

DATE: 4/21/04
TIME: 8:03 p.m.
ACTIVITY: Home Telephone 1 outgoing to (847) 432-0498
CALL#: 329

SPEAKERS:
LEVINE: Stuart Levine
LOREN: Steven Loren

* * * *

1 LOREN Hi.

2 LEVINE You have no idea.

3 LOREN Let, let me get this on the other phone,
4 one second.

5 (PAUSE)

6 LOREN Hi.

7 LEVINE Uh, from the minute, from the minute I
8 walked in there uh, Beck, Beck, Beck
9 wanted to resign uh, uh, he, and, and,
10 and uh, ih, ih, ih, because see there's,
11 there's much more here than uh, than uh,
12 meets the eye because other people had
13 been promised that this wouldn't happen.

14 LOREN Mm hm.

15 LEVINE And uh, and um, and of course no-,
16 nobody, nobody knows that it's me. And
17 nobody really knows that it's Tony for
18 the reason that it's Tony.

19 LOREN Right.

20 LEVINE And, and um, uh, I kept the whole thing
21 together boy, and Beck's not resigning.

22 LOREN Oh a-, after the hearing itself it
23 wouldn't of been hard for anyone who was
24 present to see that you were the one who
25 moved this.

26 LEVINE Well, but I had no choice.

1 LOREN I, I understand that.

2 LEVINE But I mean, but I mean but all through
3 the whole day and, and, and I took Beck
4 over to Tony's and now Beck's not
5 resigning.

6 LOREN Mm hm.

7 LEVINE I mean I kept the whole, you know uh,
8 but uh, but oh what I fuckin' thing.

9 LOREN Oh, he threatened to resign over this?

10 LEVINE No he was, he, he didn't want it to take
11 place. Tony and I both decided we
12 wanted, I like getting things done. And
13 he, he wanted all the hospitals up in
14 the same time.

15 LOREN Right.

16
17 LEVINE Now, I mean Mercy is not Edward's
18 problem so you know I mean uh, uh, I
19 mean uh, uh, and you know, he thought,
20 he thought it got uh that the Board
21 would look uh, foolish uh, giving it to
22 uh, to uh, uh, uh, Mercy with uh, uh,
23 you know uh, given the uh, the, the
24 staff findings uh and uh, that there was
25 you know no, no chance for real cover.
26 And another problem is that, that
27 there's really no control over the staff
28 because...

29 LOREN (UI).

30 LEVINE The staff doesn't report to the
31 Executive Director. But that's all
32 going to get cured now. Now that I see
33 Tom's problems, I'm gonna get those
34 cured. But um, uh, but uh, tell me do
35 you think the other hospital systems in
36 McHenry could successfully keep you out
37 with litigation?

38 LOREN Well, Centegra approached uh, Javon.

1 LEVINE Mm hm.

2 LOREN And you know the President of Centegra
3 who was there uh, said that he thought
4 his Board was going to bring some kind
5 of challenge and Javon volunteered and
6 they're going to get together one day,
7 not next week but the week after, to try
8 and see if they can work out their
9 differences and Javon was saying you
10 know that this, this market's large
11 enough for both of us and all you're
12 going to do with litigation is alienate
13 yourself from the Board in the future so
14 why would you want to do that. Maybe
15 they can work something out.

16 LEVINE Well that was, that was interesting that
17 uh, that he took it upon himself to say
18 I'm the strong man. Of course he was
19 that day.

20 LOREN Right.

21 LEVINE Uh, but...

22 LOREN But he, he's also, you know the, the guy
23 from Mercy is pretty polished and to the
24 extent he can work something out.

25 LEVINE Well I, I, that, that would be, that
26 would be very smart and very good. Uh,
27 um,...

28 LOREN Now, now the, the other uh, you know
29 Centegra can bring a lawsuit, but the
30 lawsuit wouldn't be against the Board it
31 would be against uh, more, more likely
32 would be against uh, Mercy under the
33 fact that the CON shouldn't of been
34 issued which is kind of screwy
35 procedural issue.

36 LEVINE Well now my, my only point is the, the
37 thing would be delayed in getting built.

38 LOREN Right.

1 LEVINE I don't give a shit about the rest.
2 (laughs)

3 LOREN Well Ja, Ja, Javon knows that he stole,
4 he said he's at second base.

5 LEVINE Ah, he, he understands what we got
6 pulled off for him? The magnitude of
7 it.

8 LOREN Ah, he, he, he's no dummy. You know
9 what he was really upset about?

10 LEVINE Mmmm.

11 LOREN He had been promised up and down the
12 wazoo that he was going to get the
13 support of the uh, those 2 women...on,
14 on the theory that the unions were
15 helping him out. You know both Rice and
16 Orr and uh, Orr, Orr, Orr got up to
17 leave just 'cause she didn't want to be
18 there for the vote.

19 LEVINE Uh, well that she, so uh, who's he work
20 with, with the unions?

21 LOREN Balanoff.

22 LEVINE He worked with Balanoff?

23 LOREN Someone did for him.

24 LEVINE Well...

25 LOREN (UI) Victor.

26 LEVINE Oh I see. Well I, I hope that Javon is
27 going to complain loudly.

28 LOREN Uh, he probab-, well, I, I think he also
29 appreciates that the last thing that he
30 and Mercy need is any kind of spotlight.
31 So I don't think he's going to go, I
32 think he's going to try and work
33 something out quietly.

34 LEVINE Oh that's good. Well that's good. But,

1 but he understands the magnitude...

2 LOREN Yeah.

3 LEVINE Of what was done on the, on that Board
4 by me today.

5 LOREN He does. In fact he said he can't
6 believe that you did what you did on
7 their behalf.

8 (PAUSE)

9 LEVINE Uh, I didn't do it on their behalf.
10 (laughs)

11 LOREN Well...

12 LEVINE Why, but why, why, well, he, I'm sh-,
13 that's good, it's good, it's good that
14 he thinks that because he uh, uh, uh, he
15 um, um, uh, thinks that uh, that for
16 some reason I'm just doing it for Jacob.

17 LOREN Pam uh, out did herself.

18 LEVINE She is, what an arrogant bitch.

19 LOREN (UI).

20 LEVINE What an arrogant bitch. Can you imagine
21 walkin' out that she still had to come
22 back. You know what she is absolutely
23 appalled that she didn't get her CON
24 today. I mean she just can't believe
25 it. I mean she came in to get her CON
26 and they didn't give it to her. She is
27 fuckin' nuts.

28 LOREN She is what she is. Now is she going to
29 get hers in June?

30 LEVINE No.

31 LOREN (laughs)

32 LEVINE She's not going to get shit. Because
33 uh, uh, um, the, the Adventist are going

1 to get it there. She's fucked.

2 LOREN Now what's Ladd going to do?

3 LEVINE Regarding? Oh, he represents the
4 Adventist. He's getting (UI).

5 LOREN He represents Centegra too.

6 LEVINE Yeah I know but uh, he can't have
7 everything. He, he, he got, he, he uh,
8 got fucked here, but he's going to, his
9 client will get the Bolingbrook
10 Hospital.

11 LOREN Well, can someone communicate to him
12 that Bolingbrook won't happen either if
13 he can't...

14 LEVINE No because it don't work that way.

15 LOREN Oh.

16 LEVINE Well we'll see. We'll see, we'll see,
17 we'll see, we'll see.

18 LOREN Well I just cannot believe that that
19 woman got up and walked out.

20 LEVINE Uh, did you see what Beck did? (laughs)

21 LOREN Mm hm.

22 LEVINE (sighs)

23 LOREN Now there, there obviously is not much
24 inter-action or coordination amongst
25 those Board members.

26 LEVINE Oh this, this, this was a little bit,
27 they did not want to do uh, uh, I'll,
28 the problem was...

29 LOREN They didn't want to take one hospital
30 out of turn.

31 LEVINE Exactly. And they, they were bent out
32 of shape about it, but, but uh, when

1 push came to shove there it was.

2 LOREN Mm hm. What did you have to tell, say
3 to uh, that one doctor you uh...

4 LEVINE Oh no this was, Beck uh, uh, Beck didn't
5 want to vote for it unless he had to.

6 LOREN Mm hm.

7 LEVINE So he passed. So you had, you had three
8 votes, three passes and three no's. If
9 Beck didn't want to vote, if he voted
10 yes and, and the other guy voted no we
11 would of lost and that would of been it.

12 LOREN Mm hm.

13 LEVINE He wanted to know what he was going to
14 vote uh, um, uh, because if, if, if the
15 other guy was going to vote no, Beck
16 would have made a move to, to have it
17 deferred.

18 LOREN Hasn't Anne Murphy ever said anything to
19 any of you about uh, these side bars?

20 LEVINE Fuck her she thinks she's powerful to
21 stop it? I had a deal to close.

22 LOREN (laughs)

23 LEVINE Please. She, sh-, she tried to help a
24 little bit you noticed.

25 LOREN Oh she definitely did.

26 LEVINE And that other idiot, wait 'til I finish
27 with him. He, he, he hasn't got a clue
28 and all of a sudden he's makin' a speech
29 why they shouldn't expect to get a CON.
30 And I'm sittin' there waiting to vote it
31 in. (laughs) I don't know, I can't
32 imagine what it look like from out there
33 with a, with Beck comin' to talk to me,
34 and my goin' to talk to the other guy.

1 LOREN Well it, it, it looked like there was
2 orchestration going on.

3 LEVINE Looked like there was a shoe hitting
4 somebody over the head. Could you, did,
5 did you ever in your life see a vote
6 stop in the middle?

7 LOREN No, no.

8 LEVINE Neither did I.

9 LOREN Uh, now it, it made no difference, you
10 know the, the, the basis that Mercy put
11 out on the record there was some common
12 sense to what they were saying.

13 LEVINE It is a, it is a legitimate CON.

14 LOREN Right.

15 LEVINE Uh, uh, you know so the uh, the, uh, uh
16 where they getting the physicians from?
17 They bringin' 'em all in from Wisconsin?

18 LOREN I have no idea. They're probably coming
19 from Guadalajara as we speak. (laughs)

20 LEVINE (laughs)

21 LOREN (UI).

22 LEVINE (laughs) Oh Lord.

23 LOREN I, I finally figured out though when I
24 met Herb Frank how the whole thing fell
25 into place.

26 LEVINE When you met who?

27 LOREN Her-, Herb Frank...

28 LEVINE Oh.

29 LOREN Is good friends with Izzy Levy.

30 LEVINE Right.

1 LOREN And Herb Frank represents Harvard
2 Hospital and Harvard got acquired by
3 Mercy.

4 LEVINE I see.

5 LOREN So I, I'm assuming that Mercy probably
6 went to Herb Frank and said can you, can
7 you, can you find out how we can get
8 somebody on the, on the uh,...

9 LEVINE No, no, uh,...

10 LOREN And then the thing with the JUF.

11 LEVINE No, no, that, that's, that's exactly how
12 it happened. They uh, they um, um,
13 with, that that's when it came to Jacob
14 and said...

15 LOREN They got an invitation with Izzy's name
16 on it and they saw you were the honor,
17 the honoree.

18 LEVINE And Massuda was on the dinner committee.

19 LOREN Mm hm.

20 LEVINE Um, did you, were you there this morning
21 with Northwestern and Massuda?

22 LOREN Yeah.

23 LEVINE Could you fuckin' believe it?

24 LOREN I actually thought it was kind of
25 amusing.

26 LEVINE Amusing. If you want our help you, you
27 better let podriatrists in. I said
28 Fortunee, I said you must never do that
29 again. She said well I want Pod...I
30 said, I said, I said you're not here for
31 the podiatrists' interests...you're here
32 for the people of the State of Illinois.

33 LOREN (laughs)

1 LEVINE Okay. (laughs)

2 LOREN Medicine at its best.

3 LEVINE Well she, you know she's not subtle.
4 (laughs) Northwestern called and
5 complained. Meanwhile if I were them...

6 LOREN Called to complain...who, who'd they
7 call?

8 LEVINE They called staff to complain it was a
9 terrible thing she did. Meanwhile when
10 she got those three women to vote
11 against their thing.

12 LOREN Mm hm.

13 LEVINE To me if they have half a brain they
14 would do somethin' with...she could
15 cause them an enormous problem. She,
16 she could cause the situation where
17 sometime they need a vote they can't get
18 it. It would be stupid on her part to
19 do it, but she would do it.

20 LOREN Yeah that's a, none of those hospitals
21 really appreciate that, whether they
22 like the treatment or not, they're at
23 the mercy of that Board, so why would
24 they go and alienate people.

25 LEVINE Um, well first of all Northwestern is
26 Northwestern. They worship, everybody
27 has to be honored that they walked in
28 the room. And I'm telling you that Pam
29 could not believe she didn't get her
30 CON.

31 LOREN Well actually I would have thought it
32 would of been much more entertaining had
33 you given her the CON for the office
34 building.

35 LEVINE That's what I wanted to do.

36 LOREN And not the hospital.

1 LEVINE That's what I wanted to do. Could you
2 imagine she said we bought this land we
3 had no thought of building a hospital.
4 Can you imagine that baldface lying
5 cunt.

6 LOREN Well why don't you let her build the,
7 the office building.

8 LEVINE Huh?

9 LOREN Why don't you let her have her, her cake
10 (UI).

11 LEVINE I suggested, I suggested it to 'em, they
12 don't want to give her anything.

13 LOREN Well, the, they're really in a pickle
14 now 'cause based on what they said
15 today...I think they probably have to
16 take down that option between now and
17 the time, they better get an extension,
18 otherwise they're going to own 60 acres
19 of land in Plainfield with nothin' to do
20 with it.

21 LEVINE Good. (chuckles) Serves 'em right.
22 She's responsible for this, this was a
23 terrible strategy. Of course um, Honey
24 was their lawyer.

25 LOREN Mm hm. (UI).

26 LEVINE She's pissed. Oh, she's pissed at me
27 because uh, um, um, Pam who went around
28 her back all over the place because Pam
29 is such a fucky-doodie, she knows that
30 uh, that um, I'm, I'm sure that Pam said
31 that Nick was talkin' to me. So she's,
32 she's probably um, uh, pissed.

33 LOREN Well I heard, you know I went outside
34 and eavesdropped.

35 LEVINE Mm hm.

36 LOREN On Pam, on Pam and Honey's conversation.

1 LEVINE Mm hm.

2 LOREN I, I was around the corner.

3 LEVINE Mm hm.

4 LOREN And, and Honey was saying you know Pam,
5 you can't do what you just did. She
6 said, you know, you know what I really
7 wanted to tell him. She said no, what
8 did you want to tell him. I wanted to
9 tell him next time I see you you'll be
10 in prison.

11 LEVINE (chuckles) To say to who?

12 LOREN Beck.

13 LEVINE To Beck.

14 LOREN Yeah.

15 LEVINE What'd he do?

16 LOREN Nothing and when she, when she turned,
17 when she walked out and turned her back
18 on the guy.

19 LEVINE He, he'd be in prison?

20 LOREN Yeah, yeah.

21 LEVINE Maybe she knows somethin' we don't.
22 (laughs)

23 LOREN (laughs) But you know she was besides
24 herself because you know it, it was
25 embarrassing to her.

26 LEVINE It was embarrassing to her?

27 LOREN To Honey.

28 LEVINE Oh of course it was embarrassing to her.
29 But you know I mean uh, uh,...

30 LOREN So they clearly, now...look, I was
31 watching the body language.

1 LEVINE Mm hm.

2 LOREN They clearly believe that what Beck was
3 doin' was begging them to defer so he
4 could give them, give them the CON in
5 June.

6 LEVINE Edwards thinks that?

7 LOREN Mm hm.

8 LEVINE No. (chuckles)

9 LOREN Clearly with her, that's the
10 expectation.

11 LEVINE Oh they're so wrong. He was just trying
12 to uh, to be uh, to talk a little bit
13 nice. After the, after the big blow up
14 uh, and, well I mean everybody likes to
15 be a, to a, to, they cannot give it to
16 uh, to the Adventist, then there's only
17 going to be one.

18 LOREN Mm hm.

19 LEVINE And Jeff Ladd represents them.

20 (PAUSE)

21 LOREN Which is the uh, oh Bolingbrook is the
22 Adventist.

23 LEVINE Yeah, the Adventist. Advocate...

24 LOREN I'm surprised you guys gave the
25 Ambulatory Care to Provena uh, today
26 based on what I thought were their
27 problems with the Board. I thought they
28 had a personality issue with uh, with
29 one of their people.

30 LEVINE Uh, apparently (UI).

31 LOREN (UI) Hospital.

32 LEVINE Uh, uh, apparently whatever it was been
33 solved.

1 LOREN You know I and, and some of these CON's
2 that were up today, I asked Herb Frank,
3 who was sitting next to me for part of
4 the hearing.

5 LEVINE Mm hm.

6 LOREN I said you know do, do these people have
7 to come in for a CON when they decide to
8 go from 2-ply to 1-ply toilet paper.

9 LEVINE (laughs)

10 LOREN Do you have any idea of the application
11 fee that these hospitals have to pay?

12 LEVINE No.

13 LOREN It's enormous. How much you think Mercy
14 had to submit for the CON application?

15 LEVINE How much?

16 LOREN \$100,000.

17 LEVINE And you know that the governor's office
18 had taken away from the CON Board. We
19 don't even have an employee.

20 LOREN No.

21 LEVINE Anyway that's, that, I'm going to clean
22 up. I think I'm going to clean up that
23 Board so, 'cause it'll be easier to work
24 for poor Tom. I have to pitch in and be
25 a spokesman.

26 LOREN Well you have two vacancies there.

27 LEVINE No, they're filled. Bernie Weiner.

28 LOREN So why, why were people not there?

29 LEVINE Well he wasn't appointed in time to be
30 at this meeting.

31 LOREN Mm hm.

1 LEVINE And the other, Orr was there.

2 LOREN I thought you only had eight people
3 there today?

4 LEVINE Uh, everybody was there.

5 LOREN Oh the Board's nine.

6 LEVINE The Board's nine, right. (laughs)

7 LOREN What's going on with the other Board
8 appointments, you heard anything?

9 LEVINE No we'll get into that tomorrow. That's
10 enough for one day.

11 LOREN Well, I hope you enjoyed, you know I do
12 not understand how anyone can expect any
13 of you to serve on this Board. You know
14 the, the amount of work that, that, if
15 it's, this is done properly.

16 LEVINE Oh I, I,...

17 LOREN It's a full time job.

18 LEVINE I don't, I don't do a goddamn thing. I
19 don't even, I don't read a goddamn
20 thing. If there's, if there's, if, ,if
21 there's, if there's something I have an
22 interest in it uh, I mean I, I, I don't
23 do anything. I don't read a goddamn
24 thing unless there's a particular thing
25 that I gotta, I gotta bone up on a
26 little.

27 LOREN It's a full-time job.

28 LEVINE Beck has a full-time job.

29 LOREN Then what is it?

30 LEVINE Pardon?

31 LOREN What, what does he do full time?

32 LEVINE No, no, Beck, he uh, Beck he, he's a

1 consultant uh, uh, various, Beck's done
2 very well for himself because he, he was
3 uh, he was in the right place with the
4 right guys at the County and uh, he did
5 what he was supposed to and um, and he
6 came out uh, fine and he's a, he's got
7 some great relationships. He's like
8 Stricklin.

9 LOREN So what did Tony think of the whole
10 thing today?

11 LEVINE He don't give a shit. He wanted to make
12 sure that it got done. He was
13 grateful...

14 LOREN He should be royally upset that these 2
15 union people are, are causing problems.

16 LEVINE He, he needs 5 votes. He has 5 votes.

17 LOREN So he doesn't care.

18 LEVINE And he had to give the union, I mean you
19 know they, they, they have uh, uh, the
20 Service Employees always had a person on
21 that Board.

22 LOREN Mm hm.

23 LEVINE Um,...

24 LOREN Well you know who, who Orr works for?

25 LEVINE Emil, well she comes from Emil Jones
26 doesn't she?

27 LOREN No.

28 LEVINE Who?

29 LOREN She works for Ed Smith.

30 LEVINE Oh she does.

31 LOREN Yeah. She works, she's an organizer for
32 the Laborers.

1 LEVINE Oh.

2 (PAUSE)

3 LEVINE Oh well that's good to know. I'll have
4 to work on that.

5 LOREN That's what Stricklin told me. I asked,
6 you know he, that, that's Ed Smith's
7 person. She didn't get on there by
8 accident.

9 LEVINE I could, see, see, if I would of known,
10 I could of um, uh, I can uh, I can get
11 there. But they were just, Balanoff was
12 supposed to deliver her?

13 LOREN Yeah. Both of 'em, Rice too.

14 LEVINE He failed.

15 LOREN She seems to be quite the uh, unpleasant
16 person.

17 LEVINE Balanoff?

18 LOREN No, Rice.

19 LEVINE The big fat one?

20 LOREN No that's Orr.

21 LEVINE Oh.

22 LOREN Rice is the (UI).

23 LEVINE No, no, Orr, Orr is the new one. Pam
24 Orr is the, is the new Board member.

25 LOREN The black woman.

26 LEVINE Yeah.

27 LOREN Oh no, no, I'm, I'm, I'm thinkin' of the
28 heavy set woman who was sitting next to
29 (UI).

30 LEVINE Yeah she, she's uh, uh, she's a union

1 uh, steward.

2 LOREN Yeah she works for, for Ed Smith.

3 LEVINE Oh she'll, that one works for Ed Smith.
4 Oh, okay. Well that's good to know.
5 Orr comes from uh, from Emil Jones I
6 think.

7 LOREN Mm hm.

8 LEVINE And um, uh, very interesting.

9 LOREN Well I hope you had an amusing day
10 today.

11 LEVINE Semi.

12 LOREN So I assume Jacob's thrilled to death.

13 LEVINE I, he tried, he called me, but I, I
14 couldn't, I couldn't talk to him before.
15 I'm gonna call him now. But um, um,
16 anyway your client must of been pleased.

17 LOREN They were very happy.

18 LEVINE And Stricklin's gotta call Eric.

19 LOREN Okay, I'll remind him tomorrow.

20 LEVINE Okay.

21 LOREN Alright. Bye.

22 LEVINE Bye.