

DATE: 4/19/04
TIME: 4:56 p.m.
ACTIVITY: Home Telephone 1 incoming from (847) 486-0805
CALL#: 257

SPEAKERS:
LEVINE: Stuart Levine
BECK: Thomas Beck

* * * *

1 LEVINE Hi Tom.
2 BECK Hello Stu.
3 LEVINE How are you?
4 BECK I'm good. Uh, well we've got two new
5 Board members.
6 LEVINE Oh we do.
7 BECK Yep.
8 LEVINE Who are they?
9 BECK We've got a woman by the name of Pamela
10 Orr from way out south, black. She's
11 uh, works for a uh, nursing home.
12 LEVINE Uh huh.
13 BECK And uh, she's, I don't know, she's not
14 one of Tony's. Tony told me she was
15 from Balanoff.
16 LEVINE Mmm.
17 BECK So when I called the girl the other day
18 to uh, welcome her on board and tell her
19 not to be, you know afraid and all this.
20 You know...
21 LEVINE Mm hm.
22 BECK Just vote the way we tell you to do but.
23 LEVINE Mm hm.

1 BECK Uh, and I says well you from the...

2 LEVINE No you, you said that to her?

3 BECK No.

4 LEVINE Oh. (laughs) Okay.

5 BECK (laughs) I said, I said you're from the
6 union huh. And she says, oh no, she
7 says I just work for a long term nursing
8 home. I says okay.

9 LEVINE Mmmm.

10 (TELEPHONE RINGING)

11 BECK So I mentioned it to our buddy and uh

12 LEVINE Tom, could you hold on a second?

13 BECK Yeah.

14 (PAUSE)

15 LEVINE I'm sorry Tom, go ahead so what'd he
16 say?

17 BECK So I mentioned it to him and he says oh
18 no she's from the union. I says okay.
19 And I says Tony, I said we'd love,
20 they're gonna appoint another one. He
21 says yeah and I said it'd be nice if it
22 was one of yours.

23 LEVINE Mm hm.

24 BECK You know in case someone has to...

25 LEVINE Take a shit.

26 BECK And, and uh, he says okay. I come back
27 to my house and the fax machine and
28 there's a fax from the governor's
29 office, they appointed another person.

30 LEVINE Mm hm.

1 BECK Uh, to take the place of the other one,
2 the girl was taking Gonzales place.

3 LEVINE Uh huh.

4 BECK And this one was taking Balanoff's
5 place. Bernie Weiner.

6 LEVINE No!

7 BECK Yeah.

8 LEVINE Who'd he come from?

9 BECK Balanoff. So Tony must be confused on
10 where this girl came from.

11 LEVINE Oh that, that, that could be. Of course
12 he, he used to write insurance in 73.

13 BECK He, he and Balanoff are real good
14 friends.

15 LEVINE I gotcha.

16 BECK And I, so I called Bernie and I said
17 well welcome on board Bern.

18 LEVINE Mm hm.

19 BECK And he said well I've been talkin' to
20 Tom and he says, you know, he had to get
21 off so he, he was gonna try and get me
22 on there.

23 LEVINE Mmm.

24 BECK So (laughs)

25 LEVINE Well I guess we'll find out. (laughs)

26 BECK Mm hm. Yeah.

27 LEVINE Wow.

28 BECK So, well, he'll, Bernie will be alright.
29 He'll be...

1 LEVINE Yeah.

2 BECK you know, different on a few things
3 where he's gonna write the insurance,
4 but. (laughs)

5 LEVINE (laughs)

6 BECK That's the way it is.

7 LEVINE Mmm.

8 BECK And I think we can get him whenever we
9 need him.

10 LEVINE Yeah.

11 BECK Um, I've got the marching orders.

12 LEVINE Uh huh.

13 BECK And uh, there's one I think you may be
14 able to help us, uh, Mercy Hospital.

15 LEVINE Uh huh.

16 BECK Our boy wants to help him.

17 LEVINE Uh huh.

18 BECK The problem that we have there is they
19 were given the intent to deny in
20 December.

21 LEVINE Right.

22 BECK And the rules say they have to come back
23 within 6 months, which is May.

24 LEVINE Mm hm.

25 BECK I don't wanna have another special
26 meeting just for Mercy.

27 LEVINE No, no, we just got...

28 BECK It will stick out like a...

1 LEVINE No, no.

2 BECK you know what.

3 LEVINE No, no, no.

4 BECK So I'd like to uh, what I had Jeff and
5 Don Jones and Ray Passeri do is make up
6 a list of questions that we ask all
7 these new hospitals.

8 LEVINE Mm hm.

9 BECK And it has to do with how are they gonna
10 do things and how are, why are they
11 better than the other. Where they're
12 gonna get their staff. You know, a lot
13 a...

14 LEVINE Of course Mercy is not one that has,
15 that there's com-, competitors tryin' to
16 build in the same area like there are in
17 the others.

18 BECK No, but they got all the, all their
19 competitors against 'em.

20 LEVINE Uh huh. Well they're fucked. (laughs)

21 BECK (laughs) And they didn't sub-, remember
22 we denied it in December (UI).

23 LEVINE Well we did that, if you remember they
24 hired a new lawyer.

25 BECK Yeah, yeah.

26 LEVINE And then uh, yeah right.

27 BECK And they didn't change anything. They
28 just re-submitted the same thing. It's
29 negative everywhere.

30 LEVINE Well it's negative everywhere because
31 they, we have to, on, on most of these
32 hospital deals we're gonna have to
33 accept uh, uh, the idea of uh, of a
34 future population growth.

1 BECK Yep. I know.

2 LEVINE But I, but that's not just them uh,
3 uh,...

4 BECK No, it's everywhere.

5 LEVINE Yeah and I think that...

6 BECK But...

7 LEVINE Go ahead.

8 BECK The problem that we have is because
9 there's a deadline on the, we either
10 approve it or deny it and they...

11 LEVINE No. Yeah.

12 BECK Want us to help.

13 LEVINE Right.

14 BECK So what I wanna do is uh, maybe you
15 could tell, you got a lawyer there that
16 you know or?

17 LEVINE Yes.

18 BECK Uh, what I'd like to do is when they
19 come and appear I would like uh, us to
20 extend it because we're giving them
21 additional questions that we want them
22 to answer.

23 LEVINE Mm hm.

24 BECK And I think there's some wording
25 somewhere in our laws, our rules that
26 allow us that if the Board wants
27 additional information, they can extend
28 the period of time.

29 LEVINE Mm hm.

30 BECK And that's what I'm gonna, I'd like to
31 give them the questions.

1 LEVINE Why don't, why, why, why, why, why, why
2 don't we try to get it done uh, uh,
3 this, this meeting.

4 BECK Everything, the whole report is
5 negative. Everywhere. And I, if they
6 could clean it up somewhat.

7 LEVINE But, but uh, um, uh,

8 BECK They're bringing 45 doctors in from
9 Wisconsin to, to man this thing and
10 bringing their patients in.

11 LEVINE Well what is it that they're, they're
12 gonna need to, to uh,...

13 BECK Clean it up somewhat. This Eli that
14 wrote it did a terrible job.

15 LEVINE Well, uh, it, would it uh, can they, can
16 they cure it on Tuesday, on Wednesday?

17 BECK No. But if we just extended it

18 LEVINE Mm hm.

19 BECK Uh, they'd at least have some more time
20 to answer these questions and to clear
21 up the stuff.

22 LEVINE Mm hm.

23 BECK Maybe we'd get someone to sit down with
24 'em to

25 LEVINE Well what is it that they uh, I mean um,
26 uh, well,...

27 BECK Everything, if we did something
28 Wednesday everything that they, we have
29 in front of us...

30 LEVINE Mm hm.

31 BECK Says it should be turned down. I mean
32 the negative, it's negative. They want,
33 they wanna open up uh, only 30 beds uh,

1 OB is sub 10. I mean they're way down
2 on everything.

3 LEVINE Mm hm.

4 BECK And uh, why don't they just say they're
5 gonna open 'em all up and they don't.

6 LEVINE Mm hm.

7 BECK You know so what. But you know they're
8 meeting our criteria when they at least
9 say.

10 LEVINE I see. Um, but they uh, what, what,
11 what if they were asked the questions
12 and they, and they had the right answers
13 on Wednesday?

14 BECK That the ques-, I don't think they could
15 do it all by Wednesday with the
16 questions that we have and I was gonna
17 give 'em to all the new hospitals when
18 they come in.

19 LEVINE Mm hm.

20 BECK We were gonna turn down everybody. The
21 first go through.

22 LEVINE Uh huh.

23 BECK Uh, give 'em these questions, let 'em
24 clean up the negatives in the report.
25 Let 'em answer these questions and...

26 LEVINE Can they, can they be uh, you mean the,
27 the, okay, alright. When, when would I
28 have the questions to go over with the
29 uh, uh, I mean I assume that what we'll
30 do, what will you do when they first
31 come in?

32 BECK When they come in I'm gonna say that uh,
33 in order to be fair to them we are gonna
34 be asking questions of all the
35 hospitals.

1 LEVINE Mm hm.

2 BECK New hospitals being proposed.

3 LEVINE Mm hm.

4 BECK We didn't have them when you appeared
5 before us the last time.

6 LEVINE Uh huh.

7 BECK We, our rules say that we should act by
8 May, we're gonna extend that because
9 we're asking you for additional
10 information.

11 LEVINE When is our next meeting after this one?

12 BECK June.

13 LEVINE Uh huh. Okay.

14 BECK Now, Stu I can't promise you it's gonna
15 be done in June either. We got two real
16 bad political ones in June.

17 LEVINE Mm hm.

18 BECK St. Francis and Advocate.

19 LEVINE Yeah. Mm hm.

20 BECK Uh, from what I hear the politics on
21 that is,...

22 LEVINE Yeah, yeah, right.

23 BECK is...

24 LEVINE I know.

25 BECK (laughs) is something.

26 LEVINE 'Cause you got Jones on uh,...

27 BECK Mm hm.

28 LEVINE Mm hm. Mm hm.

1 BECK Uh, I know...

2 LEVINE And, and you don't want, you don't want
3 these all up at the same time?

4 BECK I, I don't know, you know I, well they
5 want Ed-, he wants Edwards down and
6 Bolingbrook up.

7 LEVINE Mm, is uh, Edwards has the, the, their
8 office building up this time.

9 BECK He, he wants both, both that and the
10 hospital, no. And Bolingbrook, yes. I
11 says I can't, we can't do Bolingbrook,
12 yes.

13 LEVINE Well you know who's,...

14 BECK This...

15 LEVINE Who's Bolingbrook?

16 BECK Boling, who is it?

17 LEVINE Yeah.

18 BECK I, I don't know.

19 LEVINE No, when you say Bolingbrook I don't
20 know who that, what that...

21 BECK Hinsdale Hospital in Bolingbrook.

22 LEVINE Uh huh.

23 BECK Um, he wants them yes. I says well,
24 let's give 'em an intent to deny, let
25 'em clean up things, answer the
26 questions and then we approve it in June
27 when they come back. He said fine.

28 LEVINE So he wants uh, uh, Edwards, he wants
29 Edwards to have nothing?

30 BECK Edwards to have nothing.

31 LEVINE And they're gonna have um, uh, and

1 [talking in background] hi I'm, I'm in
2 the middle of something right now. Um,
3 okay, and Mercy?

4 BECK Mercy...

5 LEVINE We gotta get done.

6 BECK He wanted to help, but if they, you know
7 if we can extend it for them so they can
8 clean up things.

9 LEVINE Mm hm.

10 BECK Which we can do.

11 LEVINE Mm hm.

12 BECK And you know we'll give 'em the
13 questions Wednesday and they can spend
14 all the time they want. He wants that
15 approved eventually.

16 LEVINE Now uh,...

17 BECK But he's gotta get somethin' to protect
18 us to...

19 LEVINE Right.

20 BECK To approve it.

21 LEVINE Okay.

22 BECK That's the...

23 LEVINE And uh, but, but Edwards is going to uh,
24 is getting their office building voted
25 down.

26 BECK Yeah.

27 LEVINE And their application for a hospital is
28 when, set...

29 BECK That's uh, they'll get...

30 LEVINE Oh...

1 BECK It Wednesday.

2 LEVINE The hos-, their hospital is up Wednesday
3 also?

4 BECK Yeah.

5 LEVINE Oh, both deals. Oh they're gonna get an
6 intent to deny on the hospital.

7 BECK They'll get an intent to deny on that.

8 LEVINE Mm hm.

9 BECK Yep.

10 LEVINE Um, okay.

11 BECK There's some others but we'll go through
12 'em, but I just wanted, I knew you knew
13 the lawyer or something on that one.

14 LEVINE Right.

15 BECK If you just wanna tell 'em, what we're,
16 what we're, the predicament we're in and
17 what we're trying to do.

18 LEVINE Uh, well no I, I can take care of that.
19 I can communic-...

20 BECK You know so we understand.

21 LEVINE I, I, I can, I can, I can communicate
22 uh, uh, that and um, uh, so there won't
23 have to be a need for testimony, but he
24 has to bring 'em all in anyway I
25 suppose.

26 BECK I don't, I don't think he has to. I
27 wouldn't.

28 LEVINE Uh huh.

29 BECK I mean I, I, I would have no problem
30 sayin' that I told him beforehand that
31 this was what I was gonna, we are gonna
32 do.

1 LEVINE So just have their lawyer appear?

2 BECK That'd be fine.

3 LEVINE Uh huh.

4 BECK That, you know that uh, we wanna be fair
5 to them. Like we treat them the same as
6 we're treating everybody else. We
7 didn't have these questions.

8 LEVINE Will we know what it is that uh, uh,
9 would it be possible and know what it is
10 that, that uh, that needs to be uh, that
11 I could tell 'em needs to be cleaned up.
12 I assume that the questions are passed
13 in the hospitals.

14 BECK They, they have the uh, well they have
15 the report...

16 LEVINE Mm hm.

17 BECK That they should try and clean that up
18 too. And then this other they should
19 just answer the best they can.

20 LEVINE What, what's the nature of the
21 questions?

22 BECK Ooohhh, some of the questions let's see.

23 (PAUSE)

24 BECK Uh,...

25 (PAUSE)

26 BECK Improve quality. How will your project
27 (UI) promote high quality of care? How
28 will your project result in improving
29 the health status of the community?
30 What health disparities did you identify
31 in the communities the new hospital will
32 serve? And how will the project address
33 those issues?

34 LEVINE Oh so th-, this is, but how, how, how

1 will Mercy clean up the negatives? B-,
2 uh, b- I was under the impression that
3 most of their negatives have to do with,
4 with uh, population.

5 BECK No.

6 LEVINE What else, uh, 30 beds is one.

7 BECK Uh, it had to do with uh, let me see,
8 let me see if I can find it here quick.

9 (PAUSE)

10 BECK Mercy, Mercy, Mercy.

11 (PAUSE)

12 BECK There's 5 hos-, 6 existing hospitals in
13 the same area.

14 LEVINE Mm hm.

15 BECK Uh, 5 of 'em don't even meet the uh,
16 State level. They're un-, they're over,
17 they have excess beds...

18 LEVINE Mm hm.

19 BECK ...in 5 out of the 6 hospitals.

20 LEVINE Mm hm.

21 BECK Um,...

22 LEVINE Well that, that, that, that they, they
23 attempt to cure by saying the pop-
24 there's gonna be population growth.

25 BECK Yeah. Uh, our rules require uh, 20 beds
26 in OB.

27 LEVINE Mm hm.

28 BECK They're only proposing 10. Uh, and OB
29 is short everywhere else in the state.
30 That's the one thing that is needed
31 around the state are OB beds. Um,...

1 (PAUSE)

2 LEVINE And uh, here, you're saying that uh,
3 okay that's short, okay.

4 BECK The (UI).

5 LEVINE Short in other hospitals too.

6 BECK Yeah.

7 LEVINE Huh.

8 BECK Although it appears the purpose of the
9 facility is to serve the residents of
10 the area, the applicants have not
11 documented that the beds and services
12 will be fully utilized nor have they
13 documented that the establishment of the
14 new hospital will not create a mal-
15 distribution of service. You know I
16 don't know how they do it, but there's
17 gotta be some way they can...

18 LEVINE Mm hm.

19 BECK Talk about it. Uh, it appears the
20 alternative of doing nothing and
21 continuing the use of other planning
22 facilities is the most appropriate.
23 The applicant did not submit any
24 additional material which would change
25 the original state agency findings.
26 Thus the state agency continues to make
27 a negative finding on the criteria.
28 They just didn't do anything. Uh, the
29 applicant (UI)...

30 LEVINE Who can I...go ahead.

31 BECK The applicants also provided a chart
32 identifying patients generated by the
33 proposed 45 physicians based upon their
34 experience at a Janesville, Wisconsin
35 facility. As stated the original state
36 agency report, the state agency cannot
37 identify whether or not these potential
38 patients from Wisconsin will use the new

1 facility. The finding made the
2 official, the original state agency
3 report remains the same. Uh, you know
4 they're just projecting patients that
5 they aren't gonna be getting and they
6 just gotta word it completely different
7 than they did.

8 LEVINE Mm hm. What um, who, it, who, when you,
9 do you tell Jeff that you're gonna,
10 you're gonna try to help somebody?
11 What's, what's the name of our Executive
12 Director?

13 BECK Jeff.

14 LEVINE Jeff. Do you tell him when, when you're
15 gonna try to help somebody or how...

16 BECK I can tell him but when it gets to the
17 others they don't do it they, they don't
18 follow any rules. None of the staff
19 report to Jeff.

20 LEVINE Oh, oh, oh.

21 BECK They all report to David Carvalho.

22 LEVINE Mm hm.

23 BECK Who's a pain in the butt.

24 LEVINE Mm hm. So what we need to do is the
25 Board ultimately regardless what the
26 staff report says we can vote on
27 whatever we want.

28 BECK Yeah, yeah.

29 LEVINE But we want some cover.

30 BECK But we wanna, yeah, to cover ourselves.

31 LEVINE Mm hm.

32 BECK I don't wanna have you or myself or any
33 of these others sitting out there on a
34 limb.

1 LEVINE Mm hm.

2 BECK You know, you know they've gotta clean
3 this up someway or another.

4 LEVINE Mm hm. Uh,

5 BECK Eli that did it, their consultant, he
6 just doesn't know what he's doin'.

7 LEVINE Eli, is he with a law firm?

8 BECK No, he's, he's a, he's a consultant that
9 handles CON. He's an old guy that's
10 always around, gray hair, and a gray
11 beard.

12 LEVINE Yeah I know (UI), I didn't know his
13 name.

14 BECK Yeah. I mean he doesn't know what
15 he,...

16 LEVINE Mm hm.

17 BECK What he's doin'.

18 LEVINE Mm hm.

19 BECK I mean they should get a Mike Copelin or
20 somethin' to sit down and, and help 'em
21 write it.

22 LEVINE We're lookin' for, for uh, for uh, for
23 cover and uh, and um, but, but they
24 can't state the cover in a, in a, at, at
25 the meeting? Like if they had uh, of
26 course if it just says we're opening I
27 mean they can't say well we'll have 20
28 uh, uh,...

29 BECK Yeah.

30 LEVINE They c-, can they do that?

31 BECK No. Well they can do it, but it doesn't
32 give us cover.

1 LEVINE I see.

2 BECK It doesn't, it doesn't really cover our
3 backs for these.

4 LEVINE And,

5 BECK And they're gonna be watchin' us on the
6 new hospitals I think.

7 LEVINE Oh sure.

8 BECK Especially uh, Emil.

9 LEVINE Uh huh. Alright I will get into this.
10 I will communicate with the lawyer and I
11 will talk to you back about how uh,
12 what, what they can do.

13 BECK Yeah.

14 LEVINE When they ultimately do it.

15 BECK Yeah just tell them the problem we have
16 is there's a deadline. We want to
17 extend it.

18 LEVINE Mm hm.

19 BECK So that they can clean up the thing and
20 give us...

21 LEVINE Mm hm.

22 BECK Somethin' to work with.

23 LEVINE Okay.

24 BECK And that uh, it would be, I don't think
25 they all have to come in. If the lawyer
26 and the,...well you know if 1 or 2 of
27 'em wanted to come in, not the whole
28 entourage.

29 LEVINE Mm hm.

30 BECK Came in we would hand them the thing and
31 tell them we wanna be fair.

1 LEVINE Mm hm.

2 BECK We've just, we aren't even finished.
3 I'm just proofing the questions right
4 now (UI).

5 LEVINE Mm hm.

6 BECK Uh, and give them the same opportunity
7 we're givin' everyone else.

8 LEVINE Mm hm. Mm hm.

9 BECK And then I think we're covered on giving
10 them the extension, which we aren't
11 allowed to under our rules, but we will.

12 LEVINE Mm hm. Mm hm. Um, I wonder...

13 BECK (UI) I called Don Jones, I said Don, I
14 said, how do we extend this further. He
15 said Tom you can't. I says, yes we can.
16 I said we wanna extend it. We're not
17 being fair to 'em. He goes well, under
18 your rules you can't do it, it has to be
19 done in 6 months. You could hold a
20 special meeting in May. I says I'm not
21 gonna hold a special meeting. And I
22 just...

23 LEVINE So how'd you come up with this one that
24 we can extend it? Oh because...

25 BECK I just made it up. I says well we
26 can...

27 LEVINE Oh because, oh, oh,...

28 BECK The board can do anything.

29 LEVINE I, I see, I see, I see, I see.

30 BECK So I says I wanna be fair to 'em.

31 LEVINE Including the, I mean including just
32 saying I want to give them more time?
33 With, or, I mean we really, we can do
34 whatever we want? Uh,

1 BECK Yeah.

2 LEVINE Mm hm.

3 BECK We can really.

4 LEVINE I know you wouldn't want to, but I'm
5 saying. Mm hm.

6 BECK No, but I'm gonna say we, you know we
7 made these up we wanna, we wanna do it.

8 LEVINE Mm hm.

9 BECK But tell them what. If they can think
10 of somethin' else, you know, get back to
11 me before...

12 LEVINE Mm hm.

13 BECK Wednesday or Wednesday morning but.

14 LEVINE No, no, no, no (chuckles) I don't like
15 waiting 'til Wednesday morning.

16 BECK But tomorrow I'll be...

17 LEVINE Um, uh, okay let me get into it.

18 BECK 773. But you know we wanna help 'em and
19 I'm sure they wanna help us.

20 LEVINE O-, Okay. I'll, I'll, I will, I will
21 get, get into it including um, uh, well,
22 I'll get into it. Alright.

23 BECK Alright.

24 LEVINE I'll talk to you tomorrow.

25 BECK Okay.

26 LEVINE Bye.

27 BECK Bye.