Department of the Navy
IAT

INFRASTRUCTURE ANALYSIS TEAM
ODASN (IS&A), 2221 South Clark Street, Suite 900, Arlington, VA 22202

(703)-602-6500

RP-0241
IAT/REV
18 October 2004

MEMORANDUM FOR THE DON ANALYSIS GROUP (DAG)

Subj: REPORT OF DAG DELIBERATIONS OF 12 OCTOBER 2004

Encl: (1) 12 October 2004 DAG Agenda
(2) Scenario Descriptions and Alignment Assessments Brief of 12 October 2004

1. The tenth deliberative session of the Department of the Navy (DON) Analysis Group (DAG) convened at 1033 on 12 October 2004 in the Infrastructure Analysis Team (IAT) conference room located at Crystal Plaza 6, 9th floor. The following members of the DAG were present: Ms. Anne R. Davis, Chair; Ms. Ariane Whittemore, Member; Mr. Michael G. Akin, alternate for RADM Christopher E. Weaver, USN, Member; Mr. Thomas Crabtree, Member; Mr. Michael Jaggard, Member; and Debra Edmond, Member. Mr. Paul Hubbell, Member; RDML Mark T. Emerson, USN, Member; MajGen Emerson N. Gardner Jr., USMC, Member; and, RDML (sel) Charles Martoglio, USN, Member, did not attend the deliberative session. Additionally, Mr. Ronnie J. Booth, Navy Audit Service, Representative; and the following members of the IAT were present: Mr. Dennis Biddick, Chief of Staff; CAPT Jason A. Leaver, USN, Mr. David LaCroix, Senior Counsel; CDR Robert E. Vincent II, JAGC, USN, Recorder; and, Capt James A. Noel, USMC, Recorder. Ms. Kathleen Reid, CNI, Mr. Mark Anthony, and CAPT David W. Mathias, CEC, USN, also attended the deliberative session. All attending DAG members were provided enclosures (1) and (2).

2. Ms. Davis informed the DAG that the IAT Operations Team applied the DON Scenario Alignment Assessment Tool to the eight Aviation Operations scenarios proposals developed by the DAG at its 7 October 2004 deliberative session. CDR Carl W. Deputy, USN, a member of the IAT Aviations Operations Team, reminded the DAG that the eight scenarios proposals would result in the closure of Naval Air Reserve Stations possessing low military value and relocation of their naval air reserve units. He informed the DAG that the Scenario Alignment Assessment results indicated that these scenarios potentially impacted non-aviation reserve functions, both joint and naval, located on board the reserve air stations. The DAG recognized that, even upon

analysis of applicable military value data, it did not possess the demographic information necessary to differentiate between the naval air reserve functions and the other reserve functions on board the affected reserve air stations. Furthermore, the DAG recognized that it needed to identify viable receiving sites for the numerous reserve functions affected by the closure scenarios. Accordingly, the DAG decided to hold these scenarios in abeyance until it could consult with Commander Marine Forces Reserve and Commander Naval Reserve Force concerning these matters.

3. Ms. Carla Liberatore, Member, arrived at the deliberative session at 1120.

4. Ms. Davis and the IAT Operations Team used enclosure (2) to present recommended Scenario Alignment Assessment scores and results for the Surface/Subsurface Operations Function scenarios developed by the DAG at its 5 October 2004 and 7 October 2004 deliberative sessions. The DAG approved the Scenario Descriptions, including the Quad Charts, and Scenario Alignment Assessment results. Comments and adjustments for each scenario are as follows:

a. Close NAVSTA Ingleside and relocate forces to NAVSTA San Diego and NAB Little Creek and Realign NAS Corpus Christi. At its 5 October 2004 deliberative session, the DAG modified this scenario to include realignment of Commander, Mine Warfare Command (COMINEWARCOM), HM-15, and Aviation Intermediate Maintenance Detachment (AIMD) assets currently based at NAS Corpus Christi. The DAG noted that paragraphs 7 through 9 of the Scenario Description slide addressed realignment of the NAS Corpus Christi assets. Additionally, the DAG noted that this scenario contained the adjustments to the "Assumption" section of the Scenario Description and Justification/Impact and Potential Conflicts section of the Quad Chart that the DAG directed at its 5 October 2004 deliberative session.

b. Close NAVSTA Ingleside and relocate forces to NAVSTA San Diego and NAVSTA Mayport and Realign NAS Corpus Christi. At its 5 October 2004 deliberative session, the DAG added this scenario to consider NAVSTA Mayport as an alternate receiving site for NAB Little Creek and to include realignment of Commander, Mine Warfare Command (COMINEWARCOM), HM-15, and AIMD assets currently based at NAS Corpus Christi. The DAG noted that paragraphs 7 through 9 of the Scenario Description slide addressed realignment of the NAS Corpus Christi assets. Additionally, the DAG noted that this scenario contained the

adjustments to the "Assumption" section of the Scenario Description and Justification/Impact and Potential Conflicts section of the Quad Chart that the DAG directed at its 5 October 2004 deliberative session.

c. Close NAVSTA Ingleside and relocate forces to NAVSTA San Diego and Realign NAS Corpus Christi. At its 5 October 2004 deliberative session, the DAG added this scenario to consider single siting forces to NAVSTA San Diego and to include realignment of Commander, Mine Warfare Command (COMINEWARCOM), HM-15 and AIMD assets currently based at NAS Corpus Christi. The DAG noted that paragraphs 5 through 7 of the Scenario Description slide addressed realignment of the NAS Corpus Christi assets. Additionally, the DAG noted that this scenario contained the adjustments to the "Assumption" section of the Scenario Description and Justification/Impact and Potential Conflicts section of the Quad Chart that the DAG directed at its 5 October 2004 deliberative session.

d. Closure of SUBASE New London and relocate forces to NAVSTA Norfolk and SUBASE Kings Bay. At its 7 October 2004 deliberative session, the DAG directed the IAT Operations Team to develop this scenario.

(1) Scenario Description Slide. The DAG noted that 17 SSNs would need to be relocated to NAVSTA Norfolk and SUBASE Kings Bay. The DAG determined that the "Assumptions" section of the Scenario Description should indicate that Commander, Fleet Forces Command, the operational commander, will determine the distribution of the SSNs to both locations.

(2) Quad Chart. The DAG indicated that the Potential Conflicts section should indicate that this scenario requires coordination with the Industrial, Medical, Intelligence, and Education & Training JCSGs.

(3) Scenario Alignment Assessment Slide. The DAG reviewed the Principles, Objectives, and Considerations Alignment section and determined that this scenario would result in minimal alignment since SSNs and SSBNs would be homeported at the same activity. Accordingly, the scenario should be assigned a score of "2" under the Principles, Objectives, and Considerations Alignment section.

e. Closure of SUBASE New London and relocate forces to NAVSTA Norfolk. After evaluating the scenario described in paragraph 4d. above, the DAG assessed the available capacity at NAVSTA Norfolk. Upon review, the DAG determined that NAVSTA Norfolk had sufficient excess capacity to absorb all 17 SSNs and indicated that consolidation of the SSNs could result in significant cost savings. Accordingly, the DAG directed the IAT Operations Team to develop a scenario to close SUBASE New London and single site all assets to NAVSTA Norfolk. The DAG decided to apply the Scenario Alignment Assessment Tool to this scenario and assigned the scores as follows:

(1) Excess Capacity Reduction. The DAG determined that this scenario would provide significant capacity reduction since SUBASE New London would close. Accordingly, the assigned score is "0" for this section.

(2) Principles, Objectives and Considerations Alignment. The DAG determined that this scenario is operationally aligned and, accordingly, the assigned score is "0" for this section.

(3) Transformational Options. The DAG determined that this scenario does not result from a Transformational Option and, accordingly, the assigned score is "1" for this section.

(4) Function/Scenario Alignment. The DAG determined that this scenario is not aligned with or independent of other functions/scenarios and, accordingly, the assigned score is "1" for this section.

(5) Expansion Capability/Flexibility. The DAG determined that this scenario does not create an opportunity to increase footprint since it would use most of the excess capacity at NAVSTA Norfolk. Accordingly, the assigned score is "2" for this section.

The DAG assigned a total Scenario Alignment Assessment score of "4" to this scenario.

f. Close NAVSTA Everett and Relocate the CVN to NAS North Island, Relocate T-AE to NAVSTA Bremerton, and other forces to NAVSTA San Diego. At its 5 October 2004 deliberative session, the DAG directed the IAT Operations Team to develop this scenario.

(1) Scenario Description Slide. The DAG reviewed the scenario description slide and noted that the "Assumptions" section should reflect this scenario assumes the current East/West Coast distribution of CV/CVN assets.

(2) Quad Chart. The DAG indicated that the Potential Conflicts section should reference the U.S. Coast Guard presence and indicate that this scenario requires coordination with the Industrial JCSG.

(3) Scenario Alignment Assessment Slide. The DAG reviewed the Function/Scenario Alignment section and determined that while this scenario did not conflict with other functions or scenarios, it was not aligned with or was independent of other functions or scenarios. Accordingly, the scenario should be assigned a score of "1" under the Function/Scenario Alignment section.

g. Close NAVSTA Everett and Relocate the CVN to NAVSTA Pearl Harbor, Relocate T-AE to NAVSTA Bremerton, Relocate Carrier Air Wing from West Coast locations to Hawaii, Relocate T-AOE from NAVSTA Bremerton to NAVSTA Pearl Harbor, and other forces to NAVSTA San Diego.

(1) Scenario Description Slide. The DAG reviewed the scenario description slide and noted that the "Assumptions" section should reflect this scenario assumes the current East/West Coast distribution of CV/CVN assets.

(2) Quad Chart. The DAG indicated that the Potential Conflicts section should reference the U.S. Coast Guard presence and indicate that this scenario requires coordination with the Industrial JCSG.

(3) Scenario Alignment Assessment Slide. The DAG reviewed the Principles, Objectives and Considerations Alignment section and determined that this scenario was minimally aligned with Principles, Objectives, and Considerations. The DAG reasoned that while the scenario was aligned with the Integrated Global Presence and Basing Strategy document, it resulted in the loss of a deep-water nuclear port. Accordingly, the scenario should be assigned a score of "2" under this section.

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h. Close NAVSTA Everett and Relocate the CVN to NSA Guam, Relocate T-AE to NAVSTA Bremerton, Relocate Carrier Air Wing from West Coast locations to Guam, Relocate T-AOE from NAVSTA Bremerton to NSA Guam, and other forces to NSA Guam.

(1) Scenario Description Slide. The DAG reviewed the scenario description slide and noted that the Scenario Description should indicate that the CVN and surface combatants located at NAVSTA Everett will be relocated to NSA Guam.

(2) Quad Chart. The DAG indicated that the Potential Conflicts section should reference the U.S. Coast Guard presence and indicate that this scenario requires coordination with the Industrial JCSG.

(3) Scenario Alignment Assessment Slide. The DAG reviewed the Principles, Objectives and Considerations Alignment section and determined that this scenario is minimally aligned with Principles, Objectives, and Considerations. The DAG reasoned that while the scenario is aligned with the Integrated Global Presence and Basing Strategy document, it resulted in the loss of a deep-water nuclear port. Accordingly, the scenario should be assigned a score of "2" under this section.

5. The deliberative session ended at 1400.

ROBERT E. VINCENT II
CDR, JAGC, U.S. Navy
Recorder, IAT

TAB 1

DON Analysis Group

12 October 2004
1000-??
Crystal Plaza 6, 9th Floor

Meeting called by:	Chairman	Recorder:	CDR Vincent

----- Agenda Topics -----

Status Updates : Ms. Davis

Deliberative Session:

- Scenario Development
  - Review scenario descriptions and Alignment Assessments for scenarios — Team Leads
    - Aviation
    - Surface/Subsurface
- Regional Support Phase One cont
- Reserve Centers Phase Two
- Recruiting Phase Two
- DON-Specific E&T Phase Two

Administrative

- Next meeting 19 Oct 2004, 1000-1400

Other Information

Read ahead for deliberative discussions.

TAB 2

Scenario Descriptions and Alignment Assessments

12 October 2004

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IAT-0002: Closure of NS Ingleside, TX (NS San Diego, CA, and NAB Little Creek, VA, Receives) and Realignment of NAS Corpus Christ, TX

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close base operations at Naval Station Ingleside, TX.

2. Relocate 5 MHCs and 5 MCMs to Naval Station San Diego, CA, to include required personnel, equipment, and support.

3. Relocate 5 MHCs and 5 MCMs to Naval Amphibious Base Little Creek, VA, to include required personnel, equipment, and support.

4. Relocate Mine Warfare Training Center from Naval Station Ingleside, TX to Fleet ASW Training Center, San Diego, CA.

5. Consolidate Shore Intermediate Maintenance Activity
Ingleside TX, with Shore Intermediate Maintenance Center San Diego, CA in order to support 5 MHCs and 5 MCMs.

6. Consolidate Shore Intermediate Maintenance Activity
Ingleside TX, with Shore Intermediate Maintenance Center Norfolk, VA in order to support 5 MHCs and 5 MCMs.

7. Move COMINEWARCOM from NAS Corpus Christi, TX to NAVSTA San Diego, CA. (Ref IAT-0002C)

8. Move HM-15 from NAS Corpus Christi, TX to NAS North Island, CA. (Ref IAT-0002C)

9. Consolidate Aviation Intermediate Maintenance Detachment Corpus Christi, TX with Aviation Intermediate Maintenance Detachment Naval Air Station, North Island CA. (Ref IAT-0002C)

Assumptions:

US Coast Guard receives transfer of property as necessary to maintain operations or relocates Coast Guard assets (at the discretion of US Coast Guard). All remaining support activities at Naval Station Ingleside, TX, to be closed.

Close NAVSTA Ingleside and Realignment of NAS Corpus Christi

San Diego and Little Creek Receive (*IAT-0002*)

Scenario

- **Close NAVSTA Ingleside**
  - **–Move MHC/MCM forces to NAVSTA San Diego and NAVPHIBASE Little Creek (50% split)**
  - **–Move MINEWARTRACEN (MWTC) to FLTASWTRACEN San Diego**
  - **–Move COMINEWARCOM from Corpus Christi to NAVSTA San Diego**
  - **–Move HM-15 from Corpus Christi to NAS North Island**

Drivers/Assumptions

- **Principle:** Deploy and Employ
- **DON Objective:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**
- **Moves MINEWAR (MIW) forces to Fleet concentration areas for protection**
- **Enhances shift to organic MIW by move to Fleet concentration areas**
- **Support Homeland security with forces on both coasts and in FCA**

Potential Conflicts

- **With NAVSTA Pascagoula scenario, no homeported Surface presence in Gulf Coast**
- **Single site MWTC will not avail all MIW sailors to local training opportunities**
- **Requires Ind (SIMA) and E&T JCSG coordination**
- **USCG Ships**

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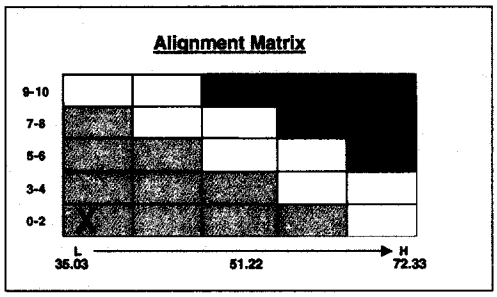
DON Analysis Group

Closure of NS Ingleside
(NS SDGO and PHIBASE Little Creek Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 0*
- *Expansion Capability/Flexibility*
  - *Score: 0*
- *Total Alignment Score: 1*



Military Value Score: 35.72

*Mean Military Value Score: 51.22

Military Value Ranking: 14 of 16

*Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios (Other Gulf Coast initiatives; Organic MIW and shift to Fleet Concentration Areas)

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint (SDGO and LCREEK have capacity to receive)

1: Limited ability to increase footprint

2: No ability to increase footprint

IAT-0002A: Closure of NS Ingleside, TX (NS San Diego, CA, and NS Mayport, FL, Receive) and Realignment of NAS Corpus Christ, TX

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close base operations at Naval Station Ingleside, TX.

2. Relocate 5 MHCs and 5 MCMs to Naval Station San Diego, CA, to include required personnel, equipment, and support.

3. Relocate 5 MHCs and 5 MCMs to Naval Station Mayport, FL, to include required personnel, equipment, and support.

4. Relocate Mine Warfare Training Center from Naval Station Ingleside, TX to Fleet ASW Training Center, San Diego, CA.

5. Consolidate Shore Intermediate Maintenance Activity
Ingleside TX, with Shore Intermediate Maintenance Center San Diego, CA in order to support 5 MHCs and 5 MCMs.

6. Consolidate Shore Intermediate Maintenance Activity
Ingleside TX, with Shore Intermediate Maintenance Activity, Mayport, FL, in order to support 5 MHCs and 5 MCMs.

7. Move COMINEWARCOM from NAS Corpus Christi, TX to NAVSTA San Diego, CA. (Ref IAT-0002C)

8. Move HM-15 from NAS Corpus Christi, TX to NAS North Island, CA. (Ref IAT-0002C)

9. Consolidate Aviation Intermediate Maintenance Detachment Corpus Christi, TX with Aviation Intermediate Maintenance Detachment Naval Air Station, North Island CA. (Ref IAT-0002C)

Assumptions:

US Coast Guard receives transfer of property as necessary to maintain operations or relocates Coast Guard assets (at the discretion of US Coast Guard). All remaining support activities at Naval Station Ingleside, TX, to be closed.

Close NAVSTA Ingleside and Realignment of NAS Corpus Christi San Diego and Mayport Receive (*IAT-0002A*)

Scenario

- **Close NAVSTA Ingleside**
  - **–Move MHC/MCM forces to NAVSTA San Diego and NAVSTA Mayport (50% split)**
  - **–Move MINEWARTRACEN (MWTC) to FLTASWTRACEN San Diego**
  - **–Move COMINEWARCOM from Corpus Christi to NAVSTA San Diego**
  - **–Move HM-15 from Corpus Christi to NAS North Island**

Drivers/Assumptions

- **Principle:** Deploy and Employ
- **DON Objective:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**
- **Moves MINEWAR (MIW) forces to Fleet concentration areas for protection**
- **Enhances shift to organic MIW by move to Fleet concentration areas**
- **Support Homeland security with forces on both coasts and in FCA**

Potential Conflicts

- **With NAVSTA Pascagoula scenario, no operational Surface presence in US Gulf Coast**
- **Single site MWTC will not avail all MIW sailors to local training opportunities**
- **Requires E&T and Industrial JCSG coordination**
- **USCG Ships**

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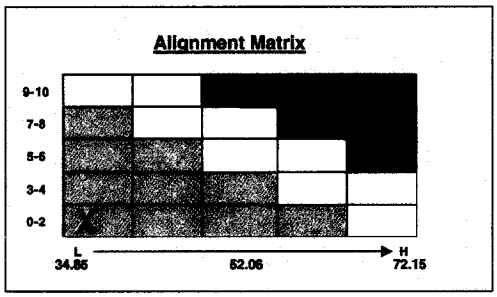
Department of the Navy
DON Analysis Group

Closure of NS Ingleside
(NAVSTAs SDGO and Mayport Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 0*
- *Expansion Capability/Flexibility*
  - *Score: 0*
- *Total Alignment Score: 1*



Military Value Score: 35.00

*Mean Military Value Score: 52.06

Military Value Ranking: 15 of 16

Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios (Other Gulf Coast initiatives; Organic MIW and shift to Fleet Concentration Areas)

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint (SDGO and MAYPORT have capacity to receive)

1: Limited ability to increase footprint

2: No ability to increase footprint

IAT-0002B: Closure of NS Ingleside, TX (NS San Diego, CA, Receives) and Realignment of NAS Corpus Christ, TX

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close base operations at Naval Station Ingleside, TX.

2. Relocate 10 MHCs and 10 MCMs to Naval Station San Diego, CA, to include required personnel, equipment, and support.

3. Relocate Mine Warfare Training Center from Naval Station Ingleside, TX to Fleet ASW Training Center, San Diego, CA.

4. Consolidate Shore Intermediate Maintenance Activity
Ingleside TX, with Shore Intermediate Maintenance Center San Diego, CA in order to support 10 MHCs and 10 MCMs.

5. Move COMINEWARCOM from NAS Corpus Christi, TX to NAVSTA San Diego, CA. (Ref IAT-0002C)

6. Move HM-15 from NAS Corpus Christi, TX to NAS North Island, CA. (Ref IAT-0002C)

7. Consolidate Aviation Intermediate Maintenance Detachment Corpus Christi, TX with Aviation Intermediate Maintenance Detachment Naval Air Station, North Island CA. (Ref IAT-0002C)

Assumptions:

US Coast Guard receives transfer of property as necessary to maintain operations or relocates Coast Guard assets (at the discretion of US Coast Guard). All remaining support activities at Naval Station Ingleside, TX, to be closed.

Close NAVSTA Ingleside and Realignment of NAS Corpus Christi

NAVSTA San Diego Receives (*IAT-0002B*)

Scenario

- **Close NAVSTA Ingleside**
  - **–Move MHC/MCM forces to NAVSTA San Diego**
  - **–Move MINEWARTRACEN (MWTC) to FLTASWTRACEN San Diego**
  - **–Move COMINEWARCOM from Corpus Christi to NAVSTA San Diego**
  - **–Move HM-15 from Corpus Christi to NAS North Island**

Drivers/Assumptions

- **Principle:** Deploy and Employ
- **DON Objective:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**
- **Moves MINEWAR (MIW) forces to Fleet concentration areas for protection**
- **Enhances shift to organic MIW by move to Fleet concentration areas**
- **Co-locate MWTC and Forces will avail all MIW sailors to local training opportunities**

Potential Conflicts

- **With NAVSTA Pascagoula scenario, no operational Surface presence in US Gulf Coast**
- **Requires E&T and Industrial JCSG coordination**
- **USCG Ships**

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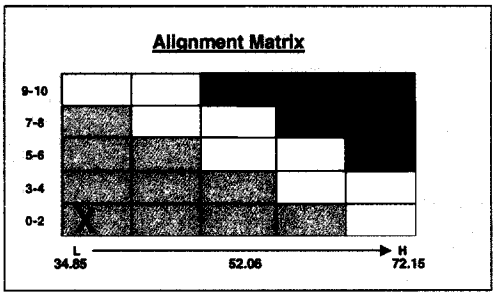
Department of the Navy
DON Analysis Group

Closure of NS Ingleside
(NS San Diego Receives)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 0*
- *Expansion Capability/Flexibility*
  - *Score: 0*
- *Total Alignment Score: 1*



Military Value Score: 35.00

*Mean Military Value Score: 52.06

Military Value Ranking: 15 of 16

Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios (Other Gulf Coast initiatives; Organic MIW and shift to Fleet Concentration Areas)

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint (SDGO has capacity to receive)

1: Limited ability to increase footprint

2: No ability to increase footprint

IAT-0003: Closure SUBASE New London, CT (NS Norfolk and SUBASE Kings Bay Receive)

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close SUBASE New London, CT.

2. Relocate SSNs to Naval Station Norfolk, VA, and SUBASE Kings Bay, GA, to include required personnel, equipment, and support.

3. Relocate NAVSUBSCOL New London, CT to Naval Station Norfolk, VA.

4. Consolidate Naval Submarine Support Facility New London, CT, at Shore Intermediate Maintenance Activity Norfolk, VA, in order to support additional SSNs.

5. Consolidate Naval Submarine Support Facility New London, CT, at Trident Refit Facility, Kings Bay, GA, in order to support SSNs.

6. Consolidate Naval Ambulatory Care Center, Groton, CT, to Naval Medical Center Portsmouth, VA.

7. Consolidate Naval Security Group Activity, Groton, CT to Naval Security Group Activity Norfolk, VA.

8. Relocate Naval Submarine Medical Research Laboratory, Groton, CT to Naval Medical Center Portsmouth, VA.

Assumptions:
The scenario will be answered based upon distribution of SSNs as determined by the operational commander (CFFC). All remaining activities are to be closed or realigned.

Close SUBASE New London

(Norfolk and Kings Bay Receive) (*IAT-0003*)

Scenario

- Close SUBASE New London
  - Relocate 17 SSNs to NAVSTA Norfolk and Kings Bay
  - Relocate NAVSUBSCOL to Norfolk
  - Relocate NSGA Groton to Norfolk
  - Consolidate NAVAMBCARECEN Groton with NAVMEDCEN Portsmouth VA

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- Saves $$ by completely closing New London
- Norfolk and Kings Bay capacity can support SSNs
- Dual sites SSNs on East coast - maintains redundancy

Potential Conflicts

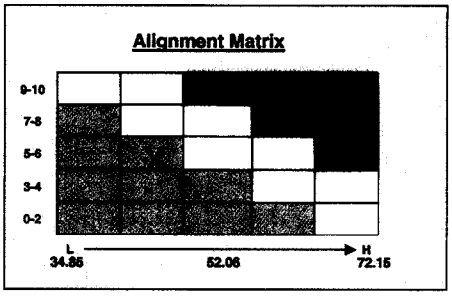
- Unique NAVSUBSCOL facilities
- Reduces NAVSTA Norfolk available capacity to support future force structure.
- Additional Industrial Capacity to support SSNs
- Overcrowding potential at Norfolk and Kings Bay
- Coordinate with Industrial, Medical, Intel and E & T JCSGs

Department of the Navy
Infrastructure Analysis Team

Close SUBASE New London (Norfolk and Kings Bay Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 44.97

*Mean Military Value Score: 52.06

Military Value Ranking: 13 of 16

*Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Entire Base Closure)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned

1: Aligned but independent of operational considerations

2: Minimal alignment – Splitting SSNs – new SSN support required at Kings Bay

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios (Independent Scenario)

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint (splitting forces between Norfolk and Kings Bay)

2: No ability to increase footprint

IAT-0003A: Closure SUBASE New London, CT (NS Norfolk Receives)

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close SUBASE New London, CT.

2. Relocate SSNs to Naval Station Norfolk, VA, and SUBASE Kings Bay, GA, to include required personnel, equipment, and support.

3. Relocate NAVSUBSCOL New London, CT to Naval Station Norfolk, VA.

4. Consolidate Naval Submarine Support Facility New London, CT, at Shore Intermediate Maintenance Activity Norfolk, VA, in order to support 17 additional SSNs.

5. Consolidate Naval Ambulatory Care Center, Groton, CT, to Naval Medical Center Portsmouth, VA.

6. Consolidate Naval Security Group Activity, Groton, CT to Naval Security Group Activity Norfolk, VA.

7. Relocate Naval Submarine Medical Research Laboratory, Groton, CT to Naval Medical Center Portsmouth, VA.

Assumptions:
All remaining activities are to be closed or realigned.

Close SUBASE New London

(Norfolk Receives)

(*IAT-0003A*)

Scenario

- Close SUBASE New London
  - Relocate 17 SSNs to NAVSTA Norfolk
  - Relocate NAVSUBSCOL to Norfolk
  - Relocate NSGA Groton to Norfolk
  - Consolidate NAVAMBCARECEN Groton with NAVMEDCEN Portsmouth VA

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- BRAC Savings by completely closing New London
- Norfolk capacity can support SSNs
- Single sites East Coast SSNs – consolidating support to save cost

Potential Conflicts

- Unique NAVSUBSCOL facilities costly and difficult to move
- Single sites East Coast SSNs – reduces redundancy
- Reduces available capacity at NAVSTA Norfolk to support future force structure.
- Additional Industrial Capacity to support SSNs
- Overcrowding potential at Norfolk
- Coordinate with Industrial, Medical, Intel and E & T JCSGs

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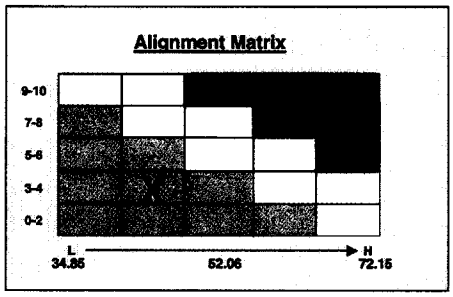
Infrastructure Analysis Team

Close SUBASE New London (Norfolk Receives)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 2*
- *Total Alignment Score: 4*



Military Value Score: 44.97

*Mean Military Value Score: 52.06

Military Value Ranking: 13 of 16

*Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Entire Base Closure)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios (Independent Scenario)

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint

2: No ability to increase footprint (Scenario will fill Norfolk to Capacity)

IAT-0005A: Closure of NS Everett, WA (CVN to NAS North Island, CA)

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close base operations at Naval Station Everett, WA.

2. Relocate CVN to Naval Air Station North Island, CA, to include required personnel, equipment, and support.

3. Relocate T-AE to Naval Station Bremerton to include required personnel, equipment, and support.

4. Relocate 1 DDG and 3 FFGs to Naval Station San Diego to include required personnel, equipment, and support.

5. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with Intermediate Maintenance Puget Sound Detachment San Diego, CA, in order to support 1 CVN.

6. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with Ship Intermediate Maintenance Activity San Diego, CA, in order to support 1 DDG and 3 FFGs.

7. Consolidate Naval Reserve Center Everett, WA, with Naval Reserve Center Silverdale, WA, at SUBASE Bangor, WA.

Assumptions:

US Coast Guard receives transfer of property as necessary to maintain operations or relocates Coast Guard assets (at the discretion of US Coast Guard). All remaining support activities at Naval Station Everett, WA, including the Smokey Point Support Annex to be closed. Special Area NAVRADSTA JIM CREEK OSO WA not affected by this scenario. Two DDGs scheduled to homeport at Naval Station Everett by end of FY06 will be homeported at Naval Station San Diego. The current East/West distribution of CV/CVN assets will remain.

Close NAVSTA Everett - CVN to NAS North Island (*IAT-0005A*)

Scenario	Drivers/Assumptions
• Close NAVSTA Everett – Move forces to NAS North Island (CVN), NAVSTA Bremerton (T-AE) and NAVSTA San Diego (DDG, FFG)	• Principles: Deploy and Employ • DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability • Assumes Current East/West Distribution of CV/CVN assets
Justification/Impact	**Potential Conflicts**
• Reduces Excess Capacity. Saves $$ by closing entire installation • NAS North Island can homeport an additional CVN with pier modifications ($$$)	• Loss of deep water nuclear port • Community impact of additional CVN in question • Industrial Capacity to support CVN • USCG Ships

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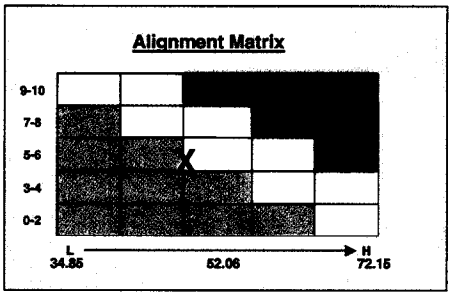
Infrastructure Analysis Team

Close NS Everett
(NAS North Island and San Diego Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 48.05

*Mean Military Value Score: 52.06

Military Value Ranking: 11 of 16

*Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment (deep water nuclear port loss)

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint (CVN Piers at NAS NI)

2: No ability to increase footprint

IAT-0005B: Closure of NS Everett, WA (CVN to NS Pearl Harbor, HI)

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close base operations at Naval Station Everett, WA.

2. Relocate CVN to Naval Station Pearl Harbor, HI, to include required personnel, equipment, and support.

3. Relocate T-AE to Naval Station Bremerton to include required personnel, equipment, and support.

4. Relocate 1 DDG and 3 FFGs to Naval Station San Diego to include required personnel, equipment, and support.

5. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with Naval Shipyard and Intermediate Maintenance Facility Pearl Harbor, HI, in order to support 1 CVN.

6. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with Ship Intermediate Maintenance Activity San Diego, CA, in order to support 1 DDG and 3 FFGs.

7. Consolidate Naval Reserve Center Everett, WA, with Naval Reserve Center Silverdale, WA, at SUBASE Bangor, WA.

8. Relocate Carrier Air Wing from West Coast locations to Hawaii.

9. Relocate T-AOE from Naval Station Bremerton, WA to Naval Station Pearl Harbor, HI.

Assumptions:

US Coast Guard receives transfer of property as necessary to maintain operations or relocates Coast Guard assets (at the discretion of US Coast Guard). All remaining support activities at Naval Station Everett, WA, including the Smokey Point Support Annex to be closed. Special Area NAVRADSTA JIM CREEK OSO WA not affected by this scenario. Two DDGs scheduled to homeport at Naval Station Everett by end of FY06 will be homeported at Naval Station San Diego. The current East/West distribution of CV/CVN assets will remain.

Department of the Navy

Infrastructure Analysis Team

Close NAVSTA Everett
CVN to Pearl Harbor (*IAT-0005B*)

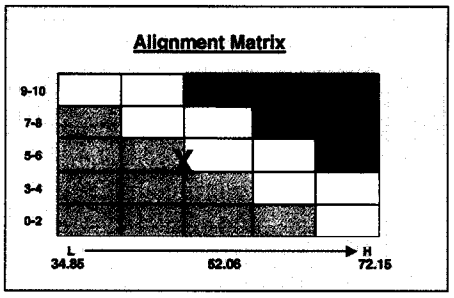
Scenario	Drivers/Assumptions
• Close NAVSTA Everett - Move forces to NS Pearl Harbor (CVN), NS Bremerton (T-AE) and NS San Diego (DDG, FFG) -Move T-AOE from Bremerton to NS Pearl Harbor -Move CVW assets to Hawaii	• Principle: Deploy and Employ • DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability • Assumes Current East/West Distribution of CV/CVN assets
Justification/Impact	**Potential Conflicts**
• Reduces Excess Capacity. Saves $$ by closing entire installation • Satisfies IGPBS Requirements	• Impacts to CVW training and readiness -FCLP Training -Air-to-Ground Training • Increased Operational Costs for the CVW • CVW siting • Industrial Capacity to support CVN • ESQD arcs for T-AOE in Hawaii • USCG Ships

Department of the Navy
Infrastructure Analysis Team

Close NS Everett
(CVN to NAVSTA Pearl Harbor)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 48.05

*Mean Military Value Score: 52.06

Military Value Ranking: 11 of 16

*Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned

1: Aligned but independent of operational considerations

2: Minimal alignment (Aligned with IGPBS; loss of deep water nuclear port)

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint

2: No ability to increase footprint

IAT-0005C: Closure of NS Everett, WA (CVN to NSA Guam)

For the purpose of this Scenario Data Call, the following BRAC Actions are being considered for analysis:

1. Close base operations at Naval Station Everett, WA.

2. Relocate CVN and escorts (1 DDG and 3 FFG) from Naval Station Everett to Naval Support Activity, Guam, to include required personnel, equipment, and support.

3. Relocate T-AE to Naval Station Bremerton to include required personnel, equipment, and support.

4. Relocate NAVIMFAC Pacific Northwest Detachment Everett to Naval Support Activity Guam, in order to support 1 CVN and escorts.

5. Consolidate Naval Reserve Center Everett, WA, with Naval Reserve Center Silverdale, WA, at SUBASE Bangor, WA.

6. Relocate Carrier Air Wing from West Coast locations to Guam.

7. Relocate T-AOE from Naval Station Bremerton, WA to Naval Support Activity Guam.

Assumptions:

US Coast Guard receives transfer of property as necessary to maintain operations or relocates Coast Guard assets (at the discretion of US Coast Guard). All remaining support activities at Naval Station Everett, WA, including the Smokey Point Support Annex to be closed. Special Area NAVRADSTA JIM CREEK OSO WA not affected by this scenario. Two DDGs scheduled to homeport at Naval Station Everett by end of FY06 will be homeported at Naval Support Activity Guam. Cruiser(s) to be relocated from other West Coast homeports as required. The current East/West distribution of CV/CVN assets will remain.

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Close NAVSTA Everett CVN to Guam (*IAT-0005C*)

Scenario	Drivers/Assumptions
• Close NAVSTA Everett – Move forces to NSA Guam (CVN, DDGs, FFGs), NAVSTA Bremerton (T-AE) –Move CG(s) to Guam –Move T-AOE from Bremerton to Guam –Move CVW assets to Guam	• Principle: Deploy and Employ • DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability • Assumes Current East/West Distribution of CV/CVN assets
Justification/Impact	**Potential Conflicts**
• Reduces Excess Capacity. Saves $$ by closing entire installation • Satisfies IGPBS Requirements	• Ability of Guam to absorb CSG assets –Piers will require significant upgrade; dredging • Impact of CSG on community • CVW siting • Industrial Capability to support CVN will need to be built • USCG Ships

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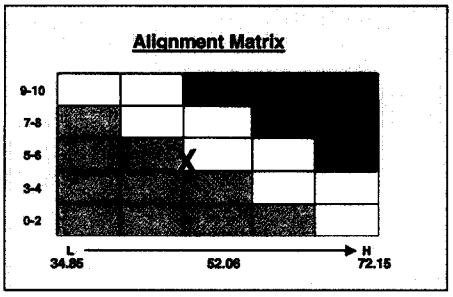
Infrastructure Analysis Team

Close NS Everett
(CVN to NSA Guam)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 48.05

*Mean Military Value Score: 52.06

Military Value Ranking: 11 of 16

*Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned

1: Aligned but independent of operational considerations

2: Minimal alignment (Aligned with IGPBS; loss of deep water nuclear port)

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint

2: No ability to increase footprint