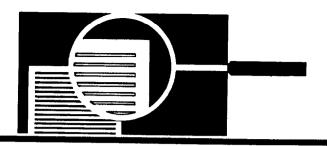
Research summaries



White-collar pay in goods-producing industries, March 1990

Michael A. Miller

Recent engineering graduates received an average annual salary of \$31,412, while experienced top level engineers planning, organizing, and guiding highly

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complex engineering programs averaged \$93,514, according to the Bureau of Labor Statistics' March 1990 survey of white-collar pay in private goods-producing industries.¹ Engineers, divided into eight work levels of skill and experience,² accounted for 77 percent of the workers surveyed in the larger occupational group designated "professional." The survey shows that skill and experience continued to be the primary determinants of white-collar pay. (See table 1.)

The effects of skill and experience on pay levels are evident for the three other broad occupational categories studied: administrative, technical, and clerical. The five levels of systems analysts were the largest cohort of administrative workers surveyed—29 percent. Salaries ranged from \$34,883 per year for analysts working independently on routine projects (level I) to \$69,520 for those who develop broad, unprecedented computer systems (level V).

Engineering technicians accounted for about half of the workers surveyed in technical support occupations. Engineering technicians I, the lowest of five work levels, perform simple, routine tasks under close supervision or follow detailed procedures; they averaged \$19,674 per year. Average annual sala-

Table 1. Average salaries in selected white-collar occupations, private goods-producing industries, March 1990

Chief accountants II 1,097 56,947 Systems analyst managers III 809 72,88 Chief accountants III 631 72,068 Systems analyst managers III 809 72,88 Attorneys I 133 46,760 Personnel specialists I 1,401 26,34 Attorneys II 1,341 62,603 Personnel specialists II 7,434 28,22 Attorneys IV 1,297 80,502 Personnel specialists IV 11,392 44,99 Attorneys V 879 97,060 Personnel specialists V 3,938 56,57 Attorneys VI 375 119,670 Personnel specialists VI 423 71,26 Buyers I 4,787 23,935 Personnel supervisors/managers I 1,558 47,08	Occupation and level Number of employees ¹ A		Average annual salaries ²	Occupation and level	Number of employees ¹	Average annua salaries ²	
Accountants	Professional and administrative						
Accountants	Accountants I	9.534	\$24 723				
Accountants III 30,158 36,055 Computer programmers II 15,948 30,58 Accountants IV 18,387 45,013 Computer programmers III 11,411 34,42 Accountants V 6,097 56,792 Systems analysts I 12,452 34,88 Systems analysts II 12,452 34,88 Systems analysts II 14,359 48,65 Auditors II 1,284 39,751 Systems analysts IV 5,063 57,51 Auditors IV 5,81 48,999 Systems analysts IV 5,063 57,51 Systems analysts IV 776 69,52 Systems analyst managers II 1,892 62,90 Systems analyst managers II 1,401 26,34 Systems III 1,341 62,603 Personnel specialists II 7,434 28,22 Attorneys II 1,341 62,603 Personnel specialists II 1,392 44,99 Systems III 1,392 44,99 Personnel specialists IV 11,392 44,99 Systems III 3,398 56,57 119,670 Personnel specialists V 1,398 56,57 119,670 Personnel specialists V 1,297 80,502 Personnel specialists V 1,398 56,57 119,670 Personnel specialists V 1,297 80,502 Personnel specialists V 1,297 80,502 Personnel specialists V 1,398 56,57 1,267 Personnel specialists V 1,297 80,502 Personnel specialists V 1,297 80,502 Personnel specialists V 1,398 56,57 1,296 Systems III 3,398 56,57 1,267 Personnel specialists V 423 71,267 Personnel	Accountants II			Computer programmers I	4 572	\$27,661	
Accountants IV 18,387 45,013 Computer programmers III 11,411 34,42 Accountants V 6,097 56,792 Accountants VI 1,349 73,097 Seystems analysts I 12,452 34,88 Auditors I 21,359 40,83 Auditors II 1,424 30,708 Systems analysts II 14,359 48,65 Auditors III 1,284 39,751 Systems analysts IV 5,063 57,51 Auditors IV 581 48,999 Chief accountants I 953 43,353 Systems analyst managers I 2,368 55,63 Chief accountants II 1,097 56,947 Systems analyst managers II 892 62,90 Chief accountants II 631 72,068 Systems analyst managers IV 92 87,38 Attorneys I 133 46,760 Personnel specialists I 1,401 26,34 Attorneys II 1,341 62,603 Personnel specialists II 7,434 28,22 Attorneys IV 1,297 80,502 Personnel specialists III 15,107 34,75 Attorneys V 1,297 80,502 Personnel specialists IV 11,392 44,99 Attorneys V 3,75 119,670 Personnel specialists V 3,938 56,57 Description of the proper in t							
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Auditors III	Auditors II						
Auditors IV 581 48,999 Chief accountants I 953 43,353 Systems analyst managers I 1,892 62,90 Chief accountants II 1,097 56,947 Systems analyst managers II 809 72,88 Chief accountants III 809 72,068 Systems analyst managers III 809 72,88 Attorneys I 133 46,760 Personnel specialists I 1,401 26,34 Attorneys II 616 51,560 Personnel specialists II 7,434 28,22 Attorneys III 1,341 62,603 Personnel specialists III 15,107 34,75 Attorneys IV 1,297 80,502 Personnel specialists IV 11,392 44,99 Attorneys V 879 97,060 Personnel specialists IV 11,392 44,99 Attorneys V 375 119,670 Personnel specialists V 3,938 56,57 Personnel specialists V 423 71,26 Buyers I 4,787 23,935 Personnel supervisors/ Buyers I 4,787 23,935 Personnel supervisors/ Buyers II 1,558 47,08							
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Systems analyst managers 1,892 62,90	-contors iv	381	48,999				
Chief accountants I	Chief againstants I						
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Attorneys I 133 46,760 Personnel specialists I 1,401 26,34 Attorneys III 616 51,560 Personnel specialists II 7,434 28,22 Attorneys III 1,341 62,603 Personnel specialists III 15,107 34,75 Attorneys IV 1,297 80,502 Personnel specialists IV 11,392 44,99 Attorneys V 879 97,060 Personnel specialists V 3,938 56,57 Attorneys VI 375 119,670 Personnel specialists V 423 71,26 Buyers I 4,787 23,935 Personnel supervisors/ Buyers II 1,558 47,08						72,888	
Attorneys II 616 51,560 Personnel specialists II 7,434 28,22 Attorneys III 1,341 62,603 Personnel specialists III 15,107 34,75 Attorneys IV 1,297 80,502 Personnel specialists IV 11,392 44,99 Attorneys V 879 97,060 Personnel specialists IV 11,392 44,99 Attorneys VI 375 119,670 Personnel specialists V 3,938 56,57 Attorneys VI 375 Personnel specialists V 423 71,26 Buyers I 4,787 23,935 Personnel supervisors/ Buyers II 1,558 47,08	Onlei accountants III	631	72,068	Systems analyst managers IV	92	87,388	
Attorneys II 616 51,560 Personnel specialists II 7,434 28,22 Attorneys III 1,341 62,603 Personnel specialists III 15,107 34,75 Attorneys IV 1,297 80,502 Personnel specialists IV 11,392 44,99 Attorneys V 879 97,060 Personnel specialists V 3,938 56,57 Attorneys VI 375 119,670 Personnel specialists V 423 71,26 Buyers I 4,787 23,935 Personnel supervisors/ Buyers II 1,558 47,08	Attorneys I	133	46,760	Personnel specialists I	1.401	26,344	
Attorneys III	Attorneys II	616	51,560			28,229	
Attorneys IV 1.297 80,502 Personnel specialists IV 11,392 44,99 Attorneys V 879 97,060 Personnel specialists V 3,938 56,57 Attorneys VI 375 119,670 Personnel specialists VI 423 71,26 Buyers I 4,787 23,935 Personnel supervisors/ Buyers II 29,917 Personnel supervisors/ managers I 1,558 47,08	Attorneys III	1.341				34.759	
Attorneys V 879 97,060 Personnel specialists V 3,938 56,57 Attorneys VI 97,060 Personnel specialists V 423 71,26 Buyers I 4,787 23,935 Personnel supervisors/ Buyers II 1,558 47,08	Attorneys IV	1.297				44,998	
Attorneys VI		879	97.060			56,570	
Buyers II	Attorneys VI	375				71,262	
Buyers II	Buyers I	4 787	23 935	Personnel supervisors/			
					1 558	47 085	
	Buyers III	17,800	38,742	Personnel supervisors/	1,000	77,000	
					2 212	60,072	

Table 1. Continued—Average salaries in selected white-collar occupations, private goods-producing industries,
March 1990

Occupation and level	Number of employees	Average annual salaries ²	Occupation and level	Number of employees	Average annual salaries ²	
Professional and administrative- continued			Technical support- continued			
Personnel supervisors/			Computer operators I	2,079	\$16,577	
managers III	1,442	\$75,501	Computer operators II	11,859 9,779	20,220 25,331	
managers IV	352	92,676	Computer operators IV	2,830	29,797	
Directors of personnel I	924	45,032	Photographers II	286	25,940	
Directors of personnel II	1,643	58,385	Photographers III	646	30,186	
Directors of personnel III	905	74,831	Photographers IV	307	36,242	
Directors of personnel IV	260	97,381				
		,	Clerical ³			
Chemists I	2,686	28,798				
Chemists II	7,478	33,191	Accounting clerks I	7,077	14,638	
Chemists III	8,433	40.863	Accounting clerks II	61,468	17,207	
Chemists IV	7,896	49,494	Accounting clerks III	31,994	20,706	
Chemists V	6.438	59.448	Accounting clerks IV	11,172	25,843	
Chemists VI	2,538	73,114	7 tooodinang district 1 to 1	,		
Chemists VII	565	85,676	File clerks I	2,840	12,905	
Engineers I	26,427	31,412	Key entry operators I	20,524	16,141	
Engineers II	59,692	35,389	Key entry operators II	10,591	18,925	
Engineers III	113,889	41,157	, , .			
Engineers IV	134,983	49,195	Messengers	3,217	15,283	
Engineers V	86,458	59,460				
Engineers VI	40.757	70,646	Personnel clerks/assistants I	1,207	15,368	
Engineers VII	10.264	81.597	Personnel clerks/assistants II	3,218	18,974	
Engineers VIII	1.839	93,514	Personnel clerks/assistants III	2,718	22,507	
Linguieers viii	1,000	30,514	Personnel clerks/assistants IV	1.133	26,366	
Registered nurses I	2.153	26.043	reisonner cierks/assistants iv	1,100	20,000	
Registered nurses II	3.873	30,910	Purchasing clerks/assistants I	2.812	15.784	
Registered nurses III	3,673	39,974	Purchasing clerks/assistants II	7.862	19.025	
negistered nurses in	00	39,974	Purchasing clerks/assistants III	3,404	24,641	
Technical support			Purchasing clerks/assistants IV	593	32,522	
Licensed practical nurses II	691	19,826		00.544	19.850	
	 .	1	Secretaries I	20,541		
Engineering technicians I	2,991	19,674	Secretaries II	31,140	22,081	
Engineering technicians II	12,506	22,581	Secretaries III	57,385	24,683	
Engineering technicians III	22,517	26,868	Secretaries IV	25,273	28,266	
Engineering technicians IV	28,492	32,245	Secretaries V	9,866	32,830	
Engineering technicians V	14,380	37,036			40.070	
			Typists I	4,362	16,276	
Drafters I	1,049	14,382		1	44 500	
Drafters II	8,054	18,146	General clerks I	4,161	11,522	
Drafters III	16,564	22,516	General clerks II	22,705	15,027	
Drafters IV	19,104	27,959	General clerks III	30,026	18,368	
Drafters V	9,480	34,158	General clerks IV	14,108	22,312	

Occupational employment estimates relate to the total in all establishments within scope of the survey and not to the number actually surveyed.

Survey program. The six clerical occupations are accounting clerk, file clerk, key entry operator, messenger, secretary, and typist.

Note: The following occupational levels were surveyed but insufficient data were obtained to warrant publication: chief accountants IV and V; personnel supervisors/managers V; directors of personnel V; computer programmers IV and V; chemists VIII; registered nurses II specialist and registered nurses IV licensed practical nurses I and III; nursing assistants I-IV; medical machine technicians I-IV; civil engineering technicians I-V; computer operators V and VI; photographers I and V; personnel clerks/assistants V; file clerks II and III; and typists III.

ries rose to \$37,036 for engineering technicians (level V), who plan and conduct complex projects under general guidelines supplied by a supervisor or professional engineer.

Secretaries were divided into five pay levels and accounted for about three-eights of the clerical workers surveyed. Secretaries (level I) averaged \$19,850 annually for independently performing routine office procedures. Secretaries (level V), who use initiative and judgment in performing nonroutine duties for executives of large establishments, averaged \$32,830.

The survey also found that workers

in different occupations, but in positions requiring similar skills and experience, were often paid comparable salaries. A relatively narrow spread in average annual salary (about 14 percent) separated the highest and lowest paid workers in the following eight professional and administrative jobs:³

Excludes premium pay for overtime and for work on weekends, holidays, and late shifts. Also excluded are performance bonuses and lump-sum payments of the type negotiated in the auto and aerospace industries, as well as profit-sharing payments, attendance bonuses, Christmas or yearend bonuses, and other nonproduction bonuses. Cost-of-living allowances and incentive payments, however, are included.

³ To conserve resources and reduce respondent burden, data for six clerical occupations were largely collected as part of the Bureau's Area Wage

Table 2. Pay levels for selected occupations in selected manufacturing industries, March 1990

		Durable goods						Nondurable goods	
Occupation and level	All manu- facturing	All durable goods	Fabricated metal products	Industrial and commercial machinery	Electrical and electronic equipment	Transport- ation equipment	Measuring instruments and related products	Ali nondurable goods	Chemical and allied products
Accountants III	\$35,666	\$35,582	\$34.422	\$35.673	\$35.212	\$36.927	\$34,806	\$35.836	\$37,704
Personnel specialists III	34,698	34.903	31,290	34,272	33.657	38,406	35,600	34,305	37,325
Buyers II	29,807	29,337	29,141	28,712	29.114	29,715	30.054	32,073	33,543
Computer programmers III	34,300	33,843	33,147	33,013	34.918	33.964	33,411	34,975	36,069
Systems analysts II	40,661	39,963	38,448	38,881	41,473	40,456	39,601	42,414	43,167
Engineers III	40,911	40,633	39,618	40,875	41,107	40,311	40,965	43,219	43,952
Drafters III	22,354	22,108	22,569	21,526	22,361	22,018	22,772	25,499	27,286
Computer operators II	20,154	20,429	20,139	20,403	20,942	21,389	21,096	19,752	21,387

Excludes premium pay for overtime and for work on weekends, holidays, and late shifts. Also excluded are performance bonuses and lump-sum payments of the type negotiated in the auto and aerospace industries, as well as

profit-sharing payments, attendance bonuses, Christmas or yearend bonuses, and other nonproduction bonuses. Cost-of-living allowances and incentive payments, however, are included.

Work level	Average annual salary level
Attorney IV	. \$80,502
Personnel supervisor/	
manager III	. 75,501
Director of	
personnel III	
Accountant VI	
Chemist VI	
Chief accountant III	
Personnel specialist VI.	
Engineer VI	. 70,646

However, pay for similar skill and experience across occupations was skewed by labor market demands, especially at entry level professional positions. For example, both beginning engineers and beginning accountants work under close supervision, perform routine tasks, and are just learning to apply knowledge and principles learned through schooling. But, the average annual salary for beginning engineers was \$31,412, 27 percent higher than the \$24,723 for entry level accountants.

Manufacturing industries

In 1990, average annual salaries in all goods-producing industries—mining, construction, and manufacturing—ranged from \$11,522 for general clerks in level I to \$119,670 for attorneys in level VI. Salary data were dominated, however, by input from manufacturing establishments. About four-fifths of the workers in each of the 28 occupations surveyed were in manufacturing firms.

When the data were compiled by industry, pay levels in establishments producing chemical and allied products were generally higher than in other manufacturing industries. In 40 of the 46 occupations for which data could be presented for the chemical and allied products industry, pay rates were higher than the average for all manufacturing industries. The pay advantage, however, was typically less than 10 percent. (See table 2 for selected examples.)

Survey methodology

The March 1990 survey of private goods-producing industries reflects changes introduced in 1986 to broaden the coverage of the Bureau's White-Collar Pay Survey (formerly known as the National Survey of Professional, Administrative, Technical, and Clerical Pay—PATC) to include more industries and smaller establishments.4 Complementing the March 1990 survey of private goods-producing industries is the March 1989 survey of white-collar pay in private service-producing industries. Rotating industry coverage in alternate years allows the Bureau to obtain a broader scope of pay data within budgetary constraints. The 1990 survey findings were combined with update information from the service-producing establishments studied in 1989 and delivered to the President's Pay Agent in August 1990. These data were used to make recommendations for Federal salary levels, based on comparable jobs in the private sector.

A comprehensive report, White-Col-

lar Pay: Private Goods-Producing Industries, March 1990, Bulletin 2374 (Bureau of Labor Statistics, 1990), is available for \$6.50 from the Superintendent of Documents, U.S. Government Printing Office, Washington, DC 20402 or from the Bureau of Labor Statistics, Publication Sales Center, P.O. Box 2145, Chicago IL 60690. The bulletin provides salary distributions by occupational work levels, tabulations by establishment size, and salaries by occupation work level for selected manufacturing industries. A separate appendix presents the combined data from the 1989 and 1990 surveys.

Footnotes

1 The White-Collar Pay Survey (formerly the National Survey of Professional, Administrative, Technical, and Clerical Pay-PATC) is conducted by the Bureau of Labor Statistics. Survey occupations used in Federal pay comparisons and survey coverage issues, such as establishment size and the private industries to be included, are determined by the President's Pay Agent-the Secretary of Labor and the Directors of the Office of Management and Budget and the Office of Personnel Management. The arrangement reflects the use of survey findings in the pay-setting process for Federal employees. The role of the survey is described in George L. Stelluto's, "Federal pay comparability: facts to temper the debate," Monthly Labor Review, June 1979, pp. 19 - 28

The 1990 survey covered establishments employing 50 workers or more.

² The survey occupations are divided into work levels based on duties and responsibilities. The number of work levels (designated by roman