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PUBLIC MEETING
BETWEEN U.S. NUCLEAR REGULATORY COMMISSION O350 PANEL
AND FIRST ENERGY NUCLEAR OPERATING COMPANY
OAK HARBOR, OHIO

Meeting held on Tuesday, March 11, 2003, at
2:00 p.m. at the Camp Perry Clubhouse, Oak Harbor, Ohio,
taken by me, Marie B. Fresch, Registered Merit Reporter,
and Notary Public in and for the State of Ohio.

PANEL MEMBERS PRESENT:

U. S. NUCLEAR REGULATORY COMMISSION

John "Jack" Grobe, Chairman, MC 0350 Panel
William Dean, Vice Chairman, MC 0350 Panel
Christopher Scott Thomas,
Senior Resident Inspector
U.S. NRC Office - Davis-Besse
Jon Hopkins, Project Manager Davis-Besse
Anthony Mendiola,
Section Chief PDIII-2, NRR
David Passehl,
Project Engineer Davis-Besse

FIRST ENERGY NUCLEAR OPERATING COMPANY

Lew Myers, FENOC Chief Operating Officer
Robert W. Schrauder,
Director - Support Services
James J. Powers, III
Director - Nuclear Engineering
L. William Pearce,
Vice President FENOC Oversight
Craig Hengge, Engineer - Plant Engineering
Kathy Fehr,
Owner-Management Observation Program
Lynn Harder, Project Manager
Containment Health Inspection
Clark Price, Owner-Restart Action Plan
Greg Dunn, Manager
Outage Management & Work Control

1 MR. PASSEHL: Welcome
2 everybody. Welcome to FirstEnergy and members of the
3 public for coming to this meeting today. This is a public
4 meeting between the NRC's Davis-Besse Oversight Panel and
5 FirstEnergy Nuclear Operating Company.

6 I am David Passehl, Project Engineer and Assistant
7 to the Branch Chief, Christine Lipa, who is responsible for
8 the NRC's Inspection Program at Davis-Besse. Christine
9 cannot attend today's meeting due to other commitments.

10 The purposes of today's meeting are to inform the
11 public of the NRC's Oversight Panel activities and to
12 discuss the Licensee's progress on implementing their
13 Return to Service Plan.

14 On today's agenda, we'll be doing introduction and
15 opening remarks. We'll have a short summary of the
16 February 11th public meetings, which was our last 0350
17 public meeting. We'll discuss significant NRC activities
18 since that February 11th public meeting. The Licensee will
19 present the status of their Return to Service Plan. And
20 then we'll adjourn the NRC meeting with FirstEnergy, take a
21 break. And, then we'll come back for public comments and
22 questions of the NRC; and then we'll adjourn the meeting.

23 This meeting is open to public observation. Please
24 note that this is a meeting between the Nuclear Regulatory
25 Commission and FirstEnergy. At the conclusion of the

1 business portion of this meeting, but before the meeting is
2 adjourned, the NRC staff will be available to receive
3 comments from members of the public and answer questions.

4 There are copies of the March edition of our monthly
5 newsletter and copies of the slides for this meeting in the
6 foyer. The newsletter provides background information and
7 also discusses current plan in NRC activities.

8 We also have a public meeting feedback form, which
9 is a good tool to allow us to get feedback from people who
10 are here to let us know aspects of the meeting we can
11 improve on.

12 We have been doing that since our public meetings
13 started in May of 2002, and we've made some changes, and we
14 think that, that we think have made this a better meeting.
15 Copies of the feedback forms are also available in the
16 foyer.

17 We're having this meeting transcribed today by Marie
18 Fresch, to maintain a record of the meeting. The
19 transcription will be available on our web page and we
20 usually have that available on our website in about three
21 to four weeks.

22 Before we get started, I want to make
23 introductions. First on my far left is Jon Hopkins, who is
24 the NRR Project Manager for Davis-Besse.

25 Next to him is Tony Mendiola. He is a Section Chief

1 in the Division of Reactor Projects in our headquarters
2 offices.

3 Next to him is Bill Dean, Deputy Director for the
4 Engineering Division in NRR located in our headquarters
5 office in Rockville, Maryland. He is Vice President of the
6 Davis-Besse Oversight Panel.

7 And, next to him and to my left is Jack Grobe,
8 Senior Manager in the Region III office in Lisle, Illinois;
9 and he's the Chairman of the Davis-Besse Oversight Panel.

10 Next to me is the Senior Resident Inspector, Scott
11 Thomas.

12 And, also with us in the audience, we have Nancy
13 Keller, who is the site secretary at Davis-Besse; we have
14 our Public Affairs Officer, Jan Strasma, in the audience;
15 and we have our Region III State Liaison Officer in the
16 audience as well.

17 We also have Jack ~~Raczowski~~ Rutkowski, who will be replacing
18 Doug Simpkins as the Resident Inspector later this spring.

19 MR. GROBE: Stand up, Jack.
20 Let me embarrass you a little bit. Turn around. We're
21 very grateful to have Jack here. He and his wife are in
22 the process of moving to the area. Jack will be full time
23 with us here at Davis-Besse in the next couple of months.

24 Jack has, is a highly educated, highly experienced
25 individual. He's got degrees from three different

1 universities. He was an officer with the nuclear Navy.
2 And he's had about 25 years of experience working for a
3 variety of utilities in the nuclear power industry. And,
4 starting with us a few months ago and we're grateful to
5 have him assigned out at Davis-Besse. So, you'll be seeing
6 more of Jack over the next few months.

7 MR. PASSEHL: Lew, if you
8 wanted to introduce FirstEnergy and return it back to me,
9 please.

10 MR. MYERS: Okay, thank you.
11 We're going to be changing some chairs around at the
12 break. So, I'm going to introduce the people now at the
13 table. To my left is Bill Pearce, the VP of Quality
14 Assurance.

15 To my right is Kathy Fehr. She's in charge of the
16 Management Observation Program, is going to status us on
17 that today.

18 Craig Hengge is the Manager of our new Leak
19 Detection System. We'll talk about that today also.

20 Greg Dunn, next to him, is the Outage Director and
21 also the Manager of Work Management. And he's with us
22 today to status us on upcoming activities. We're actually
23 going to try to get around to that today. You can see our
24 package is considerably thinner than it was the last time.

25 Bob Schrauder is next to him. Bob is our Project

1 Manager for the System Review and also Director of Support
2 Services.

3 Then, Jim Powers at the end of the table and Jim is
4 the Director of Engineering.

5 We have Lynn Harder who is with us today. He will
6 be, he will status us on the Containment Health Project.

7 And finally, Clark Price is the Owner of the Restart
8 Action Performance. He'll status on that today also.

9 MR. PASSEHL: Okay, thank you.

10 MR. MYERS: Thank you.

11 MR. PASSEHL: At this time, I
12 would like any public officials or representatives of
13 public officials to introduce yourselves, please.

14 MR. PAPCUN: John Papcun,
15 Ottawa County Commissioner.

16 MR. ARNDT: Steve Arndt,
17 Ottawa County Commissioner.

18 MR. KOEBEL: Carl Koebel,
19 Ottawa County Commissioner.

20 MR. WITT: Jere Witt, County
21 Administrator.

22 MR. FLIGOR: Dennis Fligor, for
23 United States Senator George Voinovich.

24 MR. PASSEHL: Okay, thank you
25 very much.

1 Next slide, please.

2 Okay, we'll discuss a summary of our last public
3 meeting. During the meeting on February 11th, we discussed
4 the status of ongoing plant and NRC activities.

5 The NRC staff discussed the status of Restart
6 Checklist items. We described the inspections that we've
7 done and those that are upcoming regarding the adequacy of
8 safety significant structures, systems and components. We
9 mentioned a Resident Inspection Report and a Special
10 Inspection Report that we issued.

11 The Special Inspection Report concerned the adequacy
12 of Root Causes and the Human Performance area. We
13 discussed the status of ongoing System Health Review
14 Inspections, which are particularly focused in the
15 engineering areas.

16 We highlighted some inspection activities that
17 remained, including the normal operating pressure tests,
18 the containment vessel integrated leak rate test, the
19 inspection of the emergency sump, inspections of various
20 Licensee programs, and adequacy of organizational
21 effectiveness in human performance.

22 Later in today's presentation we plan to provide an
23 update on our recently completed and ongoing NRC
24 activities.

25 The Licensee provided an update on efforts made

1 toward restart. They discussed activities related to fuel
2 reload and the containment integrated leak rate test. The
3 Licensee also covered from a system health standpoint,
4 their Safety Function Validation Project and described the
5 basis for increasing the scope of their system health
6 reviews.

7 The Licensee recapped our January 30th public
8 meeting, which was held to discuss Safety Culture and
9 Safety Conscious Work Environment. And they discussed how
10 they grade their own Safety Culture. The Quality Assurance
11 Organization discussed some of their observations. And
12 finally, the Licensee discussed their schedule and where
13 they were at and where they were going in the next few
14 months.

15 Next slide, please.

16 MR. GROBE: There has been a
17 number of activities that have occurred on our side of the
18 table over the last month, and we wanted to just update you
19 on a few of those. Work level activities for the NRC has
20 gone up significantly and will continue to go up over the
21 next couple of months as this project wraps up.

22 The first thing I wanted to talk about just briefly
23 is we issued a preliminary significance assessment of the
24 performance deficiency of Davis-Besse. On February 24, we
25 issued this letter. It contained what we call a

1 performance deficiency.

2 That performance deficiency at Davis-Besse was the
3 failure to properly implement the Boric Acid Corrosion
4 Management and Corrective Action Programs that allowed the
5 reactor coolant system pressure boundary leakage to occur
6 undetected for a prolonged period of time, resulting in the
7 reactor pressure vessel head degradation and
8 circumferential ~~tracking~~ cracking of the control and drive mechanism
9 penetration nozzles.

10 We carefully articulate that performance deficiency
11 and then assess the risk significance of that. Under NRC's
12 Reactor Oversight Program, we have four colors that we use
13 to describe the relative significance of findings. The
14 least significant is what we call green, and it ranges up
15 white, yellow, and the most significant is red.

16 Our preliminary decision is that the performance
17 deficiency that resulted in this extended outage was
18 characterized as a red significance finding or a finding of
19 high safety significance.

20 Before the NRC makes its final decision on the
21 significance, we publish our significance letter and give
22 FirstEnergy an opportunity to comment on the analysis that
23 supported that determination, give us any additional
24 information that would provide further insights that would
25 be useful; and FirstEnergy is in the process of evaluating

1 our letter, and I understand they will be responding with a
2 letter to us.

3 So, another option that FirstEnergy would have,
4 would be what we call a Regulatory Conference. That would
5 be a public meeting. And, I understand that FirstEnergy
6 has opted not to do that, but send us a letter with some
7 comments; and we'll receive that letter and make our final
8 significance determination.

9 Thanks, Dave.

10 MR. PASSEHL: Okay, the next
11 item there, on February 19th of this year, Region III
12 issued the final significance determination letter for two
13 white findings associated with radiological controls
14 related to steam generator work back in February of 2002.

15 The findings involve failures by plant staff to
16 conduct an adequate evaluation of the radiological hazards
17 in order to characterize radiological work conditions, take
18 timely and suitable measurements to adequately monitor the
19 intake of radioactive materials by workers during and
20 following installation of nozzle dams and steam
21 generators.

22 A public meeting was held back on October 16th,
23 2002, to discuss the findings and observations from our
24 inspection of this issue. Inspection report was issued on
25 January 7th, 2003. FirstEnergy agreed with the NRC's

1 characterization of the risk significance of the findings
2 and declined the opportunity to provide additional
3 information or discuss the issue in a regulatory
4 conference.

5 After considering the information developed during
6 the inspection, the NRC concluded that the inspection
7 findings were appropriately characterized as white, which
8 is an issue with low to moderate increase importance to
9 safety.

10 The NRC is currently conducting inspections in the
11 radiological protection area, which I will mention in the
12 next slide.

13 MR. GROBE: We also had an
14 opportunity to respond to your governor, Governor Taft.
15 The governor requested a briefing on what's happening at
16 Davis-Besse from the NRC's perspective.

17 On February 27, my boss, Jim Dyer, the Associate
18 Director of our Headquarters Office responsible for Nuclear
19 Reactor Safety, Brian ~~Sherrod~~ **Sheron**, and myself briefed the
20 governor and about 15 of his staff on a variety of topics,
21 including some historical information on control rod drive
22 mechanism penetration cracking, boric acid corrosion, as
23 well as specific information regarding what's going on here
24 at Davis-Besse, including the significance assessment
25 letter that I just discussed a moment ago.

1 The NRC's response to the reactor head situation at
2 Davis-Besse characterized the FirstEnergy's activities that
3 are ongoing, as well as discussed in a broader context the
4 nuclear industry's response to what happened at Davis-Besse
5 and actions that are occurring at other plants around the
6 country.

7 We completed the briefing with a discussion of our
8 Lessons Learned and the improvements that the NRC is making
9 in its programs and processes to ensure that this kind of
10 situation doesn't happen again in the future.

11 MR. PASSEHL: On February 26th,
12 2003, the NRC issued two Special Inspection Reports on
13 review of activities as described in the Davis-Besse System
14 Health Assurance Plan. That inspection examined the
15 Licensee's actions relative to NRC Restart Checklist item
16 Number 5B, which is associated with assuring the capability
17 of safety significant structures, systems and components to
18 support safe and reliable plant operation.

19 The Licensee's System Health Assurance Plan consists
20 of three review programs; an Operational Readiness Review,
21 a System Health Readiness Review and a Latent Issues
22 Review. Our inspection included reviewing the plans and
23 procedures for the three review programs, monitoring the
24 work of the teams in progress, monitoring nuclear oversight
25 activities, attending review board meetings, and reviewing

1 condition reports generated by the teams as reviews were
2 conducted and discrepancies were identified.

3 The inspectors also monitored training of reviewers,
4 conducted walkdowns of systems, examined emergent issues,
5 reviewed independent self-assessments of systems and
6 reviewed various reports. We also performed our own
7 Independent Design Review.

8 The NRC concluded in the inspection reports that the
9 System Health Assurance Plan was well designed, with
10 acceptable procedures and oversight; however, because the
11 majority of the System Health Assurance Plan reports were
12 still under development at the time of our inspection, and
13 because several unresolved questions remained involving
14 calculations, analyses and testing, the NRC kept Restart
15 Checklist Item 5B open pending the outcome of some more
16 additional inspection.

17 Next slide, please.

18 Cover some continuing NRC activities. Under
19 Organizational Effectiveness and Human Performance, our
20 inspection in this area is reviewing the Licensee's
21 Management and Human Performance Excellence Building Block,
22 which is part of their Return to Service Plan and is an NRC
23 Restart Checklist item.

24 This inspection is being performed in three phases.
25 The first is an examination of Root Causes. The second is

1 an examination of Corrective Actions for the Root Causes to
2 ensure that FirstEnergy has identified appropriate
3 Corrective Actions to address the causes, and the third is
4 an examination of those Corrective Actions once they are in
5 place to assess the effectiveness prior to restart.

6 Phase one of the inspection is complete. Phase two
7 is under way. The inspection is being conducted by three
8 inspectors and should be completed within the next week or
9 so. The third phase is expected to be conducted as
10 Licensee activities are completed in the upcoming weeks.

11 NRC issued an inspection report Number 02-15 on
12 February 6th, 2003 and provides an update, status update in
13 this area.

14 Under System Health Design Reviews, this is an NRC
15 inspection of the Licensee System Health Assurance Plan I
16 discussed earlier. We continue to perform inspections of
17 this area. The inspection is being conducted by two
18 inspectors, and is scheduled to be completed in the
19 upcoming weeks prior to restart.

20 Under Safety Significant Program Effectiveness, this
21 is an NRC inspection that is reviewing the Licensee's
22 implementation of their Program Effectiveness Building
23 Block. Our reviews include assessing the effectiveness of
24 the Boric Acid Corrosion Control Program, the In Service
25 Inspection Program, Reactor Coolant Unidentified Leakage

1 Program, Plant Modifications, Quality Audits and Operating
2 Experience.

3 The inspection will also evaluate the Licensee's
4 program for assuring completeness and accuracy of required
5 records and submittals to the NRC. Three inspectors are
6 reviewing the area, and except for the reviews of
7 completeness and accuracy of required records and
8 submittals, the inspection should be complete by the end of
9 next week.

10 There are two Resident Inspectors stationed
11 permanently at the site, who inspect a broad spectrum of
12 activities, and that is characteristic ~~as~~ of all our sites
13 at the NRC. They primarily look at areas of operations,
14 maintenance and testing on an ongoing basis, and they issue
15 inspection reports every six weeks.

16 We're also performing an inspection of radiation
17 protection and it's also a supplemental inspection.

18 I mentioned earlier the findings associated with the
19 inadequate radiological controls during steam generator
20 work in February of 2002. We are performing a follow-up
21 inspection to ensure that the root and contributing causes
22 are understood by the Licensee, that they independently
23 assess the ~~extended~~ extent of condition, and ensure that their
24 corrective actions are sufficient to address the root and
25 contributing causes and prevent recurrence.

1 We're also reviewing the scope, depth and quality of
2 the Licensee's Radiological Controls Program and associated
3 corrective actions, and we are reviewing the readiness of
4 the Radiation Protection Organization to support restart
5 and normal operations. Four inspectors are reviewing this
6 area and the inspection should be completed by the end of
7 next week.

8 We're preparing for a couple of upcoming
9 inspections. First of which is the Integrated Leak Rate
10 Test Special Inspection. We are planning to perform a
11 review of the plant's integrated leak rate test of
12 containment. The test is intended to show the leak
13 tightness of their containment vessel. Our inspection is
14 scheduled to be conducted by two inspectors from March 17th
15 through March 23, 2003.

16 We're also preparing for an Emergency Core Cooling
17 System and Containment Spray System Sump Inspection. That
18 inspection is intended to review the design and
19 implementation of modification made to the emergency core
20 cooling system and containment spray system sump. That
21 inspection is scheduled to be conducted by one inspector
22 from our headquarters office from March 24th to April 4th.

23 And, we're preparing for Corrective Action Team
24 Inspection to review the corrective action process at
25 Davis-Besse to ensure that it's being effectively

1 implemented and appropriate corrective action is taken to
2 prevent recurrence of problems. The inspection will
3 include a review of restart corrective action items to
4 determine if items required to be accomplished prior to
5 startup of the plant have been correctly characterized and
6 actions have been completed in accordance with the
7 Licensee's and our NRC requirements. This is an extensive
8 inspection, which is scheduled to be conducted by 8
9 inspectors from mid March to mid April.

10 This briefly summarizes the activities that NRC
11 currently has ongoing. The inspections I covered address
12 part of our Restart Checklist, which is, as I mentioned, a
13 listing of the issues that need to be resolved prior to
14 restart of the plant.

15 So, with that, I'll turn it over to FirstEnergy.

16 MR. MYERS: Good afternoon.

17 I would like to make a statement concerning the Preliminary
18 Significance Assessment finding of red. It is our
19 intention to respond back and agree with that finding;
20 we're in complete agreement.

21 We're also in the agreement with the scientific
22 finding which related yellow. However, due to the breadth
23 of the issue, we agree it was red, and it is our intention
24 to discuss the strong actions that we've taken since the
25 event of February of last year. So, that's our position.

1 With that, we have five Desired Outcomes today that
2 we would like to accomplish. First, Craig, Kathy and I
3 would like to provide you with a status of our milestones
4 since the last meeting from a hardware perspective and a
5 management perspective.

6 Second, Bill Pearce will provide you a status of our
7 Safety Culture, Safety Conscious Work Environment
8 activities; and then he'll provide you some perspective of
9 some of the Quality Organization's observations since our
10 last meeting.

11 Third, we'll provide you an update of several of the
12 Building Blocks. Bob Schrauder will discuss System
13 Health. Lynn Harder will discuss Containment Health.
14 Clark Price will provide some views of our Restart Action
15 Performance. That's on the graphs. And, Jim Powers will
16 discuss the Program Compliance.

17 And fourth and finally, hopefully this time we'll
18 get around to Greg Dunn. We're looking forward to that
19 Return to Service Schedule. With that being said, I would
20 like to talk about the Return to Service Plan progress
21 since the last meeting.

22 Since last meeting, we have accomplished several
23 milestones in returning the plant to service. I would like
24 to take a few moments to summarize some of these
25 accomplishments in our programs, and in our plant

1 activities.

2 First, we start our preparation for fuel load. As
3 part of that activity, we performed a thorough inspection
4 of our reactor vessel. We found a small amount of foreign
5 material, including a small cap screw in the bottom.

6 We formed a Decision-Making Team using our Nuclear
7 Decision-Making Operating Procedure. We made a decision to
8 remove our core support assembly, so that we could perform
9 a thorough cleaning of both the plenum and the reactor
10 vessel itself prior to moving forward. This is an
11 infrequently performed activity with significant potential
12 at our station because of the high potential of radiation
13 exposure; and also, the plenum weighs about 140 tons.

14 The core support assembly is a container that's used
15 to support the reactor fuel itself and the alignment of the
16 reactor core assemblies. It is a very activated, and took
17 us about five days to remove that assembly and return it to
18 service, but I think it demonstrates a proper safety
19 culture at our plant.

20 After cleaning the reactor vessel, we began the core
21 load, if you will, of 177 fuel assemblies on February the
22 19th. As we told you in our last meeting, we had developed
23 a core load pattern to reduce a known design issue of fuel
24 grid, fuel grid interaction, and reduce the damage to those
25 grid straps due to that interaction.

1 With only four fuel assemblies remaining to finish
2 our core reload, we did have interaction of two
3 assemblies. We stopped. We formed a decision-making team,
4 using our Decision-Making Nuclear Operator Procedure and
5 performed a detailed inspection of the assembly being
6 loaded. Additionally, we removed the assembly with the
7 interaction. We did find some minor damage to one of the
8 grid straps. We spent three days bringing in Framatone to
9 perform the repairs of the damage assembly. Once again,
10 demonstrating good sensitivity to the safety related
11 activity.

12 This slide shows our fully loaded reactor core. As
13 you know, the fuel assemblies, fuel assembly is normally
14 out of the, in the core for about three cycles or six
15 years. The shiny fuel assemblies observed here are the new
16 fuel assemblies and represents about one third of the core,
17 core load. We completed our fuel load on February the
18 26th, 2003, error free.

19 Our new reactor head is now sitting on the reactor
20 vessel. We are ready for Mode 5, which means the nuclear
21 reactor is intact. This week, we'll be installing the new
22 manways on the steam generators. At that point, the
23 reactor coolant system, as well as the reactor will be
24 ready to be returned to service. Once again, there is much
25 more to do before we do that.

1 Several months ago -- next slide. Several months
2 ago we told you about a Flus Leak Monitoring System that
3 FENOC was planning to install under the insulation of our
4 reactor vessel. This option is unique to the industry.
5 The Flus System demonstrates our commitment to improving
6 the station's operational and safety margins. At this
7 time, we have installed the system and we'll be testing it
8 during our upcoming first heatup of the plant.

9 Craig Hengge, our Project Manager, will provide you
10 a status of the system. As you know, in previous meetings,
11 we were not sure we would be able to buy this equipment,
12 much less get it installed. Once again, we think that's a
13 positive approach.

14 We have completed many other activities this month.
15 We have performed the Safety Features Actuation Test to
16 prove that our safety related equipment would respond as
17 designed.

18 We completed our Integrated Diesel Testing to assure
19 that the diesel would start and load to all the emergency
20 core cooling water system equipment. We instrumented the
21 diesel to monitor both the voltage and frequency, and did
22 find some voltage and frequency issues, drops in voltage
23 and frequency that were not expected and were analyzed as
24 we speak.

25 We improved and implemented our Improved Corrective

1 Action Program on March 1st, 2003. This program and the
2 changes ensure that the proper classifications of condition
3 reports are made and that their proper evaluations get
4 completed. This procedure is critical to the restart of
5 the plant and its implementation.

6 We implemented our new Decision-Making Nuclear
7 Operating Procedure and Problem Solving Procedure this
8 month also; and we'll talk about that later on in the
9 meeting.

10 Next slide.

11 We have installed new containment air coolers with
12 stainless steel coils. Each of the three cooling units has
13 twelve new cooling coils. You can see them there.

14 We also installed a new stainless steel air plenum
15 below that directs the air to the coolers. We are
16 presently experiencing some problems where the service
17 water trees that supply cooling water to the units. We
18 will not be satisfied until we get the design so that it is
19 both robust and maintainable.

20 We're completing our, an upgrade of the long term
21 problem with the containment decay heat pit. We have lined
22 this pit with stainless, as shown in the picture. It is
23 now a decay heat tank. Once again, we believe the upgrade
24 demonstrates Davis-Besse's commitment to ensuring safety
25 related equipment receives the attention it deserves.

1 We spent six days performing a Mode 6 Restart
2 Readiness Review to ensure that our engineers, our
3 mechanics, and our managers all have a common understanding
4 of our readiness for fuel load. We believe that effort,
5 that our effort to continue to support the performance of
6 our scheduled activities are necessary, but safety and
7 doing the job correctly the first time is the gate that we
8 must pass through to go forward.

9 Now, let me turn the meeting over to Craig Hengge
10 who will perform our new Flus Leakage Monitoring System.
11 Thank you.

12 MR. HENGGE: Thanks, Lew.

13 Good afternoon. My name is Craig Hengge. I've been
14 an engineer over at Davis-Besse since 1981; had a variety
15 of responsibilities, a lot of which have been involved with
16 project management.

17 One of my responsibilities this outage has been
18 overseeing the activities associated with inspection and
19 remediation of the lower portion of the reactor vessel.

20 As you'll recall when we did our initial inspections
21 back in April, we identified some staining down the side of
22 the vessel, which obscured the view of some of the incore
23 nozzles on the bottom of the vessel.

24 I'm here this afternoon to update you on two of
25 those activities. One, as Lew mentioned, we committed to

1 pursue installation of the Flus Leak Detection System.
2 I'll give you an update on those installation activities,
3 as well as a brief description of the system. As Lew
4 mentioned, we're the first in the country to install this
5 system and we're pretty excited about its potential.

6 First, I'm going to talk about some leak detection
7 testing that we also committed to pursue down at
8 Framatone. And the purpose of this testing, as you're
9 aware, we committed to do a Mode 3 full temperature and
10 pressure test as a way of confirming whether or not we
11 actually have any leakage down at the bottom of the
12 vessel.

13 As you recall, we had done some sampling and
14 analysis of those samples, and the results of those were
15 inconclusive. One of the things we wanted to determine
16 was, given the annulus configuration on the in-cores, what
17 type of leakage down there would we expect would result in
18 visible deposits at the surface of the vessel which we can
19 visually identify at the conclusion of our test.

20 We were also curious about what other types of
21 chemical residue might result from the leakage from those
22 nozzles. We were also curious to take those results to
23 compare back to our samples and see if they would add any
24 further clarification on the results we got from our
25 earlier samples.

1 To accomplish this testing, we built a 4-2 1 tube mockup
2 down at Framatone that would pressurize the full RCS
3 temperature and pressure. The actual tube we used was
4 actually a four-inch diameter tube, as opposed to the
5 one-inch diameter that the tubes actually are. We did that
6 to accommodate using capillary tubing to actually control
7 the leak rate that we were simulating.

8 We feel the large diameter is conservative and that
9 it gives the leakage residue more volume to accumulate in
10 before it's forced to the surface where we can detect it
11 during our post test inspection.

12 The leakage we detected, we simulate a leak in the
13 tube as opposed to the leak in the weld. Again, we thought
14 that was conservative, because a leak through the tube is
15 going to impact the vessel surface, dissipate its energy;
16 whereas a leak in weld, which we think is a more likely
17 scenario given the material, the leakage there would tend
18 to eject material up towards the surface which would
19 enhance our ability to detect it.

20 We ran a number of tests, as indicated on this
21 slide. We varied the Boron concentration, the leak rate
22 and duration. The first four tests were eight hours in
23 duration. Two principle Boron concentrations. The 2680
24 was representative of the Boron concentration we expect to
25 have during our Mode 3 test. We ran one test at 1134 ppm,

1 which is what we expect to have prior to our midcycle
2 outage.

3 We picked those numbers to get a feeling as to, for
4 different Boron concentrations, how we expect that to
5 affect the residue that might be at the surface.

6 We also monitored several leak rates as indicated,
7 .015 being the highest leak rate. We managed to get the
8 leak rates down to .0004 gallons per minute, which equates
9 to slightly over half a gallon per day.

10 To achieve that leak rate, we actually went back and
11 flattened a portion of the capillary tubing that we had
12 installed to get a leak rate that low.

13 For all four of those tests, at the conclusion of
14 the eight hours, we were able to identify visual source of,
15 visible residue on the surface, both on the tube and the
16 vessel surface.

17 We committed to do one longer test. We had hoped to
18 run the last test for 120 hours. Since we already had
19 visual results from the first four indicating they would
20 result in residue at the surface, we attempt to get a lower
21 leak rate by actually running the capillary tube through a
22 milling machine to flatten it out to try to get a lower
23 leak rate.

24 And, we were successful in getting a lower leak rate
25 during the cold testing, but when we put the capillary tube

1 into the system, our initial leak rate was actually a
2 little higher, .0006 gpm, but it was very erratic during
3 the test; and at 47 hours, the leak rate went to zero.

4 We terminated the test at 55 hours, and determined
5 that the capillary tube we had built had actually clogged.
6 That's what caused the termination of the leak rate. But
7 again, at the conclusion of that, that test number 5, we
8 did have visible residue again at the surface, both on the
9 vessel surface and the tube surface.

10 The other significant result we got from all of
11 these tests, one of the things we noticed as we were
12 capturing the leak-off from the test, we noticed the Ph
13 continued to decline of the liquid we were capturing during
14 the duration of the test.

15 At the conclusion of test five, what we determined
16 is that the lithium that was in the liquid was not coming
17 clean with the leakage; it was actually staying at the
18 vessel surface. At the conclusion of test five, we
19 actually identified lithium concentrations at the tube and
20 vessel surface of 17,000 parts per million.

21 That's important to us for two reasons. One is, one
22 of our concerns was, if we were to get a leak late in life
23 where we have very little Boron concentrations would there
24 be some visible residue, some identifiable residue that we
25 could trace back to that. The lithium now seems to

1 indicate that that would be a clear fingerprint that would
2 be a conclusive indicator of a leak.

3 The other thing that will be helpful for us, when we
4 go back and look at the samples that we took back in June,
5 one of our inconclusive results was, due to lithium
6 concentrations up to the 10,000 ppm range that we got in
7 one of our tubes, but again that's far below what we saw
8 even following this 55 hour test.

9 MR. HOPKINS: Craig, I have a
10 question. Do you have any pictures of the visible residue
11 from this test you did here that we could see?

12 MR. HENGGE: I didn't bring any
13 with us, but we are looking at coming to Washington to
14 present more detailed results of this test activity.

15 MR. HOPKINS: Okay, thank you.

16 MR. GROBE: Do you have a time
17 frame for that?

18 MR. HENGGE: I think we're
19 looking at later this month, somewhere around the March
20 28th time frame.

21 MR. GROBE: Okay. The sooner
22 the better.

23 MR. HENGGE: I understand.

24 Next slide.

25 I would like now to talk a little bit about the Flus

1 Monitoring System that we're going to be installing.

2 Again, as Lew mentioned, we're the first utility in the
3 state to install this system. This is a state-of-the-art
4 system.

5 MR. GROBE: Craig, One more
6 question. I apologize. I'm not familiar with how you
7 would measure lithium. How do you measure that? Do you
8 take a wipe and then -- how do you get a lithium
9 concentration, in a residue?

10 MR. HENGGE: We took wipe
11 samples of the surface, surfaces that were outside the
12 annulus at the conclusion of the test.

13 MR. GROBE: And what analysis
14 technique is used for that?

15 MR. HENGGE: I believe they use
16 ICP.

17 MS. FRESCH I'm sorry, I
18 believe they use?

19 MR. HENGGE: ICP. I used to --
20 if there is any chemists in the audience that can help me
21 out, I don't remember what the acronym stands for. I'm not
22 a chemist, sorry.

23 The Flus System as mentioned will be the first to be
24 installed domestically. The system has been installed in
25 twelve other facilities; ten over in Europe and two in

1 Canada. It's had a very successful life so far from a
2 reliability and detection standpoint, in terms of being
3 able to detect leaks in the vicinity of where it's been
4 monitored.

5 Flus is an acronym. I'm not going to embarrass my
6 German by trying to pronounce it. It stands for humidity
7 leak detection system. A couple of the words are fairly
8 close to our version, the other two are not.

9 Next slide.

10 Again, where we're installing the system is to
11 monitor the under vessel portion of our reactor dealing
12 with the in-core. It's a fairly simple system to install;
13 three cabinets and conduits and tubing. The actual
14 implementation is only going to take us about three weeks.
15 The issue of concern for getting it installed was getting
16 the equipment here and getting the design done, and we were
17 successful in accomplishing both of those.

18 The element identified there is kind of the heart of
19 the system. What this is, is a piece of the sensory
20 tubing. The sensor element depicted there, what that
21 actually allows -- it's more coil than actual sensor, but
22 allows the dry air that is inside the tube to communicate
23 with the ambient air around the area where you're trying to
24 sense for a leak.

25 What it allows is humidity or moisture in the

1 ambient air to diffuse into, saturate the air that is
2 inside the tube. And these ~~senator~~ sensor elements are located
3 about every foot or two on the sensor tubing that you mount
4 in the area you're trying to monitor.

5 And, where we're going to have these installed is
6 two areas. They will be installed in a ring underneath the
7 reactor vessel. They will also have a short section of
8 sensor tubing mounted in the cavity area, to monitor
9 ambient humidity in the cavity area. I'll spend a little
10 more time about the principle of operation in a later
11 slide.

12 The system itself has eight available channels of
13 which we'll only be using one, which is one of the reasons
14 we're kind of excited, because it does have the capability
15 for future expansion. Once you have the cabinets
16 installed, really to utilize additional channels is just a
17 matter of running some additional tubing to the other areas
18 you want to monitor.

19 The expected sensitivity of the system is between
20 .004 to .02 gpm. And the principle difference between that
21 is how tight your insulation is around the area that you're
22 trying to monitor.

23 We are going to be doing an actual sensitivity test
24 of the system when we do the commissioning test during our
25 Mode 3 Test. What we're going to do is we're going to have

1 an extra tube actually mounted to allow us to inject a
2 known quantity of moisture into the bottom of the vessel.
3 We will begin that test actually at .002 gpm. We can step
4 that up, so we can monitor how a system responds to a known
5 leak rate. We'll use that to help set the system up when
6 we return to operation.

7 The last slide I'm going to talk about is a
8 schematic of how the system is laid out. As I mentioned,
9 there is three cabinets, two of those will be mounted
10 inside containment. Those cabinets are connected by tubing
11 to the sensors that are mounted underneath the reactor
12 vessel, as well to the sensory tube that is going to be
13 mounted in the cavity area.

14 How the system works is periodically dry air is
15 purged into the tubing, forcing out the air that's been in
16 the tubing. As that air is forced out, it's forced through
17 a humidity detector, which calculates and produces a
18 humidity profile of the air as it returns.

19 At the beginning of the curve cycle, the system
20 injects a known humidity spike, called a test spike.
21 That's used for two reasons. One is it helps calibrate the
22 system when it sees it on its return, it knows what that
23 spike is. It also tells it when the first cycle is over.

24 What we'll be able to do with these humidity
25 profiles, once we establish a known profile, what would

1 happen is, if you got a leak in the area that you're
2 monitoring, obviously the humidity and moisture content is
3 going to change, it's going to become much higher. That
4 will be reflected by the humidity profile increasing with
5 time.

6 One of the things we'll do with the information
7 we'll get from our threshold test is calibrate how that
8 humidity profile change, or given the leak rates we're
9 going to simulate during our test, we use that information
10 to set up alarm set points. So, if we were to get a leak
11 in the area at a known leak rate and a known humidity
12 threshold, we would get a LOCA alarm that we can take
13 action on.

14 The other cabinet that will actually monitor and
15 track and be able to trend the humidity profiles, we
16 mounted outside of containment and they're only accessible
17 to our personnel.

18 MR. GROBE: Does this give
19 you the capability to identify which of these sensor
20 elements, since it's purged over time and you have this
21 spike; can you tell which sensor element is detecting the
22 higher humidity?

23 MR. HENGGE: We're going to
24 determine that. Dependent on how you set up the first
25 times. If you have the first times fairly close together,

1 it does give you the accuracy where you can really pick up
2 which individual sensors, but you lose some sensitivity by
3 increasing that.

4 We're more interested from a sensitivity standpoint
5 on going to the longer purge time to detect any leakage,
6 much less than, more so than we are interested in which
7 sensor is picking it up. But the difference, we would be
8 able to sense a difference between what we're seeing
9 underneath the vessel and what the RST, the Root Sensor
10 Tube will be detecting. We built that in, because we put a
11 delay coil between the two sensors.

12 MR. THOMAS: Did I understand
13 you correctly when you said this system wouldn't be on line
14 and calibrated during, for service during the NOP and NOT
15 Test, that you're actually calibrating it during that time;
16 is that correct?

17 MR. HENGGE: Correct.

18 MR. PASSEHL: At the time of
19 plant restart, will you have the alarm functions working
20 and the indications in the control room that you would
21 normally expect to have, or once the system is up and
22 running?

23 MR. HENGGE: We'll have
24 procedures in place for the system, we'll have alarms set.
25 We will not have an individual alarm in the control room.

1 Right now, we're looking at a computer alarm that would be
2 available in the control room.

3 MR. PASSEHL: And will the
4 profiles, will they be available like on the plant process
5 computer or how eventually will you have that?

6 MR. HENGGE: Profiles will be
7 locally generated on the computer in the process cabinet
8 that we can retrieve locally at that computer. I'm not
9 sure if the system is capable of generating that on our
10 process computer. That's something we'll be looking at.

11 MR. PASSEHL: Thank you.

12 MR. HENGGE: Any other
13 questions? Thank you.

14 MR. MYERS: Okay. I would
15 like to take a few moments to discuss a new Nuclear
16 Operating Procedure that we are using to provide a
17 systematic approach to addressing our station issues.

18 This particular procedure has been effectively
19 implemented at our other two plants. And, if we had had
20 the system, this process in place here several years ago, I
21 think our approach to asking questions, harder questions on
22 the Boron that we found on the reactor head, we might not
23 be here today.

24 The problem solving and decision-making procedure
25 was already effectively implemented, once again, at our

1 Perry and Beaver Valley plants. And when we developed it,
2 we used the best industry experience that we could find to
3 develop this procedure.

4 Let's take a few moments to discuss the purpose.

5 The purpose is to ensure the plant issues are addressed
6 consistently and effectively without consequences to plant
7 safety or reliability.

8 Now, what does that mean? We do a lot of
9 troubleshooting on the plant while it's running. And
10 understanding what we're doing in preventing errors is very
11 important. That's what that's about.

12 We, the purpose is to evaluate the significance of
13 the issue and the potential impact on nuclear safety. What
14 you see is, we'll take each issue and categorize it, and
15 finally to determine the level of management approval based
16 on the significance of the issue.

17 Next slide.

18 As you remember, we defined Nuclear Safety Culture
19 as characteristics and attitudes that ensure that the
20 organization and the people provide the correct attention
21 to safety-related activities. Pretty important, both the
22 organization and the people.

23 In this procedure, we characterize issues as either
24 low, medium or high significance. A low significance issue
25 has the following attributes. No personnel or radiological

1 issue should be present. Not likely to cause damage to
2 plant and components or systems while we're doing our
3 troubleshooting or testing. Not likely to effect the
4 operations of the plant or an increase in the probalistic
5 safety assessment, risk assessment, if you will.

6 Medium significance, next slide.

7 Now we're going a little more towards the safety
8 issues. There is a potential for personnel or radiological
9 concerns here. Without controls, one could cause damage to
10 plant equipment; without controls. That's not unusual for
11 us to be troubleshooting what would cause a reactor trip or
12 something like that. Controls required to prevent
13 undesirable change of state of components -- no plant
14 transients. When we're troubleshooting, out doing tests,
15 we should prevent plant transients. Often put jumpers in,
16 pumping water to different locations. So, that's a
17 question we have to ask. And finally, reevaluation of the
18 risk associated with the activity.

19 High significance activity is one that could cause
20 damage to critical plant equipment, or could result in
21 either personnel or radiological safety issues. Then
22 finally, without proper controls, will not result in
23 reactor changes, generation or runback, runbacks of power.
24 So, you have to have those controls in place.

25 Next slide.

1 The pride of this process is that we form a team
2 each and every time when issues arise with our best people
3 to work through the six principles shown on this slide to
4 make, and then finally to make recommendations to our
5 managers or our senior managers, management team, if you
6 will, based on the significance.

7 Now we recently used this several times. We have
8 consistently used the process over the past several weeks
9 in addressing the issues; for example, the high head safety
10 injection pump or the leak that we had. We had a leak on
11 one of the nuclear instrument tubes prior to flood up. And
12 then finally that was an option; we formed a team when we
13 removed the upper plenum that I talked about earlier.

14 So, once again, this is a new FENOC procedure that
15 we have in place. It's a Nuclear Operating Procedure.
16 It's important that we demonstrate that we take this, this
17 approach as part of our Safety Culture. Each and every
18 time we have plant issues, we use this procedure
19 religiously. That's the reason I wanted to talk about it
20 today. Thank you.

21 MR. GROBE: It sometimes is
22 hard for folks to understand the importance of something
23 like this. I think your initial comments regarding Safety
24 Culture were very appropriate.

25 Good people can make bad decisions because they

1 didn't carefully approach the process of making decisions.
2 I haven't seen many procedures like this in the past, but I
3 think it's very important that you put something like this
4 in place and it just is a continual reminder of the
5 importance of discipline in decision-making for a high risk
6 activity like nuclear power plant operation.

7 MR. MYERS: Even on something
8 like, you know, the Boron on the head, I think if we went
9 through a thorough process of asking all the hard
10 questions, we would have come up with a conclusion that may
11 not have come from the managers. So, probably would have
12 taken a different approach than what we did and may not be
13 here today.

14 So, I agree with you, from a Safety Culture
15 standpoint, demonstrating and using this approach
16 consistently every time is an important step. Thank you.

17 MR. GROBE: Any other questions?

18 Craig, I thought of a question. I apologize for
19 coming back to you while Lew was talking, not that I wasn't
20 listening, Lew.

21 I don't recall a discussion of using chemical wipes
22 after the NOP/NOT Test. Is it your plan now to use
23 chemical wipes as well as visual inspection following that
24 test?

25 MR. HENGGE: Yeah. Very good

1 point. One of the issues that I have approached with
2 Framatone, one of the concerns I had was the amount of
3 residue we expect to see could be very small, and we know
4 when we were doing our vessel cleaning activities, pressure
5 washing, that we probably managed to pack some of those old
6 deposits up into the crevice area. And when we heat the
7 plant up and have our Mode 3 test, go through thermal
8 cycle, some vibration, we expect to see all those nozzles;
9 some of that debris is going to come back out and end up on
10 the tubes.

11 We want to be able to differentiate that stuff from
12 something that might be indicative of a real active leak.
13 What we're going to use is the results from these lithium
14 concentrations to accomplish that.

15 Before we do the Mode 3 test, we're going to go down
16 to a number of tubes and actually take some wipe samples
17 from the surface of the vessel and the tube, use that as
18 our baseline, and we'll repeat that on those same suspect
19 tubes, as well as any others, and use those results to
20 verify whether any deposits that we see are indeed old or
21 new.

22 MR. GROBE: Okay, very good.

23 Thank you.

24 MS. FEHR: Good afternoon.

25 I'll start out by introducing myself. My name is Kathy

1 Fehr, and I've been out at Davis-Besse since 1986, and I'm
2 the Observation Program Owner at Davis-Besse.

3 I have my Associate's Degree in Nuclear Power. I
4 have a Bachelor's Degree in Business Management. And I'm
5 currently working on my MBA.

6 I've had various positions at Davis-Besse since I've
7 started out there. I have worked in Emergency
8 Preparedness; I have worked in Engineering, Operations and
9 Performance Improvement.

10 I've been working on the Observation Program for
11 over two years at Davis-Besse. It's a FENOC program. And
12 we have the program implemented at all three sites, all
13 three FENOC sites. We implemented the program at
14 Davis-Besse in September of 2002.

15 The purpose of the Observation Program is to provide
16 management oversight on activities and influence desired
17 behaviors.

18 What I wanted to do is go over some of the
19 categories that we have on the Observation Program, some of
20 the, or some of the answers when they are out observing.
21 Some of them will have satisfactory -- we have
22 satisfactory coached, unsatisfactory coached and
23 satisfactory.

24 The satisfactory means the observer saw conditions
25 that meets or exceeds expectations and no comments were

1 made by the observer.

2 The satisfactory coached means it meets or exceeds
3 expectations, but comments were made by the observer; would
4 probably be the positive feedback and interaction with the
5 field.

6 Unsatisfactory coached is when we provide feedback
7 for areas of improvement and we influence desired
8 behaviors.

9 And what I'll do is I'll give you a couple of
10 examples of some unsatisfactory coached, so you can see
11 what we see.

12 One of them, an example of unsat coached would be if
13 an observer was watching a prejob brief and the briefer
14 started the brief without a checklist. We had an observer
15 stop, have them use the checklist, and correct the
16 situation right on the spot.

17 Another example would be, we had the Operating
18 Experience Program Owner at the, at a prejob brief, and
19 there was no operating experience provided in the work
20 package. That resulted in an unsatisfactory observation.

21 Another example is when the observer saw a hard, a
22 person working out in the field with his hard hat turned
23 around and his brim was on the opposite side it should have
24 been. The observer stopped him, told him that the FENOC
25 safety manual had him to wear it the proper way. And they

1 did fix the situation right on the spot.

2 Another example is we've had an observation where
3 the operator was using slang to identify a component.

4 We also have an unsat observation that was conducted
5 by Bob Schrauder.

6 Bob, did you want to talk about CACs?

7 MR. SCHRAUDER: I had done an
8 observation out in the field on the work in progress on
9 containment air coolers. It was during that observation
10 that we observed plant workers actually climbing on the
11 equipment, which is not acceptable under any condition, but
12 in this particular one, it was particularly troublesome,
13 because the connections from service water to the
14 containment air coolers is a bellows-type arrangement made
15 out of stainless steel. That has very limited capability
16 for flex. It's made to flex, so it can take up thermal
17 expansion on the supply line to it. And it's only rated
18 for about two hundred pounds of pressure on the thing.

19 The individual climbed and actually stepped right in
20 the center of the bellows, which required a significant
21 amount of preanalysis and in fact some change-out of some
22 of the bellows on the containment air coolers.

23 In that instance, I was able to bring the gentlemen
24 down off of the cooler. I did query him as to whether they
25 had been sensitized, first of all discussed policy pretty

1 clear; you don't climb on plant equipment, we use ladders
2 and the like.

3 Talked to him to see, to get a sense of the
4 workforce as to whether supervision had in fact discussed
5 with him the sensitivity of the equipment that they were
6 installing. Did not gain a sense that they were
7 knowledgeable enough in that area. So, we went forward and
8 talked to the supervisor also, got Design Engineering
9 involved in creating a better installation approach and
10 workability constructability.

11 So, that's an example of inappropriate actions in
12 the field that we were able to observe and correct.

13 MS. FEHR: Next slide.

14 MR. GROBE: Kathy, before you
15 go on. I'm glad you asked Bob to speak, because I had a
16 note that I wanted to ask about containment air cooler
17 work.

18 So, this program applies to contract workers as well
19 as plant staff; is that correct?

20 MS. FEHR: They are not using
21 it right now, the Observation Program.

22 MR. SCHRAUDER: But we do
23 observe --

24 MS. FEHR: We observe
25 contractors. We observe everybody.

1 MR. GROBE: All right. The
2 contract organizations are not required to use it, but you
3 use it.

4 MS. FEHR: Correct.

5 MR. GROBE: You've had a
6 number of challenges with the containment air cooler work
7 over the last several weeks at least. I was wondering if
8 maybe you could comment on that a little bit, and comment
9 on the effectiveness of this program in that context.

10 MS. FEHR: I have an
11 observation that was conducted by the Human Performance
12 Advocate too on the cast. And, I brought it with me.

13 And this happened on 2-4-03. And part of his
14 observation, I won't go through the whole thing, but he
15 said the copper fins on the new cooling coils have been
16 dinged, and they appeared, or appeared over the last couple
17 days.

18 So, what they did right away, immediately they roped
19 off the situation, and that way it wouldn't, people
20 couldn't get in there. Then they hung sound proofing
21 blankets around all four walls of the CACs, so those are,
22 that's an example of what they did with the CACs.

23 MR. GROBE: What I was trying
24 to get at was a little more comprehensive. There has been
25 a continuing challenge with quality of work on the

1 containment air coolers, and I was wondering how the
2 feedback process or the Management Observation Program
3 feeds into a broader assessment that would get at this kind
4 of an issue?

5 MR. MYERS: Yeah, we've seen
6 several workmanship problems, problems with
7 maintainability. I mentioned that on the, on the, what we
8 call the Service Trees; the connections, waterline
9 connections, which we're building in the field. And that's
10 basically with our contract vendor.

11 What we've done since that time, we collected all
12 those issues, sat down with Engineering already, looked at
13 the Lessons Learned, for the next two we're installing.

14 Where there are some changes in the way we're going
15 to build stuff in the field. There is also changes in the
16 way we'll pressurize the system. We went out pressurizing
17 the system after putting everything in place the last
18 time. We're going to be pressurizing sections this time as
19 we build it, to make sure it's leak free as we build it.

20 Also there is some questions about maintainability
21 with the Service Tree Structure. What I say was, the
22 Engineering Department really did a good job building it
23 robustly, because it could never be moved, you know, the
24 first one. So, it must be robust.

25 So, we probably don't want that, so they're going

1 back and looking at how to make a bolted change down below
2 that allows you to move the structure out of place in case
3 you ever want to go pull a cooler or something like that.

4 So, we have collected those issues. I've already
5 had one meeting on how we go forward here on the next two,
6 and we'll see if we can't improve the performance there.

7 Okay.

8 MR. DUNN: Jack, I can speak
9 a little about that from the work implementation. Part of
10 what we learned from the Lessons Learned, we also utilized
11 the problem solving decision-making tool when we captured
12 up those observations and Lessons Learned to collectively
13 look at that. And, as Lew mentioned, we have some
14 constructability items where the design is good to respond
15 to the post accident conditions necessary, but how
16 constructable is that and how maintainable is that were
17 some of the challenges.

18 What we found was some improvement opportunities and
19 the methodology in which we do the installation. So, we're
20 changing our methodologies for installation. We also had
21 and instituted stop work activity on the actual conduct of
22 the containment air cooler service water pipe side, got the
23 craftsman involved with that problem solving
24 decision-making team. So, actual participation of the
25 craftsmen, so that they could provide their input as to

1 what the corrective measures going forward are.

2 Many times we pull the engineers together and come
3 up with a solution as to how the craftsmen can do work
4 better, and failed to bring those folks into, bring the
5 customer, if you will, into the participation role.

6 So, this instance, we definitely made sure we
7 accomplished that and came up with a collective corrective
8 measures which involve both how we want to do the
9 installation in the field and how the design will be
10 conducted, so that the workers have a more simpler
11 installation technique.

12 MR. GROBE: Okay, thanks
13 Greg.

14 MR. MYERS: I knew he would
15 give better answers than I do.

16 MS. FEHR: Another thing we
17 do for the Observation Program is we have focus areas and
18 that's in scheduled observations, and I'll get to that in
19 the next slide.

20 This slide represents the February results for the
21 observation program, who is doing observations by title.
22 You can see The VP/Director level did 7 percent of the
23 observations. The Manager/Shift Manager did 18 percent of
24 the observations. Superintendent was 11 percent of the
25 observations. Supervisors, 49 percent of the

1 observations. And the Other is 15 percent of the
2 observations.

3 The Other would be Project Managers, or visiting
4 people from the other sites, or maybe the Human Performance
5 Advocates and stuff like that.

6 Next slide.

7 The next slide talks just in general what the total
8 observations we had this month was 350 observations.
9 Scheduled observations for February was 90 percent
10 average participation, and that's the same as what we had
11 in January.

12 Some examples of the scheduled observations that we
13 do. We do them on a weekly basis. We -- I'll call the
14 Human Performance Advocate. I'll talk to people in the
15 field, find out focus areas we need to concentrate on for
16 the following week. I'll then schedule the observations
17 and notify the people that they do have an observation for
18 the next week.

19 Some of the activities that we have chosen have been
20 the activities that are going out in the field, going on
21 out in the field, relating to the schedule. I schedule Ops
22 hanging and restoring clearances, Ops turnovers. We do
23 containment walkdowns, check for FME. We sit at the
24 entrance of the RRA entrance and make sure people know what
25 they're doing when they go in there and they're sure of

1 themselves. Check for housekeeping, safety in PPE. We do
2 scaffolding checks. We do about any kind of observation,
3 what the focus area maybe for the next week.

4 We also have special activities that are scheduled
5 by Project Managers, which we've done, and use the
6 Observation Program; and three examples of that would be
7 the deep drain valve work, we've scheduled critical path
8 activities, and we've also scheduled observations for fuel
9 movement.

10 The next slide talks about the Condition Reports
11 that we have. This is a live data base, so the numbers do
12 change a little bit, but 6.21 percent of the February
13 observations generated Condition Reports. I believe that
14 number is up just a little bit right now.

15 The number is up from the January observations.
16 And, actually on a year-to-date total, we have, I think it
17 was 92 observations created; they generated CRs from
18 observations.

19 Okay. The next slide talks about the coaching, and
20 that's what I described earlier with the definitions.
21 February we had 12.2 percent coaching, 9.4 was satisfactory
22 coached and 2.8 was unsatisfactory coached. And the
23 numbers there are for January, so you can see the
24 comparison. We had 10.9 percent overall coached in
25 January.