

- Release Prevention - For a Clean, Safe Environment

Release Prevention Is a Key Element of System Reliability and Safety

Consequences of a release...

- Employee and public safety
- Environmental impact
- System downtime and missed delivery schedules
- Impact on producers/ customers
- Costs of clean up and government fines
- Shell's corporate image with the industry, public, and regulators



Releases Are Costly to SPLC and To Our Customers

Example: Offshore Release

El 331 Cracked Weld 1 gallon release

•Release Costs Analysis

-Material and labor \$7.5M

-Helicopter costs \$7.2M

–Lost Tariff \$7.0M

-Lost oil production \$111.7M

-Lost gas production \$99.4M

-Other costs and fines \$5.0M

-Total \$237.82M

Example: Onshore Releases

Release Cost Analysis for 7 releases (to date)
 *note: only cost of cleanup, no fines, downtime, repair cost, or administrative cost

Total Amount Released: 11.75 bbls

Total Cost of Releases: \$124.04M

Total Cost per Barrel: \$10.6M

Total Contract Labor: \$68.24M

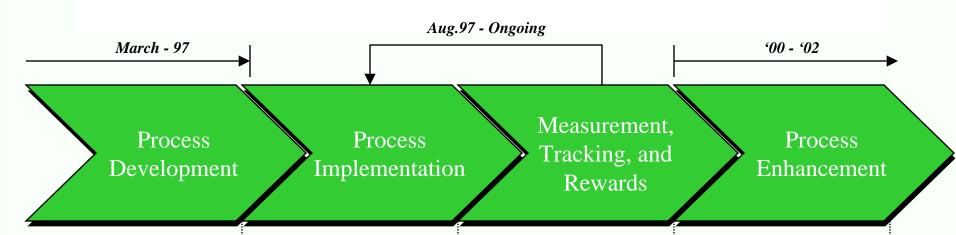
Total Equilon Labor: \$4.8M

Total Cleanup Equipment: \$51M

* These are actual cost incurred +/- 5%



Development and Implementation of the Gulf of Mexico Release Prevention Process



- Release Prevention Design Team
- Evaluated past releases
- Preventable
- Conducted field studies
- Developed Release Prevention guidelines
- Developed RP CD-ROM
- Developed formal training program

- Train region employees/ contractors
- Documented Training
- Data Reporting System
- Designated area "Leaders"
- Provide a new awareness and behavior change

- Monthly tracking of new data
- Recognition Program
- Maintain and use SAP for process discipline
- Evaluate Release Performance

- Provide new engineering/ operations guidelines and training
- Incorporate RCA findings in future awareness
- Incorporate into SAP
- Implement company wide
- Keep process evergreen













Release Prevention

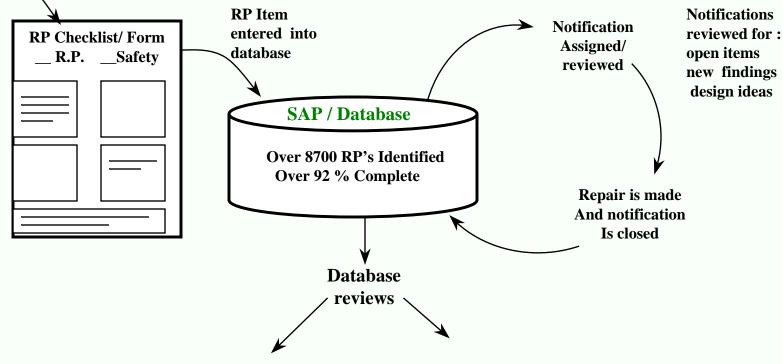


Measurement, Tracking, and Reporting



Personnel/ Inspection Team -

Captures opportunity on RP checklist/ field form



- To identify "copy cat leaks" or potentials
- Define/ Refine new training, guidelines, awareness and engineering practices

Monthly RP progress report to Managers



Release Prevention Requires a Mindset Change

Traditional Approach

- "Pipelines leak"
- Best "Responders"
- Reactive Mode
- If it ain't broke don't fix it
- More is better

Release Prevention Mindset

"Leaks can be Prevented"

Best "Preventers"

Proactive Mode

If it ain't broke, figure out how it can break, then correct it

"Less is more"

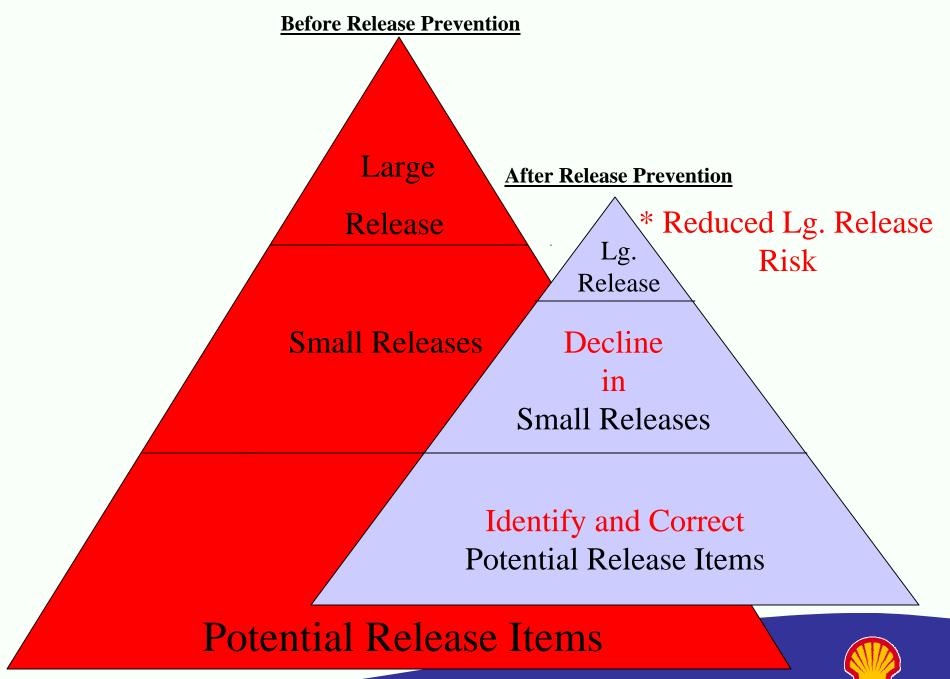
Creates a sense of Ownership, Pride, and Empowerment



Key Elements of Release Prevention Success







Basic Release Prevention Techniques... How to prevent a release before it happens.

- •Evaluate your spill record and categorize each release
- •Gather as much past data as possible pertaining to the cause or circumstance of each release
- •Group and trend that data
- •Form a checklist from that data, and perform a random field inspection looking for similar: installations, equipment, operation, etc.
- •Perform Training: Review the Past... Evaluate in the Present... Apply it to the Future...



Other Tips and Facts...

- •The 3 major causes of releases: Equipment Failure Operator Error 3rd Party Damage
- •Remember the 3 P's every release comes from **Product** + **Pressure** + **Path** = **Release**....Eliminate all possible paths

Environmental Performance Results –

- Since 1997 Avg. 15% reduction in Releases
- 2002 Results GOM Shipped 848,974,728 bbls.

Released – 86.79 bbls. = .102 ppm Recovered – est. 78 bbls.

•Promote "Call Before You Dig" and educate the community in which you operate



The Future of Release Prevention

- Provide awareness of RP to regulators and public
- Incorporate release prevention concepts into design of all new facilities
- Apply new technologies to release prevention opportunities
- Incorporate release prevention guidelines into management of change
- Enhance the SPLC/ Shell Leadership Team for release prevention – Community of practice
- Release prevention must be implemented through the pipeline/ hydrocarbon industry
- Keep process evergreen and RP Awareness High



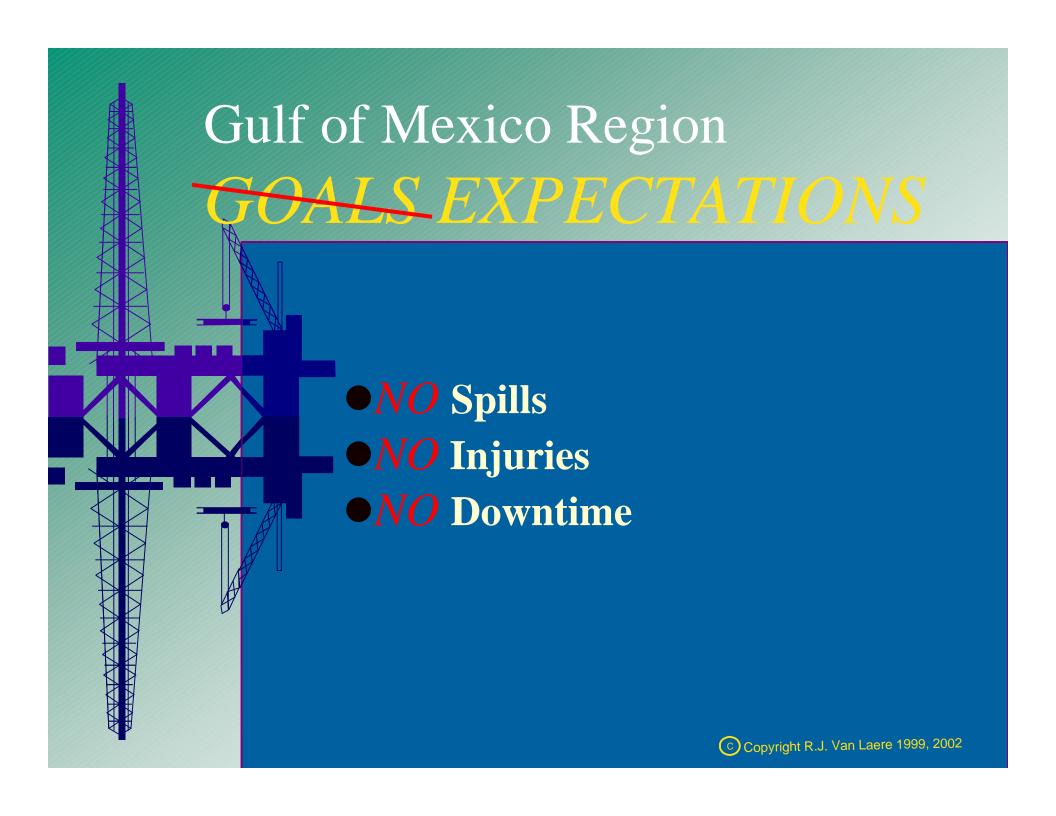
Our Goal: By being the industry standard setter, our name will become Synonymous with Release Prevention, in the eyes of the Public, the Government, and the Industry!

Shell Pipeline Company LP



Release Prevention

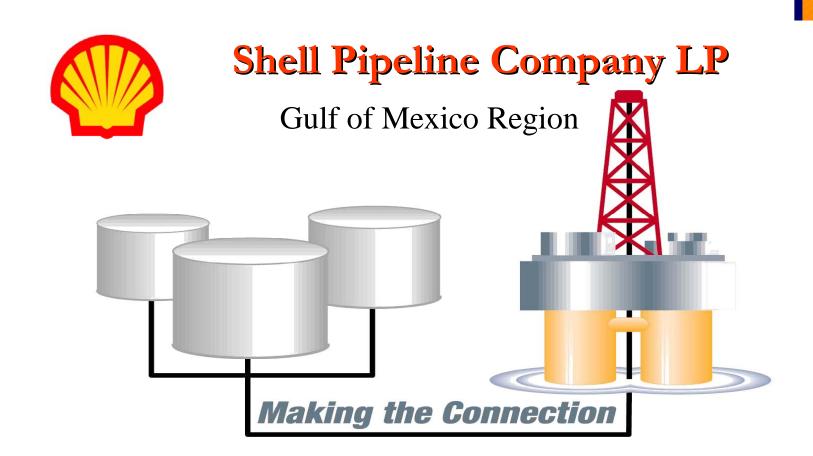






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