

**UNITED STATES
DEPARTMENT OF STATE**



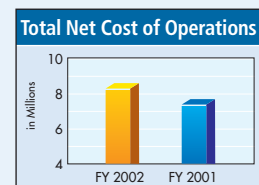
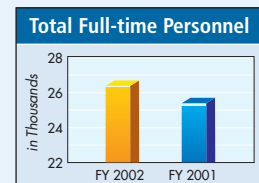
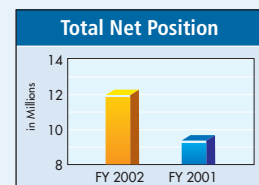
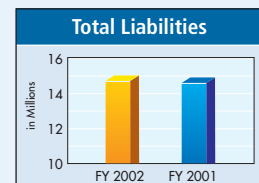
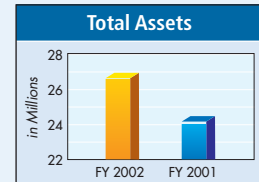
Performance and
Accountability Report
Fiscal Year 2002



SECURITY, DEMOCRACY,
AND PROSPERITY

FINANCIAL HIGHLIGHTS

(Dollars In Thousands)	% Change 2002 over 2001	2002	2001
At End of Year:			
Condensed Balance Sheet Data:			
Investments, Net	+5%	\$ 11,750,737	\$ 11,206,403
Fund Balance With Treasury	+17%	8,937,139	7,652,119
Property and Equipment, Net	+13%	5,499,850	4,870,466
Other	+32%	652,431	494,845
Total Assets	+11%	\$ 26,840,157	\$ 24,223,833
Foreign Service Retirement Actuarial ¹	+4%	\$ 12,211,800	\$ 11,766,900
Liability to International Organizations	-4%	1,065,172	1,650,006
Other	+11%	1,547,431	1,393,571
Total Liabilities	+1%	14,824,403	14,810,477
Unexpended Appropriations	+20%	7,154,023	5,961,844
Cumulative Results of Operations	+40%	4,861,731	3,451,512
Total Net Position	+28%	12,015,754	9,413,356
Total Liabilities and Net Position	+11%	\$ 26,840,157	\$ 24,223,833
Full-time Personnel:			
Civil Service	+6%	6,999	6,590
Foreign Service	+8%	9,931	9,162
Foreign Service National	-3%	9,526	9,852
Total Full-time Personnel	+3%	26,456	25,604
Foreign Service Annuitants¹	-3%	14,392	14,768
For the Year:			
Total Cost	+8%	\$ 10,837,835	\$ 9,986,843
Total Earned Revenue	-1%	(2,499,096)	(2,515,702)
Total Net Cost of Operations	+12%	\$ 8,338,739	\$ 7,471,141
On-Time Payments (%)	0%	96	96
EFT Payments (%)	+3%	77	74



¹ The Department administers the operations of the Foreign Service Retirement and Disability Fund. This Fund provides annuities to retired members of the Foreign Service (or their survivors).

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