: Jere was on our
21 tour of containment.

22 MR. MYERS: Jere was on our
23 tour of containment. We had him in the containment.

24 MR. JOHNSON: Okay, thank you
25 very much.

1 MR. MYERS: Thank you for your
2 kind comments and coming today.

3 MR. GROBE: Thank you. Jon.

4 At this time I would like to adjourn the business
5 portion of the meeting and take a five minute break. We'll
6 reconfigure the stage a bit and take public comments and
7 questions.

8 So, thank you very much. Be back at 5:15.

9 (Off the record.)

10 MR. GROBE: Okay, thank you
11 very much. Appreciate those of you that had the staying
12 power to get through the meeting, and those are very
13 formative meetings for us. I hope you found them
14 informative also.

15 What I would like to do is ask if there is anyone
16 here, this is the first meeting that they've come to
17 regarding Davis-Besse. Just raise your hand. Do we have
18 any newcomers. Excellent. Oh, Jon. Very good, very
19 good.

20 What I'm going to do in this segment is to give a
21 little background information, respective to Davis-Besse,
22 and Doug will. And then what I'm going to do is open it up
23 to first questions from representatives of local officials,
24 and then from local community here around the Davis-Besse
25 Facility, and if there is other members, concerned members

1 of the public, we'll entertain questions from them.

2 Our primary focus, we're interested in any questions
3 or comments regarding the meeting or regarding Davis-Besse
4 or any other topic in our area for you that you're
5 interested in talking about.

6 MR. SIMPKINS: Well, what you
7 see up here, was actually taken off the NRC Website. If
8 you would like to go to that, it's www.nrc.gov. They
9 actually have an isolated viewing area. We took a slide
10 from that and put it up here for those of you aren't
11 familiar with how major power plants work.

12 Starting off with inside of what we call the
13 containment structure, we have the place where there is
14 actually the nuclear reaction going on. The nuclear
15 reaction is just used to generate heat energy to make the
16 water inside the primary system hot. That water then
17 circulates in a continuous loop.

18 Once it goes into the steam generator, it doesn't
19 mix with the other water, but instead it transfers heat
20 energy like a radiator in a car transfers the heat out and
21 it turns to water inside the steam generator to steam,
22 which then comes out the top, goes through a series of
23 pipes, and then goes through a turbine.

24 The turbine spins at a high rate of speed, which
25 turns a generator. That generator then makes electricity.

1 The water continues down into a condenser, which is then
2 circulated back into the system generator.

3 Off to the side, which you can't see here, the water
4 from the cooling tower, which everybody assumes is the
5 containment vessel. The cooling tower is the 493 foot
6 structure on the site; comes into the condenser, condenses
7 the steam back into water and goes back out to the cooling
8 tower.

9 Next slide.

10 On top of the reactor itself; is the head unit.
11 It's like if you have a pressure cooker, you have a sealed
12 unit on top. The water inside the primary system is
13 pressurized to keep it from turning to steam. And it's
14 held, the pressure is held in by this head structure.

15 Coming down through the top of the head are the
16 control rod drive mechanisms. Those are used to regulate
17 how much energy is produced in nuclear reaction. Through
18 the head structure, the control rod drive mechanisms go
19 through a nozzle. And those nozzles are what the problem
20 started as.

21 Next slide.

22 These nozzles penetrate the reactor head, which is
23 about a 6-inch structure; and it's sealed at the bottom
24 with what's called a J-groove weld. This J-groove weld
25 creates stresses in the nozzle, and as a result of

1 allowing the water to penetrate up through and come through
2 the top of the reactor head area.

3 The water inside the primary system has boric acid
4 in it, which is very, very similar to Borax, like you buy
5 in a store. That's sodium borate, but they use pure boric
6 acid here.

7 Next slide.

8 This is actually a picture taken on top of the
9 reactor head. And the deposits that you see coming out of
10 these what we call mouse holes or weep holes here are
11 actually boric acid that leaked up past the control drive
12 nozzles and are now on the head. They're kind of reddish
13 color, because they actually contain iron oxide.

14 Next slide.

15 This is an artist's rendition of the damage to the
16 top of the head. As you can see, the nozzle area had water
17 leak past it and create a cavity because the boric acid
18 dissolved away the metal. The last remaining barrier was
19 indeed the approximately 8th inch seal liner on the bottom
20 side. That was not wasted away, because it was stainless
21 steel, rather than carbon steel like the rest of the head.

22 Okay.

23 MR. GROBE: Okay, thanks

24 Doug.

25 At this time, I would like any local public

1 officials or representatives of the office to approach the
2 microphone, if you have any questions or comments you want
3 to make. Okay.

4 Members of the community here in Oak Harbor; are
5 there any members of the community that have any question?

6 I didn't mention to put your name on the page, but
7 Howard has done that before.

8 MR. WHITCOMB: Good afternoon.
9 My name is Howard Whitcomb. I have a couple of questions.

10 First, is regarding, I believe it's Slide 37, on
11 page 19 of the First Energy handout. There was a lot of
12 discussion regarding the I think obvious indicators on that
13 particular chart.

14 The first questions that pops out in my mind are
15 based on the expansive discussion regarding changes that
16 have occurred in employee culture and that sort of thing at
17 the site. At least that's what has been reported.

18 I guess my first question is, of that number of
19 condition reports that were, I guess it's somewhere almost
20 800 to-date; how many of those are by supervisors and how
21 many of those are by employees in the field; how many are
22 by office maintenance, health physics, quality assurance
23 and engineering; how many are by contractors versus on-site
24 personnel?

25 I think that a breakdown of that type of figure

1 might indicate whether these problems are just now coming
2 out of the woodwork from little books that people have been
3 carrying around for some period of time. I think we're
4 being led to believe that there is a more open environment
5 for bringing conditions or adverse conditions to light.

6 It would seem to me that if there is a breakdown in
7 those number of condition reports, it might provide some
8 insight. Have you asked that or has anyone from your staff
9 asked that?

10 MR. GROBE: I don't have that
11 on my fingertips. That's data that's normally maintained
12 and I haven't reviewed it recently, but I'm certain First
13 Energy has that data. I believe that they would be glad to
14 share that with you.

15 Is that something that you folks do? Not today at
16 the meeting, but I'm sure you'll be glad to get that to you
17 Howard.

18 MR. WHITCOMB: All right. The
19 second issue is for you, or your staff, Jack. And, I
20 understand that there is a caveat that you just recently
21 received the Root Cause Analysis Report from the Licensee.
22 But I guess the first question that comes to mind, I think,
23 Mr. Johnson kind of touched on it briefly; regarding, I'll
24 pick on Mr. Pearce's root cause that he identified. I
25 guess slide 45, page 23. He identifies that "nuclear

1 safety values, behavior and expectations were inadequate
2 through oversight."

3 The question is this; does the NRC believe that
4 First Energy has gone far enough in their root cause
5 determination? In other words, it seems to me that part
6 of the exercise of root cause evaluations and analysis is
7 to keep asking the question why. We all did that at a very
8 tender age and we always ask our parents why. Okay. As we
9 get older we become wiser and we become more self-confident
10 and we think we have the answer, but we don't ask the
11 question why.

12 But just in what was stated on slide 45, it appears
13 to me that you could ask the question why. And I don't
14 think the answer comes out. So, I'm not so sure that
15 they've gone as far as they need to go. Is the NRC
16 satisfied that they have?

17 MR. GROBE: We had a several
18 hour meeting last Thursday, and at that time we received a
19 copy of the Root Cause Analysis. There is many different
20 ways to do these types of analysis. I think we chose one
21 that's more management of oversight risk. And it is a very
22 structured approach to asking that exact question, ask
23 why. And it goes through a structured approach of looking
24 at systems and structures within the organization that
25 assure effectiveness, from defining policies to

1 communications, procedures and all sorts of different
2 things.

3 We have not had an opportunity to review that report
4 in detail. That's part of our inspection area of
5 Management Human Performance, is going to be. The first
6 part is going to be a thorough review of that Root Cause
7 Report.

8 MR. WHITCOMB: The third
9 observation that I would like to make is that several
10 pieces of equipment this afternoon, in addition to the
11 reactor head degradation, such as, if I can remember,
12 diesel generator, one of the damper arm levers was bound up
13 or loose or something of that nature, and the other was the
14 missile shield on the muffler.

15 Those types of issues suggest that either people are
16 not, are actually not walking the systems down or paying
17 attention to the system, or understanding that those
18 conditions exist or ignoring them anyway.

19 In addition to that, we've heard several times this
20 afternoon that there have been some problems with
21 classifying the equipment in certain categories. In other
22 words, the Maintenance Rule 6055, I think is the number,
23 but I don't remember exactly, but the Maintenance Rule Laws
24 that came out in the requirements clearly required
25 Licensees to make those component determinations.

1 Does the NRC have plans to evaluate the
2 effectiveness and adequacy of the Maintenance Rule
3 implementation at Davis-Besse?

4 MR. GROBE: To comment, your
5 first observation I think is correct, that either the
6 equipment, for example, you highlighted the damper,
7 actually the arm that was loose, and missile shield or the
8 tornado shield rather on the vent for exhaust generator. I
9 believe you're correct that either those weren't looked at
10 correctly or they weren't looked at previously. And I'm
11 thinking the systems discussion First Energy presented
12 today, they're going to have a structured, clearly defined
13 expectation for system walkdowns, regular system walkdowns,
14 that would be part of their System Health Program. I
15 believe that already exists in oversights. For whatever
16 reason, did not exist here.

17 The second comment, I think if I understood your
18 comment correctly, you may have misunderstood, I believe
19 what First Energy was talking about was a failure to
20 properly classify condition reports. That in the, the
21 Davis-Besse Plant has multiple levels of significance
22 condition reports from, you know, the very lowest level, a
23 lightbulb needs changed to the most significant, which is
24 for a significant condition adverse to quality requiring
25 cause.

1 In the past, they did not look in depth sufficiently
2 at the issue to properly characterize within those
3 hierarchical levels of significance, and consequently they
4 may have underevaluated the significance of the issue and
5 not properly corrected it.

6 So, it wasn't the classification of equipment, other
7 than the contents of maintenance workers classification of
8 condition reports within the significant scheme that they
9 have in Corrective Action Program.

10 And your specific question, we do not have as part
11 of the restart plan, an evaluation currently of the
12 Maintenance Rule. That's not on the agenda. Okay, of
13 course, it's part of our routine base inspection, but it's
14 not a unique characteristic of restart.

15 MR. WHITCOMB: So, as a result of
16 the report, the NRC is satisfied the equipment has been
17 properly classified.

18 MR. GROBE: I believe that's
19 correct.

20 MR. WHITCOMB: Thank you.

21 MR. GROBE: Okay, other
22 members of the public, that have a question or comment.

23 MR. KEEGAN: My name is Michael
24 Keegan. I'm from Monroe, Michigan, just north of here.

25 I believe that the NRC and the utility, First

1 Energy, are on a collusion course for disaster.

2 Just this week, I see posted by the NRC that they're
3 considering looking to a third party. If there is need to
4 penalize the utility, they would like for a third party
5 arbitrator to establish what the penalty would be.

6 I see this just yesterday. They announced that
7 they'll be holding a workshop with IMPO on essentially how
8 to further deregulate the regulatory responsibility that
9 the NRC has.

10 In April, I was one of 15 groups led by concerned
11 scientists, which filed for Freedom of Information and
12 requested that information. We have been stonewalled on
13 that information. We have not gotten the information yet.

14 Today I learn that the 206 petition which we have
15 filed asking for immediate independent review has been
16 denied.

17 I have sat through an excruciating four-hour
18 conference call, where Jim Dyer said never, never could
19 this happen again. Never. Never. Never. Never. Wolf.
20 Wolf. Wolf. Wolf. Like the boy who cried wolf.

21 Either you are the regulator or you are not the
22 regulator, and your behaviors surely demonstrate that you
23 are not the regulator and you are not going to stand up on
24 the public's behalf and regulate. That's my comment.

25 I am concerned about this reactor vessel. I am

1 concerned about the issue of imbrittlement industry-wide.
2 And I wonder what the level of imbrittlement at this
3 reactor is, the potential for pressurized thermoshock at
4 this reactor. This is clearly a damaged piece of goods. I
5 wonder if you could speak to that.

6 MR. GROBE: There is a unique
7 characteristic at Davis-Besse that makes it different than
8 any other of the operating power plants in the United
9 States with respect to pressurized nuclear shell.

10 MR. KEEGAN: Do you have NSI's
11 of that, the building, the RV factors, the whatever?

12 MR. GROBE: I am not sure we
13 are prepared to respond right now, but what we can do is
14 get you in touch with the right people that can give you
15 more information on pressurized thermoshock.

16 MR. KEEGAN: This has been,
17 we've been stonewalled at the Palisades Plant as well,
18 which has seen beryllium since 1981, and the NRC has
19 rewritten five times the level of imbrittlement that they
20 will tolerate. So, again, my faith in the NRC goes back
21 over 20 years, and I don't have any.

22 MR. GROBE: So does mine.

23 MR. KEEGAN: Okay. On the
24 excruciating call that I sat through, I learned there were
25 700 pieces of data and 120 interviews for a total of a

1 thousand hits of data, 126-page document, which served as
2 the basis for the Root Cause Analysis.

3 I would like to know how I can get this in hand.

4 And I don't want to hear file a Freedom of Information
5 request, because clearly you stonewall everyone who does.

6 And, I need to do my own root cause analysis, because I
7 frankly don't have any faith in the NRC and I have less
8 faith in the utility to come clean with what's going on.

9 So, how did I get that in hand?

10 MR. GROBE: It sounds like you
11 had a fairly good telephone connection, you got a lot of
12 detail out of the meeting last Thursday. During that
13 meeting, Les indicated that they would be submitting it on
14 the docket this week. It would be posted to our Website.

15 MR. KEEGAN: That's the Root
16 Cause Analysis. Will all thousand bits of data on which to
17 base the Root Cause Analysis be available?

18 MR. GROBE: No.

19 MR. KEEGAN: I want to review
20 that.

21 MR. GROBE: It's not required
22 to be submitted. When we do our inspections of the root
23 cause report, we'll certainly be evaluating some of that.

24 It's volumes and volumes of information available on site,
25 but it's not available to the NRC in our office, and it's

1 not a public document.

2 MR. KEEGAN: But the NRC will
3 be reviewing it on site?

4 MR. GROBE: Yes, just like we
5 have on inspections.

6 MR. KEEGAN: I believe the
7 public needs to have access to that as well.

8 MR. GROBE: I appreciate your
9 point of view.

10 MR. KEEGAN: Well, I will push
11 my point of view, and I want to get that data. So, I will
12 pursue an evidence, be it legal, what have you to get
13 that.

14 MR. GROBE: Okay. Do you have
15 any other questions?

16 MR. KEEGAN: I had a thought,
17 but it escape me at this time, but we're watching you very
18 closely, and I'm sadly disappointed that you've turned down
19 our request.

20 MR. GROBE: I think you made a
21 number of statements in your preamble to your first
22 question. Several of them are not correct. Your petition
23 was not denied. What was issued this week was a proposed
24 resolution to the petition, and it was requesting your
25 feedback and comments on that proposed resolution.

1 So, this is part of the process of the intensive or
2 .206 review process, and we would look forward to comments
3 from any or all of the petitioners.

4 MR. KEEGAN: I stand corrected,
5 and I will look at that document from you again, and will
6 respond.

7 MR. GROBE: There is a number
8 of other issues you raised. First of all, ultimate dispute
9 resolution as a potential vehicle for addressing the
10 issues.

11 Bill?

12 MR. DEAN: Your issue that
13 you raised initially regarding a third party arbitrator
14 relative to Davis-Besse. I think we were referring to, is
15 that there has been plans for a meeting to discuss the
16 potential of the use of what is called alternate dispute
17 resolution.

18 The NRC has done some assessment of that and is
19 looking to gather feedback on the potential of using that
20 in certain situations. It's not something we're looking at
21 in terms of resolving issues with Davis-Besse. This is
22 just being looked at by the agency as a potential
23 methodology for looking at certain types of issues.

24 MR. GROBE: Just another
25 observation. I think-- I'm grateful that you are engaged

1 in this, because every process is better if it has full
2 engagement, broad spectrum of views and opinions, and I'm
3 glad you had the opportunity to listen into and participate
4 in the meeting last Thursday.

5 We have gone to I believe unprecedented lengths to
6 provide that access, and I hope you continue to take the
7 opportunity to participate in the meetings either
8 telephonically, or both telephonic connection, video
9 conferencing links to Washington, as well as come to these
10 meetings here. I am appreciative of your input.

11 MR. KEEGAN: Just came to me
12 what my thought was that escaped me.

13 MR. GROBE: Good. Go ahead.

14 MR. KEEGAN: On the phone call
15 of last week, I asked what's the NRC been doing to review
16 all these walkdowns that the utility had intended to do.
17 And, the response I got was that you would review the
18 paperwork.

19 MR. GROBE: No, that's just
20 not, absolutely not.

21 MR. KEEGAN: Well, that's the
22 response I got on the phone.

23 MR. GROBE: Maybe the
24 telephone connection wasn't as good as I thought.

25 There is a generic approach to all of this work that

1 we're going to do. And, Christine refers to many stars in
2 the approach, but the first thing we're going to do is
3 review the program or the plan that the Licensee has.
4 That's a paperwork review.

5 Mel is sitting in the audience. He was the first
6 inspector that had an opportunity to look at the plan,
7 licensee was furthest ahead on the Containment Health
8 Assurance Plan, and provided substantive feedback to
9 Licensee on aspects of that plan that could be improved.

10 The next step is to review the Licensee's
11 implementation of that plan. In the case of, for example,
12 Systems Review. That includes observing the Licensee's
13 staff in the field doing the work that they're doing,
14 evaluating how they're evaluating issues that they come
15 across.

16 The next step is for us to review how the Licensee
17 characterizes its position issue that they have, and
18 finally to perform inspections. And each of our
19 inspections in each of these areas has components, and
20 that's how we will build confidence in the adequacy of
21 licensing activities and we will be communicating the
22 results of those inspections on each of those meetings to
23 the public as well as through our inspection groups.

24 MR. KEEGAN: I recall from
25 previous meetings, you said that you inspected one to two

1 percent of the systems. Seems that we have a culture of
2 production over safety that permeates First Energy. And I
3 would encourage the NRC to review the entire plant, walk it
4 down.

5 MR. GROBE: When we were
6 referring to, I believe in that previous comment, had to do
7 with our routine baseline program. I guarantee you that
8 First Energy is taking lots of our attention.

9 MR. KEEGAN: As well deserved,
10 as well as the NRC deserves public scrutinization.

11 Thank you.

12 MR. GROBE: Good, thank you.
13 Other members of the public that have a question or
14 comment? You don't?

15 MR. WHITCOMB: I didn't see Mel
16 hiding over here, so I have a question specifically for
17 him.

18 You would, apparently you've done a recent
19 inspection, and you identified two violations. I guess my
20 question is, when did you begin your inspection and when
21 did you conclude it?

22 MR. HOLMBERG: Okay. I heard
23 the question on the way up. The question was, when did I
24 begin the inspection of the Licensee efforts to do their
25 Containment Standard Issue Reviews and when did it end.

1 The inspection began in June, and the total time
2 that we spent on inspection was three full weeks reviewing
3 Licensee activities, and we identified those two findings
4 characterized as violations.

5 MR. WHITCOMB: And --

6 MR. HOLMBERG: It ended on July
7 25th.

8 MR. WHITCOMB: So, three weeks
9 from June to July 25. Well, July 25th, most of July.

10 And you found two violations, one of them being a
11 lack of acceptance criteria in violation of Appendix E
12 Criterion 5, and there was inadequate training, apparently
13 of VT-2 inspectors; is that correct? Were those the
14 essence of the two violations?

15 MR. HOLMBERG: Yes.

16 MR. WHITCOMB: As a result of
17 your findings, how much of the work that had been done
18 during this outage has to be redone?

19 MR. HOLMBERG: They're
20 reperforming their effort in its entirety.

21 MR. WHITCOMB: Okay. Do you have
22 any idea how far along they are in the reperformance?

23 MR. HOLMBERG: Their current
24 schedule, I think, this is just, I will probably have to
25 confirm this, is late August.

1 MR. WHITCOMB: Thank you.

2 MR. GROBE: Let me provide a
3 little more context to that.

4 The Licensee initiated a different approach to
5 containment. First off, the initial evaluation was limited
6 to boric acid impact on equipment in containment. And the
7 training was focused on what's referred to as a VT-2
8 qualification. That's a qualification of the American
9 Society of Mechanical Engineering standards for doing
10 visual inspections of the metal, degradation of metal.

11 Mel did the inspection, found some difficulties with
12 qualification, some problems with qualifications of people,
13 as well as went out in the field and found further issues
14 on equipment that had been inspected by the Licensee staff,
15 that hadn't been disclosed through their inspections. So,
16 Licensee went back to square one.

17 The foundation of the inspection was done. I think
18 you indicated that there weren't any, I can't think of the
19 right characterization, substantive issues disclosed, but
20 additional issues that were beyond the scope of the
21 original inspection.

22 Licensee brought in a number of new people to the
23 site, trained them to a much, what's referred to as systems
24 approach to training, much more comprehensive training
25 standard. Both of those were acceptable to us, and is in

1 the course of reperforming those inspections, and we're
2 continuing to inspect.

3 Just one other thing. Are the three weeks of, that
4 Mel referred to, is what we call direct inspection effort.
5 It's set over a period of multiple weeks; and in addition
6 to that, there is quite a bit of time that he spends in the
7 office reviewing documents. And those three weeks were the
8 weeks that he was on site providing direct inspection of
9 the Licensee's activities.

10 Did you have another question?

11 MR. WHITCOMB: Well, something
12 you had mentioned to me, or mentioned to the public here.
13 You say they brought in people. Are these contract people
14 that are only here on a temporary basis; is that your
15 understanding; or are these new people, permanent people?

16 MR. HOLMBERG: The new people
17 that are performing the current effort are contractors,
18 primarily. They've also brought their own staff on this
19 new training program.

20 The contractors, I know their work histories,
21 extensive backgrounds specifically in examination
22 techniques, many years of experience doing related type of
23 work, such as inspections. And, I hope that answers your
24 question. They're primarily contractors that are doing the
25 inspections.

1 MR. WHITCOMB: Well, I guess I'm
2 more concerned after the contractors leave, than I am about
3 their current qualifications. I'm sure they brought in
4 experts to do these inspections. I guess once they leave,
5 what's left to do further inspections in the future?

6 MR. HOLMBERG: I'm not sure.
7 I'll turn it over to Jack. He's heard about future plans.

8 MR. GROBE: I think that's one
9 of the primary focuses of the meeting today, was to
10 understand in greater detail the initiatives Licensee is
11 taking to address the root cause, which they characterize
12 as a lack of safety focus, putting production over safety.

13 So, they lay out insights they have, their plans on
14 reestablishing that safety focus, standards of technical
15 rigor and discipline in the way work is conducted. And
16 then, how they're going to provide management oversight of
17 that activity with field observations.

18 And then they have not gotten to us, but they're
19 planning on developing some sort of matrix performance
20 indicator package in this area that will provide insights.
21 And they did provide some of the, two of the matrixes, I
22 believe. One was Corrective Action Review Board,
23 percentage of time they reject corrective action
24 documents. And the other was Engine Review -- or
25 Engineering Review Assurance Board, I think it was called,

1 and their evaluation of the quality of work product.

2 So, I think it's too soon to tell, but I anticipate
3 over the next several meetings, next several months that
4 you'll see it's coming into clearer focus. This is
5 particularly the area that we'll be focusing on in our
6 inspections.

7 MR. WHITCOMB: But I am correct
8 in assuming that, my concern is the concern of the NRC as
9 well, and you're expecting that they will have something in
10 place before --

11 MR. GROBE: It's on our
12 checklist, Howard.

13 MR. WHITCOMB: Okay, it's on your
14 checklist. I didn't, I didn't see it on the checklist,
15 Jack, but okay. Thank you.

16 MR. GROBE: Other members of
17 the public that have questions or comments?

18 Okay. Very good. We're going to be back here at
19 7:00 this evening, and make an opportunity for feedback
20 from folks that were here this afternoon, want to come
21 back; or folks that were unable to be here this afternoon.

22 Thank you very much.

23 And please, take an opportunity to provide us
24 feedback on our feedback forms. Postage paid. Just fill
25 them out and send them back to us.

1 Thank you very much.

2 (Off the record.)

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CERTIFICATE

I, Marie B. Fresch, Registered Merit Reporter and
Notary Public in and for the State of Ohio, duly
commissioned and qualified therein, do hereby certify that
the foregoing is a true and correct transcript of the
proceedings as taken by me and that I was present during
all of said proceedings.

IN WITNESS WHEREOF, I have hereunto set my hand and
affixed my seal of office at Norwalk, Ohio, on this
28th day of August, 2002.

Marie B. Fresch, RMR
NOTARY PUBLIC, STATE OF OHIO
My Commission Expires 10-9-03.