



**REPORT TO CONGRESS
ON THE BENEFITS
OF THE PRESIDENT'S
E-GOVERNMENT INITIATIVES**

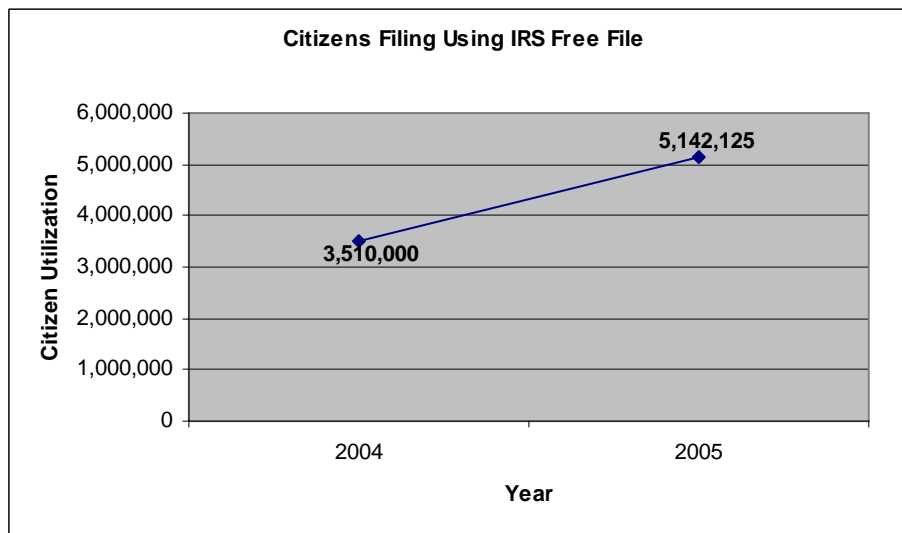
Executive Summary for E-Government Report to Congress

The Federal government is delivering results through expansion and adoption of electronic government principles and best practices in managing information technology, and is increasingly providing timely and accurate information to the citizens and government decision makers while ensuring security and privacy.

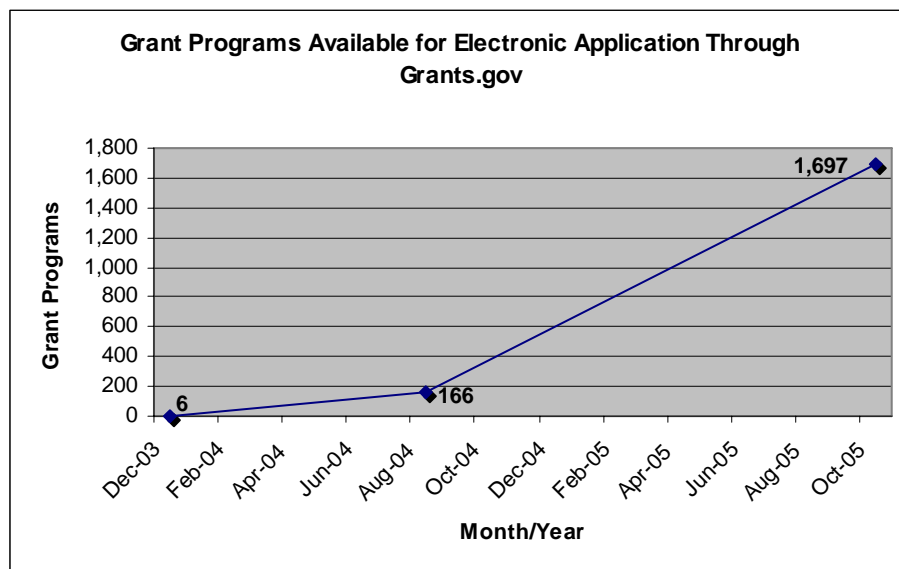
In the fall of 2001, the Office of Management and Budget (OMB) and Federal agencies identified 24 E-Government Initiatives which were approved by the President's Management Council. Operated and supported by agencies, these Initiatives are providing high-quality and well-managed common solutions for citizen tax filing, Federal rulemaking, and electronic training among others. Beneficiaries include citizens, businesses, and Federal and state government employees. In the spring of 2004, OMB announced the formation of five Line of Business task forces. These five Lines of Business (LoB) were identified through a comprehensive analysis of agencies' enterprise architecture data. The LoB task forces identified common solutions and methodologies in order to decrease duplication, increase operational efficiencies, and improve service delivery to agencies in administrative areas.

Selected examples of how citizens and Federal employees are benefiting through the use of the Presidential E-Government Initiatives include:

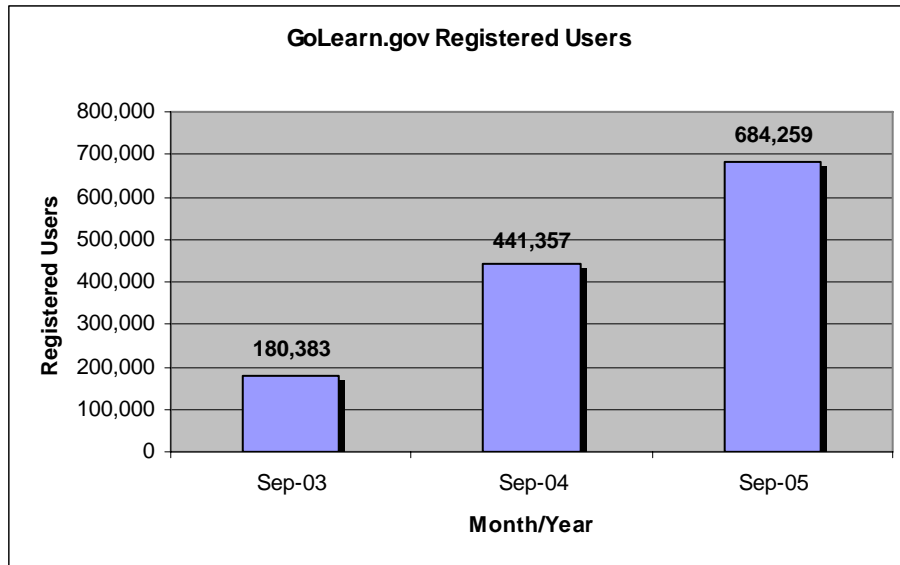
- **GovBenefits.gov** – Currently, GovBenefits.gov is receiving more than 190,000 visits per month by citizens and, on average, is providing more than 128,000 referrals per month to agency benefits programs. GovBenefits.gov provides a single point of access for citizens to locate information and determine potential eligibility for government benefits and services.
- **IRS Free File** – For the 2005 filing season, more than 5.1M citizens filed taxes online for free using the Free File E-Government solution, representing an increase of 46% over the 2004 season.



- **E-Rulemaking** – Since the initiative launched in 2003, over 1.6M citizens have visited Regulations.gov to participate in the Federal rulemaking process. To date, more than 8.9M rules and regulations have been downloaded by members of the public.
- **Disaster Management** – Deployed at 25 Federal agencies, the Disaster Management Interoperability Services (DMIS) E-Government tool has been used by first responders and other public safety organizations to share information in over 116 disaster situations, including fire, floods, and power outages.
- **Grants.gov** – Of the 2,259 funding opportunities for discretionary Federal assistance in FY05, 994 (44%) were available for electronic application submission via Grants.gov. Grants.gov currently provides Federal grants-seekers with access to over 1,600 Federal grant programs and is the single access point for all grants offered by the 26 Federal grant making agencies. Examples include the Small Business Innovation Research Program, the New Bedford Harbor Restoration Project, and the Emerging Technologies in Cancer Research Program.



- **E-Training (www.USALearning.gov)** – To date, over 680,000 Federal employees have registered in the GoLearn.gov Learning Management System. Federal employees have completed more than 1.3M courses provided through the E-Training initiative. E-Training is assisting the Federal government in maintaining a highly skilled workforce at a fraction of the cost otherwise afforded through solely classroom training.



- **Recruitment One-Stop** – Each month, over 100,000 resumes are created on USAJobs.gov, the Federal online recruitment service. USAJobs.gov receives over 240,000 visits daily from job seekers looking for information regarding career opportunities with the Federal government.
- **E-Payroll** – To date, E-Payroll has completed the migration of 17 (24 planned) departments or agencies from legacy payroll operations to one of the four consolidated payroll service providers. Currently, more than 83% of Federal employees are serviced by one of the four E-Payroll providers.

OMB submits the enclosed document to fulfill reporting requirements under Section 841 of the Transportation, Treasury, Housing and Urban Development, the Judiciary, and Independent Agencies Appropriations Act of 2006 (PL 109-115).

The Act requires OMB to submit an E-Government report detailing:

- (1) the amount proposed for transfer for any department and agency by program office, bureau, or activity, as appropriate;
- (2) the specific use of funds;
- (3) the relevance of that use to that department or agency and each bureau or office within, which is contributing funds; and
- (4) a description on any such activities for which funds were appropriated that will not be implemented or partially implemented by the department or agency as a result of the transfer.

The following attachments provide the funding level, use, and relevance for each proposed transfer/reimbursement as required by provisions 1, 2, and 3 of Section 841:

- **E-Government Report (Initiative Summaries and Agency Narratives)** – Provides a summary of the purpose of each E-Government Initiative followed by individual agency reports describing the relevance of the initiatives to which the particular agency provides funds.

- **Attachment A (Funding for E-Government by Agency)** – Provides, by agency, funding contributions to E-Government Initiatives in which the agency participates. Includes Fiscal Year 2006 (FY06) agency contributions.
- **Attachment B (Funding for E-Government by Initiative)** – Provides, by E-Government Initiative, agency funding contributions to the initiative. Includes FY06 agency contributions.
- **Attachment C (Breakout of Funding by Agency/Bureau)** – Provides a breakout for each agency, by bureau, of funding sources for the E-Government Initiatives in which the agency participates. Both E-Government funding request and amount to be provided by agency are reflected. Bureau listing based on Appendix C of OMB Circular A-11.

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. For example, the E-Rulemaking initiative is replacing the 20 existing individual agency electronic regulatory systems and over 150 paper-based docket systems with a common system which results in lowered costs, modernized technology and improved service to agencies and citizens. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Note: This report addresses agency funding contributions. Agency contributions reflect commitments of funding and/or in-kind services provided by partner agencies to initiative managing partner agencies in support of developing, implementing, and/or migrating to E-Gov common solutions. Contribution amounts are determined annually through collaborative, inter-agency E-Gov initiative governance structures and subject to approval by OMB.

"Fee-for-service" contributions represent transfers of funds by partner agencies to initiative service providers in exchange for services rendered by initiative service providers. The amounts are typically based on a transaction/usage-based fee structure (e.g., for payroll processing, payroll service providers base their service fees on the number of employees at a customer agency). Initiative service providers use fees collected from partner agencies to cover ongoing operational costs, perform routine maintenance, and support their customer base.

Summary of E-Government Initiatives

This document provides a summary overview of all E-Government Initiatives and Line of Business Initiatives.

Government to Citizen Portfolio

E-Loans – Managing Partner Department of Education (ED)

- **Objective** – E-Loans creates a single point of access for Federal loan program information on the Web, GovLoans.gov. GovLoans.gov is a “plain speak” website that educates citizens on the Federal loan programs and directs them to the best available loan program information at government and private sector websites. The E-Loans initiative helps citizens to benefit from a more transparent and citizen-focused Federal loan experience. Not only do citizens have quicker and easier access to Federal loan program information on the Web, but they also benefit from lower costs and faster service overall as a result of the coordinated efforts of the E-Loans partners.

GovBenefits.gov – Managing Partner Department of Labor (DoL)

- **Objective** – GovBenefits.gov empowers people to make decisions for themselves and their families by providing a single website, GovBenefits.gov, for access to information on nearly 1,000 government benefit and assistance programs. GovBenefits.gov features an easy-to-use online screening tool to help individuals or caseworkers quickly determine potential eligibility for benefit programs. By answering a few questions regarding income, marital or employment status, and family size, users are guided to a list of benefits they may be eligible to receive. Program descriptions and contact information are provided for each benefit program. GovBenefits.gov significantly reduces the amount of time individuals spend trying to identify and access relevant information about government benefit programs that match their specific needs. GovBenefits.gov allows local government or social service caseworkers to quickly identify and match alternative programs with an individual’s specific needs.

GovBenefits.gov provides the infrastructure for all Partner agencies to benefit from cost avoidance as a direct result of the site’s pre-screening functionality. Costs are avoided by GovBenefits.gov reducing the number of telephone calls to benefit program call centers. That is, it is expected that as GovBenefits usage increases, the volume of phone calls to government benefit programs will decrease.

Internal Revenue Services (IRS) Free File – Managing Partner Treasury

- **Objective** – IRS Free File creates a single point of access to free online preparation and electronic tax filing services provided by Industry Partners to reduce burden and costs to taxpayers.

Recreation One-Stop – Managing Partner Department of Interior (DoI)

- **Objective** – The Recreation One-Stop initiative makes it easier for citizens to plan a vacation and make a reservation for a campsite, cabin, or tour at Federal recreation sites. The initiative provides a customer-friendly recreation portal (Recreation.gov) with information for planning visits to Federal recreation sites and making

campground/tour reservations. Additionally, the initiative offers citizens interested in recreation opportunities can find consistent information about Federal recreation areas via different channels (databases, websites, and publications), by standardizing data and interfacing recreation-related computer systems. In FY 2006, the initiative plans to launch a consolidated recreation reservation system.

USA Services – Managing Partner General Services Administration (GSA)

- **Objective** – Managed by the Office of Citizen Services and Communications (OCSC) in GSA, the mission of USA Services is to respond to citizen inquiries about government in an accurate, timely, and consistent manor. USA Services uses the existing infrastructure of the Federal Citizen Information Center and the FirstGov.gov portal to develop citizen-centric solutions that improve the ease with which citizens can interact with the government and acts as a citizen customer service solution provider for other Federal agencies and E-Government Initiatives. In particular, USA Services:
 - Improves services to citizens, allowing them to get information from Federal agencies in both English and Spanish via the Internet, publications, telephone, and e-mail in a privacy-protected environment.
 - Provides services to agencies for misdirected telephone and e-mail inquiries and provides contact center services through FirstContact.
 - Reduces partner agency expenses for infrastructure, procurement, and labor within the agency or for expenses related to contact centers that respond to e-mail and telephone calls.

Government to Business Portfolio

Business Gateway – Managing Partner Small Business Administration (SBA)

- **Objective** – Business Gateway (BG) is the only Federal provider of cross-agency access to government information, including forms, compliance assistance resources, and tools in a single access point. To provide small and medium sized businesses with a single access point to these types of information BG created Business.gov. To accomplish BG's objective, www.business.gov offers businesses the following critical capabilities:
 - "Issue-based" search and organized agency links to answer business questions,
 - Links to resources to help businesses understand what regulations to comply and how to comply,
 - Easy, online access to government forms to reduce the time it takes for businesses to find forms, and
 - Streamlined submission process to reduce the regulatory paperwork burden on businesses

E-Rulemaking – Managing Partner Environmental Protection Administration (EPA)

- **Objective** – E-Rulemaking is a Federal-wide electronic system to promote public access to the regulatory process while reducing the number of redundant federal systems. E-Rulemaking's one-stop website, Regulations.gov, now allows citizens and organizations interested in regulatory development to have free and easy access

to Federal rulemaking information. The initiative opens the door to individuals who have never been involved in the rulemaking process and gives the public the opportunity to contribute their views via the Internet while potentially increasing the diversity and content that should be factored into the regulatory process. In addition, the design of Federal Docket Management System (FDMS) also assists Federal agencies in managing and organizing materials and comments associated with rulemakings, while also providing them ready access to materials that have historically been difficult to review and cumbersome to handle especially when large quantities of paper were involved.

Since 2003, Regulations.gov has enabled the public to search, view, and submit comments on all proposed Federal rulemakings. Regulations.gov's many innovations/accomplishments include the first:

- one-stop Internet site for the public to search and comment on all Federal rulemakings;
- time virtually all Federal agencies can accept electronic or web-form comments;
- "configurable" comment web-form, tailored to allow the public to submit comments in a format specified by an agency.

The E-Rulemaking Initiative's Regulations.gov and the Federal FDMS effectively promote a key principle of E-Democracy – using information technology to enable all citizens to more effectively participate in their government. The next generation of Regulations.gov, launched September 2005, now enables the public to access entire rulemaking dockets, including Federal Register notices, supporting analyses, and public comments. FDMS and its public side, Regulations.gov, is a full-fledged content management system that builds on capabilities of the first Regulations.gov and includes additional features such as enhanced navigational and searching tools for agency regulatory information.

The FDMS provides agency staff full text search capabilities, e-mail notification, bulk data import and export, and reporting and tracking functions. With FDMS, internal rulemaking business processes are more efficient and transparent. Agencies can distribute workload across staff, track docket management performance, and collaboratively develop joint rulemakings. Finally, the system improves document storage and management; the FDMS will be able to serve as an electronic system of records in summer 2006, which can reduce paper storage needs, thereby lowering costs.

FDMS will ultimately replace the 20 existing individual agency electronic regulatory systems and over 150 paper-based docket systems. The system incorporates the best practices and capabilities from existing systems and uses state-of-the-art technology to manage the huge volume of data that pass through its servers each day. In addition, the system interfaces with existing information systems at the Government Printing Office (GPO) and National Archives and Records Administration (NARA) to automatically import Federal Register documents.

Expanding Electronic Tax Products for Businesses – Managing Partner Treasury

- **Objective** – Expanding Electronic Tax Products for Businesses reduces the tax-reporting burden on businesses while improving the efficiency and effectiveness of government operations. The initiative is comprised of seven projects that deliver benefits by reducing the number of tax-related forms that businesses must file, providing timely and accurate tax information to businesses, increasing the availability of electronic tax filing, and modeling simplified Federal and state tax employment laws. These projects include:
 - Form 94x Series
 - Form 1120/1120S
 - Form 8850
 - Internet Employer Identification Number (EIN)
 - Harmonized Wage Reporting
 - Single Point Electronic Filing of Form W-2/3
 - Standardized EIN

Federal Asset Sales – Managing Partner GSA

- **Objective** – The Federal Asset Sales (FAS) Initiative is creating a one-stop online marketplace for Federal agencies to sell retail, underutilized, non-utilized, seized, and forfeited Federal assets. FAS will enable citizens to search for all retail, personal, and real property for sale across the Federal Government, through a single online marketplace, regardless of whether the item is available online or through an offline, live auction. Personal property assets include: business equipment, vehicles (fleet), furniture, general inventory, and other miscellaneous assets. Real property assets include: industrial, commercial, agricultural, and government-owned residential real estate.

International Trade Process Streamlining – Managing Partner Department of Commerce (DoC)

- **Objective** – The International Trade Process Streamlining (ITPS) initiative was created to make it easier for small and medium-sized enterprises (SMEs) to obtain the information and documents needed to conduct business abroad. DoC, through the International Trade Administration (ITA), has the mandated responsibility to coordinate the export promotion and finance activities of the 19 Federal agencies through the Trade Promotion Coordinating Committee (TPCC). The TPCC is mandated to “provide a central source of information for the business community on Federal export promotion and export financing programs” (PL 102-429, Title II, Section 2312, 10/21/92).

Export.gov, the government’s existing online portal for small business export assistance information, has been enhanced to meet the mandate and is integrated with the 1-800-USA-Trad(e) call center and the domestic and foreign offices that are staffed by trade specialists. Export.gov provides online information about foreign market intelligence, trade leads, trade shows, export finance, and other valuable information and directs the SME toward their local Export Assistance Center or to the office in the foreign market the SME is interested in. Commercial Service trade

specialists in the domestic and foreign offices provide value-added and tailored counseling to help SMEs understand the nuances of operating in the foreign marketplace.

Government to Government Portfolio

Disaster Management – Managing Partner Department of Homeland Security (DHS)

- **Objective** – The central value proposition of the Disaster Management (DM) program is to save lives and reduce property damage through more effective information sharing. This sharing takes place both within the responder community in the form of information sharing and improved availability of digital tools and across the nation’s citizens, businesses, and other organizations through the continued development of a “one-stop shopping” source of disaster information. The program provides significant advantages in risk-adjusted benefits to the public and the government through cost avoidance and cost savings. Benefits include reduced costs to the government, particularly through cost avoidance at the state, local, and tribal levels, improved productivity, more efficient use of emergency management resources, reduced redundancies, reductions in property damage, saved lives, and reductions to insurance costs.

E-Vital – Managing Partner Social Security Administration (SSA)

- **Objective** – The E-Vital Initiative assists states in automating and streamlining the current paper-bound processes used to collect, process, analyze, and disseminate death records information among government agencies and others that require access to vital records data according to state and Federal laws and regulations. The processes currently used to collect and maintain vital records data are largely manual and paper-based, resulting in error rates, fraud and delays in service delivery to citizens as well as cross-agency data exchanges. E-Vital assists states in implementing their Electronic Death Registration (EDR) systems, which automate the transfer of death certificate information using the Internet, resulting in quicker access to more accurate information.

Geospatial One-Stop – Managing Partner DoI

- **Objective** – The Geospatial One-Stop initiative (GOS) promotes coordination and alignment of geospatial data collection and maintenance among all levels of government. By providing the building blocks for a National Spatial Data Infrastructure (NSDI), GOS:
 - Provides one-stop web access to geospatial information through development of a portal.
 - Encourages collaborative planning for future investments in geospatial data.
 - Expands partnerships that help leverage investments and reduce duplication.
 - Facilitates partnerships and collaborative approaches in the sharing and stewardship of data.

The availability of up-to-date and accessible information helps leverage resources and support programs such as economic development, environmental quality, and homeland security.

The vision for GOS is to revolutionize E-Government by providing a geographic component for use in all E-Government activities across local, state, tribal, and Federal Government. GOS goals are as follows:

- To provide fast, low cost, reliable access to geospatial data needed for Federal, state, and local government operations.
- To facilitate government to government interactions needed for vertical missions such as homeland security and improve delivery of services to the public.
- To obtain multi-sector input for coordinating, developing, and implementing geospatial (data and service) standards to create the consistency needed for interoperability and to stimulate market development of tools.

Grants.gov – Managing Partner Department of Health and Human Service (HHS)

- **Objective** – Grants.gov is the Federal Government’s single website for over 900 grant programs that award more than \$400 billion dollars by the 26 grant-making agencies and other Federal grant-making organizations. The system enables Federal agencies to publish grant funding opportunities and application packages online while allowing the grant community (state, local, and tribal governments, education and research organizations, non-profit organizations, public housing agencies, and individuals), which includes over 1 million organizations, to search for opportunities, and download, complete, and electronically submit applications. The initiative has implemented efforts to transform the Federal grants environment by streamlining and standardizing the public-facing grant processes and data of 26 Federal agencies and other (small) grant-making organizations and commissions. As of September 2005, over 1,500 application packages have been posted by 24 of the 26 Federal grant-making agencies. The grant community has submitted over 15,600 applications to agencies via Grants.gov (representing approximately 32% of all Federal grants). All 26 grant-making agencies have posted their discretionary funding opportunities on Grants.gov FIND. As of September 2005, over 7,000 discretionary grant opportunities have been posted. Grants.gov also receives over 1.5M hits and sends over 1M email notifications per week at the public’s request.

SAFECOM – Managing Partner DHS

- **Objective** – SAFECOM serves as the program within the Federal Government to provide guidance and assistance for local, tribal, state, and Federal public safety agencies working to improve public safety response through more effective and efficient interoperable wireless communications. This allows public safety agencies to talk across disciplines and jurisdictions via radio communications systems, exchanging voice and/or data with one another on demand, in real time, when needed as authorized. SAFECOM, in collaboration with its Federal partners, provides research, development, test, and evaluation, guidance, tools, and templates on communications-related issues to public safety agencies to help them achieve short-term interoperability and long-term compatibility. SAFECOM enables the public safety community to leverage resources by promoting coordination and cooperation across all levels of government.

Internal Efficiency and Effectiveness Portfolio

E-Clearance – Managing Partner Office of Personnel Management (OPM)

- **Objective** – The E-Clearance Initiative streamlines and improves the quality of the current security clearance process through automation and the use of common systems and policies. The initiative assists in the reduction in processing times for clearance-level employees and increases reciprocity among Federal agencies.

Enterprise Human Resources Integration – Managing Partner OPM

- **Objective** – The Enterprise Human Resource Integration (EHRI) Initiative is developing policies and tools to streamline and automate the electronic exchange of standardized HR data needed for an official employee record across the Executive Branch. The EHRI tool set and central data repository provides comprehensive knowledge management workforce analysis, forecasting, and reporting across the Executive Branch for the strategic management of human capital.

E-Payroll – Managing Partner OPM

- **Objective** – The E-Payroll Initiative standardizes and consolidates government-wide Federal civilian payroll services and processes by simplifying and standardizing human resources (HR)/payroll policies and procedures and better integrating payroll, HR, and finance functions. Prior to beginning the initiative, 26 Federal agencies provided payroll services. Four providers have been selected to furnish payroll services for the Executive branch. Migration of the 22 non-continuing payroll providers to one of the four selected E-Payroll Providers is underway.

The initiative benefits agencies by permitting them to focus on mission related activities rather than on administrative payroll functions. Payroll processing costs are reduced through economies of scale and avoiding the cost of duplicative capital system modernization activities. The initiative promotes standardization of business processes and practices and unified service delivery.

E-Records Management – Managing Partner NARA

- **Objective** – The E-Records Management (ERM) Initiative provides policy guidance to help agencies better manage their electronic records. The purpose of ERM guidance is to allow records information to be effectively used to support timely and effective decision making, enhance service delivery, and ensure accountability. The initiative is developing policies and guidance in three major issue areas: Enterprise-wide electronic records management, Electronic Information Management Standards, and transferring permanent records to NARA.

E-Training – Managing Partner OPM

- **Objective** – E-Training provides a premier electronic training environment to support the development of the Federal workforce and advances the accomplishment of agency missions through simplified and one-stop access to E-Training products and services. E-Training is working to enhance the ability of the Federal Government to attract, retain, manage, and continuously educate the highly skilled professionals needed for a flexible and high-performing government workforce. The E-Training Initiative benefits the government and the Federal workforce by:

- Reducing redundancies and achieving economies of scale and in the purchase and/or development of E-Learning content and in purchase of learning technology infrastructure (e.g., Learning Management Systems, Learning Content Management Systems, and other Information Technology hardware/software), consolidation, and sharing of hardware/software wherever possible;
- Offering user-friendly, one-stop access to a robust and high-quality E-Training environment; and
- Encouraging E-Learning investments as part of the strategic, systematic, and continuous development of Federal government human capital.

E-Travel – Managing Partner GSA

- **Objective** – The E-Travel Program provides government-wide a standard set of world-class travel management services to consolidate Federal travel, minimize cost, and produce superior customer satisfaction. The E-Travel Service is based on commercially hosted solutions to minimize technology costs to the government and guarantee current and advanced functionality. Services range from travel planning and authorization to reimbursement. End-to-end service leverages administrative, financial, and information technology best practices to realize significant cost savings and improved employee productivity.

Integrated Acquisition Environment – Managing Partner GSA

- **Objective** – Federal agencies have been actively embracing the use of electronic commerce and working toward increased efficiencies in the acquisition process in response to legislation and policy changes. However, lack of coordination among Agencies has led to duplication of effort, stove-piped information systems, lack of data/messaging standards, lack of scale, and insufficient leverage.

The Integrated Acquisition Environment (IAE) initiative is designed to create a secure business environment that facilitates and supports cost-effective acquisition of goods and services by agencies, while eliminating inefficiencies in the current Federal acquisition landscape. Through IAE, common acquisition functions and services provided benefit all agencies, such as the maintenance of information about organizations (e.g., banking, certifications, business types, capabilities, performance), are managed as a shared service. IAE provides benefits to the government and organizations by improving cross-agency coordination to help the government to better use its buying power, while providing organizations maximum visibility and transparency into the process. In addition, agencies can focus on agency-specific needs such as strategy, operations, and management while leveraging shared services for common functions.

IAE operational objectives include: deploying a single point of registration and validation of supplier data accessed by all agencies; implementing a central point for consolidated collection and access of statistical and management information related to government acquisitions; and a directory of interagency contracts to simplify selection and facilitate leverage of Government buying; and developing a standard glossary and vocabulary to facilitate exchange of data between and within agencies.

Recruitment One-Stop – Managing Partner OPM

- **Objective** – Recruitment One-Stop simplifies the search process for Federal job seekers by providing state-of-the-art online recruitment services including online job posting, intuitive job searching, resume warehousing, online application submission, automated eligibility and status feedback, applicant data mining, and integration with sophisticated automated assessment tools. Through the deployment of USAJOBS.gov, Recruitment One-Stop provides an online portal through which citizens can easily search for employment opportunities throughout the Federal Government. To date, USAJOBS.gov has serviced over 112 million visitors. USAJOBS also provides a better way for managers to become more effective in finding qualified applicants for vacant positions and has made the government more efficient at managing the Federal workforce.

Cross-Cutting Portfolio

E-Authentication – Managing Partner GSA

- **Objective** – The E-Authentication Initiative provides a trusted and secure standards-based authentication architecture to support Federal E-Government applications and initiatives. This approach provides a uniform process for establishing electronic identity and eliminates the need for each initiative to develop a redundant solution for the verification of identity and electronic signatures. E-Authentication's federated architecture also enables citizens and businesses to use credentials issued by commercial entities, such as financial institutions, to conduct transactions with the government.

Since the initial E-Authentication launch, the Federation has grown to 10 members, including five agencies with live E-Authentication-enabled implementations, and five parties (government and commercial) providing identity verification services to those applications. In addition to the 10 current live members, another 5 agencies have signed participation agreements and are expected to launch live implementations in the near future.

Lines of Business

Case Management – Managing Partner Department of Justice (DoJ)

- **Objective** – The Case Management Line of Business (CM LoB) defines case management as activities associated with the collection, qualification, analysis, and use of information either for law enforcement purposes, to prevent acts of terrorism, or to defend the government (including its officers and agents) against legal challenges. Sometimes called a *matter*, a *case* represents the collection of information (usually maintained in a *case file*) that coalesces around one or more subjects of official interest to a case manager – e.g., an intelligence analyst, an investigative agent, or a Federal attorney. Automated case management systems are employed to facilitate the identification, organization, storage, processing, and communication of case-related information.

The vision of the CM LoB is to utilize common solutions and data standards such that case management information is easily and appropriately shared within and between Federal and local agencies. Case Management solutions addresses distinct business improvements to enhance the government's performance and services for citizens, focusing especially on case management programs that support the litigation and investigation functions at major Federal agencies such as DoJ and DHS. The objective of all LoB efforts is to save taxpayer dollars, reduce administrative burden, and significantly improve service delivery to citizens.

Case management solutions serve three levels of business needs. At the user level, case management systems allow legal professionals, agents, analysts, and other staff to track and manage information about, and in support of individual cases. At the supervisory level, case management systems allow supervisors to track and report performance, and balance case workload across their organization. At the executive level, case management systems provide organizational performance data to support executive level decision-making, including recognizing trends and allocating resources in support of mission and strategic goals. Specific goals of the Case Management Common Solutions Program include:

- In conjunction with OMB's Federal Enterprise Architecture Model (FEAM) initiative, develop a common solutions architecture that enables case management data to be shared efficiently within and across agencies.
- Improve effectiveness and efficiency of investigation and both civil and criminal litigation case management business processes.
- Identify common case management processes across components and agencies that drive process standardization and system consolidation.
- Address immediate and long-term case management needs and opportunities in the Federal case management community.
- Provide guidance for future case management investments across the Federal Government.

Federal Health Architecture Line of Business – Managing Partner HHS

- **Objective** – The Federal Health Architecture (FHA) helps ensure safer and healthier citizens by improving access to health related information and services. The FHA is creating a consistent federal framework to (1) allow health care agencies to collaborate and communicate, and (2) improve the exchange of health information, including health care delivery, and appropriate patient access to improved health data.

To enable this transformation within the Federal Government, the FHA provides a collaborative forum for partners that have strengths in various areas to share their successes and experiences. Some of our partners have been very successful in these areas and by working together, efforts of other partners are advanced as well.

The FHA's goals are to:

- Improve coordination and collaboration on national Health information technology (IT) Solutions, and
- Improve efficiency, standardization, reliability, and availability of comprehensive health information solutions.

To achieve these goals, the FHA community is working together to:

- Create integrated target architectures to permit interoperability and guide decision-making for future Federal health investments;
- Establish Federal health vocabulary and health technology standards;
- Ensure the protection of privacy;
- Enable appropriate access to health information;
- Implement proven market technologies;
- Create long term partnerships and collaboration across the health line of business (LoB);
- Populate a robust FHA architectural repository serving as a tool for decision-making;
- Identify gaps and solution needs or areas where consensus has not been reached; and
- Suggest transition strategies.

The first release of the FHA architecture (V1.0) is due in March 2006 and will allow health-related investments to be consistently categorized across agencies and departments. In addition, standard vocabularies across specific domains have been adopted that will be supported through implementation guidelines. The FHA has provided a foundation for developing standard information exchanges.

Financial Management Line of Business – Managing Partners Department of Energy (DoE) and DoL

- **Objective** – The FM LoB supports efficient and improved business performance while ensuring integrity in accountability, financial controls and mission effectiveness. Its goals are to:
 - Enhance process improvements
 - Achieve cost savings
 - Standardize business processes and data models
 - Promote seamless data exchange between Federal agencies
 - Strengthen internal controls

In FY 2004, the Administration asked agencies with the skills and capabilities to function as government-wide service providers in the area of Financial Management to submit business cases as part of the FY 2006 budget process. The following agencies were designated as eligible to enter into competitions to become cross-agency service providers: the Department of the Interior (National Business Center), General Services Administration, Department of Transportation, and Department of Treasury (Bureau of Public Debt). OMB will issue guidance early in calendar year 2006 to assist agencies in selecting a financial management service center. Governance of the LoB is organized under the CFO Council's Financial Systems Integration Committee.

Grants Management Line of Business – Managing Partners HHS and National Science Foundation (NSF)

- The Grants Management LoB supports end-to-end grants management activities promoting citizen access, customer service, and agency financial and technical stewardship. Its goals are to:
 - Improve customer access and efficiency of the grants submission process
 - Improve decision making
 - Integrate with financial management processes
 - Improve efficiency of reporting procedures in order to increase usable information content
 - Optimize post-award and closeout actions

To date, the initiative has defined an implementation approach for consolidating grants management systems around "consortia" service providers, with agencies participating as members in various consortia built around particular grant types. The initiative also developed a process for forming consortia and agencies participating in consortia as members. In FY 2006, OMB will select three consortia service providers to begin solution planning and alignment for FY 2006.

Human Resources Management Line of Business – Managing Partner OPM

- **Objective** – The Human Resources (HR) Line of Business provides government-wide, modern, cost effective, standardized, and interoperable HR solutions providing common core functionality to support the strategic management of Human Capital and addressing duplicative and redundant HR systems and processes across the Federal government. Common core functionality includes functions such as staff acquisition, compensation management, benefits management, and time and attendance. Key benefits include:
 - Improve the government-wide strategic management of human capital;
 - Achieve or increase operational efficiencies in the acquisition, development, implementation, and operation of human resources management and supporting systems;
 - Achieve or increase cost savings/avoidance from HR solution activities; and
 - Improve customer service

Department of Agriculture

The Department of Agriculture (USDA) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Recreation One-Stop
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - **(34)** – GovBenefits.gov supports USDA's mission to work to reduce hunger in America by helping increasing public awareness of USDA benefit programs. In addition, GovBenefits helps USDA provide access to safe, affordable, and nutritious food, enhancing the capacity of all rural residents. Benefits programs include Farm Labor Housing Loans and Grants (provided by the Rural Housing Service Bureau), the Women Infants and Children Farmer's Market Nutrition Program (provided by the Food and Nutrition Services bureau), various farm loan and disaster assistance programs provided through the Farm Service Agency bureau, the Wildlife Habitat Incentives program (provided by the Natural Resources Conservation Services bureau), and Crop Insurance (provided by the Risk Management Agency bureau). For the year ending August 2005 GovBenefits.gov generated over 140,000 referrals to USDA state and Federal program pages.

- *Recreation One-Stop (Managing Partner DoI)*
 - The initiative benefits USDA and specifically the Forest Service (FS) by providing information related to recreational activities in our national forests and grasslands on the Recreation One-Stop portal. Citizens looking to utilize recreational services have a central place to search and do not need to search FS’s website in order to find information such as cabin/campsite reservations materials, maps, facts and figures, and permit forms.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - The Business Gateway Initiative supports USDA by giving agricultural producers easy, online access to resources that help them understand what regulations to comply with and how to comply. BG also supports USDA by offering a single location where rural business owners can search for compliance forms by subject. The initiative benefits many agencies/offices/bureaus within USDA, including:
 - **Food Safety Inspection Service (FSIS)** – Business Gateway provides citizens with an additional access point to FSIS’s documentation, guidance materials for federally inspected establishments to use in designing and implementing sanitation standard operating procedures. Business.gov has compliance information and links relevant to inspected facilities.
 - **Farm Service Agency** – Business Gateway provides farmers another access point to find all applicable forms to ensure they are complying with all applicable rules and regulations and able to effectively operate their businesses. Business.gov currently contains links to 231 guidance resources/forms.
 - **Animal and Plant Health Inspection Service (APHIS)** – APHIS has made compliance assistance resources available to small business entities in several formats. All work extremely well in that APHIS has not received complaints or negative comments regarding insufficient information or difficulty gaining access. Business Gateway provides another access point to this compliance information. In addition, Business.gov currently contains links to approximately 10 forms associated with animal and plant inspections.
 - **Forest Service** – Business Gateway supports the Forest Service by providing an additional vehicle for private forest land owners to access compliance and regulatory information.
 - **Rural Business-Cooperative Service** – Business Gateway provides an additional access point to critical forms to assist rural businesses with their compliance needs. Business.gov currently contains links to 27 guidance resources/forms for rural businesses.
 - **Agricultural Marketing Service** – Business Gateway provides access to forms and resource information that assist businesses working within the six commodity programs (Cotton, Dairy, Fruit and Vegetable, Livestock and

Seed, Poultry, and Tobacco). Business.gov currently contains links to 40 guidance resources/forms.

- **Agricultural Research Service** – Business Gateway provides citizens with an additional access point for research documents and forms. Business.gov currently contains links to 5 guidance resources/forms within this bureau.
 - **Rural Housing Service** – Business Gateway provides rural citizens and lenders with access to loan forms to assist them on their way to home ownership. Business.gov currently contains links to 82 such forms.
 - **Grain Inspection, Packers, & Stockyards Administration** – Business Gateway provides farms and small businesses that slaughter cattle greater access to compliance information they need to ensure their meat is USDA certified. Business Gateway also provides grain producers with another channel to regulations and laws they need to know as they use biotechnology to grow grain or simply to market their grain. Business.gov currently contains 116 links to such regulatory forms.
 - **Natural Resources Conservation Service (NRCS)** – Business Gateway offers compliance information for companies such as those vying for Biomass Research and Development projects, funded by USDA. Business.gov currently has 5 NRCS forms.
 - **Rural Utilities Service** – Because of the public-private partnership between Rural Development Utilities Programs and industries bringing services to rural Americans, it is important a site such as business.gov exist. Business.gov connects such private utilities to the government, giving them greater access to compliance information, forms, and regulations.
 - **Foreign Agricultural Service** – Business.gov gives farmers and businesses wishing to export their goods to foreign markets greater access to compliance information. Business.gov has links to sites such as Export.gov and contains 11 forms related to the agricultural exporting industry.
- *E-Rulemaking (Managing Partner EPA)*

- E-Rulemaking supports USDA’s goal of transforming the delivery of information and services and cutting costs by delivering services collaboratively. By including USDA’s regulations on Regulations.gov, E-Rulemaking helps USDA focus on customers, work with business partners, and empower employees while providing functions “better, cheaper, faster.”

With the assistance of E-Rulemaking, USDA is moving from a paper-based agency to a central web-based system to support its efforts of improving citizens’ knowledge of and access to USDA, enhancing collaboration with public and private organizations, improving internal efficiency by promoting enterprise-wide solutions, and ensuring the security of information provided by USDA. In addition, USDA does not currently operate an electronic docket system. Due to its large volume of regulatory and notice activities, USDA expects to benefit from the cost savings from electronically managing the materials associated with these actions.

USDA consists of a relatively large number of sub-agencies with unique functions requiring varying degrees of notice and regulatory activities to accomplish their missions. The Federal Docket Management System (FDMS) benefits each sub-agency within USDA, including: the Rural Business-Cooperative Service which in some years has had nearly 300 publications in the *Federal Register*, the Rural Utilities Service which publishes on average 75 Notice and regulatory actions, the Rural Housing Service which publishes over 50 Notice and regulatory actions annually, and the Food and Nutrition Service and Foreign Agricultural Service respectively publishing 43 and 33 FR documents annually, in addition to the Cooperative State Research, Education Service. Reliance on FDMS for electronic docket services helps encourage greater consistency in the business processes at each of these sub-agencies and others within USDA, which should greatly increase USDA's enterprise-wide access to the related information furthering its value as a resource.

Other E-Rulemaking benefits for specific USDA sub-agencies/offices are described below:

- **Agricultural Marketing Service (AMS)** – FDMS enables AMS, with a limited number of rule actions per year, to post and receive comments electronically on the marketing of agricultural products in domestic and international markets.
- **APHIS** – FDMS supports APHIS's goal to protect and promote agricultural health by providing citizens an additional access point to the more than 100 rules published yearly. Quick and easily accessible public access also assists APHIS in determining how best to carry out wildlife damage management activities.
- **Farm Service Agency** – Through a single internet connection, FDMS helps farmers and ranchers gain access to regulations on income as USDA seeks to conserve resources, provide credit, and relieve operations from the effects of disaster. A paper-based agency, this agency published 26 rules in CY 2004.
- **FSIS** – FSIS enhances public health and well-being by protecting the public from food-borne illness and ensuring the nation's meat, poultry, and egg products are safe, wholesome, and correctly packaged. FDMS provides citizens and businesses electronic access to this critical regulatory information.
- **Forest Service (FS)** – FDMS helps improve citizens' knowledge of and access to FS information on the nation's vast acres of forests and grasslands. It also enables the FS to electronically view public comments on plans to meet the needs of present and future generations.
- **Grain Inspection, Packers and Stockyards Administration (GIPSA)** – In CY 2003, GIPSA published 14 regulatory actions that facilitated the marketing of livestock, poultry, meat, cereals, oilseeds, and related agricultural products. E-Rulemaking is helping GIPSA collaborate with consumers and businesses by providing direct electronic access to published regulatory actions as well as supporting documentation.

- **NRCS** – FDMS helps NRCS establish leadership and partnerships with consumers and businesses by providing direct, electronic access to regulatory information on conserving, maintaining, and improving earth’s natural resources and environment.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - USDA is a major Federal producer/distributor and metadata contributor to GOS. USDA enables other Federal agencies to both avoid costs and realize cost savings by making USDA geospatial data available through the GOS Portal. In addition, USDA helps enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

USDA is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from USDA, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency’s response more efficient. It has the potential to reduce the cost of supporting such data requests.

GeoData.gov provides one-stop access to data provided by USDA’s Geospatial Data Gateway, which in turn provides access to data collected by various USDA service center agencies – the Farm Services Agency (FSA), the Natural Resources Conservation Service (NRCS), and the Forest Service (FS).
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits USDA and its component organizations by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes, and systems. USDA has implemented the Grants.gov functionality in its component organizations (e.g., Foreign Agricultural Service, Forest Service, Agricultural Marketing Service, Agricultural Research Service, Animal and Plant Health Inspection Service, Natural Resources Conservation Service, Risk Management Agency, Rural Utilities Service, and Food, Nutrition, and Consumer Services). USDA has leveraged Grants.gov in the development of two agency specific forms; they use government-wide forms 98% of the time for their application packages. As of September 2005 USDA had posted over 375 funding opportunities and 45 application packages on Grants.gov. USDA has received over 315 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, USDA improves its ability to make informed and efficient purchasing decisions across the agency and

allows it to replace manual processes. If USDA were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits USDA by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable USDA to achieve production implementation of E-Authentication for its USDA credential service, USDA E-Authentication Service (with 44 or more public-facing applications), and National Finance Center's payroll service by the end of FY 2006. The E-Authentication Federation allows USDA and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving USDA of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits USDA by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. USDA's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, USDA will be provided key tools such as a Request for Proposal (RFP) framework and Service Level Agreement (SLA) guides to help them develop agency agreements with their selected service providers. In the long term, USDA will have the opportunity to play an active role in standardizing core FM business process and data elements. USDA's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows USDA to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits USDA and specifically the bureaus of Food and Nutrition Services, Cooperative State Research, Education, and Extension Service, Animal and Plant Health Inspection Service, National Resources Conservation, Forest Services, and Office of the Secretary by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with

building and maintaining Grants Management information technology (IT) systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, USDA's costs to build and maintain grants management systems decrease. Under GM LoB, USDA continues to make award decisions and perform all administrative and programmatic grants management functions. USDA evaluates whether it intends to host a Federal Grants Management Service Center or be a customer of one.

- *Human Resources Management Line of Business (Managing Partner OPM)*
 - USDA operates the National Finance Center, one of the approved service providers for the HR LoB. This initiative allows USDA to spread the cost of managing HR systems and processes across a larger customer base, reducing agency costs to operate these systems and processes.

Department of Commerce

The Department of Commerce (DoC) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- International Trade Process Streamlining
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway's (BG) mission of providing the nation's businesses with easier access to information and tools they need to innovate, compete, and succeed closely aligns with DoC's mission. By creating a portal where businesses can access government forms, information, and tools (Business.gov), the BG better equips businesses to succeed and contribute to the nation's competitiveness and growth. DoC's participation in this cross-agency, collaborative initiative enables DoC to contribute to a shared vision, as well as to leverage the expertise and resources of other agencies.

Business.gov contains 750+ forms and related information from DoC in its online Forms Catalog, which helps reduce burden and the time required for businesses to find and submit forms. Business Gateway supports the following DoC bureaus:

- **Economic Development Administration (EDA)** – BG's mission is inextricably tied to EDA's mission: BG helps businesses comply with laws

and regulations and provides access to government resources and information the nation's businesses need to generate jobs, retain existing jobs, and stimulate industrial and commercial growth, including in economically distressed areas of the US.

- **Census Bureau** – BG furthers the Census Bureau's mission by increasing businesses' access to census data and resources. By organizing links to content businesses find useful, such as census data, BG makes it easier for businesses, wherever they may be located, to access relevant information.
- **International Trade Administration (ITA)** – BG helps further ITA's mission by increasing access to trade information businesses need. Some businesses may not be aware of the information ITA offers, and BG helps increase awareness by providing links on Business.gov which businesses might not otherwise find. Links BG already posted on Business.gov include: www.ita.doc.gov, www.export.gov, www.trade.gov/td/tic, www.export.gov/exportamerica.
- **Minority Business Development Agency (MBDA)** – Business.gov is useful to MBDA's target audience as not all target businesses may be aware MBDA exists. Business.gov, as a cross-agency portal of government information for businesses, serves to *cross-sell agency* information by increasing businesses' access to MBDA's resources, and increasing access to other agencies' resources of which MBDA's users might not be aware.
- **National Oceanic and Atmospheric Administration (NOAA)** – As an online portal for government resources that help businesses, BG helps further NOAA's mission by increasing access to “NWS data and products”, which “form a national information database and infrastructure which can be used by other governmental agencies, the private sector, the public, and the global community.” BG places a link to NOAA's resources on the portal to allow businesses to learn about and plan for weather conditions that might enable or disable their operations.
- **U.S. Patent and Trademark Office (USPTO)** – For many businesses, securing patents and trademarks is essential to establishing strategic advantages over competitors. BG provides links to the USPTO home page and numerous USPTO forms. Because of the inextricable link between intellectual property and business, USPTO is a critical participant in this initiative.
- **Economics & Statistics Administration (ESA)** – BG helps ESA provide timely access to the daily releases of key economic indicators from the Bureau of Economic Analysis and the U.S. Census Bureau. By increasing access to this data on a site businesses frequent, BG helps ESA create awareness and usage of their statistics.
- **Bureau of Industry & Security (BIS)** – Business.gov helps BIS increase businesses' awareness of and compliance with regulations related to the export of sensitive goods and technologies, etc. Links for inclusion in BG include: <http://www.bis.doc.gov/PoliciesAndRegulations/index.htm>,

<http://www.bis.doc.gov/Licensing/index.htm>,
<http://www.bis.doc.gov/ComplianceAndEnforcement/index.htm>,
<http://www.bis.doc.gov/SeminarsAndTraining/index.htm>,
<http://www.bis.doc.gov/InternationalPrograms/index.htm>

- **National Institute of Standards and Technology (NIST)** – BG helps NIST increase awareness to businesses of its technologies, measurement methods, standards, and technical regulations. Links for inclusion in BG include:
http://www.nist.gov/public_affairs/industry.htm, <http://www.mep.nist.gov/>,
<http://ts.nist.gov/ts/htdocs/210/ssd.htm>,
<http://ts.nist.gov/ts/htdocs/230/235/owmhome.htm>,
<http://ts.nist.gov/ts/htdocs/230/232/232.htm>.

- **National Telecommunications & Information Administration (NTIA)** – BG helps NTIA increase awareness of and compliance with policy regarding the telecommunications and information sectors that promote innovation, competition, and consumer welfare. Links for inclusion in BG include:
http://www.ntia.doc.gov/opadhome/opad_mm.htm,
http://www.ntia.doc.gov/opadhome/opad_wire.html,
http://www.ntia.doc.gov/opadhome/opad_ic.html,
<http://www.ntia.doc.gov/ntiahome/domainname/domainhome.htm>,
http://www.ntia.doc.gov/opadhome/opad_brbn.htm,
http://www.ntia.doc.gov/opadhome/opad_MTDP.HTM,
http://www.ntia.doc.gov/opadhome/opad_MTDP.HTM

- *E-Rulemaking (Managing Partner EPA)*

- The E-Rulemaking initiative supports DoC’s core strategic goal to “provide the information and tools to maximize US competitiveness and enable economic growth for American industries, workers, and consumers” by giving them easy, online access to regulatory material which affects every facet of American businesses and consumer activities.

Without a central electronic docket system, access to DoC’s regulatory material and review of incoming comments is disparate throughout the Department and often paper-dependent. Through use of a single web-site, Regulations.gov, DoC and its sub-agencies can establish for industry, businesses, and the public quick and easy access to necessary material and information.

In addition, DoC has a significant volume of regulatory and notice activities. DoC can achieve cost savings from managing their materials associated with these actions electronically.

The conversion to the Federal Docket Management System (FDMS) impacts the sub-agencies at Commerce at varying rates, but a number of benefits provided by FDMS are shared by all. DoC sub-agencies such as NOAA has had over 1,000 FR publications in a single year, while others such as the USPTO had an average of 62 FR publications annually. FDMS greatly simplifies and enhances public access to the regulatory actions and Notices produced by these sub-agencies. Other DoC sub-agencies such as the NTIA, MBDA, and EDA also realize benefits by implementing FDMS such as electronic records management.

DoC sub-agencies with active notice and regulatory programs are described below:

- **Census Bureau** – The Census Bureau, in its pursuit of providing quality data about the nation’s people and economy, publishes a large number of rules and notices (148 actions in CY 2004). FDMS helps Census by increasing the Bureau’s outreach through the provision of an additional access post to the Bureau’s regulatory information and material.
- **EDA** – EDA assists economically distressed communities by promoting a favorable business environment through its strategic investments in public infrastructure and technology. FDMS supports these goals of capacity-building by implementing an application that increases ease of electronic access.
- **ITA** – Through a single internet connection, FDMS helps ITA reach out to small businesses by providing an easy-to-find single access point to the Administration’s regulatory information and material.
- **NOAA** – FDMS provides an online portal that helps the public, industry, and businesses access NOAA’s significant regulatory material. In CY 2004, NOAA published more than 1,000 actions in the FR.
- **BIS** – BIS advances US national security, foreign policy, and economic interests, including export of sensitive goods and technologies, enforcing export control and public safety laws, and assisting US industry to comply with international arms control agreements. FDMS’s Federal regulatory system provides worldwide access to BIS regulatory material.
- *International Trade Process Streamlining (Managing Partner DoC)*
 - ITA and other Federal export promotion and finance agencies benefit by having their programs and services included in Export.gov as it enhances their ability to achieve their respective missions. Over 160,000 unique visitors come to Export.gov and view over one million pages of content per month. Export.gov’s registry of US firms is shared with TPCC partner agencies to improve their respective outreach and customer service initiatives. ITPS and Export.gov is fully paid for by DoC/ITA because it is integral to delivering its services to its customers. The current funding amounts support and maintain the operations of ITPS and Export.gov, all development work on the technical solution has already been completed.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - DoC is a major Federal producer/distributor and metadata contributor to GOS. DoC enables other Federal agencies to both avoid costs and realize cost savings by making DoC geospatial data available through the GOS Portal. In addition, DoC helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

DoC is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DoC, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

The "Atmosphere and Climatic" and the "Oceans and Estuaries" pages on GeoData.gov provide one-stop access to a listing of the most relevant metadata records for these categories. A vast amount of data is provided from DoC's NOAA. In addition, GeoData.gov provides access to Census bureau data on its "Administrative and Political Boundaries" and "Business and Economic" pages.

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits DoC and its component organizations, including NOAA, NIST, and EDA by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes, and systems. DoC derives its largest source of benefits from Grants.gov by not building and maintaining systems for collecting electronic grant applications. DoC has leveraged Grants.gov in the development of one agency specific form and has used it 150 times; they use government-wide forms 93% of the time for their application packages. As of September 2005 DoC had posted over 194 funding opportunities and 308 application packages on Grants.gov. DoC has received over 2,150 electronic applications from the grants community via Grants.gov. Within DoC, NOAA is the largest grant-making component and the primary user and benefactor of Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - DoC is currently scheduled to migrate its travel services to EDS, one of the three designated E-Travel service providers, in April 2006. By completing this migration, DoC can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. DoC employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, DoC improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If DoC were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems that replace paper-based and

labor-intensive work efforts. DoC hosts the Wage Determination Online (WDOL) system for the IAE initiative. WDOL replaces the paper-based system to calculate Service Contract Act and Davis Bacon Act wage determinations for each contract action.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DoC by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DoC to achieve production implementation of E-Authentication for its Export.gov Initiative and the portal system that provides access to MBDA's services by the end of FY 2006. The E-Authentication Federation allows DoC and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving DoC of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits DoC by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision-making process for the initiative. DoC's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, DoC will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, DoC will have the opportunity to play an active role in standardizing core FM business process and data elements. DoC's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows DoC to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits DoC and specifically the bureaus of NIST, NTIA, EDA, and NOAA by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, DoC's costs to build and maintain grants management systems decrease. Under GM LoB, DoC

continues to make award decisions and performs all administrative and programmatic grants management functions. DoC is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.

- *Human Resources Management Line of Business (Managing Partner OPM)*
 - DoC benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of Defense

The Department of Defense (DoD) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- Integrated Acquisition Environment
- E-Authentication
- Federal Health Architecture
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway directly supports the Small Business Innovation Research's (SBIR) mission of supporting the small businesses that bring technological innovation to soldiers in the field. Business.gov contains 203 forms/instructions in the Forms Catalog which small and medium-sized contractors must use in the process of supporting the vast military construction programs of DoD. Finally, BG provides access to DoD's compliance related information including procurement related information.
 - **Operations & Maintenance:** Many of the businesses that supply/maintain military equipment, facilities, fuel, and repair parts look to the BG to comply with the various regulations of the Federal Government. In addition, BG helps smaller businesses identify opportunities, either for direct contracts or to establish relationships with larger contractors who service DoD.
 - **Procurement:** There are many small and medium sized businesses that directly or indirectly play the role of subcontractor to large prime contractors in the defense industry. These subcontractors need access to Federal

Government compliance information, as they support the acquisition and modification of aircraft, ships, combat vehicles, satellites, launch vehicles, weapons, and all capital equipment.

- **Research, Development, Test, and Evaluation:** The SBIR programs are some of the most successful in DoD. These are the businesses directly supported by BG. Information concerning patents and trademarks, as well as the ability to identify opportunities, is of most value to these users of the BG.
- **Military Construction:** BG supports the small to medium businesses at the heart of a myriad of service functions within the Military Construction programs by giving them easy access to forms and compliance information.
- *E-Rulemaking (Managing Partner EPA)*
 - In CY 2004, DoD published more than 1,000 regulatory actions. These actions come from every Office of the Department: the Air Force, the Navy, the Army, U.S Army Corps of Engineers, and Defense Logistics. With a single online website, the Federal Docket Management System (FDMS) enables DoD to improve public access to all rulemaking material, provide a central location for the public to find and comment on regulatory actions that affect their lives, and in addition, reduces data storage costs and allow regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters. In addition, DoD does not currently operate an electronic file or docket system and the conversion to FDMS is expected provide cost savings from managing their materials associated with their actions electronically.
 - **Air Force Department** – The E-Rulemaking Initiative supports the Air Force by providing public access with a single online website to all rulemaking material, enabling businesses and the public to quickly identify needed information and to easily respond electronically. In CY 2004, the Air Force published 69 regulatory actions.
 - **Defense Logistics Agency (DLA)** – The purpose of the DLA is to “provide worldwide logistics support for the missions of the Military Departments and the Unified Combatant Commands under conditions of peace and war.” FDMS supports the DLA by providing an additional access point for the public and businesses to regulatory notices and other material. In CY 2004, DLA published 25 regulatory notices.
 - **U.S Army Corps of Engineers (USACE)** – USACE serves the Armed Forces and the nation by “providing vital engineering services and capabilities, as a public service, across the full spectrum of operations—from peace to war—in support of national interests.” FDMS helps the USACE build broad-based relationships and alliances by providing tools essential in collaboratively developing comprehensive solutions to national and international challenges. In CY 2004, USACE published 99 regulatory actions.
 - **Navy Department** – In an effort to “maintain, train, and equip combat-ready naval forces capable of winning wars, deterring aggression, and maintaining freedom of the seas”, the utilization of FDMS assists the Navy in its efforts to

provide electronic access for all interested parties. In CY 2004, the Navy published 125 regulatory actions.

- **Army Department** – The Army’s mission is to “defend US territory and occupied areas”. As such, the Army aims to “overcome any aggressor that imperils the nation’s security and peace”. FDMS is furthering this mission by increasing business and public’s access to necessary regulatory information. In CY 2004, the Army published 122 regulatory actions.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*

- DoD is a user of civil geospatial information and metadata contributor to GOS, in support of homeland security. DoD enables other Federal agencies to both avoid costs and realize cost savings by making selective, unclassified DoD geospatial data available through the GOS Portal. In addition, DoD helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

DoD is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DoD, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient.

GeoData.gov provides one-stop access to geographic activities conducted by DoD. Data is provided from various bureaus within DoD including USACE and the National Geospatial Intelligence Agency (NGA).

- *Grants.gov (Managing Partner HHS)*

- The Grants.gov initiative benefits DoD and its Branches by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes, and systems. DoD has implemented the Grants.gov functionality in Air Force and Navy grant programs. As of September 2005 DoD had posted approximately 370 funding opportunities.

Internal Efficiency and Effectiveness Portfolio

- *Integrated Acquisition Environment (Managing Partner GSA)*

- Through adoption of the tools and services provided by IAE, DoD improves its ability to make informed and efficient purchasing decisions and enables it to replace manual processes. If DoD were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts. DoD is the system steward for the Central Contractor Registration (CCR), Online Representations and Certifications

(ORCA), Federal Agency Registration (FedReg), and Federal Technical Document Solution (FedTeDS) systems for IAE. These systems allow all agencies to maintain vendor registration through a single source, track information on intragovernmental transfers, and post classified, sensitive acquisition information safely.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DoD by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DoD to achieve production implementation of E-Authentication for its Defense Finance and Accounting Service (DFAS) myPay application and Defense Manpower Data Center (DMDC) Family Account application by the end of FY 2006. The E-Authentication Federation allows DoD and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving DoD of much of the cost of providing its own identity management solutions.

Lines of Business

- *Federal Health Architecture Line of Business (Managing Partner HHS)*
 - Within the DoD, the Military Health System (MHS) directly benefits from the FHA program by allowing MHS to reach consensus with other Federal agencies on health-related standards in areas such as medical vocabularies, messaging, data, technology, and security. The mission of MHS is to enhance the DoD and our nation's security by providing health support for a full range of military operations, regardless of time or location, and sustaining the health of all those entrusted to our care. Specific to active duty members, the MHS supports a smooth transition from the DoD to the Department of Veterans Affairs (VA) upon discharge to civilian life. The timely sharing of accurate health care information is a significant contributor to continuity of care and patient safety. The FHA provides an important forum for DoD to collaborate with other federal health agencies to reach consensus on health-related standards in areas such as messaging, data, technical, and security. These efforts are intended to transform the process of sharing health information and improve quality health care to the citizens we all serve.
- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits DoD by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. The DoD's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, DoD will be provided key tools such as an

- RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, DoD will have the opportunity to play an active role in standardizing core FM business process and data elements. DoD's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows DoD to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits DoD by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, DoD's costs to build and maintain grants management systems decrease. Under GM LoB, DoD continues to make award decisions and perform all administrative and programmatic grants management functions. DoD has expressed an interest in becoming a customer of a Federal Grants Management Service Center.
 - *Human Resources Management Line of Business (Managing Partner OPM)*
 - DoD operates DFAS, one of the approved service providers for the HR LoB. This initiative allows DoD to spread the cost of managing HR systems and processes across a larger customer base, reducing agency costs to operate these systems and processes.

Department of Education

The Department of Education (ED) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - **(56)** – GovBenefits.gov supports ED's strategic goals by promoting benefit programs that create a culture of achievement, improving student achievement, and enhancing the quality of and access to postsecondary and adult education. Benefit programs include: Advanced Placement Program (Office of Elementary and Secondary Education), Education Consolidation Loans (Federal Student Aid), International Education and Graduate Programs Service/ Office of Postsecondary Education (Graduate Assistance in Areas of National Need), Special Education (ages 3-21) (Office of Special Education and Rehabilitative Services), and Vocational Education Basic Grants to States (Division of Vocational-Technical Education Office of Vocational and Adult Education). For the year ending August 2005 GovBenefits.gov generated over 98,000 citizen referrals to ED program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - In recent focus groups Business Gateway conducted, a representative from a large, local, postsecondary educational institution participated and said this initiative is useful for managing her operations. Educational institutions are not just educators, but at the same time are also large employers, landowners, and/or public land users, financial investors and accountants, etc., and perform other operations for-profit businesses perform. Educational institutions therefore must be aware of and comply with laws and regulations from numerous agencies and would benefit by the approach to regulations and compliance assistance BG provides. By providing resources from different Federal agencies, BG helps educational institutions better manage their operations. Rather than having to visit multiple agency websites, school administrators can access the government resources they need to manage their operations, all via Business.gov. In addition, BG's Business.gov contains 50 Education forms and related information (e.g., instructions) in its online Forms Catalog.
 - **Office of Elementary and Secondary Education (OESE)** – Students directly benefit from the OESE's participation in BG. BG offers resources for students and young, budding entrepreneurs:
http://www.business.gov/topics/special_entrepreneurs/youth/index.html. BG invites ED to actively engage in the identification and selection of materials that should appear in this section of the website. By supplementing school curricula with the Gateway's resources, this initiative expands the reach and impact of education experienced outside the classroom.
 - **Office of Vocational and Adult Education (OVAE)** – BG, as a cross-agency portal of government information for businesses, serves to promote agency information by increasing businesses' awareness of OVAE programs they may not have been aware of and sparking interest in providing internship/externship opportunities.
 - **Federal Student Aid (FSA)** – ED's participation in BG allows the agency to better communicate FSA's regulations and policies to the business community. For example, BG provides a link to ED's Employer Handbook that outlines wage garnishment procedures and steps employers should take to withhold money from employees' earnings in the event they become delinquent on student loan payments
(http://www.business.gov/phases/managing/manage_employees/index.html).
- *E-Rulemaking (Managing Partner EPA)*
 - The mission of ED is to strengthen the Federal commitment to assuring access to equal educational opportunity for every individual. In addition, the Department seeks to increase involvement of the public, parents, and students in Federal education programs. Through the use of the Federal Docket Management System (FDMS), the E-Rulemaking Initiative supports ED's outreach efforts by providing a simple, easy-to-use access point for all Department regulatory material. FDMS provides one site location for the more than 450 regulatory actions completed

annually over the last three years. In addition, this site provides a central location for the public to comment on regulatory actions, reduce ED's data storage costs, and allow regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters.

Government to Government Portfolio

▪ *Geospatial One-Stop (Managing Partner DoI)*

- The National Center for Education Statistics demonstrates ED's commitment to using geospatial data and GIS tools to provide information to the public. Its School District Demographics website provides access to school district geographic and demographic data useful for describing and analyzing characteristics of school districts, children, and K-12 education.

ED is a Federal producer/distributor and metadata contributor to GOS. ED enables other Federal agencies to both avoid costs and realize cost savings by making ED geospatial data available through the GOS Portal. In addition, ED helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

ED is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from ED, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

▪ *Grants.gov (Managing Partner HHS)*

- The Grants.gov Initiative benefits ED and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes, and systems. ED has leveraged Grants.gov in the development of six agency specific forms and has used them 211 times; ED uses government-wide forms 61% of the time for their application packages. As of September 2005 ED had posted approximately 375 funding opportunities and 45 application packages on Grants.gov. ED has received approximately 875 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

▪ *E-Travel (Managing Partner GSA)*

- ED plans to migrate its travel services to one of the three designated E-Travel service providers by October 2006. ED is currently evaluating the approved vendors and will award a task order to one of these vendors during Q1 FY 2006. The use of E-Travel allows ED to provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and

enhanced agency oversight and audit capabilities. ED employees benefit through more efficient travel planning, authorization, and reimbursement processes.

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, ED improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If ED were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits ED by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable ED to achieve production implementation of E-Authentication for its Education Central Automated Processing System (EDCAPS) e-Payments application and an FSA application. The E-Authentication Federation allows ED and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving ED of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits ED by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. ED's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, ED will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, ED will have the opportunity to play an active role in standardizing core FM business process and data elements. ED's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows ED to influence the future direction of financial management across the government from both an information technology and business process perspective.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits ED by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, ED’s costs to build and maintain grants management systems decrease. Under GM LoB, ED continues to make award decisions and performs all administrative and programmatic grants management functions. ED is a candidate to become a Federal Grants Management Service Center.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - ED benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of Energy

The Department of Energy (DoE) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - (1) – By helping to raise public awareness of Energy's Weatherization program, GovBenefits.gov supports DoE's strategic goals of reducing the burden of energy prices on low-income families by working with state and local agencies to weatherize at least 123,000 homes per year from 2004 through 2005. For the year ending August 2005 GovBenefits.gov generated over 19,000 referrals to DoE state and Federal program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway has developed the Single Source Coal Reporting System (SSCR), which benefits the coal mining industry and consequently DoE. The

SSCR reduces the reporting burden on industry by employing database technology to reduce the requirement for redundant data submission. This pilot project was successfully implemented in FY 2005 and will yield positive returns during FY 2006 as the regulatory burden faced by the surface coal industry is reduced. Business.gov will have a link to this tool on the site. This project reduces DoE's forms processing, systems development, and maintenance costs and allow DoE to comply with the President's Management Agenda.

In addition, Business.gov contains 147 DoE forms and related resources in its Forms Catalog.

- **Environmental and Other Defense Activities** – The Business Gateway benefits private contractors employed by DoE to clean up contaminated sites and dispose of radioactive waste. BG helps these contractors to easily find regulatory forms and information. Additionally, BG serves companies within the energy sector by giving them easy access to the environmental regulations with which they must comply.
- **Energy Programs** – Business.gov furthers the Energy Programs' mission to increase the viability and deployment of renewable energy technologies and increase energy efficiency in all aspects of the economy. By linking to resources such as <http://www.eere.energy.gov/EE/industry.html>, Business.gov helps increase access to Energy Efficiency and Renewal Energy Office (EERE) information and helps to educate businesses on energy-efficient technologies and on financing sources available to fund industrial energy efficiency improvements.
- **National Nuclear Safety Administration (NNSA)** – Business.gov helps further the NNSA fulfill mission by increasing access to information and resources on web pages such as the following: www.nnsa.doe.gov.
- **Power Marketing Administrations** – Business.gov helps the Power Marketing Administrations by increasing access to their regional web sites.
- *E-Rulemaking (Managing Partner EPA)*
 - Implementation of the Federal Docket Management System (FDMS) benefits DoE by improving public access to all rulemaking material, provides a central location for the public to find and comment on regulatory actions that affect their lives, and in addition, reduces data storage costs and allows regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters.
 - **Energy Efficiency and Renewal Energy Office (EERE)** – FDMS benefits the EERE by supporting their outreach to states, local communities, private individuals and businesses. This is achieved through FDMS' easy access via a single website to all related regulatory information. In CY 2004, EERE published more than 30 Federal regulatory actions.

Government to Government Portfolio

▪ *Geospatial One-Stop (Managing Partner DoI)*

- DoE is involved in many projects within its programs that utilize geospatial systems to carry out significant goals within the mission of the agency. For example in the area of environmental management, modeling and monitoring of environmental factors associated with energy production is accomplished using GIS technology.

DoE is a Federal producer/distributor and metadata contributor to GOS. DoE enables other Federal agencies to both avoid costs and realize cost savings by making DOE geospatial data available through the GOS Portal. In addition, DoE helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

DoE is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DoE, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

▪ *Grants.gov (Managing Partner HHS)*

- The Grants.gov Initiative benefits DoE and its grant programs, including those of the Golden Field Office, National Energy Technology Laboratory, Chicago Operations Office, Idaho Operations Office, and Office of Science, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. DoE uses government-wide forms 100% of the time for their application packages. As of September 2005 DoE had posted over 450 funding opportunities and 80 application packages on Grants.gov. DoE has received over 710 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

▪ *E-Travel (Managing Partner GSA)*

- DoE is currently scheduled to migrate its travel services to Northrop Grumman, one of the three designated E-Travel service providers by June 2006. Phase 1 of this migration, incorporating ME, is scheduled to be completed shortly. Phase 2, which includes Fossil Energy (FE), OA, SP, Office of Security and Safety Performance Assurance (SSA), Chicago, PNR, SNR, Idaho, and the rest of Headquarters, will be completed by the end of Q1 FY 2006. By completing this migration, DoE can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. DoE employees benefit through more efficient travel planning, authorization, and reimbursement processes.

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, DoE improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If DoE were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DoE by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DoE to achieve production implementation of E-Authentication for its Vendor Inquiry Payment Electronic Reporting System (VIPERS) and Industry Interactive Procurement System by the end of FY 2006. The E-Authentication Federation allows DOE and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving DOE from having to provide its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits DoE by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. DoE's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, DoE will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, DoE will have the opportunity to play an active role in standardizing core FM business process and data elements. DoE's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows DoE to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits DoE and specifically the program office of Energy Programs by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining

Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, DoE's costs to build and maintain grants management systems decrease. Under GM LoB, DoE continues to make award decisions and perform all administrative and programmatic grants management functions. DoE has expressed an interest in becoming a customer of a Federal Grants Management Service Center.

- *Human Resources Management Line of Business (Managing Partner OPM)*
 - DoE benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of "best-in-class" HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of Health and Human Services

The Department of Health and Human (HHS) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Federal Health Architecture
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - **(98)** – GovBenefits.gov supports HHS's strategic goals of improving the well-being and safety of families and individuals, reducing the major threats to health and productivity of all Americans, and improving access to health services by increasing awareness of HHS benefit programs. Benefits programs include: Assistance for Victims of Trafficking (Administration for Children & Families), Extramural Clinical Research Loan Repayment Program for Individuals from Disadvantaged Backgrounds (National Institutes of Health), the National Vaccine Injury Compensation Program (Health Resources and Services Administration), the Indian Health Service Loan Repayment Program (Indian Health Service), Prevention of Hemophilia Complications (Centers for Disease Control and Prevention), Substance Abuse Prevention and Treatment Block Grant (Substance

Abuse and Mental Health Service Administration), and the Medicare Program. For the year ending August 2005 GovBenefits.gov generated over 310,000 referrals to HHS state and Federal program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - The Business Gateway Initiative helps HHS lead America to better health, safety, and well-being by improving awareness of and compliance with HHS’s regulations and policies. HHS’s participation in this initiative allows the agency to effectively communicate its regulations and policies applicable to the business community. Many small businesses within the healthcare field do not know which agency within HHS requires certain forms. BG provides a menu of all the necessary forms and explains which agency requires each specific form.
 - **Centers for Medicare & Medicaid Services (CMS)** – Because home healthcare of the elderly is a large industry and because it is almost entirely comprised of small businesses having less than 50 people, the filling of CMS forms is a significant task for many of these companies. Many of these small business owners need help in deciding which forms need to be completed and also may require contact information for HHS officials. BG meets these needs.
 - **Food and Drug Administration (FDA)** – Business.gov helps promote FDA’s mission by increasing businesses’ access to resources that help businesses understand how to produce safe food and medicines. Resources Business.gov link to include: <http://www.fda.gov/oc/industry/default.htm>. In addition, Business.gov contains 113 FDA forms and resources in its Forms Catalog.
 - **Centers for Disease Control and Prevention (CDC)** – Business.gov helps CDC accomplish its mission to promote healthy workplaces by increasing businesses’ access to important public health resources by linking to CDC web pages such as: <http://www.cdc.gov/node.do/id/0900f3ec8000ec09>. In addition, Business.gov contains 35 CDC forms and related resources in its Forms Catalog.
 - **National Institutes of Health (NIH)** – Business.gov helps further NIH’s mission to foster communication of medical and health sciences information by increasing businesses’ access to occupational health research contained on web pages such as: <http://health.nih.gov/result.asp/478/34>. In addition, Business.gov contains 12 forms and related resources in its Forms Catalog.
 - **Health Resources & Services Administration (HRSA)** – Business.gov helps HRSA by supporting one of its primary goals of providing citizens with access to health care resources. Business.gov contains 10 forms and related resources in its Forms Catalog that provide relevant health care information.
 - **Indian Health Service (IHS)** – Business.gov helps IHS by providing access to health information. Native American owned businesses may need access to.

Business.gov contains 10 forms and related resources in its Forms Catalog that provide access to both health services and financial needs.

- **Substance Abuse & Mental Health Services Administration (SAMSHA)** – Business.gov helps SAMSHA by providing businesses with access to necessary drug treatment/prevention processes that any small business can institute. Business.gov contains 4 forms and related resources in its Forms Catalog for businesses can use when dealing with any drug prevention related needs.
- **Agency for Healthcare Research & Quality (AHRQ)** – Business.gov helps AHRQ by providing increased awareness of AHRQ’s quality best practice health care research and data.
- **Administration for Children & Families (ACF)** – Business.gov helps ACF by providing access to federal programs that promote the economic and social well-being of families, children, individuals, and communities.
- **Administration on Aging (AoA)** – Business.gov helps AoA by providing increased awareness of the Public Health and Welfare Act (<http://www.access.gpo.gov/uscode/title42/chapter35.html>) that provides opportunities for employment with no discriminatory personnel practices because of age.
- *E-Rulemaking (Managing Partner EPA)*
 - HHS is the United States government’s principal agency for protecting the health of all Americans and providing essential human services. HHS includes more than 300 programs, covering a wide spectrum of activities administering more grant dollars than all other federal agencies combined. HHS’s Medicare program is the nation’s largest health insurer, handling more than 1 billion claims per year. Medicare and Medicaid together provide health care insurance for one in four Americans. HHS has a number of sub-agencies, several with active notice and regulatory programs. Among these include HRSA which publishes on average 150 notices per year, SAMSHA which publishes 168 notices annually, CMS which publishes on average 48 regulatory actions and over 100 notices per year, and the Inspector General’s Office which publishes a combined total of 37 notice and regulatory actions each year. These organizations can take advantage of the functionality that the Federal Docket Management System (FDMS) provides to assist with electronically managing their public notice and comment activities. Sub-agencies with minimal notice and rulemaking actions, such as the AHRQ, and NIH and AoA, can use FDMS to implement an electronic workflow process and can manage documents as records within the system.
 - **FDA** – The FDA is responsible for protecting the public health by assuring the safety, efficacy, and security of human and veterinary drugs, biological products, medical devices, our nation’s food supply, cosmetics, and products that emit radiation. The FDA is also responsible for advancing the public health by helping to speed innovations that make medicines and foods more effective, safer, and more affordable; and helping the public get the accurate, science-based information they need to use medicines and foods to improve

their health. To carry out these tasks, the FDA has a very active notice and regulatory program. The FDA currently operates a web site containing useful information about implementing their current programs in addition to posting information on *Federal Register* notices and regulatory proposals. The FDA site also accepts comments on the notices and actions it posts. HHS including FDA is scheduled to implement FDMS in the first quarter of 2007. FDMS is scheduled to have a record management component available to participating agencies within this time-frame to provide FDA the additional capability to manage electronic materials posted in FDMS as records, a capability not currently supported by the FDA site.

- **CDC** – The CDC’s primary mission is to promote health and quality of life by preventing and controlling disease, injury, and disability. The CDC published nearly 520 notices in 2004, many of which have health related implications extending internationally. By relying on FDMS to support their regulatory and notice activities, the CDC provides a single site to broadcast these and provides additional supporting information critical to understanding the implications of their findings and recommended actions.
- **ACF** – The ACF within HHS is responsible for federal programs promoting the economic and social well-being of families, children, individuals, and communities. While their regulatory activities are very limited they do publish a significant number of Notices. Over the last three years, ACF has published on average over 175 notices in the Federal Register. By implementing FDMS, ACF is able to accept electronic feedback on their notices and to more accurately gauge the impacts of their actions.
- **IHS** – IHS is currently pursuing a number of initiatives to meet the particular health and social needs of Native Americans. These include behavioral health, chronic disease management, and health promotion/disease prevention. FDMS assists IHS by providing a dependable means to disseminate information and collect feedback on the effectiveness of these initiatives.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*

- There are three key areas in HHS which exploit geospatial systems to meet their mission goals. The first key area includes the HHS Secretary’s Command Center which functions as the principal point for coordination and facilitates information sharing among the public health partners. Geospatial analysis provides the cornerstone for the management of national and international public health issues. The second key area is mapping technology for public health surveillance, preparedness, and response using geospatial technologies to manage public health assets, monitor the health of the nation, and track disease. The third key area is the use of geospatial tools to characterize affected populations during health emergencies.

HHS is a Federal producer/distributor and metadata contributor to GOS. HHS enables other Federal agencies to both avoid costs and realize cost savings by

making HHS geospatial data available through the GOS Portal. In addition, HHS helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

HHS is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from HHS, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

The Human Health and Disease category page on GeoData.gov provides one-stop access to a listing of the most relevant metadata records of health related information including health services, human ecology, and safety. Data is provided from various bureaus within HHS including the National Center for Health Statistics, CDC, CMS, and HRSA.

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits HHS and its Operating Divisions by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. HHS derives its largest source of benefits from Grants.gov by not building or decommissioning systems for collecting electronic grant applications. HHS has implemented the Grants.gov functionality in all of its eleven Operating Divisions (AoA, ACF, AHRQ, CDC, CMS, FDA, HRSA, IHS, NIH, OS (Office of Public Health and Science), and SAMHSA). HHS has leveraged Grants.gov in the development of three agency specific forms and has used them 377 times; they use government-wide forms 93% of the time for their application packages. As of September 2005 HHS had posted over 2,260 funding opportunities and 550 application packages on Grants.gov. HHS has received over 2,900 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - HHS is scheduled to migrate its travel services to Northrop Grumman, one of the three designated E-Travel service providers, by September 2006. HHS has already begun processing vouchers through the E-Travel system and plans to have processed approximately 6,000 vouchers by the end of this month. By completing this migration, HHS can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. HHS employees also benefit through more efficient travel planning, authorization, and reimbursement processes.

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, HHS improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If HHS were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits HHS by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable HHS to achieve production implementation of E-Authentication for its Grants.gov Initiative and another application by the end of FY 2006. The E-Authentication Federation allows HHS and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving HHS of much of the cost of providing its own identity management solutions.

Lines of Business

- *Federal Health Architecture Line of Business (Managing Partner HHS)*
 - HHS administers more than 300 programs covering a wide spectrum of activities, and is the largest grant-making agency in the Federal government. HHS programs provide direct health care services, health care insurance, health science research, disease prevention, food and drug safety, and medical preparedness for bio-terrorism and other emergencies. To provide these services effectively, they must be delivered in the most efficient and cost-effective manner possible.
In carrying out its mission, HHS works closely with federal partners, state, local, and tribal governments, corporations, and the general public (including clients, consultants, collaborators, and stakeholders). HHS operating divisions (ACF, AoA, AHRQ, Agency for Toxic Substances and Disease Registry, CDC, CMS, FDA, HRSA, IHS, NIH, and SAMHSA) and stakeholders directly benefit from common vocabularies and technology standards through increased information sharing, increased efficiency, decreased technical support burdens, and decreased cost. The FHA leverages current collaborations (e.g. IHS with DoD and VA, CDC with EPA, FDA with USDA) and facilitates new collaborations. For example, the FHA Food Safety working group identified an information sharing opportunity to streamline and strengthen the import process.
- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits HHS by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of

excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. HHS's involvement with this board affords them the opportunity to review critical issues with an impact on their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, HHS will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, HHS will have the opportunity to play an active role in standardizing core FM business process and data elements. HHS's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows HHS to influence the future direction of financial management across the government from both an information technology and business process perspective.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits HHS and specifically FDA, NIH, CDC, SAMSHA, AHRQ, CMS, AoA, ACF, and Departmental Management by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, HHS's costs to build and maintain grants management systems decrease. Under GM LoB, HHS continues to make award decisions and performs all administrative and programmatic grants management functions. HHS is currently consolidating its internal grants management systems to two: ACF which is a candidate to become a Federal Grants Management Service Center; and the NIH eRA system.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - HHS operates one of the approved service providers for the HR LoB. This initiative allows HHS to spread the cost of managing HR systems and processes across a larger customer base, reducing agency costs to operate these systems and processes.

Department of Homeland Security

The Department of Homeland Security (DHS) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Disaster Management
- Geospatial One-Stop
- Grants.gov
- SAFECOM
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - (17) – GovBenefits.gov supports DHS's mission by helping to raise public awareness of disaster recovery and emergency response personnel training benefit programs. For the year ending August 2005, GovBenefits.gov generated over 12,000 referrals to DHS program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)* - The department's vast network of organizations and institutions creates a complex environment for businesses to navigate. Business.gov makes it easier for businesses to get answers to their questions through an issue-based search capability, links to compliance resources, and access to forms and contact information.

- **Emergency Preparedness and Response** – Business Gateway aids FEMA in its mission of responding to emergencies by helping contracted businesses comply with Federal regulations and small business owners to gain access to critical recovery information.
- **Science and Technology** – DHS partners with the Small Business Innovation Research (SBIR) program to foster the participation of innovative and creative small businesses in Federal Research and Development programs (<http://www.dhs.gov/dhspublic/display?content=3200>). As DHS continues its efforts to include the private business community in its mission of defending America, this initiative is a valuable resource for businesses as they seek to comply with Federal regulations.
- **Information Analysis & Infrastructure Protection (IAAP)** – Contractors developing information systems and protection must comply with stringent regulations due to the high-security environment in which they work. Business.gov provides a broad access point for companies interested in winning such contracts, providing compliance tools and access to federal laws and regulations. In particular, the Protected Critical Infrastructure Information (PCII) Program is targeting the private sector and is seeking to help businesses share information relevant to defense of the homeland with the government and with each other.
- **Border & Transportation Security (BTS)** – DHS’s Office of Small Business Programs, in conjunction with Small Business Specialists from other agencies, is focused on outreach to small businesses and is providing vendor outreach sessions (VOS). DHS is working to leverage relationships with small businesses to determine the work these companies are capable of doing. As these companies are hired, they require assistance in complying with the stringent security prerequisites for working with DHS. Business.gov currently contains 117 forms related to U.S. Customs and Border Protection (CBP), and in the future will have a compliance “wizard” to help small businesses understand the different ways in which they must comply.
- **Coast Guard (USCG)** – The businesses USCG hires to perform work on its facilities (e.g., boats, aircraft, bases) must comply with strict Federal Government laws. Businesses may be unaware as to the number of forms they must complete and which agencies require those forms. BG provides assistance for these firms in determining the types of forms they may be required to complete.
- **U.S. Citizenship & Immigration Services (USCIS)** – Business.gov benefits USCIS by providing increased access to information for resolving individual and employer problems. Business.gov contains 98 such forms and related information in the Forms Catalog.
- **Secret Service** – Business.gov increases awareness of the Secret Service’s mission to provide information regarding violations of laws relating to counterfeiting of obligations and securities of the United States; financial crimes that include, but are not limited to, access device fraud, financial institution fraud, identity theft, computer fraud; and computer-based attacks

on our nation's financial, banking, and telecommunications infrastructure. Business.gov contains forms in the Forms Catalog regarding investigative needs for citizens to access.

- *E-Rulemaking (Managing Partner EPA)*
 - DHS consists of several sub-agencies that publish a large number of rulemakings in performing their duties and ensuring compliance with Federal statutes. When DHS was formed, it did not have a docket center and relied on the EPA's eDOCKET electronic system and the docket centers of other agencies to meet its regulatory responsibilities. Based on the large size of DHS and its regulatory actions, the Department needs the Federal Document Management System (FDMS) and the capabilities and access it provides. FDMS greatly increases the public's interaction with the diverse number of sub-agencies and it permits these sub-agencies to communicate with each other on their rulemakings. The sub-agency information below provides an example of the regulatory action volume these sub-agencies must handle on an annual basis. With a single online website, FDMS enables DHS to improve public access to its rulemaking materials, provide a central location for the public to find and comment on regulatory actions that affect their lives, and in addition, reduces data storage costs and allows regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters. These benefits also are shared by other DHS sub-agencies which are not detailed below, including the Office of Inspector General (OIG), the Secret Service, BTS, Emergency Preparedness and Response, Science and Technology, and the Office of Infrastructure Protection. As part of the DHS implementation of FDMS, the capability to establish secured lines of communication with restricted roles and access privileges to information or documents under development can be created among personnel from any of the sub-agencies within DHS. Further examples of benefits include:
 - **USCG** – The USCG mission is to protect the public, the environment, and US economic interests in the nation's ports and waterways, along the coast, on international waters, or in any maritime region. In 2004, the Coast Guard published 447 regulatory actions which is a relatively large number, and therefore the benefits to the Coast Guard to manage its regulatory and non regulatory dockets and public comments are also significant. Likewise, the Coast Guard is able to complement their existing record management program with the features for managing electronic records in FDMS.
 - **FEMA** – FEMA is tasked with responding to, planning for, recovering from and mitigating against disasters. In 2004, they published 117 regulatory actions.
 - **USCIS** – USCIS is responsible for the administration of immigration and naturalization benefits and establishing immigration services policies and priorities. These functions include: adjudication of immigrant visa petitions; adjudication of naturalization petitions; adjudication of asylum and refugee applications; adjudications performed at the service centers, and all other adjudications performed by the former Immigration and Naturalization Services (INS). The FDMS ensures the public has a central place to comment

on rulemakings that deal with these functions addressing significant human issues.

- **Transportation Security Administration (TSA)** – TSA’s mission is to protect the nation’s transportation systems by ensuring the freedom of movement for people and commerce. In February 2002 TSA assumed responsibility for security at the nation’s airports. The formation of TSA resulted in a new agency promulgating a new set of regulations. TSA functions were originally part of DoT. DoT provides centralized docket services and TSA will continue to use those services until DoT implements FDMS in CY 07. In CY 2007, TSA will implement FDMS and follow the guidelines for use of FDMS DHS has provided. FDMS will then provide a more coordinated view for all entities within DHS.

Government to Government Portfolio

- *Disaster Management (Managing Partner DHS)*

- All of the DHS agencies benefit directly or indirectly from the DM program. First, the agencies benefit from the Disaster Management Interoperability Services (DMIS) platform and the interoperable data exchange standards project - which permits their emergency operations centers to exchange data smoothly both during an emergency incident and during day to day operations with any other user of DMIS software.

Second, specific agencies such as FEMA benefit from the ability to use the DMIS toolset during an emergency to communicate collaboratively with local communities that have installed the DMIS toolset. Data exchange standards created through DM help FEMA as well as any incident management organization by providing seamless sharing of information with any compliant incident management software user. Other DHS components such as Immigration and Customs Enforcement (ICE), CBP, and USCG can use the basic DMIS toolset and backbone for communicating incident information, sharing hazmat incident information, mapping, and communication. They can also use the toolset and exchange standards for preparedness planning and information sharing prior to an incident, and for preparedness exercises.

Finally, all DHS agencies can use the DisasterHelp.gov portal for information sharing, training, and data exchange and document storage. The DisasterHelp.gov portal provides a one-stop portal for Federal emergency/incident information where US citizens can link to sites across the Federal Government for information on preparing for and responding to an emergency incident. Within DHS, specific organizations such as Mitigation extensively use the collaborative capabilities of DisasterHelp.gov to help manage the interaction with external partners. Providing a free collaborative and information sharing internet portal also promotes the ability to share information with DHS partners in state, local and tribal governments, associations and the private sector. The creation of approximately 5,000 knowledge centers on DisasterHelp.gov means collaborative services throughout the community are valued.

- *Geospatial One-Stop (Managing Partner DoI)*
 - DHS is a major Federal producer/distributor and metadata contributor to GOS. DHS enables other Federal agencies to both avoid costs and realize cost savings by making DHS geospatial data available through the GOS Portal. In addition, DHS helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.
 - DHS is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DHS, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.
 - The Homeland Security Channel and its sub-channels on GeoData.gov provide one-stop access to geospatial data and resources relevant to agency homeland security mission and objectives. General homeland security information is provided from DHS and data related to natural and manmade emergency disasters and events is provided from FEMA.
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits DHS and its component organizations, including USCG, FEMA, Office of Domestic Preparedness (ODP), and TSA, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. DHS uses government-wide forms 100% of the time for their application packages. As of September 2005 DHS had posted over 100 funding opportunities and two application packages on Grants.gov.
- *SAFECOM (Managing Partner DHS)*
 - The SAFECOM activities are funded through the DHS Office for Interoperability and Compatibility (OIC). The OIC, part of the Science and Technology directorate, oversees the wide range of public safety interoperability programs and efforts currently spread across Homeland Security. These programs address critical interoperability issues relating to public safety and emergency response, including communications, equipment, training, and other areas as needs are identified.
 - The initiative benefits DHS by coordinating and leveraging the vast range of interoperability programs and related efforts spread across the Federal Government to reduce unnecessary duplication in programs and spending, identify and promote best practices, and coordinate Federal activities related to research and development, testing and evaluation, standards, technical assistance, training, and grant funding related to interoperability.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - DHS is scheduled to migrate its travel services to EDS, one of the three designated E-Travel service providers, by September 2006. By completing this migration, DHS can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. DHS employees benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, DHS improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If DHS were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DHS by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DHS to achieve production implementation of E-Authentication for its DisasterHelp.gov portal, located in FEMA, and another application by the end of FY 2006. The E-Authentication Federation allows DHS and its directorates to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving DHS of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits DHS by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. DHS's involvement with this board provides them the opportunity to review critical issues impacting their FM systems, voice their needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement common solutions. In the short term, DHS will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, DHS has the opportunity to play an

active role in standardizing core FM business process and data elements. This work allows DHS to influence the future direction of financial management across the government from both an information technology and business process perspective.

- *Human Resources Management Line of Business (Managing Partner OPM)*
 - DHS benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of Housing and Urban Development

The Department of Housing and Urban Development (HUD) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - (31) – By increasing public awareness of HUD benefit programs, GovBenefits.gov supports the agency's strategic goals to increase homeownership opportunities, promote decent affordable housing, and strengthen communities, as well as ensure equal opportunity in housing. For the year ending August 2005 GovBenefits.gov generated over 105,000 referrals to HUD program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway's primary focus on compliance provides another avenue for HUD to highlight and communicate to the business community the requirements of housing and community development rules and regulations. Many of the organizations working with HUD operate as business entities, and BG provides, through the portal, easy access to HUD's programs.

In addition HUD has numerous forms/instructions (139) in the BG Forms Catalog that include applications for funding for housing programs and community initiatives.

- *E-Rulemaking (Managing Partner EPA)*
 - HUD’s mission is to increase homeownership, support community development and increase access to affordable housing free from discrimination. Two major HUD organizations, the Office of Community Planning and Development and the Office of Housing, published 66 regulatory actions in 2004. HUD has been active in E-Rulemaking. From 2004 until the launch of the Federal Docket Management System (FDMS) in the fall of 2005, HUD used EPA’s electronic docket system (E-Dockets). HUD is one of the first agencies to migrate to the Federal Docket Management System (FDMS). Through its experience with E-Dockets and the implementation of FDMS (which centralize HUD’s regulatory actions for public review and comment on the Internet) HUD’s interaction with its public continue to increase when promulgating regulations that affect the building of communities and the promotion of affordable housing.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - HUD has various major programs that utilize geospatial information to carry out significant goals within the mission of the agency. HUD has exploited GIS technology to support its user community by offering geospatial tools over the Internet. For example the HUD Enterprise Geographic Information System (EGIS) enables the public to map their community. EGIS integrates HUD data with transportation, environmental, demographic, and other data. Users can also see if their home address is inside an Empowerment Zone/Enterprise Community or Revitalization Area.

HUD is a Federal geospatial data producer/distributor and metadata contributor to GOS. HUD enables other Federal agencies to both avoid costs and realize cost savings by making HUD geospatial data available through the GOS Portal. In addition, HUD helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

HUD is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from HUD, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency’s response more efficient. It has the potential to reduce the cost of supporting such data requests.

GeoData.gov provides one-stop access to HUD’s Environmental Mapping (E-MAPS). HUD E-MAPS provides: location, type and performance of HUD-funded activities in every neighborhood across the country; and select EPA information on brownfields, hazardous wastes, air pollution and waste water discharges.

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov initiative benefits HUD and the applicant community by providing access to funding opportunities and electronic application packages through a central portal. All information needed to find opportunities for funding from over 50 competitive opportunities was made available using Grants.gov Find and Apply. The Grants.gov portal allows HUD to use a single mechanism to post and receive applications in a unified fashion, eliminating the need to build separate systems to receive and review applications for funding. The common application forms and process allowed HUD to develop a common standardized database from which both program reports and Department-wide reports are attainable. HUD programs use standard HUD forms and the SF 424 and SF 424 Supplement. Survey on Ensuring Equal Opportunity for Applicants. HUD has leveraged Grants.gov in the development of 11 agency specific forms and has used them 461 times; they use government-wide forms 45% of the time for their application packages. As of September 2005 HUD had posted approximately 230 funding opportunities and 55 application packages on Grants.gov. HUD has received approximately 5,800 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - HUD will begin processing vouchers in FY 2006 through EDS, one of the three designated E-Travel service providers, and will be processing all agency vouchers through EDS over the next few months. By completing this migration, HUD can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. HUD employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, HUD improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If HUD were not allowed to use the IAE systems, the agency would need to build and maintain separate systems to record vendor and contract information, to post procurement opportunities, track and report subcontracting data, and evaluate vendor performance. Agency purchasing officials would not have access to shared databases of important information supporting acquisition decision-making and would return to paper-based and labor-intensive work efforts, greatly taxing an already overburdened workforce.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits HUD by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable HUD to develop and begin implementation of an enterprise solution for E-Authentication. The E-Authentication Federation allows HUD and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving HUD of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - HUD participates in this initiative and has fully aligned with the E-Government goals and priorities. The Project Team has been working collaboratively to identify financial systems modernization approaches and strategies to provide the greatest benefit to the government and stakeholders who depend on critical services and support. Federal agencies and financial management subject matter experts work together to:
 1. Achieve or enhance process improvement and cost savings in the acquisition, development, implementation, and operation of financial management systems through shared services, joint procurements, consolidation and other means;
 2. Provide for standardization of business processes; and
 3. Promote seamless data exchanges between and among Federal agencies.

HUD has been an active participant in the FM LoB Project Team and has developed a business case consistent with direction established through this initiative. The HUD Integrated Financial Management Improvement Project (HIFMIP) was re-scoped to reflect an enterprise perspective to achieve “integrated financial management” for the Department, including all program and financial functions currently supporting the Department. The Department and the HIFMIP Program organization are migrating to an outside service provider; the specific schedule is based on HUD’s IT system lifecycle development process and ensures current independent financial systems modernization initiatives support the eventual transition to a single core financial system and qualified external service provider.

The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. HUD’s involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. Finally, HUD has the opportunity to play an active role in standardizing core FM business process and data elements. HUD’s involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise

architecture supporting the FM LoB common solution. This work allows HUD to influence the future direction of financial management across the government from both an information technology and business process perspective.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits HUD by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, HUD's costs to build and maintain grants management systems decrease. Under GM LoB, HUD continues to make award decisions and performs all administrative and programmatic grants management functions. HUD is a candidate to become a Federal Grants Management Service Center.

Department of Interior

The Department of Interior (DoI) is providing funding in FY 2006 to the following E-Government Initiatives:

- Recreation One-Stop
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *Recreation One-Stop (Managing Partner DoI)*
 - The initiative benefits DoI and specifically the National Park Service (NPS), Bureau of Land Management (BLM), Fish and Wildlife Service (FWS), and Bureau of Reclamation by providing information related to recreational activities in our national parks, wildlife refuges, lakes, and public lands on the Recreation One-Stop portal. Citizens looking to utilize recreational services have a central place to search and do not need to search through the separate websites of the bureaus to find information such as hours of operation, cabin/campsite reservations materials, maps, facts and figures, and usage fees.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - The Business Gateway Initiative benefits DoI by providing citizens with access to forms and plain-English compliance guidance tools. Specifically, this initiative benefits the following agencies/offices/bureaus within DoI:
 - **Office of Surface Mining Reclamation and Enforcement** – BG benefits this office by providing funding and assistance for the single surface coal mining reporting project. This pilot project was successfully implemented in FY 2005 and will yield positive returns during FY 2006 as the regulatory burden faced by the surface coal industry is reduced. Business.gov will have a link to this tool on the site and currently contains 41 instructional forms for the Office of Surface Mining.
 - **BLM** – Business.gov currently contains links to 49 guidance resources/forms, which pertain to public lands in America.
 - **FWS** – Business.gov currently contains links to 107 guidance resources/forms.
- *E-Rulemaking (Managing Partner EPA)*
 - As a whole, DoI publishes an average of 281 regulatory actions and over 1,760 notices annually. The community interested in activities for which the DoI is responsible is extremely large and diverse and can benefit greatly from the consolidated functions the Federal Docket Management System (FDMS) provides. DoI currently operates two systems to manage some of their regulatory materials electronically. DoI's conversion to FDMS is expected to reduce the operating costs to maintain these separate systems, while increasing the functionality available.
 - **Minerals Management Service (MMS)** – MMS manages the nation's natural gas, oil and other mineral resources on the outer continental shelf. MMS also collects, accounts for and disburses more than \$8 billion per year in revenues from Federal offshore mineral leases and from onshore mineral leases on Federal and Indian lands. On average, MMS publishes roughly 20 regulatory actions and 92 notices annually. MMS' reliance on FDMS provides access to these action/notices and their supporting materials for the length of time required by the agency requires to conduct its business and document its actions.
 - **Bureau of Indian Affairs (BIA)** – BIA is has the responsibility to administer and manage 55.7 million acres of land held in trust by the US for American Indians, Indian tribes, and Alaska Natives. There are 562 Federal recognized tribal governments in the U.S. Developing forestlands, leasing assets on these lands, directing agricultural programs, protecting water and land rights, developing and maintaining infrastructure, and economic development are all part of the bureau's responsibility. In addition, the BIA provides education services to approximately 48,000 Indian students. The use of FDMS by the BIA helps add greater consistency to their regulatory and notice processes.

- **NPS** – NPS has the responsibility to manage the preservation, access, and history of our national parks. While the number of regulatory actions are small (an average of 18 annually), the number of notices NPS advertises (402 average annually) is substantial. Furthermore, the notices are often extremely controversial in nature. Reliance on FDMS by the NPS helps significantly to expose activities that impact our Nation’s Parks to broader publication and comment.
- **FWS** – The mission of the FWS entails working with others to conserve, protect and enhance fish, wildlife, and plants and their habitats for the continuing benefit of the American people. Similar to the NPS’s activities, those of the FWS are of interest to a large portion of the US population—many of whom follow their activities with great interest. On average, FWS publishes 92 regulatory actions and 355 notices annually. FDMS provides FWS with a tool to ensure the public’s participation is well documented and as open and transparent a process as is reasonable.
- **Bureau of Reclamation** – The Bureau of Reclamation’s mission is to assist in meeting the increasing water demands of the West while protecting the environment and the public’s investment in these structures. The Bureau of Reclamation places great emphasis on fulfilling their historic water delivery obligations, promoting water conservation, water recycling and reuse, and developing partnerships with our customers, states, and Indian Tribes, and in finding ways to bring together the variety of interests to address the competing needs for our limited water resources. As part of DoI, the Bureau of Reclamation is scheduled to implement FDMS at the end of FY 2006. On average, the bureau publishes over 280 regulatory actions and nearly 60 notices annually. Providing a record management function is extremely useful to the bureau to support its management of documents including public comments as records related to its decisions which often direct impact private citizens and values of their properties.
- **BLM** – BLM’s mission (1) seeks to minimize government’s more traditional management practices, (2) reaffirms and advances citizen-focused management practices that have arisen in tandem with the BLM’s long-term commitment to community-based collaboration and partnership, and (3) expands the ongoing 4 C’s practices of the BLM (conservation through cooperation, communication, and consultation). Through the 4 C’s, the BLM proposes new and higher levels of community participation, governance, innovation. BLM has an active use of the Federal Register with an average of 13 regulatory actions and 687 notices annually. With the emphasis on community awareness and engagement in its policies and practices, BLM greatly benefits from the functionality provided by FDMS to broadly advertise notices, rulemakings, supporting materials, and the comments submitted.
- **U.S. Geologic Survey (USGS)** – USGS provides scientific information to describe and understand the Earth, minimize loss of life and property from natural disasters, manage water, biological, energy, and mineral resources, and enhance and protect our quality of life. The USGS is often the lead agency in

developing associated standards and, as such, relies on the Federal Register to notify interested parties of modifications to existing information or new developments in topographic imagery. Many of these notices request public input and FDMS simplifies the process of determining who is affected most by their actions.

- **Office of Surface Mining (OSM)** – The mission of OSM is to carry out the requirements of the Surface Mine Control and Reclamation Act, of 1977 in cooperation with states and tribes. OSM’s primary objectives are to ensure coal mines are operated in a manner that protects citizens and the environment during mining, the land is restored to beneficial use following mining, and the effects of past mining are mitigated by aggressively pursuing reclamation of abandoned coal mines. OSM can use the controlled workflow designation functions of FDMS for managing not only their material intended for public review, but also for the documents intended for internal purposes at relatively little cost.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*

- DoI is a major Federal producer/distributor and metadata contributor to GOS. DoI enables other Federal agencies to both avoid costs and realize cost savings by making DoI geospatial data available through the GOS Portal. In addition, DoI helps enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

DoI is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DoI, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

GeoData.gov provides one-stop access to a vast amount of data collected by DoI across multiple data categories including Administrative and Political Boundaries, Cadastral, and Geological and Geophysical.

- *Grants.gov (Managing Partner HHS)*

- The Grants.gov Initiative benefits DoI and its grant programs, including those of FWS, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. DoI derives its largest source of benefits from Grants.gov by not building a system for collecting electronic grant applications. DoI has leveraged Grants.gov in the development of two agency specific forms; they use government-wide forms 98% of the time for their application packages. As of September 2005 DoI had posted over 165 funding opportunities and 25 application packages on Grants.gov. DoI has received over 310 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - DoI is currently scheduled to migrate its travel services to Carlson Wagonlit, one of the three designated E-Travel service providers. Phase 1 of this migration, which includes the MMS, OSM, and BLM will be completed in Q1 FY 2006. Phase 2, incorporating DO, the Fish & Wildlife Service, and the National Park Service, will be completed by Q1 FY 2007. The third and final phase, incorporating the BIA, the Bureau of Reclamation, and the USGS, will be completed by October 2007. By completing this migration, DoI can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. DoI employees benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, DoI improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If DoI were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DoI by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DoI to achieve production implementation of E-Authentication for its National Park Service Research and Permit System (RPRS) application, Geospatial One-Stop Initiative, Recreation One-Stop Initiative, and National Business Center (NBC) Payroll Services by the end of FY 2006. The E-Authentication Federation allows DoI and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving DoI of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - Interior's NBC is one of 4 current Federal Financial Management Center of Excellences (COE). It services multiple small agencies and the Bureaus of Interior. The initiative benefits DoI by enabling them to leverage their

information technology (IT) and financial processing expertise to provide FM hosting and support services to additional Federal agencies. As DoI's customer base continues to grow, the agency can create economies of scale and use the growth to gain leverage with the financial management software vendor community.

The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. DoI's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, DoI will provide key input and recommendations for the migration process. In the long term, DoI will have the opportunity to play an active role in standardizing core FM business process and data elements. DoI's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits DoI and specifically the United States Fish and Wildlife Service bureau by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards and manage grants programs. By sharing services, DoI's costs to build and maintain grants management systems decrease. Under GM LoB, DoI continues to make award decisions and performs all administrative and programmatic grants management functions. DoI is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - DoI operates the NBC, one of the approved service providers for the HR LoB. This initiative allows DoI to spread the cost of managing HR systems and processes across a larger customer base, reducing agency costs to operate these systems and processes. Employees across the agency benefit from improved HR services.

Department of Justice

The Department of Justice (DoJ) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Case Management
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway provides another valuable channel for small business contractors to find and take advantage of the many opportunities presented by the substantial number of DoJ contracts awarded to small and disadvantaged businesses. In addition, DoJ's special "Attorney Honors Program" forms and instructions are found in the Business Gateway Forms Catalog.
 - **Federal Bureau of Investigation (FBI)** – Business.gov enables businesses to easily find and access FBI related information concerning enforcement actions in the financial community as well as report on major white collar crimes. In addition, key FBI contact lists are accessible for businesses needing to report potential white collar crimes.
 - **Drug Enforcement Administration (DEA)** – The DEA's mission includes the seizure and forfeiture of assets derived from, traceable to, or intended to be used for illicit drug trafficking. In addition, some of its programs deal with

money laundering. Business.gov allows businesses access to the schedule of sale of the forfeited property. Through an organized list of key governmental contacts, businesses are able to easily and quickly identify whom to contact with suspicions of money laundering activity.

- **Federal Bureau of Prisons (BOP)** – Each BOP facility is responsible for buying the necessary supplies, services, and equipment to operate. Business.gov provides easy navigation for businesses seeking contracting opportunities with the federal government. Business.gov provides value for both BOP and businesses in facilitating the interaction between both groups.
- **Executive Office for United States Attorney (EOUSA)** – A component of the EOUSA’s mission is to provide general direction and supervision of the management and policy activities of the United States Attorneys’ financial litigation programs, including the establishment of policy and procedures for debt collection activities, affirmative civil enforcement and bankruptcy litigation, litigative and technical support, training, publication of newsletters, coordination and implementation of legislative initiatives and the establishment of guidelines, advice, and other guidance.
- **U.S. Marshals Service (USMS)** – The USMS benefits from business.gov in two specific areas. U.S. Marshals purchase commodities and cutting edge equipment. In doing so, the USMS actively seeks small, women-owned, hub-zone, disadvantaged, service-disabled, and veteran-owned businesses interested in doing business with them. Business.gov provides an excellent venue for such businesses to identify opportunities with the USMS. Business.gov also provides another venue for the U.S. Marshals to market their Asset Forfeiture Program.
- **Alcohol, Tobacco, Firearms, and Explosives (ATF)** – The Bureau of Alcohol, Tobacco, Firearms, and Explosives has a proactive approach to managing its business opportunities. ATF offers a wide range of small business opportunities. It also conducts various proof-of-concept pilots and initiatives. Business.gov is an excellent venue for making the business community aware of these opportunities. In addition, there are 44 ATF forms are available on the web through the Business.gov Forms Catalog.
- **Office of Justice Programs (OJP)** – Business.gov provides an excellent marketing opportunity for OJP to reach out to the business community for the many grants and research projects regularly funded by OJP.
- *E-Rulemaking (Managing Partner EPA)*
 - With a single online website, the Federal Docket Management System (FDMS) enables DoJ to improve public access to all rulemaking material, provides a central location for the public to find and comment on regulatory actions that affect their lives, and in addition, reduces data storage costs and allows regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters. In addition, DoJ does not currently operate an electronic docket system and is considered moderate in terms of the volume of regulatory and notice activities they produce. The sub-agencies with more active regulatory

and Notice programs are described below along with their anticipated benefits, but benefits for implementing FDMS are available to other DoJ sub-agencies such as the Civil Rights Divisions, the EOUSA, the Executive Office for Immigration Review (EOIR), USMS, the Executive Office for U.S. Trustees, and OJP. These sub-agencies can configure their business process in FDMS to assist them with establishing an electronic workflow process. In addition, shortly after DoJ's implementation of FDMS, the record management component will be available to participating agencies and they will be able to complement their existing records programs with the feature in FDMS.

- **ATF** – The mission of the ATF is to conduct criminal investigations, regulate the firearms and explosives industries, and assist other law enforcement agencies. This work is undertaken to prevent terrorism, reduce violent crime and to protect the public in a manner faithful to the Constitution and the laws of the U.S. ATF protects the public against crime, violence, and other threats to public safety. The FDMS enables the regulation writers at ATF to better coordinate their regulatory processes and improve public access to important regulatory actions.
- **Antitrust Division** – The mission of the DoJ Antitrust Division has been to promote and protect the competitive process — and the American economy — through the enforcement of the antitrust laws. The antitrust laws apply to virtually all industries and to every level of business, including manufacturing, transportation, distribution, and marketing. An example of how FDMS assists the Division is by improving its regulatory communications with partner agencies. The antitrust division often works with agencies such as the Federal Trade Commission. FDMS provides the tools necessary to enable the two agencies to work together on regulatory actions electronically.
- **DEA** – The mission of the DEA requires it to manage a national drug intelligence program, enforce of the provisions of the Controlled Substances Act, coordinate and cooperate with Federal, state and local law enforcement officials on mutual drug enforcement efforts. DEA is responsible for all programs associated with drug law enforcement counterparts in foreign countries. The FDMS helps the DEA staff to collaborate in their drafting of regulatory actions and provides a central web-based location for the public as well as partner states and localities to find DEA's regulatory materials.
- **FBI** – The recent reengineering of the FBI and implementation of the Patriot Act has resulted in the Bureau ensuring it is dedicated to protecting civil rights along with its duties to protect the nation. It has strengthened its support to Federal, county, municipal, and international law enforcement partners and is upgrading its technological infrastructure to successfully meet each of its priorities. FDMS improves and increase information dissemination and participation of the community that falls under the laws, regulations, and enforcement actions the Bureau is tasked with upholding. All members of the public will have easy access to and the ability to comment on regulatory actions that may affect them.

- **United States Parole Commission** – The mission of the U.S. Parole Commission is to promote public safety and to strive for justice and fairness in the exercise of its authority to release and supervise offenders under its jurisdiction. For the community it serves, being able to easily and quickly access proposed regulatory actions may be very important. FDMS helps the Commission in ensuring the community under its authority and all members of the public have easy access to and the ability to comment on any regulatory actions that may directly affect them.
- **BOP** – The BOP was established in part to provide more progressive and humane care for Federal inmates and to ensure consistent and centralized administration of the 11 Federal prisons in operation at the time. The Bureau consists of more than 106 institutions, six regional offices, a Central Office (headquarters), two staff training centers, and 28 community corrections offices. The regional offices and Central Office provide administrative oversight and support to Bureau facilities and community corrections offices. With the available online tools developed for Federal regulation writers, FDMS facilitates communication for the Bureau with all of its institutions, offices, etc., when it is drafting a regulatory action or reviewing the comments received from the public.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*

- DoJ is involved in many projects within its programs that utilize geospatial systems to carry out significant goals within the mission of the agency. For example, the National Drug Intelligence Center uses GIS technology to analyze information from local, state, regional, and Federal agencies in order to produce threat assessments addressing specific drug types.

DoJ is a Federal producer/distributor and metadata contributor to GOS. DoJ enables other Federal agencies to both avoid costs and realize cost savings by making DoJ geospatial data available through the GOS Portal. In addition, DoJ helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

DoJ is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DoJ, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits DoJ and its grant programs, including those from OJP, the Office of Community Oriented Policing Services, Bureau of Justice Assistance, and the BOP, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. DoJ derives its largest source of benefits from Grants.gov by not building systems for collecting electronic grant applications. DoJ has leveraged Grants.gov in the development of five agency specific forms and has used them 45 times; they use government-wide forms 75% of the time for their application packages. As of September 2005 DoJ had posted over 170 funding opportunities and 12 application packages on Grants.gov. DoJ has received approximately 370 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - DOJ is currently scheduled to select a GSA-contract E-Travel service provider and to commence migration by September 30, 2006. Through full implementation of the service DoJ can achieve more efficient and effective travel management. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through uniform streamlined travel policies and processes, strict security and privacy tools, and enhanced agency oversight and audit capabilities. DoJ employees also benefit through more efficient travel planning, authorization and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, DoJ improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If DoJ were not allowed to use the IAE systems, it would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DoJ by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DoJ to achieve production implementation of E-Authentication for its ATF's Bomb, Arson Tracking System (BATS) and e-Trace applications by the end of FY 2006. The E-Authentication Federation allows DoJ and its bureaus to use identity credentials issued and managed by organizations within and outside the

Federal Government, thereby relieving DoJ of much of the cost of providing its own identity management solutions.

Lines of Business

- *Case Management (Managing Partner DoJ)*
 - This initiative helps DoJ and the FBI, which is leading – in partnership with DHS – the investigative case management project known as the Federal Investigative Case Management System (FICMS). FICMS provides a framework within which investigation case management solutions (such as the FBI’s Sentinel project) can be designed and implemented. It establishes a standard by which law enforcement officials can more easily share information, by allowing other agencies to develop similar systems based on common system functions and requirements. Not only does FICMS provide a framework for improving the sharing of case-related information within and among investigative agencies (such as ATF, DEA, and USMS), at DoJ and Immigrations and Customs Enforcement (ICE) at DHS it also serves as the architectural basis for interfacing Federal investigative case management systems with the Litigation Case Management System (LCMS) being implemented by DoJ’s Litigation Divisions and the 94 US Attorneys’ Offices – to streamline the processing of case leads, the handling and analysis of evidence, the allocation of resources, and the management of case-related records and workflow. Solid integration of the FICMS architecture with the LCMS architecture will go a long way to ensure any Federal case management solution, for either the Investigation community of interest (COI) or the Litigation COI, is built to enable information sharing and common process improvements (e.g., secure electronic enablement of previously manual file transfer processes).
- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits DoJ by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. DoJ’s involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, DoJ will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, DoJ will have the opportunity to play an active role in standardizing core FM business process and data elements. DoJ’s involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows DoJ to influence the future direction of financial management across the government from both an information technology and business process perspective.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits DoJ and specifically OJP, the Community Oriented Policing Office (COPs), and the BOP by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, DoJ's costs to build and maintain grants management systems decrease. Under GM LoB, DoJ continues to make award decisions and performs all administrative and programmatic grants management functions. DoJ OJP is a candidate to become a Federal Grants Management Service Center.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - DoJ benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of "best-in-class" HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of Labor

The Department of Labor (DoL) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)*
 - GovBenefits.gov provides citizens easy access to benefits programs provided by DoL, including: Federal Employees' Work-Related Injury or Disease Compensation,; the One-Stop Career Center Initiative; and Trade Adjustment Assistance for Dislocated Workers. For the year ending August 2005 GovBenefits.gov generated over 160,000 referrals to DoL program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - DoL's goals of improving working conditions, advancing opportunities for profitable employment, protecting retirement and health care benefits, helping employers find workers, strengthening free collective bargaining, etc., are inextricably tied to Business Gateway's mission of helping businesses find,

understand, and comply with government regulations and of making it easier for businesses to access government resources.

BG recognizes DoL already has in place user-friendly, well-organized, and comprehensive compliance assistance resources, and BG increases businesses' awareness of and traffic to those resources. BG, as a cross-agency portal of government information for businesses, serves to *cross-sell* agency information by increasing businesses' access to DoL's resources, and increasing access to other agencies' resources of which DoL's users may not be aware.

BG organizes compliance information around business issues in an intuitive way businesses can easily navigate. In addition, BG is in the process of building a comprehensive, smart Compliance Assistance tool to allow users to search for compliance assistance information across the Federal Government, including DoL, to help push important information out to businesses to help change management behavior to comply with Federal regulations. BG also contains 223 forms and related information from DoL in its online Forms Catalog, which helps reduce burden and the time required for businesses to find and submit forms.

- **Employment and Training Administration (ETA)** – BG furthers ETA's mission by increasing awareness of relevant programs to businesses by posting relevant forms and content links on Business.gov, including: foreign labor certification programs, Work Opportunity Tax Credit, Welfare-to-Work Tax Credit, www.doleta.gov/etaindex.cfm, and <http://wdr.doleta.gov/directives>. The Compliance Assistance tools ETA provides are critical to businesses, and BG increases awareness and access to these resources for the nation's businesses.
- **Employee Benefits Security Administration (EBSA)** – BG currently links to the EBSA website, helping increase awareness of EBSA's resources. BG also has a Compliance Assistance tool that helps those working on behalf of plans to know what forms they are required to file. As such, BG helps further EBSA's mission to "assist plan officials to understand the requirements of the relevant statutes in order to meet their legal responsibilities" and "deter and correct violations of the relevant statutes."
- **Employment Standards Administration (ESA)** – ESA's information regarding enforcement and administration of laws governing legally-mandated wages and working conditions is critical information for businesses to be aware of and understand. BG provides links to ESA information, and continued access to and engagement with ESA is critical for achievement of BG's mission. As employment standards are so important for businesses to uphold – whether child labor, minimum wages, overtime and family and medical leave, or workers' compensation – ESA is a critical participant in the BG Initiative.
- **Occupational Safety and Health Administration (OSHA)** –OSHA sets and enforces standards for businesses in order to assure the safety and health of America's workers, and BG directs businesses to OSHA guidance on what these standards are and how to abide by them. As such, BG's focus on business compliance is inextricably tied to OSHA's mission. BG increases

businesses' awareness of OSHA's regulations. In particular, small and emerging businesses may not necessarily know to go to the DoL or OSHA sites to obtain such important information and forms. These businesses can easily find the information within a couple clicks from Business.gov, a one-stop-shop for business compliance information and forms.

- **Mine Safety and Health Administration (MSHA)** – Because MSHA's mission is heavily geared toward administering and enforcing “compliance with mandatory safety and health standards as a means to eliminate fatal accidents”, it is important for mining businesses to be well informed of MSHA's regulations. BG helps inform businesses by pointing them to MSHA's wealth of helpful compliance guides and resources. BG is in the process of building a comprehensive, smart Compliance Assistance tool to allow users to search for compliance assistance information across the Federal Government.
- **Veterans' Employment and Training Service (VETS)** – VETS compliance information is of particular importance to businesses today because of the number of National Guard and Reservists who are being called to duty. Under the Uniformed Services Employment and Reemployment Rights Act (USERRA), employment discrimination on the basis of an individual's military service or related military obligations is prohibited. BG helps businesses learn about this law and raise the awareness of the many tools and resources provided by VETS to help businesses comply.
- *E-Rulemaking (Managing Partner EPA)*
 - DoL fosters and promotes the welfare of the job seekers, wage earners, and retirees of the U.S. In carrying out this mission, the Department administers a variety of Federal labor laws including those that guarantee workers' rights to safe and healthful working conditions, a minimum hourly wage and overtime pay, freedom from employment discrimination, unemployment insurance, and other income support. With a single online website, the Federal Docket Management System (FDMS) enables DoL to improve public access to rulemaking material, provide a central location for the public to find and comment on regulatory actions that affect their lives, and reduces data storage costs to the Department and allow regulation writers an easy way to have cross-collaboration on regulatory matters.
 - **EBSA** – EBSA protects the integrity of pensions, health plans, and other employee benefits for more than 150M people. EBSA's mission is to: assist workers in getting the information they need to exercise their benefit rights, assist plan officials to understand the requirements of the relevant statutes in order to meet their legal responsibilities, develop policies and regulations that encourage the growth of employment-based benefits, and deter and correct violations of the relevant statutes through strong administrative, civil and criminal enforcement efforts to ensure workers receive promised benefits. EBSA had ten rulemaking actions in 2004. FDMS enables EBSA to better fulfill its commitment to the working public by increasing awareness and

providing a central electronic access to employment and benefit related rulemaking actions.

- **ESA** – The mission of the DoL Employment Standards Administration is to enhance the welfare and protect the rights of American workers. As an enforcement and benefit delivery agency, ESA is composed of four major programs: the Wage and Hour Division (WHD), the Office of Federal Contract Compliance Programs (OFCCP), the Office of Workers’ Compensation Programs (OWCP), and the Office of Labor-Management Standards (OLMS). These program offices protect the rights of the nation’s workers and use regulations to enforce a myriad of laws which employers must abide by. The regulatory staff greatly benefits from the available online tools developed for regulation writers under FDMS and the system also facilitates the public’s interaction with these offices, providing a central location for employers and employees nationwide to review and comment on proposed regulatory actions.
- **MSHA** – The mission of MSHA is to administer the provisions of the Federal Mine Safety and Health Act of 1977 and to enforce compliance with mandatory safety and health standards as a means to eliminate fatal accidents, to reduce nonfatal accidents, to minimize health hazards, and to promote improved safety and health conditions in the nation's mines. Promulgating regulations is one of the ways MSHA enforces the Mine Act and ensures the safety of the Nation’s mine workers. FDMS allows fast, central, electronic access to the proposed and final regulatory actions of MSHA providing the public with an increased awareness and ability to participate in the development on mine-related regulations.
- **OSHA** – A major component of OSHA’s mission is to assure the safety and health of America’s workers by setting and enforcing standards. OSHA and its state partners have approximately 2,300 inspectors, plus investigators, engineers, physicians, educators, standards writers, and other technical and support personnel spread over more than 150 offices throughout the country. This staff establishes protective standards and enforces those standards. Nearly every working man and woman in the nation comes under OSHA’s jurisdiction. OSHA’s mission is greatly assisted by the FDMS as the public as well as the large national network of OSHA employees have improved access and the ability to participate in proposed rulemaking efforts. FDMS enables the public to track and provide comment on proposed regulations that affect them. With this central electronic docket system, the OSHA regulatory staff receives comments from the affected public faster and with the ability to review and work on responses with software “tools” designed to facilitate internal coordination and enhance the rulemaking process.

Government to Government Portfolio

▪ *Geospatial One-Stop (Managing Partner DoI)*

- DoL is employing geospatial systems to carry out significant goals within the mission of the agency. For example, CareerOneStop, is a collection of electronic tools, operating as a Federal-state partnership, and funded by grants to states. Each tool offers a unique solution to the overwhelming demands of today's labor market from the perspective of the job seeker, the employer, and the public workforce community. CareerOneStop and its America's Service Locator (ASL) portal makes extensive use of maps, online geospatial interfaces for users, and the power of GIS technology and geospatial data to empower their user community to manipulate geographic information in searching for employment or career opportunities. GeoData.gov also provides one-stop access to the Bureau of Labor Statistics' interactive maps of unemployment rates dating back to 1978.

DoL is a Federal producer/distributor and metadata contributor to GOS. DoL enables other Federal agencies to both avoid costs and realize cost savings by making DoL geospatial data available through the GOS Portal. In addition, DoL helps enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

DoL is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DoL, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

▪ *Grants.gov (Managing Partner HHS)*

- The Grants.gov Initiative benefits DoL and its grant programs, including those of the Office of the Assistant Secretary for Administration and Management and Employment and Training Administration, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. DoL derives its largest source of benefits from Grants.gov by not building a system for collecting electronic grant applications. DoL uses government-wide forms 100% of the time for their application packages. As of September 2005 DoL had posted approximately 50 funding opportunities and 11 application packages on Grants.gov. DoL has received approximately 310 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - DoL is currently scheduled to fully migrate its travel services to Carlson Wagonlit Government Travel, one of the three designated E-Gov service providers, by Q4 of FY 2006. The benefits include cost savings associated with streamlined desktop operating procedures that eventually eliminate paper transactions, allow electronic routing and approvals of travel authorizations and travel vouchers, and provide instantaneous desktop reporting capabilities to maximize productivity. Split disbursements are implemented to help eliminate payment delinquency. By completing this migration, DoL can provide more efficient and effective travel management services allowing for more efficient travel planning, authorization, and reimbursement processes.

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, DoL improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If DoL were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DoL by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DoL to achieve production implementation of E-Authentication for MSHA elaws. MSHA Online Forms Advisor application. and another application by the end of FY 2006. The E-Authentication Federation allows DoL and its bureaus and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving DoL of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The FM LoB enables DoL to benefit from Government-wide standardization of business processes and data definitions while taking advantage of lower costs due to the economies of shared-service solutions. Through the FM LoB, DoL is able to improve internal controls and provide better access to timely and reliable information for decision-making. The FM LoB facilitates seamless data integration, allowing financial data to be easily compared and aggregated across

agencies, reducing the cost and risk of establishing costly interfaces between agency business systems.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits DoL by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, DoL’s costs to build and maintain grants management systems decrease. Under GM LoB, DoL continues to make award decisions and performs all administrative and programmatic grants management functions. DoL is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - DoL benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of State

The Department of State is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - **(13)** – GovBenefits.gov supports State's mission by helping to increase public State Department benefit programs, including programs providing US citizens with opportunities to participate in educational and/or cultural exchange programs abroad that contribute to the Department's public diplomacy efforts; and programs to assist US fishing vessels involved in international fishing disputes. For the year ending August 2005 GovBenefits.gov generated over 4,000 referrals to State program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - By including State’s information on Business.gov, this initiative helps businesses locate State’s information more easily, when they may not have known State offers business-related resources. Business-related resources Business.gov includes are as follows: Doing Business in International Markets; Business Support, Economic, Business, and Agricultural Affairs; Guide to Doing Business with the Department of State; and Investment Climate Statements. In addition, BG’s online Forms Catalog contains 38 forms and related materials (e.g., instructions), which helps reduce burden and the time required for businesses to find and submit forms.
 - **Bureau for Economic and Business Affairs (EB)** – The EB has a host of information relevant to businesses, and BG benefits EB by making these resources more accessible to businesses.
- *E-Rulemaking (Managing Partner EPA)*
 - The mission of State is to create a more secure, democratic, and prosperous world for the benefit of the American people and the international community. The activities conducted by State affect nations and individuals all over the world. It is vital to the success of State that its actions be clearly articulated and accessible to the broadest audience possible. Reliance on the Federal Docket Management System (FDMS) enhances State’s ability to receive public comment on a world-wide basis. State publishes on average 36 regulatory actions. Coupled with nearly 340 non-comments annually, State ranks as medium in terms of its use of the Federal Register. However, with State Department’s significant number of personnel working abroad, FDMS provides another tool to share information in real time.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - The Department of State Geospatial activities are focused outside the continental United States. Geospatial One-Stop does not collect, maintain, or exchange data other than inside the continental United States. The Geospatial One-Stop does not have any representative maps or spatial imagery available for the Department’s “communities of interest”, those being external to the United States. However, Geospatial One-Stop is promoting a series of standards which allow exchange of data and mapping elements. The Department is therefore interested in continued participation in this initiative for potential future interoperability when data and maps become available for the areas external to the United States.
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits State and its grant programs, including those of the Bureau of Democracy, Human Rights, and Labor, Bureau of Political-Military Affairs, and Bureau of Population, Refugees, and Migration, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using

common forms, processes and systems. State derives its largest source of benefits from Grants.gov by not building a system for collecting electronic grant applications. State uses government-wide forms 100% of the time for their application packages. As of September 2005 State had posted approximately 120 funding opportunities and 11 application packages on Grants.gov. State has received approximately 25 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - State is currently scheduled to migrate all of its domestic bureau travel services to Carlson Wagonlit, one of the three designated E-Travel service providers, by September 2007, with a pilot implementation to begin in Q1 FY 2006. All bureaus, domestic and international, will have implemented the E-Travel service by the end of FY 2008. By completing this migration, State can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. State employees will also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, State improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If State were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits State by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable State to achieve production implementation of E-Authentication for its Defense Trade Application System (DTAS) by the end of FY 2006. The E-Authentication Federation allows State and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving State of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits State by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. State’s involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, State will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, State will have the opportunity to play an active role in standardizing core FM business process and data elements. State’s involvement in this crucial task ensures that needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows State to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits State by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, State’s costs to build and maintain grants management systems decrease. Under GM LoB, State continues to make award decisions and performs all administrative and programmatic grants management functions. State is currently working with the Agency for International Development (USAID) to implement a new grants management system, beneficial to both agencies under the Joint Assistance Management System (JAMS) program. State is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - State benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

U.S. Agency for International Development

The U.S. Agency for International Development (USAID) is providing funding in FY 2006 to the following E-Government Initiatives:

- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal provides USAID with the ability to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables USAID to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has an increasing availability of representative maps and spatial imagery. These resources provide the agency with context as to how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits USAID and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. USAID has leveraged Grants.gov in the development of four agency specific forms and has used them 228 times; they use government-wide forms 50% of the time for their application packages. As of September 2005 USAID had posted approximately 640 funding opportunities and

60 application packages on Grants.gov. USAID has received three electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - USAID is currently scheduled to migrate its travel services to Carlson Wagonlit, one of the three designated E-Travel service providers, by September 2006. USAID is scheduled to begin processing vouchers through the E-Travel service in Q1 FY 2006. By completing this migration, USAID can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. USAID employees benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, USAID improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If USAID were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits USAID by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable USAID to achieve production implementation of a USAID application by the end of FY 2006. The E-Authentication Federation allows USAID to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving USAID of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits USAID by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. USAID's involvement with this board affords them the opportunity to review critical issues

impacting on their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, USAID will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, USAID will have the opportunity to play an active role in standardizing core FM business process and data elements. USAID's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows USAID to influence the future direction of financial management across the government from both an information technology and business process perspective.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits USAID by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, USAID's costs to build and maintain grants management systems decrease. Under GM LoB, USAID continues to make award decisions and performs all administrative and programmatic grants management functions. USAID is currently working with State to implement a new grants management system, beneficial to both agencies under the Joint Acquisition and Assistance Management System (JAAMS) program. USAID is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - USAID benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of "best-in-class" HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of Transportation

The Department of Transportation (DoT) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Payroll
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - DoT requires businesses in several different industries (trucking, airline, train, etc.) to comply with their regulations. The Business.gov website helps these businesses locate compliance information and to find the appropriate forms to file. Numerous DoT organizations benefit from the Business Gateway, including:
 - **Federal Aviation Administration (FAA)** – The FAA has offices (<http://www.sbo.faa.gov/sbo/>) focused on developing business within the small business community. The BG helps these companies comply with FAA's regulations.
 - **Research and Innovative Technology Administration (RITA)** – BG augments RITA's mission of partnering with small businesses to develop new technologies (<http://www.volpe.dot.gov/sbir/>) by helping these companies comply with Federal law and have greater access to the forms they require.
 - **Federal Highway Administration (FHWA)** – BG assists the Federal Lands Highway program by supporting the small and medium-sized businesses that

conduct engineering studies, perform bridge inspections, pave roads, and construct facilities. Each of these contractors must comply with rigorous federal regulations because of the public nature of their work. Although the FHWA's Office of Acquisition Management (HAAM) has good resources (<http://www.fhwa.dot.gov/aaa/hamhome.htm>) to help businesses navigate the contracting process, www.business.gov augments HAAM's services by offering broader compliance assistance such as tax legislation, access to EPA's requirements, compliance forms for the Department of the Interior, etc.

- **National Highway Traffic Safety Administration (NHTSA)** – Business Gateway's portal provides a point of access to the rules and regulations imposed by the NHTSA. Small businesses need access to these requirements: For example, a car dealership searching for general governmental compliance information on www.business.gov might come across a link directing them to the NHTSA, where they could find important information about safety requirements with which their cars must comply. Currently, the [business.gov](http://www.business.gov) site has access to twelve NHTSA forms/instructions.
- **Federal Railroad Administration (FRA)** – Business Gateway's portal provides a far-reaching point of access to the rules and regulations imposed by the FRA. Small businesses need access to these requirements: For example, a business desiring to purchase space on a train to ship their goods would be directed (via the www.business.gov compliance tool that is being created) to the FRA site, where they could learn about the federal regulations with which they must comply. Additionally, [business.gov](http://www.business.gov) serves the over 500 carriers in the rail industry by giving them greater access to inter-agency information they may not know about, such as environmental regulations (EPA), minority business hiring practices (DoC), fuel issues (DoE), employee benefits programs (DoL), etc.
- **Pipeline and Hazardous Materials Safety Administration (PHMSA)** – Contracted businesses have greater access to information about PHMSA compliance regulations, such as how to file incident reports, on the [Business.gov](http://www.business.gov) site. [Business.gov](http://www.business.gov) currently provides access to six PHMSA regulatory forms including instructions.
- **Federal Motor Carrier Safety Administration (FMCSA)** – FMCSA has a large number of rules and regulations that would be prominently featured on [business.gov](http://www.business.gov) as a compliance assistance site. [Business.gov](http://www.business.gov) was designed to help small businesses comply with regulations just such as those of FMCSA. [Business.gov](http://www.business.gov) also provides an excellent venue to disseminate research information, data, and statistics for use by small businesses.
- **Federal Transit Administration (FTA)** – [Business.gov](http://www.business.gov) provides an excellent avenue for the FTA to promote their grant programs for metropolitan, urban, and rural planning. [Business.gov](http://www.business.gov) is also an excellent for access to FTA research on best practices as well as available training for professionals. [Business.gov](http://www.business.gov) highlights FTA's plain language guidance for legal issues.
- **Maritime Administration (MARAD)** – The following programs highlighted by MARAD are of great interest to the business community and could be

found by businesses through use of business.gov. As such, business.gov serves as an excellent outreach channel. These programs include: 1) Ship Operations Cooperative Program (SOCP). The purpose of the SOCP is to address and promote commercial operations through the identification, development, and application of new methods, procedures, and technologies. 2) Cargo Preference is the reservation, by law, for transportation on U.S.-flag vessels, of all or a portion of all ocean borne cargo which moves in international trade either as a direct result of the Federal Government's involvement. 3) Port security grants are just one of many steps the Department is taking to address potential vulnerabilities in our Nation's ports and waterways. 4) The Federal Ship Financing Program provides for a full faith and credit guarantee by the United States Government to promote the growth and modernization of the U.S. merchant marine and U.S. shipyards. 5) Port Security Grants. DHS has announced \$179,025,900 million dollars in Port Security Grants to enhance security at our nation's key ports and facilities.

- *E-Rulemaking (Managing Partner EPA)*

- DoT was established by an act of Congress in 1966 with the mission of serving the United States by ensuring a fast, safe, efficient, accessible, and convenient transportation system that meets the vital interests of the U.S. and enhances the quality of life of the American people, today and into the future. DoT is made up of nine agencies largely based on mode of transportation, two offices, and a board that primarily deals with railroad rate and service disputes. Of these DoT components, eight separate agencies along with the DoT administration are scheduled to implement the Federal Docket Management System (FDMS) in early 2007. DoT currently operates the Docket Management System (DMS) to electronically manage the regulatory and adjudication actions for all of the DOT's sub-agencies. DMS is centrally managed by DMS staff who then funnel questions back to the appropriate agency if issues arise. Once DoT implements FDMS, the subject matter experts will be much closer to the management of their individual dockets and their content. This should expedite the process and ensure the proper information is included or protected based on their unique knowledge of the issue supported. Several of the larger modes and the associated benefits anticipated by their implementation of FDMS are described below. In addition, some of the DoT modes with relatively few regulatory and Notice activities such as the St. Lawrence Seaway Development Corp. (SLSDC) who publishes approximately 10 actions and Notices annually, and the PHMSA benefit from participating with FDMS. Once DoT implements FDMS, electronic records management capability will exist for participating agencies and these modes, along with all others, will be able to rely on this FDMS feature as a complement to their existing record management program.
- **FAA** – FAA's mission is to provide the safest, most efficient aerospace system in the world and in doing this has generated on average nearly 1,600 regulatory actions and 545 notices annually. FAA, like the other agencies that are part of DoT, currently relies on the DMS operated centrally by DoT. The conversion to FDMS in FY 2007 will provide FAA much more functionality to manage the content of their regulatory actions and notices and give them

increased control to manage the workflow of documents they intend to include in FDMS than is currently offered by DMS.

- Other agencies within DoT that can take advantage of FDMS to manage their regulatory and associated actions include the FHWA, FMCSA, FRA, MARAD, NHTSA, RITA, and the SLSDC. These agencies have varying amounts of regulatory and notice activities on average, but ensuring their proposals and other actions are widely available and the supporting documentation is accessible to the public and industry segments is an essential part of achieving the mission of each agency and FDMS provides an instrumental tool to serve this purpose.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*

- DoT is a major Federal producer/distributor and metadata contributor to GOS. DoT enables other Federal agencies to both avoid costs and realize cost savings by making DoT geospatial data available through the GOS Portal. In addition, DoT helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

DoT is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from DoT, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

GeoData.gov provides one-stop access to transportation geospatial data depicting the transportation system in the United States provided by RITA's Mapping Center.

- *Grants.gov (Managing Partner HHS)*

- The Grants.gov Initiative benefits DoT and its component organizations, including the FAA, FTA, FHWA, and FRA, by providing a single location to publish grant (funding) opportunities and application packages, as well as through providing a single site for the grants community to apply for grants using common forms, processes and systems. DoT derives its largest source of benefits from Grants.gov by not building a system for collecting electronic grant applications. DoT has received approximately 105 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Payroll (Managing Partner OPM)*

- DoT, with the exception of the FAA, is a customer of the National Business Center (NBC) for payroll services, having already completed three migrations. The Surface Transportation Board (STB) migrated its payroll services in

November 2003. The SLSDC migrated to NBC in July 2004. The remaining non-FAA agencies of DoT migrated to NBC in April 2005. The FAA is currently scheduled to complete its migration in October 2005. Once the FAA migration is complete, DoT benefits from having consolidated its payroll processing functions and will be sharing in the benefits of the cross-agency Payroll Provider partnerships. DoT is decommissioning its legacy payroll systems, including the Consolidated Uniform Payroll System (CUPS), Integrated Personnel and Payroll System (IPPS), Consolidated Personnel Management Information System (CPMIS), and the HR and Payroll Data Repository Information System (DARIS) as these functions are taken over by NBC.

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, DoT improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If DoT were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems that replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits DoT by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable DoT to achieve production implementation of E-Authentication for its FMCSA SAFER and COMPASS applications and its FHWA User Profile and Access Control System (UPACS) application by the end of FY 2006. The E-Authentication Federation allows DoT and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving DoT of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - Transportation's Enterprise Service Center (ESC) is one of 4 current Federal Financial Management COE. It services some small agencies and all the Transportation administrations. The initiative benefits DoT by enabling them to leverage their IT and financial processing expertise to provide FM hosting and support services to additional Federal agencies. As DoT's customer base continues to grow, the agency can create economies of scale and use the growth to gain leverage with the financial management software vendor community.
The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. DoT's involvement in this board

- affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, DoT will provide key input and recommendations for the migration process. In the long term, DoT will have the opportunity to play an active role in standardizing core FM business processes and data elements. DoT's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits DoT and specifically the FAA, FHWA, NHTSA, FTA, and the Office of the Secretary by improving the delivery of services to grant recipients, improving decision-making and decreasing costs associated with building and maintaining Grants Management IT systems. The FAA has expressed an interest in becoming a customer of a Federal Grants Management Service Center.
 - *Human Resources Management Line of Business (Managing Partner OPM)*
 - DoT benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Department of Treasury

The Department of Treasury is providing funding in FY 2006 to the following E-Government Initiatives:

- IRS Free File
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *IRS Free File (Managing Partner Treasury)*
 - The initiative benefits Treasury by supporting the IRS statutory goals of increased e-filing, pursuant to the IRS Restructuring and Reform Act of 1998, which encouraged the IRS to set a goal of having 80% of Federal tax and information returns filed electronically by the year 2007. In addition, the IRS benefits from direct paper processing savings as a result of increased e-filing. More than 5.1 million citizens used Free File in the 2004 tax filing season.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - The Business Gateway Initiative benefits Treasury by supporting Treasury's desire to help businesses succeed. In particular, Treasury's Office of Small Business Development (OSBD) benefits from the essential compliance tools and forms links offered on Business.gov. There currently is a link to Business.gov on

the Treasury site. Specifically, this initiative benefits the following agencies/offices/bureaus within Treasury:

- **Alcohol and Tobacco Tax and Trade Bureau (TTB)** – BG augments TTB's, providing citizens greater access to compliance tools and documents to ensure they are knowledgeable about the myriad alcohol, tobacco, firearms, and munitions rules and regulations. Business.gov currently contains 59 links to guidance resources/forms for the TTB.
- **IRS** – Businesses, particularly newer businesses, need help discerning how to comply with tax rules and regulations. While the IRS website does contain tax information focused on businesses, BG increases access to IRS's forms and provides an overall (government-wide) compliance assistance tool. Currently, Business.gov has links to 674 tax guidance resources/forms/tools. Through the cross-agency strategy of BG, companies are more aware of changes to law, including changes in the tax code or potential new tax regulations, and have the opportunity to give feedback on such issues.
- *E-Rulemaking (Managing Partner EPA)*
 - Treasury's role is to promote the conditions for prosperity and stability in the U.S. and encourage prosperity and stability in the rest of the world. These objectives highlight the Treasury's role as the steward of U.S. economic and financial systems, and as an influential participant in the international economy. Treasury is the primary Federal agency responsible for the economic and financial prosperity and security of the U.S., and as such is responsible for a wide range of activities including advising the President on economic and financial issues, promoting the President's growth agenda, and enhancing corporate governance in financial institutions. Treasury provides these functions through a number of sub-agencies. By and large, Treasury along with its sub-agencies conducts a large number of regulatory and notice activities with a combined annual average of 418 regulatory actions, and nearly 840 notices.

Treasury and its sub-agencies are scheduled to implement the Federal Docket Management System (FDMS) before the fourth quarter in 2006. These sub-agencies include: TTB, Office of the Comptroller of the Currency, Bureau of Engraving and Printing Bureau, the Departmental Offices, IRS, Financial Crimes Enforcement Network (FinCEN), Financial Management Service (FMS), Bureau of Public Debt (BPD), and Office of Thrift Supervision Office. Of these sub-agencies, the IRS accounts for nearly half of the regulatory actions and greater than 45% of the notice actions associated with Treasury. The actions of the IRS along with other agencies of the Treasury typically are of interest to very select constituents. The notification features offered by FDMS should simplify how interested parties are informed and potentially reduce the effort of those who have had to develop strategies to remain current. In addition, Treasury does not currently operate an electronic docket system and due to the large volume of their regulatory and notice activities they are expected to have significant cost savings from managing their materials associated with their actions electronically.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - Treasury is not a producer of geospatial data for other agencies, but is a moderate user of geospatial data within the TTB, IRS, FinCEN, and Community Development Financial Institutions (CDFI). These bureaus utilize locational information within their databases associated primarily with crime and taxation, and to a lesser degree financial services. Typically, this locational information is used at both the national and neighborhood levels and comes from Census, the USGS and DoT. GOS provides an avenue for Treasury to get at more accurate and detailed local geospatial information for their modeling of neighborhoods, particularly in areas where there is fast growth which the Census, USGS, and DoT databases tend to lag behind in terms of currency.
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits Treasury and its grants programs, including those from the IRS, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. Treasury has leveraged Grants.gov in the development of one agency specific form; they use government-wide forms 92% of the time for their application packages. As of September 2005 Treasury had posted 17 funding opportunities and three application packages on Grants.gov. Treasury has received 31 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - Treasury is currently in the process of migrating all of its travel services to Northrop Grumman, one of the three designated E-Travel service providers. To date, nine bureaus/offices within Treasury – including the FinCEN, TTB, BPD, FMS, OIG, Treasury Inspector General for Tax Administration (TIGTA), DC Pension, Departmental Offices, and the Community Development Financial Institutions Fund (CDFI) – have completed their migrations. Other bureaus are scheduled to continue migration in FY 2006. By completing this migration, Treasury can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. Treasury employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, Treasury improves its ability to make informed and efficient purchasing decisions and allows it to automate manual processes. If Treasury were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing

officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits Treasury by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable Treasury to achieve production implementation of E-Authentication for applications such as the Office of Foreign Assets Control (OFAC) Automated Blocking and Reject Reporting System (ABaRRS) application and the FMS DebtCheck application by the end of FY 2006. The E-Authentication Federation allows Treasury and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving Treasury of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - Treasury's BPD Administrative Resource Center (BPD-ARC) is one of 4 current Federal Financial Management COE. It services multiple small agencies as well as most of Treasury. The initiative benefits Treasury by enabling them to leverage their IT and financial processing expertise to provide FM hosting and support services to additional Federal agencies. As Treasury's customer base continues to grow, the agency can create economies of scale and use the growth to gain leverage with the financial management software vendor community.
The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. Treasury's involvement this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, Treasury will provide key input and recommendations for the migration process. In the long term, Treasury will have the opportunity to play an active role in standardizing core FM business process and data elements. Treasury's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits Treasury by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple

grant-making agencies to make awards. By sharing services, Treasury's costs to build and maintain grants management systems decrease. Under GM LoB, Treasury continues to make award decisions and performs all administrative and programmatic grants management functions. Treasury is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.

- *Human Resources Management Line of Business (Managing Partner OPM)*
 - Treasury operates HR Connect, one of the approved service providers for the HR LoB. This initiative allows Treasury to spread the cost of managing HR systems and processes across a larger customer base, reducing agency costs to operate these systems and processes.

Department of Veterans Affairs

The Department of Veterans Affairs (VA) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Federal Health Architecture
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - **(50)** – GovBenefits.gov supports VA's mission and strategic goals of increasing awareness of benefits for new veterans, providing timely education assistance, and enhancing the socio-economic well being of veterans. Benefits programs include: Gulf War, Agent Orange and Ionizing Radiation Registry Program (Veterans Health Administration, Environmental Agents Service), Veterans Prescription Service (Veterans Health Administration), and Veterans Disability Compensation (Veterans Benefits Administration). For the year ending August 2005 GovBenefits.gov generated over 35,000 referrals to VA program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway provides another valuable channel for veteran small business contractors to find and take advantage of the many opportunities presented by the VA's substantial number of contracts awarded to veterans each year. VA has 165 forms/instructions than are found in the BG Forms Catalog.
 - **Medical and Benefit Programs** – Many small businesses are not able to offer comprehensive medical and benefit programs to their employees. This puts them at a competitive disadvantage. The VA Medical and Benefit Programs allow small businesses to more effectively compete for employees who are veterans. Business.gov provides businesses access to this vital information.
- *E-Rulemaking (Managing Partner EPA)*
 - The operating vision of VA is to strive to meet the needs of the nation's veterans and their families today and tomorrow by: becoming a veteran-focused organization, functioning as a single, comprehensive provider of seamless service to the men and women who have served our nation; cultivating a dedicated VA workforce of highly skilled employees who understand, believe in, and take pride in our vitally important mission; continuously benchmarking the quality and delivery of our service with the best in business and use innovative means and high technology to deliver world-class service; and fostering partnerships with veterans organizations, DoD and other Federal agencies, state and local veterans organizations, and other stakeholders to leverage resources and enhance the quality of services provided to veterans. The Federal Docket Management System (FDMS) assists the VA in providing these services by consolidating their rule and notice activities giving veterans a single source to find these and the supporting materials that affect their benefits. The customers VA supports have extremely focused interests and are another audience that greatly benefits from the notification features FDMS provides, enabling them to be alerted to activities that affect them the most. On average, the VA publishes around 70 rules and 284 notices annually, and the notification feature in FDMS alerts users of the activities most impacting them and helps prevent users from searching through voluminous amounts of irrelevant materials. In particular, it is essential that the Notifications and regulatory proposals published by the VA's Medical and Benefits Programs are easily accessible to their constituency and that veterans are able to participate in voicing their interest in modifications to existing services and benefits to fullest extent possibly. FDMS greatly enhances their ability to do so.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal provides VA with ready access in order to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables VA to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has

an increasing availability of representative maps and spatial imagery. These resources provide the agency with important context as to how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits VA and its grants programs, including those from the National Cemetery Administration, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. VA uses government-wide forms 100% of the time for their application packages. As of September 2005 VA had posted 11 funding opportunities and one application package on Grants.gov. VA has received two electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - VA is currently scheduled to migrate its travel services to EDS, one of the three designated E-Travel service providers, by September 2006. By completing this migration, VA can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. VA employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, VA improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If VA were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems that replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits VA by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable VA to achieve production implementation of E-Authentication for its VA Form 10-10EZ Application for Health Benefits and its VA Form 10-10EZR Health Benefits Renewal Form applications by the end of FY 2006. The E-Authentication Federation allows VA and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government,

thereby relieving VA of much of the cost of providing its own identity management solutions.

Lines of Business

- *Federal Health Architecture Line of Business (Managing Partner HHS)*
 - Within VA, Veterans Health Administration (VHA) directly benefits from the FHA program because FHA provides the critical underpinning to allow the exchange and flow of health information which is necessary in the treatment of the Veteran. FHA identification and recommendation of data and interoperability standards enables sharing of critical health information across department boundaries, thus improving the quality of care. This leadership provides the basis for the private sector to use as the healthcare industry increasingly endorses interoperability and personal health records. Interoperable technology plays a leading role in improving health care services, by facilitating fast, secure electronic access to patient information from multiple sources. The organizing principles of FHA avoid duplication of effort and ensure the necessary standardization within the Federal community.
- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits VA by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. VA's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, VA will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, VA will have the opportunity to play an active role in standardizing core FM business process and data elements. VA's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows VA to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits VA by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, VA's costs to build and maintain grants management systems decrease. Under GM LoB, VA continues to make award decisions and performs all administrative and

programmatic grants management functions. VA is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.

- *Human Resources Management Line of Business (Managing Partner OPM)*
 - VA benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

U.S. Army Corps of Engineers

The U.S. Army Corps of Engineers (USACE) is providing funding in FY 2006 to the following E-Government Initiatives:

- Recreation One-Stop
- Geospatial One-Stop

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of this initiative are as follows:

Government to Citizen Portfolio

- *Recreation One-Stop (Managing Partner DoI)*
 - The initiative benefits the USACE by providing information related to recreational activities at USACE-managed lakes on the Recreation One-Stop portal. Citizens looking to utilize recreational services have a central place to search and do not need to search through the USACE website to find information such as: hours of operation, cabin/campsite reservations materials, maps, facts and figures, and usage fees.
- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal provides USACE with ready access in order to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables USACE to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has an increasing availability of representative maps and spatial imagery. These resources provide the agency with an important context for how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.

Environmental Protection Agency

The Environmental Protection Agency (EPA) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - The Business Gateway Initiative benefits EPA by supporting the agencies emphasis on the Small Business Paperwork Relief Act of 2002 and compliance. EPA has over 100 initiatives, activities, and services directed at small business needs. Business.gov provides a one-stop compliance tool enabling these small and emerging businesses access to link to compliance rules, regulations and tools across the Federal Government. BG augments EPA's SBO function by providing the following benefits:
 - Advocating consideration of small business regulatory issues and regulatory relief on a government-wide scale.
 - Plain-English compliance guidance, fact sheets and links to checklists for small businesses.
 - Maintaining an extensive website with numerous links to other assistance sources—both inside and outside of EPA. Business.gov currently contains links to over 130 EPA forms/guidance documents.

- *E-Rulemaking (Managing Partner EPA)*
 - EPA's mission is to protect human health and the environment. Since 1970, EPA has been working for a cleaner, healthier environment for the American people and in order to carry out its primary objectives, the EPA has enacted numerous regulations and initiatives. The agency has historically been media focused to address issues and enact controls to protect particular media such as air and water. More recently it has taken a more holistic approach in considering new initiatives while preserving the programs that keep each media in check. As a result, there are numerous offices and staff within each office that may develop and publish modifications to regulations and provide notices to the public. EPA has recently consolidated most of its docket related activities and created a web-enabled docket system (eDOCKET) to electronically manage Federal Register publications and supporting materials. On November 28, 2005, EPA began implementing the eRulemaking Initiative's Federal Docket Management System (FDMS). The public can now search for and access EPA's docket information previously found on EPA's EDOCKET on FDMS' public side, FDMS provides the agency with much more functionality to manage its annual average of 1,228 annual regulatory publications and 1,230 notices and all of the materials associated with them. The agency's conversion to FDMS provides various levels of workflow review that can be managed much more closely by the business matter experts prior to publicly posting.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - EPA is a major Federal producer/distributor and metadata contributor to GOS. EPA enables other Federal agencies to both avoid costs and realize cost savings by making EPA geospatial data available through the GOS Portal. In addition, EPA helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

EPA is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from EPA, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

EPA also expects to be able to better coordinate the collection and purchase of geospatial data with state and local government partners, through the portal Data Acquisition Marketplace. This provides an opportunity to realize cost savings to all such partners, based upon cost sharing arrangements and purchase agreements.

GeoData.gov provides one-stop access to data provided by EPA's EnviroMapper Store Front – which is used to map various types of environmental information to user defined geographic areas, Envirofacts – a single point of access to select U.S. EPA environmental data, and to live data and maps of Superfund and Toxic Sites.

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits EPA and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. EPA derives its largest source of benefits from Grants.gov by not building and maintaining a system for collecting electronic grant applications. EPA has leveraged Grants.gov in the development of two agency specific forms and has used them 79 times; they use government-wide forms 81% of the time for their application packages. As of September 2005 EPA had posted approximately 500 funding opportunities and 80 application packages on Grants.gov. EPA has received 320 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - EPA is currently scheduled to migrate its travel services to Northrop Grumman, one of the three designated E-Travel service providers, by September 2006. EPA is beginning pilot implementations of these services in Q1 FY 2006 once financial interfaces with the E-Travel service are completed. By completing this migration, EPA can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. EPA employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, EPA improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If EPA were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits EPA by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable EPA to achieve production implementation of E-Authentication for its Central Data Exchange Node (CDX-Node) of the EPA=State Exchange Network (EN) and its Central Data Exchange Web Portal (CDX-Web) by the end of FY 2006. The E-Authentication Federation allows EPA to use identity credentials issued

and managed by organizations within and outside the Federal Government, thereby relieving EPA of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits EPA by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. EPA’s involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, EPA will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, EPA will have the opportunity to play an active role in standardizing core FM business process and data elements. EPA’s involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows EPA to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits EPA by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, EPA’s costs to build and maintain grants management systems decrease. Under GM LoB, EPA continues to make award decisions and performs all administrative and programmatic grants management functions. EPA has expressed an interest in becoming a customer of a Federal Grants Management Service Center.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - EPA benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

General Services Administration

The General Services Administration (GSA) is providing funding in FY 2006 to the following E-Government Initiatives:

- USA Services
- Business Gateway
- E-Rulemaking
- Federal Asset Sales
- Geospatial One-Stop
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *USA Services (Managing Partner GSA)*
 - USA Services benefits a number of key areas with GSA, including:
 - **Office of Citizen Services & Communications "National Contact Center" (NCC)** – The initiative benefits citizens by providing a central reference to obtain Federal Government information from agencies in both English and Spanish via Internet, publications, telephone, and e-mail. This involves using FirstGov.gov, Espanol.gov, the NCC's 1-800-FED-INFO and the national Publications Center at Pueblo, CO. The task order is spread over FY 2004 through FY 2009 and includes a modification to assist with Hurricane Katrina contact center response.
 - **Office of Government-wide Policy (OGP) E-Authentication "Enterprise Operation Center"** – Provides and manages multi-channel Customer Service Center to support the operation of the Enterprise Operations Center, the Agency Applications, the Credential Service Providers who are part of the E-Authentication Federation and the citizen user community. The initiative provides the American public with easily accessible, consistent, timely, and

professional responses to their inquiries via their preferred method of communication and reduces other agencies' burden of handling misdirected inquiries.

- **Public e-mail inquiries for the GSA** – The NCC currently provides e-mail inquiry response support to GSA. E-mail inquiries are directed to the NCC via an auto-forwarding webform established and maintained by GSA. The most popular inquiries relate to: companies who wish to do business with the Federal Government/get on GSA Schedule, Travel Management Policy, and getting a job with GSA. Volume is approximately 165 e-mails per month. No money was obligated for this work during FY 2005; while funds may be committed in FY 2006, they have not yet been.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - GSA has been a key partner to Business Gateway. BG helps GSA achieve its goal of making government work better for citizens by improving the government's face to businesses. For example, BG's online Forms Catalog is instrumental in reducing burden and helping businesses find and submit forms. Also of particular note, BG's Forms Catalog helps GSA coordinate and manage government forms internally across the government. The Catalog currently receives 47,250 unique visitors per month, contains information on 5,387 unique forms, and engages 52 agencies to actively populate the Catalog.
- *E-Rulemaking (Managing Partner EPA)*
 - GSA secures the buildings, products, services, technology, and other workplace essentials Federal agencies need. Thirteen thousand GSA associates support over one million Federal workers located in 8,000 government-owned and leased buildings in 2,000 US communities and overseas. Over the course of a typical year, GSA publishes on average 119 Federal regulatory actions and 148 notices. These rules and notices need to be clearly understood by all parties that are affected by them, including Federal workers and parties currently or those considering providing contracted services to the U.S. Government. Because the rules and notices affect U.S. interest across the globe, the single access point the Federal Docket Management System (FDMS) has is providing any interested party access to those announcements and their supporting materials at any time. In addition, personnel providing the highly specialized services Federal employees and their contracted counter parts provide to the U.S. Government can take advantage of the notification functionality FDMS has to simplify the process of being informed of the most current actions affecting them.
- *Federal Asset Sales (Managing Partner GSA)*
 - This initiative benefits GSA by providing additional exposure of GSA properties for sale. The consolidation of GSA properties for sale in one location enables citizens to locate the properties more readily. The single online marketplace will simplify advertising and marketing plans and allow Federal agencies such as GSA to focus on selling properties. The anticipated increase in the number of

prospective buyers viewing the properties is expected to result in increased competition. Research studies predict increased competition will have a positive impact on performance such as the reduction on sales cycle time and an increase in proceeds from sales.

As the managing partner for FAS, GSA is able to develop stronger relationships with other Federal agencies involved in the disposal of government properties. By working with agencies and gaining an understanding of their best practices FAS will be able to improve procedures to make the disposal process more efficient across the Federal Government.

As part of FAS, additional value added services are being made available to all participating agencies. Blanket Purchase Agreements (BPA's) are being awarded to commercial vendors to provide ala carte realty services in support of the FAS initiative. These services will be available to agencies and range from due diligence reports to holding public auctions. Combining the best practices developed in the commercial industry with government requirements and processes will improve the efficiency and results of property disposals.

- **Real Property Activities** – The Public Building Service (PBS) will be able to leverage expertise in asset disposal and management process used by other Federal agencies. For example, PBS would be able to leverage the experts from HUD for government-owned residential real estate. The Value Added Services provided by commercial vendors will enable agencies to contract out basic disposal activities and focus more attention on government inherent responsibilities.
- **Supply and Technology Activities** – The Federal Acquisition Service will be able to leverage expertise in asset disposal and management process used by other Federal agencies. For example, Federal Acquisition Service would be able to leverage the experts from DoJ's US Marshal Service for disposal of seized and forfeited automobiles.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - GSA is employing geospatial systems to carry out significant goals within the mission of the agency. The agency has been using their online Federal Real Property Profile – Internet Application (FRPP-IA) since 2002 to manage and track properties leased or owned by the Federal Government.

GSA is a Federal producer/distributor and metadata contributor to GOS. GSA enables other Federal agencies to both avoid costs and realize cost savings by making GSA geospatial data available through the GOS Portal. In addition, GSA helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

GSA is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from GSA, particularly during emergency response situations. The portal provides an integrated environment to coordinate

(and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - GSA is currently scheduled to migrate its travel services to Carlson Wagonlit, one of the three designated E-Travel service providers, by Q3 FY 2006. The first transactions through the E-Travel service are scheduled to take place in Q1 FY 2006. By completing this migration, GSA can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. GSA employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, GSA improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If GSA were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts. GSA is the managing partner for IAE and the system steward for the Excluded Parties List System (EPLS), Federal Business Opportunities (FedBizOps), and the Federal Procurement Data System – Next Generation (FPDS-NG). These systems allow consolidated postings of Federal procurement opportunities and recordings of Federal procurement transactions. Through these common systems, GSA is better able to track and report on purchasing activities across Federal agencies and ensure conformance with the Federal Acquisition Regulations (FAR).

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits GSA by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable GSA to achieve production implementation of E-Authentication for its eOffer application using commercial third-party credential providers from the financial services sector and the Department of Defense External Certificate Authorities (DOD ECA), and its Government-Initiated eModifications (eMods) application for all FSS schedules by the end of FY 2006. The E-Authentication Federation allows GSA and its bureaus to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving GSA of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The General Services Administration is one of 4 current Federal Financial Management Center of Excellences (COE). It services multiple small agencies as well as GSA. The initiative benefits GSA by enabling them to leverage their IT and financial processing expertise to provide FM hosting and support services to additional Federal agencies. As GSA’s customer base continues to grow, the agency can create economies of scale and use the growth to gain leverage with the financial management software vendor community

The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. GSA’s involvement this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, GSA will provide key input and recommendations for the migration process. In the long term, GSA will have the opportunity to play an active role in standardizing core FM business process and data elements. GSA’s involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture that supporting the FM LoB common solution.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - GSA benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

National Aeronautics and Space Administration

NASA is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway provides a valuable channel for NASA to identify business with the interest and expertise to engage in technological development and partnerships. NASA provides a host of programs focused on small business from research contracts to Mentor/Protégé programs. BG provides a powerful outreach channel to match businesses with the various initiatives that are part of NASA's outreach to the business community. BG provides plain-English compliance information to help businesses know what they need to do to comply with regulations across Federal agencies. In addition, the BG Forms Catalog contains links to 18 NASA forms/instructions.
- *E-Rulemaking (Managing Partner EPA)*
 - NASA exercises management over the nation's space flight centers, research centers, and other installations that constitute NASA. In 2004, NASA had 111 rulemaking actions. Through a single online website, the Federal Docket Management System (FDMS) enables NASA to improve public access to its rulemaking materials, provides a central location for the public to find and comment on regulatory actions, and in addition, reduces data storage costs and

allows regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters.

Government to Government Portfolio

▪ *Geospatial One-Stop (Managing Partner DoI)*

- NASA is a major Federal producer/distributor and metadata contributor to GOS. NASA enables other Federal agencies to both avoid costs and realize cost savings by making NASA geospatial data available through the GOS Portal. In addition, NASA helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

NASA is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from NASA, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

▪ *Grants.gov (Managing Partner HHS)*

- The Grants.gov Initiative benefits NASA and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. As of September 2005 NASA had posted approximately 120 funding opportunities and nine application packages on Grants.gov. NASA has received four electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

▪ *E-Travel (Managing Partner GSA)*

- NASA is currently scheduled to migrate its travel services to EDS, one of the three designated E-Travel service providers, by June 2006. By completing this migration, NASA can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. NASA employees also benefit through more efficient travel planning, authorization, and reimbursement processes.

▪ *Integrated Acquisition Environment (Managing Partner GSA)*

- Through adoption of the tools and services provided by IAE, NASA improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If NASA were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other

agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits NASA by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable NASA to achieve production implementation of E-Authentication for its NASA Account Management System (NAMS) application to include a tie to all of its back-end applications that require authentication to NAMS by the end of FY 2006. The E-Authentication Federation allows NASA to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving NASA of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits NASA by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. NASA's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, NASA will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, NASA will have the opportunity to play an active role in standardizing core FM business process and data elements. NASA's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows NASA to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - NASA benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of "best-in-class" HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

National Archives and Records Administration

The National Archives and Records Administration (NARA) is providing funding in FY 2006 to the following E-Government Initiatives:

- *Geospatial One-Stop*
- *Grants.Gov*
- *E-Travel*

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal provides NARA with ready access in order to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables NARA to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has an increasing availability of representative maps and spatial imagery. These resources provides the agency with an important context for how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits NARA and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - NARA is currently scheduled to migrate its travel services to Northrop Grumman, one of the three designated E-Travel service providers, by December 2005. By completing this migration, NARA can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and

enhanced agency oversight and audit capabilities. NARA employees also benefit through more efficient travel planning, authorization, and reimbursement processes.

National Science Foundation

The National Science Foundation (NSF) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Grants Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - The Business Gateway Initiative helps NSF in its goals of promoting science, advancing the national health, and securing the national defense by helping small businesses partner with NSF. NSF has a program called "NSF SBIR/STTR" whose purpose is to increase "the incentive and opportunity for small firms to undertake cutting-edge, high risk, high quality scientific, engineering, or science/engineering education research that would have a high potential economic payoff if the research is successful" (http://www.nsf.gov/funding/pgm_summ.jsp?pims_id=13371). Additionally, the Business.gov website provides easy access to each of the 19 NSF forms/instructions relevant to businesses. The site also provides compliance assistance for companies seeking to meet all of the regulatory requirements of NSF and other Federal agencies.
- *E-Rulemaking (Managing Partner EPA)*
 - As described in its strategic plan, NSF's mission includes support for all fields of fundamental science and engineering, except for medical sciences. NSF's task of

identifying and funding work at the frontiers of science and engineering is not a 'top-down' process. NSF operates from the "bottom up," keeping close track of research around the US and the world, maintaining constant contact with the research community to identify ever-moving horizons of inquiry, monitoring which areas are most likely to result in spectacular progress and choosing the most promising people to conduct the research. The Federal Docket Management System (FDMS) provides the research community a web-based, central location to track proposed regulations by NSF and to provide comment when applicable.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*

- NSF has had significant impact on the nation's research in the area of GIS. It's National Center for Geographic Information and Analysis (NCGIA) centers at the University of California- Santa Barbara, the State University of New York at Buffalo, and the University of Maine-Orono have developed and demonstrated powerful practical applications of geospatial data and technology. The NSF Geographic and Regional Science Program sponsors research on the geographic distributions and interactions of human, physical, and biotic systems on the Earth's surface utilizing GIS at the State, county and city level. These research programs benefit from GOS as a resource for locating data and other geospatial resources for use in their studies.

NSF is a Federal producer/distributor and metadata contributor to GOS. NSF enables other Federal agencies to both avoid costs and realize cost savings by making NSF geospatial data available through the GOS Portal. In addition, NSF helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal.

NSF is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from NSF, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

- *Grants.gov (Managing Partner HHS)*

- The Grants.gov Initiative benefits NSF and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. NSF has leveraged Grants.gov in the development of five agency specific forms and has used them 95 times; they use government-wide forms 55% of the time for their application packages. As of September 2005 NSF had posted approximately 500 funding opportunities and 20 application packages on Grants.gov. NSF has received 10 electronic applications from the grants community via Grants.gov.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - NSF completed the migration of its travel services to EDS, one of the three designated E-Travel service providers, in April 2005. By completing this migration, NSF provides more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. NSF employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, NSF improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If NSF were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits NSF by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable NSF to achieve production implementation of E-Authentication for its FastLane application and credential service and its Education and Human Resources Internet Applications System (EHR) application by the end of FY 2006. The E-Authentication Federation allows NSF to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving NSF of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits NSF by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. NSF's involvement with this board affords them the opportunity to review critical issues that have an impact on their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, NSF will be provided key tools such as an RFP framework and SLA guides to help them develop agency

agreements with their selected service providers. In the long term, NSF will have the opportunity to play an active role in standardizing core FM business process and data elements. NSF's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows NSF to influence the future direction of financial management across the government from both an information technology and business process perspective.

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits NSF by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, NSF's costs to build and maintain grants management systems decrease. Under GM LoB, NSF continues to make award decisions and performs all administrative and programmatic grants management functions. NSF is a candidate to become a Federal Grants Management Service Center.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - NSF benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of "best-in-class" HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Nuclear Regulatory Commission

The Nuclear Regulatory Commission (NRC) is providing funding in FY 2006 to the following E-Government Initiatives:

- Geospatial One-Stop
- E-Travel
- Integrated Acquisition Environment

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - NRC is employing geospatial systems to carry out significant goals within the mission of the agency. The agency has developed a standard framework for communication between modeling systems, geographic information viewers, and geographic information storage and processing systems that adhere to existing and emerging GIS standards. This framework allows NRC staff modeling natural systems as part of environmental reviews to readily incorporate vital information from spatial input needed for site environmental models of varying complexity. NRC is a Federal producer/distributor and metadata contributor to GOS. NRC enables other Federal agencies to both avoid costs and realize cost savings by making NRC geospatial data available through the GOS Portal. In addition, NRC helps to enhance overall Federal Spatial Readiness by making its large repository of current and historical data discoverable and accessible through the GOS Portal. NRC is able to realize cost savings by not having to handle (i.e., process) individual requests for data in an ad-hoc fashion. The public frequently requests maps and other geospatial data from NRC, particularly during emergency response situations. The portal provides an integrated environment to coordinate (and focus) these requests, making the agency's response more efficient. It has the potential to reduce the cost of supporting such data requests.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - NRC is currently scheduled to migrate its travel services to Carlson Wagonlit, one of the three designated E-Travel service providers, by September 2006. By

completing this migration, NRC can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. NRC employees also benefit through more efficient travel planning, authorization, and reimbursement processes.

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, NRC improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If NRC were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Office of Personnel Management

The Office of Personnel Management (OPM) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Enterprise Human Resources Integration
- E-Payroll
- E-Training
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - The Business Gateway Initiative benefits OPM by providing citizens with an additional access point to necessary forms and compliance tools. At this time Business.gov contains links to 72 OPM guidance documents/forms.
- *E-Rulemaking (Managing Partner EPA)*
 - OPM is tasked with building a high quality and diverse Federal workforce. OPM works to ensure Federal agencies adopt human resources management systems that improve their ability to build successful organizations and use effective merit-based human capital strategies to create a rewarding work environment that accomplishes this mission. Regulatory actions are a critical part of OPM's work in meeting its mission. In 2004, OPM published 45 regulatory actions. With a single online website, the Federal Docket Management System (FDMS) enables OPM to improve public access to rulemaking material, provides a central location for the federal workforce to find and comment on regulatory actions that affect

their lives, and in addition, reduces data storage costs to the Department and allow regulation writers an easy way to have cross-collaboration on regulatory matters.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal provides OPM with ready access in order to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables OPM to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has an increasing availability of representative maps and spatial imagery. These resources provide the agency with an important context for how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.

Internal Efficiency and Effectiveness Portfolio

- *Enterprise Human Resources Integration (Managing Partner OPM)*
 - OPM is providing services to include electronic personnel folders and workforce analysis tools available for OPM and all agencies adopting the EHRI tools. EHRI is able to provide substantial cost savings to these agencies through discounted purchasing power as reflected through its BPA pricing. By acquiring services through the EHRI initiative and leveraging its buying power and best practices, bureaus and agencies are saving, on average, up to 60% on software licensing, up to 25% in backfile conversion of Official Personnel Folders (OPFs) by leveraging buying power and lessons learned, and saving an additional 10-20% on software development costs by utilizing a common system roadmap. Furthermore, EHRI has streamlined contract and program management services which results in additional cost savings for these services through a consolidated fee-for-service. Additionally agencies are saving money through re-engineered business processes based around electronic folders vs. paper-based folders. This reduces time agencies spend on copying, faxing, storing, scanning, retrieving, and mailing paper folders. As the Managing Partner of EHRI, OPM also benefits by reducing time and costs to retrieve personnel information across the Federal government and through the improved analytical capabilities provided by the EHRI data warehouse on personnel statistics across the Federal government. The EHRI initiative supports OPM's overall mission of helping to build and maintain a high quality federal workforce through the deployment of tools and systems that better allow agencies to gather and assess personnel information.
- *E-Payroll (Managing Partner OPM)*
 - As the managing partner of the E-Payroll initiative, OPM is leading the effort to standardize payroll services and processes across the Federal Government. One of the principal goals of OPM is to assist Federal agencies to adopt human resources management systems that improve their ability to build successful, high performance organizations. E-Payroll establishes payroll policies and procedures

- that are uniform and easy to understand and administer, fostering the achievement of this goal. Additionally, OPM is a customer of the GSA for its own agency payroll processing services. By obtaining payroll processing services through one of the approved E-Payroll service providers, OPM does not need to spend funds to build and maintain separate payroll processing systems. Operating a separate system would be more expensive for OPM which would have to bear the costs of maintenance and future upgrades themselves rather than sharing these costs with other Federal agencies.
- *E-Training (Managing Partner OPM)*
 - The initiative benefits OPM and OPM’s workforce by encouraging E-Training investments as part of a systematic and continuous development of Federal Government human capital, reducing redundancies in the development and purchase of E-Training content, achieving economies of scale through consolidated purchasing, offering easy, one-stop access to a robust, high quality E-Training environment, and leveraging components of existing E-Training systems. OPM additionally benefits because it operates the GoLearn training provider, one of the three approved E-Training service providers. OPM receives service fees from other agencies whose employees access training content through GoLearn. By participating in E-Training as the managing partner, OPM furthers its mission to assist agencies in improving their ability to build successful, high performance organizations.
 - *E-Travel (Managing Partner GSA)*
 - OPM is currently scheduled to migrate its travel services to Northrop Grumman, one of the three designated E-Travel service providers, by September 2006. OPM is scheduled to start processing vouchers through Northrop Grumman in Q2 FY 2006. By completing this migration, OPM can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. OPM employees also benefit through more efficient travel planning, authorization, and reimbursement processes.
 - *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, OPM improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If OPM were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits OPM by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable OPM to achieve production implementation of E-Authentication for its e-Training Initiative's Government-wide e-Learning Portal: GoLearn.gov, the Government-wide EHRI Portal: ehr.OPM.Gov, and its Recruitment One-Stop Initiative's government-wide portal: USAJOBS.gov application by the end of FY 2006. The E-Authentication Federation allows OPM to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving OPM of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits OPM by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. OPM's involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, OPM will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, OPM will have the opportunity to play an active role in standardizing core FM business process and data elements. OPM's involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting FM LoB common solution. This work allows OPM to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Human Resources Management Line of Business (Managing Partner OPM)*

The HR LoB initiative identifies and promotes the use of best-in-class systems and processes for administering back-office personnel functions for the Federal workforce. As managing partner of this initiative, OPM supports its mission to help agencies to build and maintain a high quality and diverse Federal workforce. Agencies benefit through use of best-in-class HR services and systems provided by one of the approved service providers, without the costs of developing and maintaining their own HR systems. Employees benefit from improved HR services.

Small Business Administration

The Small Business Administration (SBA) is providing funding in FY 2006 to the following E-Government Initiatives:

- Business Gateway
- E-Rulemaking
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - SBA's mission – to "maintain and strengthen the nation's economy by aiding, counseling, assisting and protecting the interests of small businesses and by helping families and businesses recover from national disasters" – is inextricably tied to Business Gateway's mission of providing the nation's businesses with easier access to information and tools to reduce burden and help businesses comply with government regulations.

A key rationale for building the Business Gateway (www.business.gov) is to fulfill the statutory mission of SBA to help small businesses succeed by creating a more approachable, responsive, and accessible government. SBA's goal, as managing partner of the initiative, is to use the Internet to improve both the service and the efficiency and effectiveness of business operations, and to transform government into an innovative, reliable, trustworthy and citizen-centered partner. Effective and efficient government also helps to improve the competitive position of the United States and in turn contributes to the growth in the American economy and benefits all citizens. Not only does the Business Gateway offer equal opportunities for citizens to access more easily government information, but it provides a basis for a central resource to help businesses interact with the Federal government.

- *E-Rulemaking (Managing Partner EPA)*
 - With a single online website, the Federal Docket Management System (FDMS) enables SBA to improve public access to all rulemaking material, provides a central location for the public to find and comment on regulatory actions that affect their lives, and, in addition, reduces data storage costs and allow regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters. Currently, SBA's regulatory repository is paper-based, with no central regulatory management system despite publishing almost 400 regulatory actions in CY 2004. By establishing a portal where businesses can access governmental regulatory information, FDMS better equips them to succeed and contribute to maintenance and strengthening of the nation's economy.

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal provides SBA with ready access in order to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables SBA to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has an increasing availability of representative maps and spatial imagery. These resources provide the agency with an important context for how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits SBA and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. SBA derives its largest source of benefits from Grants.gov by not building and maintaining a system for collecting electronic grant applications. SBA uses government-wide forms 100% of the time for their application packages. As of September 2005 SBA had posted 32 funding opportunities and seven application packages on Grants.gov. SBA has received approximately 300 electronic applications from the grants community via Grants.gov. As a result of Grants.gov, SBA has a fully electronic process for Finding and Applying for a 100% of its grant programs.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - SBA is currently scheduled to migrate its travel services to Carlson Wagonlit, one of the three designated E-Travel service providers, by September 2006. SBA is evaluating the results of its pilot implementation. By completing this migration, SBA can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing

agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. SBA employees also benefit through more efficient travel planning, authorization, and reimbursement processes.

- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, SBA improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If SBA were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts. SBA currently hosts the Electronic Subcontracting Reporting System (ESRS) for the Federal Government as part of the IAE initiative. This system provides a single point of collection for subcontracting reporting data across the Federal Government and replaced separate systems maintained by individual agencies.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits SBA by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable SBA to achieve production implementation of E-Authentication for its General Login System (GLS) enterprise-wide system by the end of FY 2006. The E-Authentication Federation allows SBA to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving SBA of much of the cost of providing its own identity management solutions.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - SBA utilizes a private Financial Management Center of Excellences (COE) for its Financial Management System. The initiative benefits SBA by enabling them to leverage private industries IT expertise to provide FM system hosting. SBA also benefits from the private provider's economies of scale. As the initiative develops, SBA will have the capability of moving more freely among the various COE's to better gain economies and efficiencies from a more competitive market.

Smithsonian Institution

The Smithsonian is providing funding in FY 2006 to the following E-Government Initiative:

- Geospatial One-Stop

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of this initiative are as follows:

Government to Government Portfolio

- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal provides the Smithsonian with ready access in order to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables the Smithsonian to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has an increasing availability of representative maps and spatial imagery. These resources provide the agency with an important context for how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.

Social Security Administration

The Social Security Administration (SSA) is providing funding in FY 2006 to the following E-Government Initiatives:

- GovBenefits.gov
- Business Gateway
- E-Rulemaking
- E-Vital
- Geospatial One-Stop
- Grants.gov
- E-Travel
- Integrated Acquisition Environment
- E-Authentication
- Financial Management Line of Business
- Human Resources Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Citizen Portfolio

- *GovBenefits.gov (Managing Partner DoL)* - (the number of benefit programs the agency features on GovBenefits.gov is indicated in parenthesis)
 - **(11)** – GovBenefits.gov helps promote awareness of SSA's benefit programs to the public, assisting SSA in its strategic goals of delivering citizen-centric world-class service and strengthening public understanding of social security programs. Benefits programs currently available include: Social Security Child's Insurance Benefits, Social Security Parent's Insurance Benefits, and Social Security Surviving Divorced Spouse Benefits. For the year ending August 2005 GovBenefits.gov generated over 31,000 referrals to SSA program pages.

Government to Business Portfolio

- *Business Gateway (Managing Partner SBA)*
 - Business Gateway benefits SSA by reducing burden and providing businesses with easier, quicker access to SSA forms via its online Forms Catalog. BG currently houses 190+ SSA forms and related information in its online Forms Catalog, which helps facilitate the collection of data SSA requires to execute its mission of managing the Social Security system.
- *E-Rulemaking (Managing Partner EPA)*
 - The E-Rulemaking Initiative benefits SSA with improved public access through a single web portal to all rulemaking material the Federal Docket Management System (FDMS) provides. In addition, FDMS provides a central location for the public to find and comment on regulatory actions that affect their lives, while reducing administration data storage costs and allowing regulation writers an easy way to have cross-agency/cross-government collaboration on regulatory matters.

Government to Government Portfolio

- *E-Vital (Managing Partner SSA)*
 - States' implementation of EDR benefits SSA by providing quicker receipt of the fact of death with a verified social security number. This results in significant savings for SSA. Administrative savings are achieved through elimination of paper-based processes and automation of verification and matching processes. Program savings are achieved through elimination of benefits fraud and erroneous payments due to more timely termination of benefits. In addition, the initiative improves SSA's service delivery to other Federal agencies by enabling quicker distribution of death information.
- *Geospatial One-Stop (Managing Partner DoI)*
 - The GOS Portal is providing SSA with ready access in order to identify a full array of available geospatial data. The agency saves the expense of having to either maintain or generate such data and information on its own. The organization of the data by theme/topics (i.e., data channels) enables the SSA to choose from and/or join compatible geospatial "communities of interest". In addition, the portal has an increasing availability of representative maps and spatial imagery. These resources provide the agency with an important context for how it can effectively utilize the data and resources accessible through the GOS Portal to enhance its own spatial readiness.
- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits SSA and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, as well as through providing a single site for the grants community to apply for grants using common forms, processes and systems. SSA derives its largest source of benefits from Grants.gov through increased organizational efficiencies. SSA has leveraged Grants.gov in the development of two agency specific forms and has used them 23 times; they use government-wide forms 78% of the time for

their application packages. As of September 2005 SSA had posted ten funding opportunities and 12 application packages on Grants.gov. SSA has received approximately 430 electronic applications from the grants community via Grants.gov. As a result of Grants.gov, SSA has a fully electronic grant process for Finding and Applying for a 100% of its grant programs.

Internal Efficiency and Effectiveness Portfolio

- *E-Travel (Managing Partner GSA)*
 - SSA plans to migrate its travel services to one of the three designated E-Travel service providers. By completing this migration, SSA can provide more efficient and effective travel management services. The benefits include cost savings associated with cross-government purchasing agreements and improved functionality through streamlined travel policies and processes, strict security and privacy controls, and enhanced agency oversight and audit capabilities. SSA employees will also benefit through more efficient travel planning, authorization, and reimbursement processes.
- *Integrated Acquisition Environment (Managing Partner GSA)*
 - Through adoption of the tools and services provided by IAE, SSA improves its ability to make informed and efficient purchasing decisions and allows it to replace manual processes. If SSA were not allowed to use the IAE systems, they would need to build and maintain separate systems to record vendor and contract information, and to post procurement opportunities. Agency purchasing officials would not have access to databases of important information from other agencies on vendor performance and could not use systems to replace paper-based and labor-intensive work efforts.

Cross-Cutting Portfolio

- *E-Authentication (Managing Partner GSA)*
 - The initiative benefits SSA by providing E-Authentication expertise, guidance, and documentation, including project planning and reporting templates, to enable SSA to achieve production implementation of E-Authentication for its Direct Deposit and Change of Address applications by the end of FY 2006. The E-Authentication Federation allows SSA to use identity credentials issued and managed by organizations within and outside the Federal Government, thereby relieving SSA of much of the cost of providing its own identity management solutions.

On October 16, 2005 the Social Security Administration launched an E-Authentication-enabled version of its online Direct Deposit service in partnership with Fidelity Investments. Fidelity customers who logged in at the company's Web site were presented a link that would take them directly to SSA Web-site, where they could start or change direct deposit of their Social Security benefits – without having to re-authenticate. This marked the first instance of a citizen presenting a commercially-issued user ID and password to gain access to an

online government service, and it signified the birth of the E-Authentication Federation.

Lines of Business

- *Financial Management Line of Business (Managing Partners DoE and DoL)*
 - The initiative benefits SSA by providing the reference tools and templates needed to assist them in planning and managing their migration to a selected center of excellence. The FM LoB has established an Advisory Board to govern the activities and decision making process for the initiative. SSA’s involvement with this board affords them the opportunity to review critical issues impacting their FM systems, voice their unique needs and concerns, and collaboratively offer recommendations and influence decisions on how best to implement the common solution. In the short term, SSA will be provided key tools such as an RFP framework and SLA guides to help them develop agency agreements with their selected service providers. In the long term, SSA will have the opportunity to play an active role in standardizing core FM business process and data elements. SSA’s involvement in this crucial task ensures their needs and requirements are addressed in the target FM LoB enterprise architecture supporting the FM LoB common solution. This work allows SSA to influence the future direction of financial management across the government from both an information technology and business process perspective.
- *Human Resources Management Line of Business (Managing Partner OPM)*
 - SSA benefits through its use of best-in-class HR services and systems provided by one of the approved service providers. Through its adoption of an approved service provider, the agency can achieve the benefits of “best-in-class” HR solutions without the costs of developing and maintaining their own HR systems. Employees across the agency benefit from improved HR services.

Corporation for National and Community Service

The Corporation for National and Community Service (CNCS) is providing funding in FY 2006 to the following E-Government Initiatives:

- Grants.gov
- Grants Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Government Portfolio

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits CNCS and its grant programs by providing a single location to publish grant (funding) opportunities and application packages and by providing a single site for the grants community to apply for grants using common forms, processes, and systems. Also, by publishing its funding opportunities on Grants.gov, CNCS is reaching a larger, more diverse applicant pool. As of September 2005 CNCS had posted 31 funding opportunities on Grants.gov.

Lines of Business

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits CNCS by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, CNCS's costs to build and maintain grants management systems decrease. Under GM LoB, CNCS continues to make award decisions and performs all administrative and programmatic grants management functions. CNCS is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.

Institute of Museum and Library Services

The Institute of Museum and Library Service (IMLS) is providing funding in FY 2006 to the following E-Government Initiatives:

- Grants.gov
- Grants Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Government Portfolio

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits IMLS and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes, and systems. Also, by publishing its funding opportunities on Grants.gov, IMLS is reaching a larger, more diverse applicant pool. As of September 2005 IMLS had posted 27 funding opportunities and one application package on Grants.gov.

Lines of Business

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits IMLS by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, IMLS's costs to build and maintain grants management systems decrease. Under GM LoB, IMLS continues to make award decisions and performs all administrative and programmatic grants management functions. IMLS is evaluating whether it intends to host a Federal Grants Management Service Center or be a customer of one.

National Endowment for the Arts

The National Endowment for the Arts (NEA) is providing funding in FY 2006 to the following E-Government Initiative:

- Grants.gov

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of this initiative are as follows:

Government to Government Portfolio

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov Initiative benefits NEA and its grant programs, including those from the National Council on the Arts, by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. Also, by publishing its funding opportunities on Grants.gov, NEA is reaching a larger, more diverse applicant pool. NEA has leveraged Grants.gov in the development of two agency specific forms; they use government-wide forms 75% of the time for their application packages. As of September 2005 NEA had posted approximately 60 funding opportunities and 14 application packages on Grants.gov. NEA has received 392 electronic applications from the grants community via Grants.gov.

National Endowment for the Humanities

The National Endowment for the Humanities (NEH) is providing funding in FY 2006 to the following E-Government Initiatives:

- Grants.gov
- Grants Management Line of Business

As the President's Management Agenda explained in 2001, the E-Government initiatives serve citizens, businesses, and federal employees by delivering high quality services more efficiently at a lower price. Instead of expensive "stove-piped" operations, agencies work together to develop common solutions which achieve mission requirements at reduced cost, thereby making resources available for higher priority needs. Thus, there are no agency activities which will not be implemented or partially implemented as a result of the transfers or reimbursements to the E-Government initiatives.

Benefits realized through the use of these initiatives are as follows:

Government to Government Portfolio

- *Grants.gov (Managing Partner HHS)*
 - The Grants.gov initiative benefits NEH and its grant programs by providing a single location to publish grant (funding) opportunities and application packages, and by providing a single site for the grants community to apply for grants using common forms, processes and systems. Also, by publishing its funding opportunities on Grants.gov, NEH is reaching a larger, more diverse applicant pool. NEH has leveraged Grants.gov in the development of three agency specific forms and has used them 57 times; they use government-wide forms 57% of the time for their application packages. As of September 2005 NEH had posted approximately 100 funding opportunities and 40 application packages on Grants.gov. NEH has received approximately 140 electronic applications from the grants community via Grants.gov.

Lines of Business

- *Grants Management Line of Business (Managing Partners HHS and NSF)*
 - This initiative benefits NEH by improving the delivery of services to grant recipients, improving decision-making, and decreasing costs associated with building and maintaining Grants Management IT systems. GM LoB identifies Federal Service Centers. These Service Centers work with customer agencies to define requirements, streamline processes, improve reporting, and host a grants management system. The grants management system can be used by multiple grant-making agencies to make awards. By sharing services, NEH's costs to build and maintain grants management systems decrease. Under GM LoB, NEH continues to make award decisions and performs all administrative and

programmatic grants management functions. NEH is a candidate to become a Federal Grants Management Service Center.

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
Corporation for National Community Service	Grants.gov	\$226,340
	Grants Management LoB	\$14,450
	CNCS Total	\$240,790
Department of Agriculture	Recreation One-Stop	\$50,000
	GovBenefits.gov	\$322,583
	E-Rulemaking	\$825,000
	Business Gateway	\$825,216
	Geospatial One-Stop	\$300,000
	Grants.gov	\$754,467
	Integrated Acquisition Environment	\$455,884
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$181,818
	Grants Management LoB	\$28,900
	USDA Total	\$4,277,201
Department of Commerce	E-Rulemaking	\$825,000
	International Trade Process Streamlining	\$730,000
	Business Gateway	\$515,760
	Geospatial One-Stop	\$300,000
	Grants.gov	\$452,680
	E-Travel	\$191,151
	Integrated Acquisition Environment	\$159,491
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$90,909
	Grants Management LoB	\$28,900
	DoC Total	\$3,827,224
Department of Defense	E-Rulemaking	\$1,150,000
	Business Gateway	\$515,760
	Geospatial One-Stop	\$200,000
	Grants.gov	\$452,680
	Integrated Acquisition Environment	\$23,432,500

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$181,818
	Grants Management LoB	\$28,900
	Federal Health Architecture LoB	\$1,720,760
	DoD Total	\$28,215,751
Department of Education	GovBenefits.gov	\$322,583
	E-Rulemaking	\$175,000
	Business Gateway	\$515,760
	Geospatial One-Stop	\$100,000
	Grants.gov	\$754,467
	E-Travel	\$534,976
	Integrated Acquisition Environment	\$54,782
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455
	Grants Management LoB	\$86,700
	ED Total	\$3,123,056
	Department of Energy	GovBenefits.gov
E-Rulemaking		\$825,000
Business Gateway		\$171,920
Geospatial One-Stop		\$100,000
Grants.gov		\$452,680
E-Travel		\$181,010
Integrated Acquisition Environment		\$2,259,236
E-Authentication		\$450,000
Financial Management LoB		\$83,333
Human Resources Management LoB		\$45,455
Grants Management LoB		\$14,450
DoE Total		\$4,744,366
Department of Health and Human Services		GovBenefits.gov
	E-Rulemaking	\$825,000

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	Business Gateway	\$825,216
	Geospatial One-Stop	\$100,000
	Grants.gov	\$754,467
	E-Travel	\$1,316,646
	Integrated Acquisition Environment	\$1,083,411
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$90,909
	Grants Management LoB	\$86,700
	Federal Health Architecture LoB	\$2,294,346
	HHS Total	\$8,232,611
Department of Homeland Security	GovBenefits.gov	\$161,282
	E-Rulemaking	\$825,000
	Business Gateway	\$825,216
	Geospatial One-Stop	\$150,000
	Disaster Management	\$12,270,000
	SAFECOM	\$20,500,000
	Grants.gov	\$452,680
	E-Travel	\$804,795
	Integrated Acquisition Environment	\$1,017,654
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$181,818
	DHS Total	\$37,721,778
Department of Housing and Urban Development	GovBenefits.gov	\$322,583
	E-Rulemaking	\$825,000
	Business Gateway	\$515,760
	Geospatial One-Stop	\$100,000
	Grants.gov	\$754,467
	E-Travel	\$394,858
	Integrated Acquisition Environment	\$54,429
	E-Authentication	\$450,000

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	Financial Management LoB	\$83,333
	Grants Management LoB	\$86,700
	HUD Total	\$3,587,130
Department of Justice	E-Rulemaking	\$825,000
	Business Gateway	\$322,350
	Geospatial One-Stop	\$100,000
	Grants.gov	\$452,680
	E-Travel	\$100,756
	Integrated Acquisition Environment	\$433,101
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$181,818
	Grants Management LoB	\$57,800
	Case Management LoB	\$1,500,000
	DoJ Total	\$4,506,838
Department of Labor	GovBenefits.gov	\$2,000,000
	E-Rulemaking	\$825,000
	Business Gateway	\$825,216
	Geospatial One-Stop	\$100,000
	Grants.gov	\$754,467
	E-Travel	\$167,252
	Integrated Acquisition Environment	\$166,411
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455
	Grants Management LoB	\$57,800
	DoL Total	\$5,474,934
Department of State	GovBenefits.gov	\$241,938
	E-Rulemaking	\$365,000
	Business Gateway	\$171,920
	Geospatial One-Stop	\$30,000
	Grants.gov	\$226,340

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	E-Travel	\$31,771
	Integrated Acquisition Environment	\$342,634
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455
	Grants Management LoB	\$14,450
	State Total	\$2,002,841
Department of the Interior	Recreation One-Stop	\$200,000
	E-Rulemaking	\$825,000
	Business Gateway	\$322,350
	Geospatial One-Stop	\$510,000
	Grants.gov	\$452,680
	E-Travel	\$1,135,551
	Integrated Acquisition Environment	\$396,566
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$90,909
	Grants Management LoB	\$14,450
	Dol Total	\$4,480,839
Department of the Treasury	IRS Free File	\$70,000
	E-Rulemaking	\$825,000
	Business Gateway	\$1,547,280
	Geospatial One-Stop	\$100,000
	Grants.gov	\$226,340
	E-Travel	\$322,578
	Integrated Acquisition Environment	\$188,357
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$181,818
	Grants Management LoB	\$14,450
	Treasury Total	\$4,009,156
Department of Transportation	E-Rulemaking	\$825,000

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	Business Gateway	\$825,216
	Geospatial One-Stop	\$150,000
	Grants.gov	\$754,467
	E-Payroll	\$850,000
	Integrated Acquisition Environment	\$255,065
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$90,909
	Grants Management LoB	\$86,700
		DoT Total
Department of Veterans Affairs	GovBenefits.gov	\$322,583
	E-Rulemaking	\$365,000
	Business Gateway	\$322,350
	Geospatial One-Stop	\$30,000
	Grants.gov	\$226,340
	E-Travel	\$184,166
	Integrated Acquisition Environment	\$1,368,755
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$181,818
	Grants Management LoB	\$14,450
	Federal Health Architecture LoB	\$1,720,760
		VA Total
Environmental Protection Agency	E-Rulemaking	\$365,000
	Business Gateway	\$515,760
	Geospatial One-Stop	\$150,000
	Grants.gov	\$452,680
	E-Travel	\$319,632
	Integrated Acquisition Environment	\$133,785
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	Grants Management LoB	\$14,450
	EPA Total	\$2,530,095
General Services Administration	USA Services	\$9,229,254
	E-Rulemaking	\$175,000
	Federal Asset Sales	\$2,416,244
	Business Gateway	\$64,470
	Geospatial One-Stop	\$100,000
	E-Travel	\$6,459,990
	Integrated Acquisition Environment	\$2,830,707
	E-Authentication	\$631,149
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455
		GSA Total
Institute of Museum and Library Services	Grants.gov	\$226,340
	Grants Management LoB	\$14,450
		IMLS Total
National Aeronautical and Space Administration	E-Rulemaking	\$365,000
	Business Gateway	\$64,470
	Geospatial One-Stop	\$300,000
	Grants.gov	\$452,680
	E-Travel	\$508,072
	Integrated Acquisition Environment	\$1,264,037
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455
		NASA Total
National Archives and Records Administration	Geospatial One-Stop	\$30,000
	Grants.gov	\$226,340
	E-Travel	\$277,500
		NARA Total
National Endowment for the Arts	Grants.gov	\$226,340
		NEA Total

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
National Endowment for the Humanities	Grants.gov	\$226,340
	Grants Management LoB	\$14,450
	NEH Total	\$240,790
National Science Foundation	E-Rulemaking	\$175,000
	Business Gateway	\$64,470
	Geospatial One-Stop	\$100,000
	Grants.gov	\$452,680
	E-Travel	\$242,020
	Integrated Acquisition Environment	\$8,314
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455
	Grants Management LoB	\$57,800
	NSF Total	\$1,679,072
Nuclear Regulatory Commission	Geospatial One-Stop	\$100,000
	E-Travel	\$277,500
	Integrated Acquisition Environment	\$4,720
NRC Total	\$382,220	
Office of Personnel Management	E-Rulemaking	\$175,000
	Business Gateway	\$171,920
	Geospatial One-Stop	\$30,000
	E-Training	\$500,000
	EHRI	\$6,983,000
	E-Payroll	\$1,400,000
	E-Travel	\$232,601
	Integrated Acquisition Environment	\$17,306
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$1,450,000
OPM Total	\$11,493,160	
Small Business Administration	E-Rulemaking	\$175,000
	Business Gateway	\$64,470

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	Geospatial One-Stop	\$30,000
	Grants.gov	\$226,340
	E-Travel	\$297,812
	Integrated Acquisition Environment	\$2,885
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	SBA Total	\$1,329,840
Smithsonian	Geospatial One-Stop	\$30,000
	Smith Total	\$30,000
Social Security Administration	GovBenefits.gov	\$322,583
	E-Rulemaking	\$175,000
	Business Gateway	\$322,350
	Geospatial One-Stop	\$30,000
	E-Vital	\$21,185,770
	Grants.gov	\$226,340
	E-Travel	\$206,400
	Integrated Acquisition Environment	\$33,075
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$90,909
	SSA Total	\$23,125,760
U.S. Agency for International Development	Geospatial One-Stop	\$30,000
	Grants.gov	\$452,680
	E-Travel	\$165,082
	Integrated Acquisition Environment	\$86,893
	E-Authentication	\$450,000
	Financial Management LoB	\$83,333
	Human Resources Management LoB	\$45,455
	Grants Management LoB	\$14,450
	USAID Total	\$1,327,893
U.S. Army Corps of Engineers	Recreation One-Stop	\$50,000
	Geospatial One-Stop	\$100,000

Attachment A
FY06 Agency Funding for E-Gov and LoB Initiatives by Agency

Agency	Initiative	FY06 Agency Contributions*
	USACE Total	\$150,000
	Grand Total	\$192,943,209

Note:

* - Agency contributions reflect commitments of funding and/or in-kind services provided by partner agencies to initiative managing partner agencies in support of developing, implementing, and/or migrating to E-Gov common solutions. Contribution amounts are determined annually through collaborative, inter-agency E-Gov initiative governance structures and subject to approval by OMB.

“Fee-for-service” contributions represent transfers of funds by partner agencies to initiative service providers in exchange for services rendered by initiative service providers. The amounts are typically based on a transaction/usage-based fee structure (e.g., for payroll processing, payroll service providers base their service fees on the number of employees at a customer agency). Initiative service providers use fees collected from partner agencies to cover ongoing operational costs, perform routine maintenance, and support their customer base.

Once an initiative has completed all implementation and migration activities, and initiative will no longer be funded through agency funding contributions but rather will be exclusively funded through fee-for-service agreements.

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
Recreation One-Stop	DoI	\$200,000
	USDA	\$50,000
	USACE	\$50,000
	Recreation One-Stop Total	\$300,000
GovBenefits.gov	DoE	\$161,282
	ED	\$322,583
	DoL	\$2,000,000
	HHS	\$322,583
	HUD	\$322,583
	SSA	\$322,583
	State	\$241,938
	USDA	\$322,583
	VA	\$322,583
	DHS	\$161,282
	GovBenefits.gov Total	\$4,500,000
USA Services	GSA	\$9,229,254
	USA Services Total	\$9,229,254
IRS Free File	Treasury	\$70,000
	IRS Free File Total	\$70,000
E-Rulemaking	DoC	\$825,000
	DoD	\$1,150,000
	DoE	\$825,000
	ED	\$175,000
	DoI	\$825,000
	DoJ	\$825,000
	DoL	\$825,000
	DoT	\$825,000
	EPA	\$365,000
	GSA	\$175,000
	HHS	\$825,000
	HUD	\$825,000
	NASA	\$365,000

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
	NSF	\$175,000
	OPM	\$175,000
	SBA	\$175,000
	SSA	\$175,000
	State	\$365,000
	Treasury	\$825,000
	USDA	\$825,000
	VA	\$365,000
	DHS	\$825,000
	E-Rulemaking Total	\$12,735,000
	Federal Asset Sales	GSA
Federal Asset Sales Total		\$2,416,244
International Trade Process Streamlining	DoC	\$730,000
	International Trade Process Streamlining Total	\$730,000
Business Gateway	DoC	\$515,760
	DoD	\$515,760
	DoE	\$171,920
	ED	\$515,760
	DoI	\$322,350
	DoJ	\$322,350
	DoL	\$825,216
	DoT	\$825,216
	EPA	\$515,760
	GSA	\$64,470
	HHS	\$825,216
	HUD	\$515,760
	NASA	\$64,470
	NSF	\$64,470
	OPM	\$171,920
	SBA	\$64,470
	SSA	\$322,350
	State	\$171,920

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
	Treasury	\$1,547,280
	USDA	\$825,216
	VA	\$322,350
	DHS	\$825,216
	Business Gateway Total	\$10,315,200
Geospatial One-Stop	DoC	\$300,000
	DoD	\$200,000
	DoE	\$100,000
	ED	\$100,000
	DoI	\$510,000
	DoJ	\$100,000
	DoL	\$100,000
	DoT	\$150,000
	EPA	\$150,000
	GSA	\$100,000
	HHS	\$100,000
	HUD	\$100,000
	NARA	\$30,000
	NASA	\$300,000
	NRC	\$100,000
	NSF	\$100,000
	OPM	\$30,000
	SBA	\$30,000
	Smith	\$30,000
	SSA	\$30,000
	State	\$30,000
	Treasury	\$100,000
	USAID	\$30,000
	USDA	\$300,000
	VA	\$30,000
	DHS	\$150,000
	USACE	\$100,000

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
	Geospatial One-Stop Total	\$3,400,000
Disaster Management	DHS	\$12,270,000
	Disaster Management Total	\$12,270,000
SAFECOM	DHS	\$20,500,000
	SAFECOM Total	\$20,500,000
E-Vital	SSA	\$21,185,770
	E-Vital Total	\$21,185,770
Grants.gov	DoC	\$452,680
	DoD	\$452,680
	DoE	\$452,680
	ED	\$754,467
	DoI	\$452,680
	DoJ	\$452,680
	DoL	\$754,467
	DoT	\$754,467
	EPA	\$452,680
	HHS	\$754,467
	HUD	\$754,467
	NARA	\$226,340
	NASA	\$452,680
	NSF	\$452,680
	SBA	\$226,340
	SSA	\$226,340
	State	\$226,340
	Treasury	\$226,340
	USAID	\$452,680
	USDA	\$754,467
	VA	\$226,340
	DHS	\$452,680
	NEA	\$226,340
	NEH	\$226,340
	CNCS	\$226,340

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
	IMLS	\$226,340
	Grants.gov Total	\$11,317,002
E-Training	OPM	\$500,000
	E-Training Total	\$500,000
EHRI	OPM	\$6,983,000
	EHRI Total	\$6,983,000
E-Payroll	DoT	\$850,000
	OPM	\$1,400,000
	E-Payroll Total	\$2,250,000
E-Travel	DoC	\$191,151
	DoE	\$181,010
	ED	\$534,976
	DoI	\$1,135,551
	DoJ	\$100,756
	DoL	\$167,252
	EPA	\$319,632
	GSA	\$6,459,990
	HHS	\$1,316,646
	HUD	\$394,858
	NARA	\$277,500
	NASA	\$508,072
	NRC	\$277,500
	NSF	\$242,020
	OPM	\$232,601
	SBA	\$297,812
	SSA	\$206,400
	State	\$31,771
	Treasury	\$322,578
	USAID	\$165,082
	VA	\$184,166
	DHS	\$804,795
	E-Travel Total	\$14,352,119

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
Integrated Acquisition Environment	DoC	\$159,491
	DoD	\$23,432,500
	DoE	\$2,259,236
	ED	\$54,782
	DoI	\$396,566
	DoJ	\$433,101
	DoL	\$166,411
	DoT	\$255,065
	EPA	\$133,785
	GSA	\$2,830,707
	HHS	\$1,083,411
	HUD	\$54,429
	NASA	\$1,264,037
	NRC	\$4,720
	NSF	\$8,314
	OPM	\$17,306
	SBA	\$2,885
	SSA	\$33,075
	State	\$342,634
	Treasury	\$188,357
	USAID	\$86,893
	USDA	\$455,884
	VA	\$1,368,755
DHS	\$1,017,654	
	Integrated Acquisition Environment Total	\$36,049,998
E-Authentication	DoC	\$450,000
	DoD	\$450,000
	DoE	\$450,000
	ED	\$450,000
	DoI	\$450,000
	DoJ	\$450,000
	DoL	\$450,000

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
	DoT	\$450,000
	EPA	\$450,000
	GSA	\$631,149
	HHS	\$450,000
	HUD	\$450,000
	NASA	\$450,000
	NSF	\$450,000
	OPM	\$450,000
	SBA	\$450,000
	SSA	\$450,000
	State	\$450,000
	Treasury	\$450,000
	USAID	\$450,000
	USDA	\$450,000
	VA	\$450,000
	DHS	\$450,000
		E-Authentication Total
Financial Management LoB	DoC	\$83,333
	DoD	\$83,333
	DoE	\$83,333
	ED	\$83,333
	DoI	\$83,333
	DoJ	\$83,333
	DoL	\$83,333
	DoT	\$83,333
	EPA	\$83,333
	GSA	\$83,333
	HHS	\$83,333
	HUD	\$83,333
	NASA	\$83,333
	NSF	\$83,333
	OPM	\$83,333

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
	SBA	\$83,333
	SSA	\$83,333
	State	\$83,333
	Treasury	\$83,333
	USAID	\$83,333
	USDA	\$83,333
	VA	\$83,333
	DHS	\$83,333
	Financial Management LoB Total	\$1,916,659
Human Resources Management LoB	DoC	\$90,909
	DoD	\$181,818
	DoE	\$45,455
	ED	\$45,455
	DoI	\$90,909
	DoJ	\$181,818
	DoL	\$45,455
	DoT	\$90,909
	EPA	\$45,455
	GSA	\$45,455
	HHS	\$90,909
	NASA	\$45,455
	NSF	\$45,455
	OPM	\$1,450,000
	SSA	\$90,909
	State	\$45,455
	Treasury	\$181,818
	USAID	\$45,455
	USDA	\$181,818
	VA	\$181,818
	DHS	\$181,818
Human Resources Management LoB Total	\$3,404,548	
Grants Management LoB	DoC	\$28,900

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
	DoD	\$28,900
	DoE	\$14,450
	ED	\$86,700
	DoI	\$14,450
	DoJ	\$57,800
	DoL	\$57,800
	DoT	\$86,700
	EPA	\$14,450
	HHS	\$86,700
	HUD	\$86,700
	NSF	\$57,800
	State	\$14,450
	Treasury	\$14,450
	USAID	\$14,450
	USDA	\$28,900
	VA	\$14,450
	NEH	\$14,450
	CNCS	\$14,450
	IMLS	\$14,450
		Grants Management LoB Total
Federal Health Architecture LoB	DoD	\$1,720,760
	HHS	\$2,294,346
	VA	\$1,720,760
	Federal Health Architecture LoB Total	\$5,735,866
Case Management LoB	DoJ	\$1,500,000
		Case Management LoB Total
		Grand Total
		\$192,943,209

Note:

Attachment B
FY06 Agency Funding for E-Gov and LoB Initiatives by Initiative

Initiative	Agency	FY06 Agency Contributions*
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* - Agency contributions reflect commitments of funding and/or in-kind services provided by partner agencies to initiative managing partner agencies in support of developing, implementing, and/or migrating to E-Gov common solutions. Contribution amounts are determined annually through collaborative, inter-agency E-Gov initiative governance structures and subject to approval by OMB.

“Fee-for-service” contributions represent transfers of funds by partner agencies to initiative service providers in exchange for services rendered by initiative service providers. The amounts are typically based on a transaction/usage-based fee structure (e.g., for payroll processing, payroll service providers base their service fees on the number of employees at a customer agency). Initiative service providers use fees collected from partner agencies to cover ongoing operational costs, perform routine maintenance, and support their customer base.

Once an initiative has completed all implementation and migration activities, and initiative will no longer be funded through agency funding contributions but rather will be exclusively funded through fee-for-service agreements.

ATTACHMENT C
DEPARTMENT OF AGRICULTURE
FY 2006 E-Government Distribution

FY 2006						
Department / Bureau	Recreation One-Stop[2]	GovBenefits.gov	E-Rulemaking[3]	Business Gateway	Geospatial One-Stop	Grants.gov
Office of the Secretary						
Executive Operations (OCFO)						\$ 9,696
Office of Civil Rights						
Departmental Administration[1]				\$ 1,928	\$ 789	
Office of Communications						
Office of the Inspector General						
Office of the General Counsel						
Economic Research Service					\$ 1,810	\$ 4,396
National Agricultural Statistics Service					\$ 5,127	
Agricultural Research Service						\$ 53,784
Cooperative State Research, Education, and Extension Service	\$ 7,622	\$ 3,562			\$ 2,854	\$ 7,080
Animal and Plant Health Inspection Service		\$ 42,804	\$ 82,229			\$ 84,199
Food Safety and Inspection Service		\$ 38,785	\$ 73,924	\$ 30,492		
Grain Inspection, Packers and Stockyards Administration		\$ 4,009	\$ 7,681			
Agricultural Marketing Service		\$ 10,969	\$ 20,810			\$ 20,301
Risk Management Agency	\$ 5,471	\$ 2,549			\$ 2,011	
Farm Service Agency	\$ 110,868	\$ 51,822	\$ 99,854	\$ 41,581		
Natural Resources Conservation Service	\$ 96,830	\$ 45,097	\$ 85,953	\$ 35,453		\$ 85,402
Rural Development						
Rural Housing Service	\$ 23,712	\$ 11,056	\$ 21,145	\$ 8,748		\$ 21,291
Rural Business—Cooperative Service	\$ 23,712	\$ 11,056	\$ 21,145	\$ 8,748		\$ 21,291
Rural Utilities Service	\$ 23,712	\$ 11,056	\$ 21,145	\$ 8,748		\$ 21,291
Foreign Agricultural Service		\$ 9,881	\$ 19,060			\$ 19,819
Food and Nutrition Service	\$ 30,655	\$ 14,326				\$ 28,525
Forest Service	\$ 50,000		\$ 193,028	\$ 370,342	\$ 153,640	\$ 377,394
TOTAL DEPARTMENT OF AGRICULTURE	\$ 50,000	\$ 322,582	\$ 450,000	\$ 825,216	\$ 300,001	\$ 754,469
TOTAL E-GOV FUNDING REQUEST	\$ 50,000	\$ 322,583	\$ 825,000	\$ 825,216	\$ 300,000	\$ 754,467

FY 2006						
Department / Bureau	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
Office of the Secretary						
Executive Operations						
Office of Civil Rights						
Departmental Administration[1]	\$ 96,175	\$ 94,934	\$ 17,580	\$ 38,357	\$ 1,288	
Office of Communications						
Office of the Inspector General						
Office of the General Counsel						
Economic Research Service	\$ 1,738	\$ 1,715	\$ 318	\$ 693	\$ 584	
National Agricultural Statistics Service	\$ 4,878	\$ 4,815	\$ 892	\$ 1,945		
Agricultural Research Service	\$ 23,423	\$ 23,121	\$ 4,282	\$ 9,342	\$ 7,146	
Cooperative State Research, Education, and Extension Service	\$ 2,472	\$ 2,441	\$ 452	\$ 986	\$ 941	
Animal and Plant Health Inspection Service	\$ 30,546	\$ 30,151	\$ 5,584	\$ 12,182	\$ 11,188	
Food Safety and Inspection Service	\$ 30,346	\$ 29,954	\$ 5,547	\$ 12,103		
Grain Inspection, Packers and Stockyards Administration	\$ 2,936	\$ 2,918	\$ 540	\$ 1,179		
Agricultural Marketing Service	\$ 9,028	\$ 8,912	\$ 1,650	\$ 3,601	\$ 2,697	
Risk Management Agency	\$ 1,958	\$ 1,933	\$ 358	\$ 781		
Farm Service Agency	\$ 35,600	\$ 35,141	\$ 6,508	\$ 14,198		
Natural Resources Conservation Service	\$ 35,293	\$ 34,838	\$ 6,451	\$ 14,076	\$ 11,347	
Rural Development						
Rural Housing Service	\$ 8,320	\$ 8,213	\$ 1,521	\$ 3,318	\$ 2,829	
Rural Business—Cooperative Service	\$ 8,320	\$ 8,213	\$ 1,521	\$ 3,318	\$ 2,829	
Rural Utilities Service	\$ 8,320	\$ 8,213	\$ 1,521	\$ 3,318	\$ 2,829	
Foreign Agricultural Service	\$ 6,690	\$ 6,604	\$ 1,223	\$ 2,668	\$ 2,633	
Food and Nutrition Service	\$ 9,901	\$ 9,773	\$ 1,810	\$ 3,949	\$ 3,790	
Forest Service	\$ 139,919	\$ 138,113	\$ 25,576	\$ 55,803	\$ 50,144	FY 2006 Total
TOTAL DEPARTMENT OF AGRICULTURE	\$ 455,863	\$ 450,002	\$ 83,334	\$ 181,817	\$ 100,245	\$ 3,973,529
TOTAL E-GOV FUNDING REQUEST	\$ 455,884	\$ 450,000	\$ 83,333	\$ 181,818	\$ 28,900	\$ 4,277,201

Notes
[1] - Includes DA, NAD, OBPA, OC, OCE, OCFO, OCIO, OCR, OGC, OIA, OSEC/6, SCMI
[2] - \$300,000 of funding request will be in-kind contribution; no transfer required
[3] - USDA previously transferred \$375,000

ATTACHMENT C
DEPARTMENT OF COMMERCE
FY 2006 E-Government Distribution

FY 2006						
Department / Bureau	E-Rulemaking	International Trade Process Streamlining	Business Gateway	Geospatial One-Stop	Grants.gov	E-Travel
Departmental Management	\$ 18,392		\$ 2,047		\$ 1,079	\$ 3,748
Inspector General						
Economic Development Administration	\$ 10,510		\$ 8,187		\$ 102,919	\$ 1,874
Bureau of the Census	\$ 39,411		\$ 188,293	\$ 150,000		\$ 33,733
Economic and Statistical Analysis	\$ 13,137		\$ 19,102			
International Trade Administration	\$ 18,392	\$ 730,000	\$ 26,607		\$ 4,316	\$ 31,859
Bureau of Industry and Security	\$ 107,723		\$ 24,560			\$ 3,748
Minority Business Development Agency	\$ 21,019				\$ 5,800	
National Oceanic and Atmospheric Administration	\$ 499,204		\$ 113,249	\$ 150,000	\$ 257,229	\$ 86,205
Patent and Trademark Office	\$ 42,038		\$ 124,164			\$ 11,244
Under Secretary / Office of Technology Policy	\$ 5,255					
National Technical Information Service						
National Institute of Standards & Technology	\$ 34,156		\$ 6,822		\$ 64,611	\$ 18,740
National Telecommunications & Information Admin.	\$ 15,764		\$ 2,729		\$ 16,726	
TOTAL DEPARTMENT OF COMMERCE	\$ 825,000	\$ 730,000	\$ 515,760	\$ 300,000	\$ 452,680	\$ 191,151
E-GOV FUNDING REQUEST	\$ 825,000	\$ 730,000	\$ 515,760	\$ 300,000	\$ 452,680	\$ 191,151

FY 2006						
Department / Bureau	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
Departmental Management	\$ 1,228	\$ 3,510	\$ 649	\$ 2,138	\$ 69	
Inspector General	\$ 431	\$ 1,215	\$ 225	\$ 295		
Economic Development Administration	\$ 7,688	\$ 21,690	\$ 4,016	\$ 561	\$ 6,571	
Bureau of the Census	\$ 15,997	\$ 45,135	\$ 8,357	\$ 21,619		
Economic and Statistical Analysis	\$ 1,675	\$ 4,725	\$ 874	\$ 1,392		
International Trade Administration	\$ 7,273	\$ 20,565	\$ 3,799	\$ 5,735	\$ 276	
Bureau of Industry and Security	\$ 1,723	\$ 4,860	\$ 891	\$ 928		
Minority Business Development Agency	\$ 447	\$ 1,260	\$ 233	\$ 246	\$ 370	
National Oceanic and Atmospheric Administration	\$ 78,581	\$ 221,715	\$ 41,067	\$ 32,302	\$ 16,422	
Patent and Trademark Office	\$ 29,218	\$ 82,485	\$ 15,275	\$ 17,497		
Under Secretary / Office of Technology Policy	\$ 111	\$ 270	\$ 57	\$ 72		
National Technical Information Service	\$ 48	\$ 90	\$ 17	\$ 402		
National Institute of Standards & Technology	\$ 13,572	\$ 38,250	\$ 7,091	\$ 7,058	\$ 4,125	
National Telecommunications & Information Admin.	\$ 1,499	\$ 4,230	\$ 782	\$ 664	\$ 1,068	
TOTAL DEPARTMENT OF COMMERCE	\$ 159,491	\$ 450,000	\$ 83,333	\$ 90,909	\$ 28,900	\$ 3,827,224
E-GOV FUNDING REQUEST	\$ 159,491	\$ 450,000	\$ 83,333	\$ 90,909	\$ 28,900	\$ 3,827,224

ATTACHMENT C
DEPARTMENT OF DEFENSE
FY 2006 E-Government Distribution

Department / Bureau	FY 2006				
	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov	E-Authentication
Navy, Marine Corps					
Army					
Air Force					
Defense-wide	\$ 1,150,000	\$ 515,760	\$ 200,000	\$ 452,680	\$ 450,000
TOTAL DEPARTMENT OF DEFENSE	\$ 1,150,000	\$ 515,760	\$ 200,000	\$ 452,680	\$ 450,000
E-GOV FUNDING REQUEST	\$ 1,150,000	\$ 515,760	\$ 200,000	\$ 452,680	\$ 450,000

Department / Bureau	FY 2006					FY 2006 Total
	Integrated Acquisition Environment[1]	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	Federal Health Architecture LoB	
Navy, Marine Corps						
Army						
Air Force						
Defense-wide	\$ 18,684,625	\$ 83,333	\$ 181,818	\$ 28,900	\$ 1,720,760	
TOTAL DEPARTMENT OF DEFENSE	\$ 18,684,625	\$ 83,333	\$ 181,818	\$ 28,900	\$ 1,720,760	\$ 23,467,876
E-GOV FUNDING REQUEST	\$ 23,432,500	\$ 83,333	\$ 181,818	\$ 28,900	\$ 1,720,760	\$ 28,215,751

Notes

[1] \$4,747,875 of funding request will be non-funding resources; no transfer required

ATTACHMENT C
DEPARTMENT OF EDUCATION
FY 2006 E-Government Distribution

FY 2006					
Department / Bureau	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov
Office of Elementary and Secondary Education					
Office of Indian Education					
Office of Innovation and Improvement					
Office of Safe and Drug-Free Schools					
Office of English Language Acquisition					
Office of Special Education and Rehabilitative Services					
Office of Vocational and Adult Education					
Office of Postsecondary Education					
Federal Student Aid					
Institute of Education Sciences					
Departmental Management	\$ 322,583	\$ 175,000	\$ 515,760	\$ 100,000	\$ 754,467
TOTAL DEPARTMENT OF EDUCATION	\$ 322,583	\$ 175,000	\$ 515,760	\$ 100,000	\$ 754,467
E-GOV FUNDING REQUEST	\$ 322,583	\$ 175,000	\$ 515,760	\$ 100,000	\$ 754,467

FY 2006							
Department / Bureau	E-Travel	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
Office of Elementary and Secondary Education							
Office of Indian Education							
Office of Innovation and Improvement							
Office of Safe and Drug-Free Schools							
Office of English Language Acquisition							
Office of Special Education and Rehabilitative Services							
Office of Vocational and Adult Education							
Office of Postsecondary Education							
Federal Student Aid							
Institute of Education Sciences							
Departmental Management	\$ 534,976	\$ 54,782	\$ 450,000	\$ 83,333	\$ 45,455	\$ 86,700	FY 2006 Total
TOTAL DEPARTMENT OF EDUCATION	\$ 534,976	\$ 54,782	\$ 450,000	\$ 83,333	\$ 45,455	\$ 86,700	\$ 3,123,056
E-GOV FUNDING REQUEST	\$ 534,976	\$ 54,782	\$ 450,000	\$ 83,333	\$ 45,455	\$ 86,700	\$ 3,123,056

ATTACHMENT C
DEPARTMENT OF ENERGY
FY 2006 E-Government Distribution

FY 2006						
Department / Bureau	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov	E-Travel
National Nuclear Security Administration	\$ 34,172		\$ 36,426		\$ 9,940	\$ 38,352
Environmental and Other Defense Activities	\$ 35,891		\$ 38,258		\$ 18,297	\$ 40,279
Energy Programs	\$ 41,166		\$ 43,879		\$ 415,998	\$ 46,199
Power Marketing Administration	\$ 23,684		\$ 25,245			\$ 26,580
Departmental Administration	\$ 26,370	\$ 825,000	\$ 28,112	\$ 100,000	\$ 8,445	\$ 29,600
TOTAL DEPARTMENT OF ENERGY	\$ 161,283	\$ 825,000	\$ 171,920	\$ 100,000	\$ 452,680	\$ 181,010
E-GOV FUNDING REQUEST	\$ 161,282	\$ 825,000	\$ 171,920	\$ 100,000	\$ 452,680	\$ 181,010

FY 2006						
Department / Bureau	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
National Nuclear Security Administration	\$ 199,477					
Environmental and Other Defense Activities	\$ 209,507					
Energy Programs	\$ 240,296					
Power Marketing Administration	\$ 138,247					
Departmental Administration	\$ 1,471,709	\$ 450,000	\$ 83,333	\$ 45,455	\$ 14,450	FY 2006 Total
TOTAL DEPARTMENT OF ENERGY	\$ 2,259,236	\$ 450,000	\$ 83,333	\$ 45,455	\$ 14,450	\$ 4,744,367
E-GOV FUNDING REQUEST	\$ 2,259,236	\$ 450,000	\$ 83,333	\$ 45,455	\$ 14,450	\$ 4,744,366

ATTACHMENT C
DEPARTMENT OF HEALTH AND HUMAN SERVICES
FY 2006 E-Government Distribution

Department / Bureau	FY 2006					
	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov	E-Travel
Food and Drug Administration	\$ 66,497	\$ 170,064	\$ 170,108	\$ 20,614	\$ 155,524	\$ 271,411
Health Resources and Services Administration	\$ 12,132	\$ 31,027	\$ 31,035	\$ 3,761	\$ 28,374	\$ 49,517
Indian Health Services	\$ 13,458	\$ 34,419	\$ 34,428	\$ 4,172	\$ 31,476	\$ 54,930
Centers for Disease Control and Prevention	\$ 43,867	\$ 112,189	\$ 112,219	\$ 13,599	\$ 102,598	\$ 179,047
National Institutes of Health	\$ 96,840	\$ 247,667	\$ 247,732	\$ 30,020	\$ 226,493	\$ 395,261
Substance Abuse and Mental Health Services Administration	\$ 3,185	\$ 8,145	\$ 8,147	\$ 987	\$ 7,449	\$ 12,999
Agency for Healthcare Research and Quality	\$ 5,202	\$ 13,304	\$ 13,308	\$ 1,613	\$ 12,167	\$ 21,233
Centers for Medicare and Medicaid Services	\$ 66,030	\$ 168,869	\$ 168,914	\$ 20,469	\$ 154,432	\$ 269,505
Administration for Children and Families	\$ 6,080	\$ 15,549	\$ 15,553	\$ 1,885	\$ 14,220	\$ 24,816
Administration on Aging	\$ 841	\$ 2,150	\$ 2,150	\$ 261	\$ 1,966	\$ 3,431
Departmental Management	\$ 4,632	\$ 11,847	\$ 11,850	\$ 1,436	\$ 10,834	\$ 18,907
Program Support Center						
Office of the Inspector General	\$ 3,820	\$ 9,769	\$ 9,772	\$ 1,184	\$ 8,934	\$ 15,591
TOTAL DEPARTMENT OF HEALTH AND HUMAN SERVICES	\$ 322,583	\$ 825,000	\$ 825,216	\$ 100,000	\$ 754,467	\$ 1,316,646
E-GOV FUNDING REQUEST	\$ 322,583	\$ 825,000	\$ 825,216	\$ 100,000	\$ 754,467	\$ 1,316,646

Department / Bureau	FY 2006						FY 2006 Total
	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	Federal Health Architecture LoB	
Food and Drug Administration	\$ 223,332	\$ 92,762	\$ 17,178	\$ 18,740	\$ 17,872	\$ 472,951	
Health Resources and Services Administration	\$ 40,746	\$ 16,924	\$ 3,134	\$ 3,419	\$ 3,261	\$ 86,287	
Indian Health Services	\$ 45,200	\$ 18,774	\$ 3,477	\$ 3,793	\$ 3,617	\$ 95,720	
Centers for Disease Control and Prevention	\$ 147,330	\$ 61,194	\$ 11,332	\$ 12,362	\$ 11,790	\$ 312,002	
National Institutes of Health	\$ 325,243	\$ 135,091	\$ 25,017	\$ 27,291	\$ 26,028	\$ 688,769	
Substance Abuse and Mental Health Services Administration	\$ 10,696	\$ 4,443	\$ 823	\$ 898	\$ 856	\$ 22,651	
Agency for Healthcare Research and Quality	\$ 17,471	\$ 7,257	\$ 1,344	\$ 1,466	\$ 1,398	\$ 36,999	
Centers for Medicare and Medicaid Services	\$ 221,764	\$ 92,111	\$ 17,057	\$ 18,608	\$ 17,747	\$ 469,630	
Administration for Children and Families	\$ 20,420	\$ 8,481	\$ 1,571	\$ 1,713	\$ 1,634	\$ 43,243	
Administration on Aging	\$ 2,823	\$ 1,173	\$ 217	\$ 237	\$ 226	\$ 5,978	
Departmental Management	\$ 15,558	\$ 6,462	\$ 1,197	\$ 1,305	\$ 1,245	\$ 32,947	
Program Support Center							
Office of the Inspector General	\$ 12,829	\$ 5,329	\$ 987	\$ 1,076	\$ 1,027	\$ 27,168	
TOTAL DEPARTMENT OF HEALTH AND HUMAN SERVICES	\$ 1,083,411	\$ 450,000	\$ 83,333	\$ 90,909	\$ 86,700	\$ 2,294,346	\$ 8,232,611
E-GOV FUNDING REQUEST	\$ 1,083,411	\$ 450,000	\$ 83,333	\$ 90,909	\$ 86,700	\$ 2,294,346	\$ 8,232,611

ATTACHMENT C
DEPARTMENT OF HOMELAND SECURITY
FY 2006 E-Government Distribution

FY 2006						
Department / Bureau	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop	Disaster Management	SAFECOM[1]
Departmental Management	\$ 2,588	\$ 445,338	\$ 49,297	\$ 150,000	\$ 3,790,414	
Office of the Inspector General	\$ 667	\$ 2,336	\$ 2,336			
Citizenship and Immigration Services	\$ 12,605	\$ 52,159	\$ 52,172		\$ 507,994	
United States Secret Service	\$ 8,059	\$ 33,866	\$ 33,875		\$ 273,535	
Border and Transportation Security	\$ 125,965	\$ 44,024	\$ 440,193		\$ 3,087,038	
United States Coast Guard	\$ 7,870	\$ 195,456	\$ 195,507		\$ 1,797,516	
Emergency Preparedness and Response	\$ 2,902	\$ 12,619	\$ 12,623		\$ 2,618,121	
Science and Technology	\$ 478	\$ 38,498	\$ 38,509		\$ 195,382	\$ 26,500,000
Information Analysis and Infrastructure Protection	\$ 148	\$ 704	\$ 704			
TOTAL DEPARTMENT OF HOMELAND SECURITY	\$ 161,282	\$ 825,000	\$ 825,216	\$ 150,000	\$ 12,270,000	\$ 26,500,000
E-GOV FUNDING REQUEST	\$ 161,282	\$ 825,000	\$ 825,216	\$ 150,000	\$ 12,270,000	\$ 20,500,000

FY 2006							
Department / Bureau	Grants.gov	E-Travel	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	
Departmental Management	\$ 408,738	\$ 3,913	\$ 225,768	\$ 7,221	\$ 4,982	\$ 2,916	
Office of the Inspector General		\$ 2,281	\$ 3,328	\$ 1,861	\$ 236	\$ 752	
Citizenship and Immigration Services		\$ 45,162	\$ 62,898	\$ 35,169	\$ 5,269	\$ 14,210	
United States Secret Service	\$ 319	\$ 29,614	\$ 40,215	\$ 22,486	\$ 3,421	\$ 9,085	
Border and Transportation Security	\$ 16,592	\$ 496,544	\$ 628,568	\$ 351,461	\$ 44,447	\$ 142,005	
United States Coast Guard	\$ 5,057	\$ 210,616	\$ 39,272	\$ 21,959	\$ 19,743	\$ 8,872	
Emergency Preparedness and Response	\$ 20,313	\$ 11,562	\$ 14,481	\$ 8,097	\$ 1,275	\$ 3,272	
Science and Technology	\$ 1,645	\$ 1,454	\$ 2,385	\$ 1,333	\$ 3,889	\$ 539	
Information Analysis and Infrastructure Protection	\$ 16	\$ 3,649	\$ 739	\$ 413	\$ 71	\$ 167	
TOTAL DEPARTMENT OF HOMELAND SECURITY	\$ 452,680	\$ 804,795	\$ 1,017,654	\$ 450,000	\$ 83,333	\$ 181,818	
E-GOV FUNDING REQUEST	\$ 452,680	\$ 804,795	\$ 1,017,654	\$ 450,000	\$ 83,333	\$ 181,818	
							FY 2006 Total
							\$ 43,721,778
							\$ 37,721,778

Notes

[1] Agency contributing additional funds (beyond requested amount)

ATTACHMENT C
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
FY 2006 E-Government Distribution

Department / Bureau	FY 2006			
	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop
Public and Indian Housing Programs				
Community Planning and Development				
Housing Programs				
Government National Mortgage Association				
Policy Development and Research				
Fair Housing and Equal Opportunity				
Office of Lead Hazard Control and Healthy Homes				
Management and Administration	\$ 322,583	\$ 825,000	\$ 515,760	\$ 100,000
TOTAL DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	\$ 322,583	\$ 825,000	\$ 515,760	\$ 100,000
E-GOV FUNDING REQUEST	\$ 322,583	\$ 825,000	\$ 515,760	\$ 100,000

Department / Bureau	FY 2006						FY 2006 Total
	Grants.gov	E-Travel	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Grants Management LoB	
Public and Indian Housing Programs							
Community Planning and Development							
Housing Programs							
Government National Mortgage Association							
Policy Development and Research							
Fair Housing and Equal Opportunity							
Office of Lead Hazard Control and Healthy Homes							
Management and Administration	\$ 754,467	\$ 394,858	\$ 54,429	\$ 450,000	\$ 83,333	\$ 86,700	
TOTAL DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	\$ 754,467	\$ 394,858	\$ 54,429	\$ 450,000	\$ 83,333	\$ 86,700	\$ 3,587,130
E-GOV FUNDING REQUEST	\$ 754,467	\$ 394,858	\$ 54,429	\$ 450,000	\$ 83,333	\$ 86,700	\$ 3,587,130

Notes

All HUD funding comes from Department-wide account ("Working Capital Fund for Government Wide Activities")

ATTACHMENT C
DEPARTMENT OF INTERIOR
FY 2006 E-Government Distribution

FY 2006						
Department / Bureau or Account	Recreation One-Stop[1]	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov	E-Travel[2]
Bureau of Land Management						
Minerals Management Service						
Office of Surface Mining Reclamation and Enforcement						
Bureau of Reclamation						
Central Utah Project						
United States Geological Survey				\$ 210,000		
Bureau of Mines						
United States Fish and Wildlife Service						
National Park Service	\$ 50,000					
Bureau of Indian Affairs						
Departmental Management (Working Capital Fund 14X4523)	\$ 200,000	\$ 825,000	\$ 322,000	\$ 300,000	\$ 453,000	
Insular Affairs						
Office of the Solicitor						
Office of Inspector General						
Natural Resources Damage Assessment and Restoration						
Office of Special Trustee for American Indians						
National Indian Gaming Commission						
TOTAL DEPARTMENT OF THE INTERIOR	\$ 250,000	\$ 825,000	\$ 322,000	\$ 510,000	\$ 453,000	\$ -
E-GOV FUNDING REQUEST	\$ 200,000	\$ 825,000	\$ 322,350	\$ 510,000	\$ 452,680	\$ 1,135,551

FY 2006						
Department / Bureau	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
Bureau of Land Management						
Minerals Management Service						
Office of Surface Mining Reclamation and Enforcement						
Bureau of Reclamation						
Central Utah Project						
United States Geological Survey						
Bureau of Mines						
United States Fish and Wildlife Service						
National Park Service						
Bureau of Indian Affairs						
Departmental Management (Working Capital Fund 14X4523)	\$ 396,566	\$ 450,000	\$ 83,333	\$ 90,909	\$ 14,450	
Insular Affairs						
Office of the Solicitor						
Office of Inspector General						
Natural Resources Damage Assessment and Restoration						
Office of Special Trustee for American Indians						
National Indian Gaming Commission						
TOTAL DEPARTMENT OF THE INTERIOR	\$ 396,566	\$ 450,000	\$ 83,333	\$ 90,909	\$ 14,450	\$ 3,395,258
E-GOV FUNDING REQUEST	\$ 396,566	\$ 450,000	\$ 83,333	\$ 90,909	\$ 14,450	\$ 4,480,839

Notes

[1] Initiative reduced resource requirements - Dol is the managing partner

[2] No transfer of funds required for E-Travel; agency to spend funds on migration activities

ATTACHMENT C
DEPARTMENT OF JUSTICE
FY 2006 E-Government Distribution

Department / Bureau	FY 2006				
	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov	E-Travel[1]
General Administration	\$ 6,659	\$ 2,602	\$ 807	\$ 3,654	\$ 8,180
Executive Office of Immigration Review	\$ 9,323	\$ 3,643	\$ 1,130	\$ 5,115	\$ 11,451
Antitrust Division	\$ 6,147	\$ 2,402	\$ 745	\$ 3,373	\$ 7,550
Criminal Division	\$ 6,147	\$ 2,402	\$ 745	\$ 3,373	\$ 7,550
Civil Division	\$ 8,401	\$ 3,282	\$ 1,018	\$ 4,609	\$ 10,319
Civil Rights Division	\$ 5,122	\$ 2,001	\$ 621	\$ 2,811	\$ 6,292
US Attorneys	\$ 72,634	\$ 28,380	\$ 8,804	\$ 39,855	\$ 89,220
US Marshals	\$ 32,475	\$ 12,689	\$ 3,936	\$ 17,819	\$ 39,891
US Trustees	\$ 8,298	\$ 3,242	\$ 1,006	\$ 4,553	\$ 10,193
Federal Bureau of Investigation	\$ 218,723	\$ 85,461	\$ 26,512	\$ 120,014	\$ 268,667
Drug Enforcement Administration	\$ 67,307	\$ 26,299	\$ 8,158	\$ 36,932	\$ 82,676
Bureau of Alcohol, Tobacco, Firearms, and Explosives	\$ 37,188	\$ 14,530	\$ 4,508	\$ 20,405	\$ 45,680
Federal Bureau of Prisons	\$ 246,998	\$ 96,509	\$ 29,941	\$ 135,529	\$ 303,399
Office of Justice Programs	\$ 46,716	\$ 18,253	\$ 5,662	\$ 25,633	\$ 57,383
Organized Crime Drug Enforcement TF	\$ 28,992	\$ 11,328	\$ 3,514	\$ 15,908	\$ 35,613
Miscellaneous	\$ 23,870	\$ 9,327	\$ 2,893	\$ 13,097	\$ 29,320
TOTAL DEPARTMENT OF JUSTICE	\$ 825,000	\$ 322,350	\$ 100,000	\$ 452,680	\$ 1,013,384
E-GOV FUNDING REQUEST	\$ 825,000	\$ 322,350	\$ 100,000	\$ 452,680	\$ 1,013,384

Department / Bureau	FY 2006					
	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	Case Management LoB
General Administration	\$ 3,516	\$ 3,632	\$ 673	\$ 1,468	\$ 467	\$ 12,107
Executive Office of Immigration Review	\$ 4,894	\$ 5,085	\$ 942	\$ 2,055	\$ 653	\$ 16,950
Antitrust Division	\$ 3,227	\$ 3,353	\$ 621	\$ 1,355	\$ 431	\$ 11,176
Criminal Division	\$ 3,227	\$ 3,353	\$ 621	\$ 1,355	\$ 431	\$ 11,176
Civil Division	\$ 4,410	\$ 4,582	\$ 849	\$ 1,851	\$ 589	\$ 15,274
Civil Rights Division	\$ 2,689	\$ 2,794	\$ 517	\$ 1,129	\$ 359	\$ 9,313
US Attorneys	\$ 38,131	\$ 39,619	\$ 7,337	\$ 16,008	\$ 5,089	\$ 132,063
US Marshals	\$ 17,049	\$ 17,714	\$ 3,280	\$ 7,157	\$ 2,275	\$ 59,046
US Trustees	\$ 4,356	\$ 4,526	\$ 838	\$ 1,829	\$ 580	\$ 15,088
Federal Bureau of Investigation	\$ 114,823	\$ 119,303	\$ 22,093	\$ 48,201	\$ 15,324	\$ 397,678
Drug Enforcement Administration	\$ 35,334	\$ 36,713	\$ 6,799	\$ 14,834	\$ 4,716	\$ 122,377
Bureau of Alcohol, Tobacco, Firearms, and Explosives	\$ 19,523	\$ 20,284	\$ 3,756	\$ 8,196	\$ 2,605	\$ 67,615
Federal Bureau of Prisons	\$ 129,667	\$ 134,726	\$ 24,949	\$ 54,435	\$ 17,305	\$ 449,087
Office of Justice Programs	\$ 24,524	\$ 25,481	\$ 4,719	\$ 10,295	\$ 3,273	\$ 84,937
Organized Crime Drug Enforcement TF	\$ 15,200	\$ 15,815	\$ 2,928	\$ 6,389	\$ 2,031	\$ 52,713
Miscellaneous	\$ 12,531	\$ 13,020	\$ 2,411	\$ 5,261	\$ 1,672	\$ 43,400
TOTAL DEPARTMENT OF JUSTICE	\$ 433,101	\$ 450,000	\$ 83,333	\$ 181,818	\$ 57,800	\$ 1,500,000
E-GOV FUNDING REQUEST	\$ 433,101	\$ 450,000	\$ 83,333	\$ 181,818	\$ 57,800	\$ 1,500,000
						FY 2006 Total
						\$ 5,419,466
						\$ 4,506,838

Notes

[1] Agency contributing additional funds (beyond requested amount)

ATTACHMENT C
DEPARTMENT OF LABOR
FY 2006 E-Government Distribution

FY 2006					
Department / Bureau	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov[1]
Employment and Training Administration					
Employee Benefits Security Administration					
Pension Benefit Guaranty Corporation					
Employment Standards Administration					
Occupational Safety and Health Administration					
Mine Safety and Health Administration					
Bureau of Labor Statistics					
Departmental Management	\$ 2,000,000	\$ 825,000	\$ 825,000	\$ 100,000	\$ 559,000
TOTAL DEPARTMENT OF LABOR	\$ 2,000,000	\$ 825,000	\$ 825,000	\$ 100,000	\$ 559,000
E-GOV FUNDING REQUEST	\$ 2,000,000	\$ 825,000	\$ 825,216	\$ 100,000	\$ 754,467

FY 2006							
Department / Bureau	E-Travel[2]	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
Employment and Training Administration							
Employee Benefits Security Administration							
Pension Benefit Guaranty Corporation							
Employment Standards Administration							
Occupational Safety and Health Administration							
Mine Safety and Health Administration							
Bureau of Labor Statistics							
Departmental Management	\$ -	\$ 166,000	\$ 450,000	\$ 83,000	\$ 45,000	\$ 58,000	
TOTAL DEPARTMENT OF LABOR	\$ -	\$ 166,000	\$ 450,000	\$ 83,000	\$ 45,000	\$ 58,000	
E-GOV FUNDING REQUEST	\$ 167,252	\$ 166,411	\$ 450,000	\$ 83,333	\$ 45,455	\$ 57,800	
							FY 2006 Total
							\$ 5,111,000
							\$ 5,474,934

Notes

[1] DOL petitioning initiative Managing Partner (HHS) for reduced funding requirement

[2] No transfer of funds required for E-Travel; agency to spend funds on migration activities

ATTACHMENT C
DEPARTMENT OF STATE
FY 2006 E-Government Distribution

FY 2006					
Department / Bureau	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov
Department of State, Capital Investment Fund Account (19X0120)	\$ 241,938	\$ 365,000	\$ 171,920	\$ 30,000	\$ 226,340
TOTAL DEPARTMENT OF STATE	\$ 241,938	\$ 365,000	\$ 171,920	\$ 30,000	\$ 226,340
E-GOV FUNDING REQUEST	\$ 241,938	\$ 365,000	\$ 171,920	\$ 30,000	\$ 226,340

FY 2006							
Department / Bureau	Integrated Acquisition Environment	E-Travel	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
Department of State, Capital Investment Fund Account (19X0120)	\$ 342,634	\$ 31,771	\$ 450,000	\$ 83,333	\$ 45,455	\$ 14,450	FY 2006 Total
TOTAL DEPARTMENT OF STATE	\$ 342,634	\$ 31,771	\$ 450,000	\$ 83,333	\$ 45,455	\$ 14,450	\$ 2,002,841
E-GOV FUNDING REQUEST	\$ 342,634	\$ 31,771	\$ 450,000	\$ 83,333	\$ 45,455	\$ 14,450	\$ 2,002,841

ATTACHMENT C
DEPARTMENT OF TRANSPORTATION
FY 2006 E-Government Distribution

Department / Bureau	FY 2006				
	E-Rulemaking[1]	Business Gateway[1]	Geospatial One-Stop[2]	Grants.gov	E-Payroll
Office of the Secretary	\$ 482,885	\$ 263,978		\$ 723	\$ 12,987
Federal Aviation Administration	\$ 443,900	\$ 439,963		\$ 52,155	\$ 709,367
Federal Highway Administration	\$ 16,905	\$ 123,190		\$ 660,432	\$ 44,824
Federal Motor Carrier Safety Administration	\$ 39,445	\$ 52,796			\$ 15,649
National Highway Traffic Safety Administration		\$ 123,190		\$ 7,653	\$ 9,418
Federal Railroad Administration	\$ 19,550	\$ 228,781		\$ 482	\$ 12,066
Federal Transit Administration	\$ 2,185	\$ 17,599		\$ 29,195	\$ 7,988
Saint Lawrence Seaway Development Corporation					
Pipeline and Hazardous Materials Safety Administration	\$ 54,050	\$ 211,182		\$ 3,773	\$ 5,283
Research and Innovative Technology Administration		\$ 70,394			\$ 12,321
Office of Inspector General					\$ 7,067
Surface Transportation Board					
Maritime Administration	\$ 21,735	\$ 228,781		\$ 54	\$ 13,029
TOTAL DEPARTMENT OF TRANSPORTATION	\$ 1,080,655	\$ 1,759,854	\$ 150,000	\$ 754,467	\$ 850,000
E-GOV FUNDING REQUEST	\$ 825,000	\$ 825,216	\$ 150,000	\$ 754,467	\$ 850,000

Department / Bureau	FY 2006					FY 2006 Total
	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	
Office of the Secretary	\$ 15,307	\$ 4,500	\$ 2,392	\$ 909	\$ 260	
Federal Aviation Administration	\$ 6,560	\$ 378,900	\$ 50,375	\$ 76,545	\$ 19,941	
Federal Highway Administration	\$ 21,868	\$ 22,500	\$ 19,625	\$ 4,545	\$ 49,133	
Federal Motor Carrier Safety Administration	\$ 1,531	\$ 9,000	\$ 3,417	\$ 1,818	\$ 520	
National Highway Traffic Safety Administration	\$ 6,560	\$ 4,500	\$ 833	\$ 909	\$ 694	
Federal Railroad Administration	\$ 2,187	\$ 4,500	\$ 1,183	\$ 909	\$ 1,734	
Federal Transit Administration	\$ 17,494	\$ 4,500	\$ 1,108	\$ 909	\$ 13,872	
Saint Lawrence Seaway Development Corporation		\$ 1,350		\$ 273	\$ 17	
Pipeline and Hazardous Materials Safety Administration	\$ 54,669	\$ 9,000	\$ 2,067	\$ 1,818	\$ 17	
Research and Innovative Technology Administration	\$ 656	\$ 900	\$ 292	\$ 182	\$ 52	
Office of Inspector General		\$ 4,500	\$ 367	\$ 909	\$ 87	
Surface Transportation Board	\$ 21,868	\$ 1,350	\$ 192	\$ 273	\$ 26	
Maritime Administration	\$ 69,977	\$ 4,500	\$ 1,483	\$ 909	\$ 347	
TOTAL DEPARTMENT OF TRANSPORTATION	\$ 218,677	\$ 450,000	\$ 83,334	\$ 90,908	\$ 86,700	\$ 5,524,595
E-GOV FUNDING REQUEST	\$ 255,065	\$ 450,000	\$ 83,333	\$ 90,909	\$ 86,700	\$ 4,370,690

Notes

[1] Agency contributing additional funds (beyond requested amount)

[2] Agency in process of determining allocations for Geospatial One-Stop

ATTACHMENT C
DEPARTMENT OF TREASURY
FY 2006 E-Government Distribution

FY 2006					
Department / Bureau	IRS Free File	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov
Departmental Offices		\$ 278,093	\$ 1,547,280	\$ 100,000	\$ 226,340
Financial Crimes Enforcement Network		\$ 16,326			
Interagency Law Enforcement					
Financial Management Service		\$ 5,442			
Federal Financing Bank					
Alcohol and Tobacco Tax and Trade Bureau		\$ 100,674			
Bureau of Engraving and Printing					
United States Mint					
Bureau of the Public Debt		\$ 19,047			
Internal Revenue Service	\$ 70,000	\$ 340,116			
Office of Housing Finance Oversight					
Comptroller of the Currency		\$ 29,930			
Office of Thrift Supervision		\$ 35,372			
Interest on the Public Dept					
Community Development Financial Insti. Funds					
DC Pensions					
Executive Office for Asset Forfeiture					
Office of Inspector General					
Treasury Franchise Fund					
Inspector General for Tax Administration					
TOTAL DEPARTMENT OF THE TREASURY	\$ 70,000	\$ 825,000	\$ 1,547,280	\$ 100,000	\$ 226,340
E-GOV FUNDING REQUEST	\$ 70,000	\$ 825,000	\$ 1,547,280	\$ 100,000	\$ 226,340

FY 2006**						
Department / Bureau	Integrated Acquisition Environment	E-Travel[1]	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB
Departmental Offices	\$ 6,013		\$ 61,447		\$ 2,053	\$ 14,450
Financial Crimes Enforcement Network	\$ 997		\$ 1,145		\$ 424	
Interagency Law Enforcement						
Financial Management Service	\$ 3,177		\$ 7,420		\$ 3,305	
Federal Financing Bank	\$ 44		\$ 56			
Alcohol and Tobacco Tax and Trade Bureau	\$ 1,142		\$ 1,940		\$ 830	
Bureau of Engraving and Printing	\$ 5,536		\$ 8,329		\$ 3,666	
United States Mint	\$ 5,815		\$ 7,024		\$ 3,291	
Bureau of the Public Debt	\$ 2,409		\$ 4,532		\$ 2,924	
Internal Revenue Service	\$ 141,936		\$ 338,989		\$ 158,057	
Office of Housing Finance Oversight						
Comptroller of the Currency	\$ 7,202		\$ 9,759		\$ 4,291	
Office of Thrift Supervision	\$ 2,605		\$ 3,193		\$ 1,462	
Interest on the Public Dept						
Community Development Financial Insti. Funds	\$ 166		\$ 121			
DC Pensions	\$ 357		\$ 69			
Executive Office for Asset Forfeiture	\$ 27		\$ 59			
Office of Inspector General	\$ 227		\$ 420		\$ 164	
Treasury Franchise Fund	\$ 8,927		\$ 2,474	\$ 83,333		
Inspector General for Tax Administration	\$ 1,776		\$ 3,023		\$ 1,351	
TOTAL DEPARTMENT OF THE TREASURY	\$ 188,356	\$ -	\$ 450,000	\$ 83,333	\$ 181,818	\$ 14,450
E-GOV FUNDING REQUEST	\$ 188,357	\$ 322,578	\$ 450,000	\$ 83,333	\$ 181,818	\$ 14,450
						FY 2006 Total
						\$ 3,686,577
						\$ 4,009,156

Notes

[1] No transfer of funds required for E-Travel; agency to spend funds on migration activities

ATTACHMENT C
DEPARTMENT OF VETERANS AFFAIRS
FY 2006 E-Government Distribution

FY 2006						
Department / Bureau	GovBenefits.gov	E-Rulemaking	Business Gateway	Geospatial One-Stop	Grants.gov	E-Travel
Medical Programs		\$ 109,000	\$ 291,081		\$ 150,968	
Benefits Programs	\$ 322,583	\$ 256,000	\$ 21,275		\$ 75,372	
Departmental Administration			\$ 9,994	\$ 30,000		\$ 184,166
TOTAL DEPARTMENT OF VETERANS AFFAIRS	\$ 322,583	\$ 365,000	\$ 322,350	\$ 30,000	\$ 226,340	\$ 184,166
E-GOV FUNDING REQUEST	\$ 322,583	\$ 365,000	\$ 322,350	\$ 30,000	\$ 226,340	\$ 184,166

FY 2006							
Department / Bureau	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	Grants Management LoB	Federal Health Architecture LoB	
Medical Programs	\$ 1,207,755					\$ 1,720,760	
Benefits Programs	\$ 88,079				\$ 14,450		
Departmental Administration	\$ 72,921	\$ 450,000	\$ 83,333	\$ 181,818			
TOTAL DEPARTMENT OF VETERANS AFFAIRS	\$ 1,368,755	\$ 450,000	\$ 83,333	\$ 181,818	\$ 14,450	\$ 1,720,760	
E-GOV FUNDING REQUEST	\$ 1,368,755	\$ 450,000	\$ 83,333	\$ 181,818	\$ 14,450	\$ 1,720,760	
							FY 2006 Total
							\$ 5,269,555
							\$ 5,269,555

ATTACHMENT C
GENERAL SERVICES ADMINISTRATION
FY 2006 E-Government Distribution

FY 2006					
Department / Bureau or Account	USA Services [1]	E-Rulemaking	Federal Asset Sales	Business Gateway	Geospatial One-Stop
FCIC Appropriated - Fund 105	\$ 7,564,000				
FCIC Reimbursable - Fund 105	\$ 1,658,720				
Operating Expense - Direct Fund 142	\$ 1,532,000				
General Supply Fund			\$ 1,800,000		
Governmentwide Policy Fund		\$ 175,000		\$ 64,470	\$ 100,000
Federal Buildings Fund			\$ 616,244		
TOTAL GENERAL SERVICES ADMINISTRATION	\$ 10,754,720	\$ 175,000	\$ 2,416,244	\$ 64,470	\$ 100,000
E-GOV FUNDING REQUEST	\$ 9,229,254	\$ 175,000	\$ 2,416,244	\$ 64,470	\$ 100,000

FY 2006						
Department / Bureau	E-Travel	Integrated Acquisition Environment	E-Authentication	Financial Management LoB	Human Resources Management LoB	
Working Capital Fund		\$ 2,830,707	\$ 631,149	\$ 83,333	\$ 45,455	
General Supply Fund - IFF Revenue	\$ 6,459,990					FY 2006 Total
TOTAL GENERAL SERVICES ADMINISTRATION	\$ 6,459,990	\$ 2,830,707	\$ 631,149	\$ 83,333	\$ 45,455	\$ 23,561,068
E-GOV FUNDING REQUEST	\$ 6,459,990	\$ 2,830,707	\$ 631,149	\$ 83,333	\$ 45,455	\$ 22,035,602

Notes

[1] Agency contributing funds beyond the requested amount.

ATTACHMENT C
OTHER AGENCIES
FY 2006 E-Government Distribution

Agencies without Bureau Breakouts

U.S. Army Corps of Engineers
Environmental Protection Agency
National Aeronautics and Space Administration
National Archives and Records Administration
National Science Foundation
Nuclear Regulatory Commission
Office of Personnel Management
Small Business Administration
Smithsonian Institution
Social Security Administration
U.S. Agency for International Development